



Vibrant, diverse and thriving

# FUTUREKĀPITI

Kāpiti Coast District Council  
Long term plan 2015–35

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Long term plan 2015–35

# Introduction

The council has a wide range of responsibilities and we provide a variety of services to the Kāpiti community.

To direct our activities and ensure we manage our budget and ratepayers' money responsibly, we work to detailed plans. Our overarching plan is the long term plan which covers 20 years. The council develops a long term plan every three years (and an annual plan in the other two years). The Long term plan 2015-35 is a blueprint for the future of our district and shows how council intends to contribute to achieving our vision of a vibrant, diverse and thriving Kāpiti.

The content of the plan stems from the outcomes of a comprehensive process of engagement, planning, consultation and decision making which will continue through the life of the plan. The plan becomes the basis for monitoring and evaluation, and reporting to our community.

## How the planning process works

The diagram shows how we get to the long term plan and the key role played by the community in contributing to the final shape of the plan.



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# Setting our direction

Councillors are elected by the community to set the direction for the district and oversee the activities of the council.

This section sets out the direction determined by councillors following consultation with the community in the early part of 2015.

It includes a foreword from mayor Ross Church and the vision from our iwi partners.

There is a summary of the key decisions we made on the initiatives in the FutureKāpiti consultation process. Our 'plan on a page' is a graphic presentation of the key elements of the long term plan highlighting how the initiatives and major projects will contribute to our outcomes.

# Foreword from the mayor

I am very pleased to be introducing Kāpiti Coast District Council's long term plan for the next 20 years. FutureKāpiti – our Long term plan 2015-35 – will help us achieve our shared vision of a vibrant, diverse and thriving district.

Our long term plan sets the direction for council activities and projects for the next two decades, focusing particularly on the next three years. What I am particularly pleased about, is that this plan reflects wide-ranging community input and engagement.

## Development plus modest rates increase

The plan will see our council delivering on the four key initiatives and six major projects we set out in the FutureKāpiti consultation document.

We will also be keeping the rates increases at the level we consulted on – an average of 4.2% for the 2015/16 year, and an average of 3.3% over the next 20 years.

## Community support evident

In the consultation process to help council determine the plan, we received nearly 500 submissions.

While people had different perspectives and raised some other issues, we got the sense most people feel we're striking the right balance – promoting initiatives that will enable us to improve our district, but not spending beyond our means or pushing up debt levels.

## Levels of service maintained

In the next couple of pages, you'll find details of the key initiatives we've included in the plan from our consultation process, including the costs.

It's important to remember that these initiatives are on top of other projects already underway and all the council's day-to-day work. This work is detailed in the activities and services section of the plan and is also fully costed.

One of the things that was very important for us was maintaining the level of service the council currently provides. This desire was reinforced by our community consultation.

## Council's focus on the future

At the time council agreed this plan, we had learned that the Wellington regional amalgamation proposal was not going ahead.

There will likely be some further consideration of the relationship between the different councils in the region in the future, but in the meantime the situation is unchanged.

This council will continue to work actively for the best interests of the Kāpiti district and I believe this plan strongly underpins that direction.

The most significant thing for me as mayor is that I see this plan giving life to the aspirations of our community, including our iwi partners.

Kāpiti people are highly motivated to contribute to the development of our district and one of the goals we have set ourselves as a council is to enhance our engagement with the community. We have set the vision of a vibrant, diverse and thriving Kāpiti and

I look forward to continuing to engage with all the different communities and groups who call Kāpiti home as we work together to achieve our vision.



Ross Church BCA, JP  
Mayor





# Your mayor and councillors

Front row, left to right: Dianne Ammundsen, Pat Dougherty (Chief Executive), Ross Church (Mayor), Mike Cardiff (Deputy Mayor), Penny Gaylor

Back row, left to right: Dr David Scott, Jackie Elliott, K Gurunathan, Gavin Welsh, Michael Scott, Janet Holborow, Murray Bell



For councillors details, see Your elected members in the Long term plan 2015–35 Supporting information.

# He whakakitenga na te tāngata whenua

Ko Te Āti Awa ki Whakarongotai, ko Ngāti Raukawa, ko Ngāti Toa Rangatira, me ō rātou whānau, ō rātou hapū te tāngata whenua o te rohe. I ngā tau 1820 ki 1830 i nōhia tūturu e rātou te rohe nei, me te aha, nā rātou hoki i waitohu te Tiriti o Waitangi ki ngā wāhi e whai ake nei: ki runga i te kaipuke “The Ariel”, ki Port Nicholson i Pōneke (i te 29 o Paenga-whāwhā 1840), ki Queen Charlotte Sounds (i te 4 o Haratua 1840), ki Rangitoto [d’Urville Island, i te 11 o Haratua 1840], ki te moutere o Kāpiti (i te 14 o Haratua 1840), ki Waikanae (i te 16 o Haratua 1840), ki Ōtaki (i te 19 o Haratua 1840), ki Manawatū (i te 26 o Haratua 1840), ki te moutere o Motungarara (i te 4 o Pipiri 1840), ki Guards Bay me Cloudy Bay (Te Koko-a-Kupe i Te Tau Ihu i te 17 o Pipiri 1840), ki te moutere o Mana (i te 19 o Pipiri 1840), ā, ki te moutere anō o Kāpiti (i te 19 o Pipiri 1840).

Ahakoia e kī ana ngā pukapuka hītōria he iwi haumi mātou ki a mātou anō, arā noa atu ō mātou whanaungatanga; he mea tūhono mātou e ngā tātai whakapapa. Nā reira mai i taua wā, ā, mohoa noa nei, kei te whakamahia tonutia e te tāngata whenua tōna anō Kaitiakitanga.

Mai i te taunahatanga ō mātou ki te rohe nei me te whakatūnga o te Kaunihera i te rohe i muri noa mai, kua mahi ngātahi ki te whakahiato i tō mātou whakahoatanga me te Kaunihera mā te Whakahoatanga Manatū 1994. E arotakengia ana, e tāmokongia ana anō tēnei Whakaaturanga i roto i ngā marama e ono o ia tautoru hou. Nā tēnei hoatanga i hangaia ai Te Whakaminenga o Kāpiti hei wānanga mō te whiriwhiri take me te mahi tahi i runga i ngā take matua e whakaaengia ana e ngā taha e rua.

## Ko te Kaitiaki me te Kaitiakitanga

He whanaungatanga hōhonu tō te Māori e herengia ana ki te taiao, mai anō, mai anō ōna aronga me ōna tautōhito. Nā tēnā i hua ai ko te mātauranga ahurei me ngā tikanga hoki. He tino taonga tēnei mātauranga tawhito i te taha o te mātauranga me te tautōhito pūtaiao o te Pākehā ki te whanaketanga o ngā whakahaere me ngā tikanga kia mau tonu ai, kiawhakapaitia ake ai te mauri o te taiao.<sup>1</sup>

Ki te Māori, ko te whakahaere tikanga kia ora ai ngā rawa māori e herengia ana ki te kaitiakitanga. Ko te tikanga o te Kaitiakitanga he tiaki, he rāhui, he haumarū. Ko te Kaitiakitanga he whakahaere i te taiao i runga anō i tā te Māori aronga ki te ao.

E hono ana te Kaitiaki/Kaitiakitanga ki te tino rangatiratanga nā te mea nō te whānau, te hapū te iwi rānei te mana whenua o tō rātou ake rohe. He rite tonu te kōkiri a te Tāngata Whenua i ēnei take hei whakatairanga i ngā tikanga whaihua e pā ana ki te whakahaere i te taiao.

- E pono ana ko te tūāpapa o ngā tikanga e hāngai ana ki tiaki taiao, ā, mā tēnā e pai ake ai ngā tikanga whakahaere;
- Ko te mahi a te kaitiaki he haumarū i te ao tūturu;
- E pono ana he hononga hira tō te wairuatanga i waenganui i ngā tikanga Māori me ōna whakahaerenga mō te taiao.<sup>2</sup>

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<sup>1</sup> Whārangi 3, ERMA Aotearoa, Rārangi Kaupapa Here. Te Whakauru i ngā Tirohanga Māori ki roto i Wāhanga V Te Whakarite Whakataunga; Nōema 2004

<sup>2</sup> Whārangi 4, ERMA Aotearoa, Rārangi Kaupapa Here. Te Whakauru i ngā Tirohanga Māori ki roto i Wāhanga V Te Whakarite Whakataunga; Nōema 2004

## Te moemoea mo te rohe

E whā ngā mātāpono matua o te moemoeā o te tāngata whenua:

### *Te Mātāpono tuatahi*

Whakawhanaungatanga/Manaakitanga – ko te marae te kāinga matua, te whakatinanatanga o ō mātou tūpuna, e hono nei i te tāngata whenua ki ō mātou rohe. Tiakina, manaakitia. Mā te hā o te mauri o te marae e hua mai ai te hauora ā ngākau, ā wairua, ā tinana hoki o te iwi.

He wāhi hira ngā marae hei whakahaere i te mātauranga Māori. Ko te wāhi tēnei e manaakitia ai te manuhiri kahurangi, e whakawhāiti ai hoki ngā whānau mō ngā huihuinga nunui. Ki te Māori, ko te marae ‘te tūranga o te iwi’. He wāhi tino hira te marae, ā, he wāhi motuhake. Ko te whenua, te reo, te whakawhanaungatanga me te marae hoki ngā hononga e puta ai ngā tohu o te Māoritanga, taha tikanga, taha ora, taha umanga. Ka mutu, he whare taonga ngā marae.

### *Te Mātāpono tuarua*

Te Reo – Koia tēnei te reo o te tāngata whenua, te waka e puta ai ngā tikanga, e pūmautia ai te kawa. Ko te reo Māori he reo whaimana o Aotearoa. Ko te reo he taonga kāmehameha tuku iho nā ō tātou tūpuna,

kia mātua poiipoitia e te hapori, kia mātua whakatupuria, kia mātua whakarauoratia hoki. Me akiaki anō ngā whakatupuranga kei te heke mai kia anga nui mai ki te hāpai i ēnei mahi.

### *Te Mātāpono tuatoru*

Kotahitanga – Mā te kotahitanga e tū pakari ai te tāngata whenua me ngā hapori. Mā te mahi ngātahi ka whai kia puawai te hītōria ā rohe, te whanaketanga o ngā tikanga ā iwi, te hauora me te mātauranga o te rohe.

### *Te Mātāpono tuawhā*

Tino Rangatiratanga – ko te whakamahi i te tino rangatiratanga me te mana whakahaere i roto i ngā take katoa e pā ana ki te iwi.

- Me whai kia whakamanatia te tū a te tāngata whenua, kia whaihua hoki hei kaitiaki i roto i te rohe, kia pā atu hoki tēnei ki te oranga taiao me te oranga whānui o te hapori;
- Kia mauritau te hapori ki te kōrero i te reo Māori, i te reo Pākehā hoki – e tautoko ana i te huatau he hapori reorua te tāone o Ōtaki;
- E ora ana ngā puna wai katoa hei mahinga kai, ki tā te tāngata whenua i pai ai hei oranga;
- Kia whaihua te mahi tahi a te rūnanga o te tāngata whenua, ki hea atu, ki hea atu e tika ana, ki ngā umanga me ngā hapori;
- Kia kite e pakari ana te noho a ngā whānau me ngā hapū, ā, ka whaihua te mahi tahi, ki hea atu, ki hea atu e tika ana, ki ngā umanga me ngā hapori;

- Me whai kia whakapaingia ake te kanohi Māori i roto i ngā mahi ā-rohe
- Kia rauhit, kia angitū ngā pūmanawa ā auaha, ā toi o te tāngata whenua;
- Kia hou ai te rongo ki te ao whānui he wāhi tūhauora te rohe nei, taha kai, taha tikanga ā iwi, taha āhua noho, taha tāpoi;
- E whai ana kia poiipoitia ngā rautaki whakawhanake umanga a te tāngata whenua;
- Kia māhorahora te whātoro atu a te hapori ki ngā ratonga hauora;
- Kia tautokotia te rangatahi, kia eke ai ki te taumata tiketike o ō rātou wawata;
- E mōhiotia ana e ngā tāngata ngā ingoa taketake mō te whenua, ngā wāhi nui o te hītōria, ngā wāhi tapu, ā, me whāmana ngā ingoa taketake nei;
- Kia mātua kitea ko te tāngata whenua hei māngai i roto i ngā whanaketanga ā rohe, taha taonga, taha wai, te kounga me te āhua hoki o ngā nōhanga;
- Kia pakari, kia whaihua te mahi takitoru i waenganui i te tāngata whenua, te Kaunihera o Kāpiti me te Kaunihera o te rohe whānui o Te Whanganui a Tara;
- Kia whai wāhi nui te tāngata whenua ki ngā take raraunga e pā ana ki te hunga manene;

- Kia āwhinatia te tāngata whenua e te Kaunihera ki te whakawhanake i ngā mahere whakahaere ā iwi;
- Kia aro nui mai, kia mōhio mārika mai te tāngata ki ngā tūhonotanga ā wairua, ā hinengaro, o te tāngata whenua ki tōna whenua, ōna wāhi tapu me ngā taonga o roto o tōna taiao;
- Me whai kia kitea e manaakitia ana, e taumarutia ana ngā mātā waka e te mana me te rangatiratanga o te tangata whenua i runga anō i ngā tikanga Māori;
- Kia kitea i roto i te Whakaaturanga i waenganui i a Te Āti Awa, Ngāti Raukawa, Ngāti Toarangatira me te kaunihera, ka wātea te mātā waka i whakamanangia ki te whaiwāhi atu anō, inā hiahia rātou;
- E whakamaiohatia ana e te rohe te ture me te tikanga.

Rupene Waaka

Chair, Te Whakaminenga o Kāpiti





# The vision from tāngata whenua

The tāngata whenua of the district are Te Āti Awa ki Whakarongotai, Ngāti Raukawa, Ngāti Toa Rangitira, including whānau and hapū. In the 1820-1830s they were firmly established in the district and were signatories to the Treaty of Waitangi at the following locations: on board the ship “The Ariel” at Port Nicholson in Wellington (29 April 1840), Queen Charlotte Sounds (4 May 1840), Rangitoto [d’Urville Island], (11 May 1840), Kāpiti Island (14 May 1840), Waikanae (16 May 1840), Ōtaki (19 May 1840), Manawatū (26 May 1840), Motungarara Island (4 June 1840), Guards Bay and Cloudy Bay (Te Koko-a-Kupe) in Te Tau Ihu (17 June 1840), Mana Island (19 June 1840), and again on Kāpiti Island (19 June 1840). Although the history books cite us as being allies, we were more than that, we were strongly linked. Therefore, from this time until the present, the tāngata whenua have practised and continue to practise their kaitiaki/kaitiakitanga.

From their establishment and the subsequent council establishment in the district, they jointly developed their relationship with the council by way of the 1994 Memorandum of Partnership (Memorandum). This Memorandum is reviewed and re-signed within six months of each new triennium. From this partnership, Te Whakaminenga o Kāpiti was created as a forum for decision making and collaborative engagement on mutually agreed priorities.

## Kaitiaki/Kaitiakitanga

Māori have a relationship that is inextricably intertwined with the environment, spanning centuries of observation and experience from which a unique body of knowledge and cultural practice has developed.

This experience is valuable, alongside Western scientific knowledge and experience, to the development of tools and processes for ensuring that the mauri (life force) of the environment is maintained and improved.<sup>3</sup>

For Māori, the exercise of tikanga over natural resources is clearly bound to kaitiakitanga. Kaitiakitanga means guardianship, protection, preservation or sheltering. Kaitiakitanga is the managing of the environment, based on the traditional Māori world view.

Kaitiaki/Kaitiakitanga is linked to tino rangatiratanga as it may only be practised by those whānau, hapū or iwi who possess mana whenua in their area. Tāngata whenua consistently indicate the following reasons for seeking recognition of cultural values and practices in relation to the management of the environment:

- The belief that their cultural practices have a very strong environmental basis and could enhance the management process;
- An obligation, as kaitiaki, to protect the natural world;
- The belief that spirituality is integral to the connection between Māori culture and tradition with the environment.<sup>4</sup>

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<sup>3</sup> Page 3, ERMA New Zealand Policy Series. Incorporating Māori perspectives in Part V Decision Making; November 2004.

<sup>4</sup> Page 4, ERMA New Zealand Policy Series. Incorporating Māori perspectives in Part V Decision Making; November 2004.

## Vision for the district

The tāngata whenua base their vision on four main principles.

### *Principle one*

Whakawhanaungatanga/Manaakitanga – the marae is our principal home which ties us to our whenua and is the physical embodiment of our ancestors. The wellbeing and health of the iwi and their marae can often determine the emotional, spiritual, and physical wellbeing of the people who belong to the iwi. Marae are important sites for the practical expression of kaupapa Māori. It is the place where distinguished manuhiri (visitors) are to be extended a welcome and hospitality, and where families meet for significant events. For Māori, the marae is ‘Te tūrangawaewae o te iwi – the standing place of the people’. The marae is held in high esteem by many and considered to be a place of special significance. Land, language and kinship along with marae, provide a sense of cultural identity and the continuity of a Māori identity throughout political, cultural, social and economic change. In addition, they are store houses of taonga (treasures).

### *Principle two*

Te Reo – it is the language of the tāngata whenua through which tikanga is conveyed; kawa and wairua is expressed. Te Reo Māori is an official language of New Zealand. It is fundamental that the language, as a deeply treasured taonga left by our Māori ancestors, is nurtured throughout all levels of the community and that the language continues to prosper and future generations are encouraged to use it.

### *Principle three*

Kotahitanga – through unity, tāngata whenua and communities have strength. Working together we can ensure that our district's heritage, cultural development, health, education and economy flourish.

### *Principle four*

Tino Rangatiratanga – to exercise self-determination and self-governance with regard to all tribal matters.

The vision includes:

- That the tāngata whenua role of kaitiaki/kaitiakitanga within the district is strong and effective and encompasses both the environmental and general wellbeing of the community;
- That people feel comfortable in use of Te Reo Māori and English – supporting the notion of a bilingual community;
- All waterways are healthy and able to be used as traditional food resources taking into account tāngata whenua environmental indicators;
- That the tāngata whenua represent and engage effectively, where appropriate, with agencies and communities;
- That whānau and hapū have the capacity to engage effectively where appropriate with agencies and communities;
- That Māori representation in local government is improved;
- That tāngata whenua creative talents are fostered and encouraged;
- That the district builds a world class economic development plan to attract international investment;
- That tāngata whenua are fostered to build Māori interest in food, culture, lifestyle and tourism sectors;
- That the community have good access to health services;
- Young people of Kāpiti are supported to reach their full potential;
- People know about the Māori names for the original landscape, heritage, waahi tapu and that Māori names for streets and future settlements are adopted;
- That tāngata whenua play a strong/central role in district planning, particularly around capacity of resources, water use, and the quality and nature of settlements;
- That there is a strong and effective partnership between tāngata whenua, the Kāpiti Coast District Council and Greater Wellington Regional Council;
- That tāngata whenua are involved in citizenship processes with new immigrants;
- That the council assists tāngata whenua in the development of iwi plans;
- That tāngata whenua tangible and spiritual connection/association to the land, waahi tapu and natural and physical resources is represented, understood and respected;
- That in accordance with Māori tikanga and lore, mātā waka are embraced and protected by the mana and rangatiratanga of the tāngata whenua;
- That within the Memorandum between Te Āti Awa, Ngāti Raukawa, Ngāti Toarangatira and council, provisions are made for any mandated mātā waka to participate further, should they choose to;
- That the district appreciates tikanga Māori.

# Outcomes of consultation and key council decisions

## Our consultation process for the long term plan

The council has always asked for community input into planning. In the past, this has been done by inviting people to look at the full draft long term plan.

This council wanted to make it easier for people to get involved. Also, just recently the laws around how councils develop their plans have been revised. All councils now have to use a consultation document to explain to their communities the key aspects of their plans and ask people for their views.

We produced the FutureKāpiti consultation document to describe our vision, present the key initiatives and major projects we had determined and state the rates increases we were proposing.

## Community feedback

The consultation process ran from late March to late April 2015 and public hearings were held in May. Many people took the time to provide feedback at open days and meetings, through our Facebook page and by making submissions. We received 479 written submissions and 78 people spoke at hearings.

The majority of submitters supported the proposals outlined in the consultation document and councillors confirmed the following key initiatives for inclusion in the long term plan.

Note: the costs shown include inflation so they are not the same as those in the consultation document.

## Council decisions

### Key initiatives

- *Paraparaumu and Waikanae town centres* – we will transform these two town centres to take advantage of the building of the expressways. The different projects that make up this work will be undertaken in stages to minimise disruption, with full completion by 2028. Further consultation with key stakeholders will be undertaken during the detailed design phase. Cost = \$40.9 million.
- *Te Ātiawa Park courts* – we will completely rebuild the existing courts in 2015/16 to meet the needs of both netball and tennis users in the medium to long term. Cost = \$975,000.
- *Ōtaki pool* – we will future proof the pool – re-roofing, recladding and improving the interior including disability access. Cost = \$3.9 million. We will build a splash pad next to the pool – entry will be free. Cost = \$510,800. Both projects will start in 2015/16 with the bulk of the work to be done in 2016/17.
- *Performing arts facility* – we will invest in the Kāpiti College performing arts centre, subject to an appropriate agreement about the community use of the centre. We will revisit the development of a community events facility as part of the next long term plan. Cost = \$1.6 million towards the Kāpiti College centre with work undertaken in 2016/17; \$20.8 million set aside for 2028-31 for an events facility.

### Major projects

- We will replace the Paekākāriki sea wall with a concrete, timber and rock wall – design to be agreed with the Paekākāriki community. This work will be done between 2016 and 2020. Cost = \$10.9 million and construction will begin in late 2016.
- We will redevelop the Raumati pool building as a multi-purpose community facility to be up and running by 2020. Cost = \$1.3 million.
- We will upgrade the Waikanae Library and partially fund the upgrade of the Mahara Gallery (subject to the Gallery Trust's own fundraising contributing to the project). The project is phased over three years to be complete in 2018/19. Cost = \$9.3 million.
- We will finalise the development plan for Otaraua Park and begin implementation over the next two years. Cost = \$101,000.
- We will create a youth development centre offering districtwide activities progressively over the next three years. Cost = \$946,000.
- We will assess earthquake-prone buildings over five years starting in 2015/16. (We are required to do this by law). Cost = \$2.6 million.

## Rates

Council confirmed the rates increases proposed in the consultation document: an average of 4.2% for 2015/16 and an average of 3.3% over the 20 years of the plan.

You can find how the rates increase applies to your property on the council website. There is also information about our rates remission policy in the Supporting information document.

## Other requests and issues raised

A number of organisations made funding requests through the consultation process and we approved funding for some. This expenditure is built into the community facilities and community support budget.

Some submissions were about topics not included in the consultation document. We agreed some key issues would be explored in activity management plans or policy development or considered for future annual plans. For example, we will develop local outcome statements beginning with Waikanae Beach in 2015/16. We will also draft a facilities strategy to guide our future investment in community facilities from meeting rooms to parks and reserves. Council also decided to increase the strategic land purchase fund by \$2.1 million.



# FUTUREKĀPITI

Long term plan  
2015–35

## Our challenges



## Our proposed approach

### Focus areas



### Our activities and services



#### INFRASTRUCTURE



#### COMMUNITY



#### PLANNING AND REGULATORY



#### GOVERNANCE AND TĀNGATA WHENUA

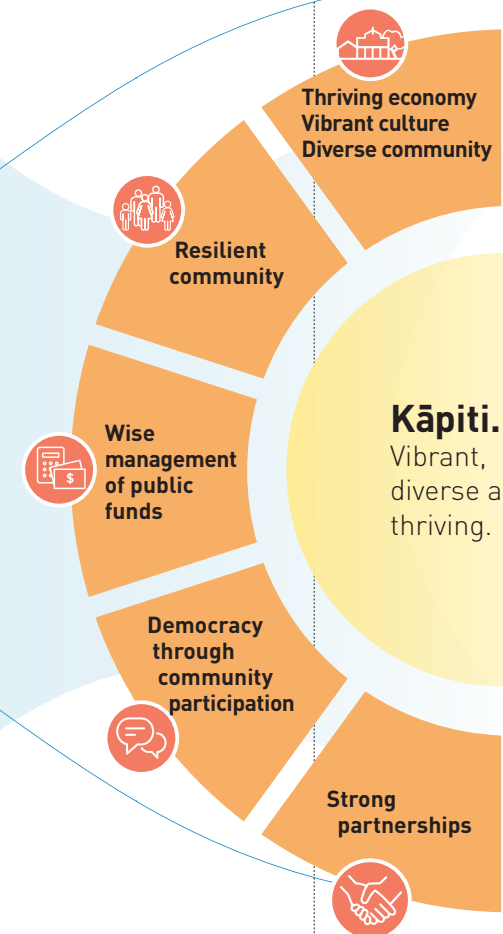
### Our key initiatives

- » Paraparaumu and Waikanae town centres
- » Te Ātiawa Park hard courts
- » Ōtaki pool and splash pad
- » Performing arts centre

### Major planned projects

- » Paekākāriki sea wall
- » Raumati pool building
- » Mahara Gallery and Waikanae library
- » Otarua Park development
- » Youth development centre
- » Earthquake-prone buildings assessment

## Our outcomes



## Our vision

**Kāpiti.**  
Vibrant,  
diverse and  
thriving.

## Our financial strategy

### Rates

Average rates increase  
3.3% per year over the  
next 20 years  
Not exceeding  
5.5% per year

### Borrowings

Average \$172 million  
over the next 20 years  
Not exceeding  
\$200 million

### Capital spending

Average \$29 million  
over the next 20 years  
Not exceeding  
\$38 million per year



# Our plan on a page

The diagram on the facing page shows the key elements of our FutureKāpiti Long term plan 2015-35.

The council began its development of the long term plan by determining a strategic direction for the future of our Kāpiti coast district that would guide all our decisions.

## **Community input**

We set up a community reference group comprising a cross-section of representatives from the community to help define the outcomes that we should seek to achieve and what we need to focus on to get there. Our three Kāpiti iwi also had input into developing the outcomes.

This process identified issues people believed we should be taking into account in our planning for the future. The key issues were: stimulating the local economy and helping create different types of employment, supporting families, and catering for all ages and abilities within the district.

## **Meeting the challenges identified**

As shown on the plan on a page, we grouped the challenges the district faces into the four broad areas of resilience, connectedness, growth and affordability.

Meeting those challenges is directly reflected in the outcomes we defined: creating a thriving economy, vibrant culture and diverse community as our overall vision – with specific outcomes to build a resilient community, wisely manage public money, encourage community participation and nurture our partnerships.

We then identified the ways in which the council as an organisation needed to operate to help achieve these outcomes. The areas we are focusing on are lifting council performance across the board, concentrating on our delivery of core services, and enhancing the way we interact with the community. We want this to embrace all our dealings – from the services our staff provide every day, to the formal consultation we undertake on important issues.

## **Taking action to achieve our outcomes**

Having identified where we wanted to take the district, we looked at how the council could work towards our vision of a vibrant, diverse and thriving Kāpiti.

The plan on a page shows how the challenges flow to the focus areas, and through our delivery of activities and services help lead to achievement of our outcomes.

The plan highlights the key initiatives that we proposed through the FutureKāpiti consultation and which we will progress through this long term plan. (These are detailed in the previous section – outcomes of consultation and key council decisions.)

## **Managing our finances to support our direction**

Through this process we also developed our financial strategy to ensure we could afford to deliver on our goals. Our financial approach is shown in the plan on a page underpinning our strategic direction. In deciding our financial strategy, we were mindful of the four challenges identified with the community reference group and particularly the issues of growth and affordability. The limits set by the financial strategy have enabled us to keep our rates increase modest. (There is more information about the financial strategy in the Financial overview section.)

## **Reporting on our progress**

In future, we will use the plan on a page to report to the community on how we are progressing with our key initiatives and our overall progress towards the outcomes.



# Delivering our long term plan

It is the responsibility of managers and staff to deliver the initiatives decided by councillors along with the ongoing operational responsibilities of the council in the district.

In this section, chief executive Pat Dougherty talks about the council's capacity to deliver on the long term plan initiatives.

We describe the overall context in which the council is working and provide an overview of the council's financial strategy. This explains our management of finances and how we set rates and ensure appropriate levels of spending and borrowing to meet current needs and plan sustainably for the future.

This overview also outlines our approach to funding the district's essential infrastructure such as roading and water.



# Introduction from the chief executive

We are well placed to deliver the key initiatives and projects council has decided on, along with the full detail of this long term plan.

## Careful financial management

As the mayor highlighted in explaining the development of the plan on a page, we are conscious of affordability constraints affecting some households in our district. While our costs are low – we have the fourth lowest total operating spending per ratepayer out of 67 councils, a high proportion of our costs is funded by rates. Our financial strategy is therefore to maintain a careful balance between rates, borrowings and capital spending.

This is also one of the reasons we have put a focus on the development of the district's economy. During the early years of this plan, we will be implementing the economic development strategy we developed with the business community, iwi and other key stakeholders.

We have revised our development contributions policy which is important for ensuring we can fairly assess and collect contributions to fund infrastructure that is required as a result of growth.

## New legislative requirements

Since the 2012 long term plan was adopted, there have been some significant changes to the Local Government Act 2002 under which we operate.

As the mayor has described, in line with new legislation, we presented the major proposals in our draft long term plan using a specific consultation document. I am very proud of the process we ran and the level of positive community engagement that it generated.

We have developed a new significance and engagement policy including non-financial criteria for establishing significance. This policy ensures there is a clear process for determining when communities should be consulted about different types of matters. Our significance and engagement policy is included in the Supporting information document.

We also needed to adopt an infrastructure strategy that identifies significant infrastructure issues for 30 years. The key issues we have identified are highlighted in the financial overview. The full infrastructure strategy is included in the Supporting information document.

Councils are now required to review their current arrangements for delivering services, managing assets and performing regulatory functions with a view to achieving optimum cost-effectiveness. These reviews need to consider governance, funding and delivery options. With this in mind, we have developed asset or activity management plans for all activity areas.

## Developing our organisational capability

As shown on the plan on a page, the council determined three focus areas which will drive the way we operate.

The first of these is to lift council performance. Our aim is to keep our community well informed about our service performance, our financial management and our progress against the key initiatives in this plan. As part of this, we are designing some new

reporting tools which will make it easier for the community to see how we are performing.

The second focus area is to concentrate on core services. We are committed to delivering the best quality day-to-day services we can and I am proud of how our staff are also responding to challenges such as the major storms that have hit us recently. As the mayor highlighted, in this plan we are undertaking to maintain levels of service in all areas.

The third area of focus is to enhance engagement with the community. This is extremely important and we have already begun a programme within council to develop a way of delivering services and working with the community that is caring, dynamic and effective.



A handwritten signature in black ink, which appears to read 'P Dougherty'.

Pat Dougherty  
Chief Executive

# Statement of compliance

The elected members and management of Kapiti Coast District Council confirm that all the relevant statutory requirements of part 6 of the Local Government Act 2002 have been complied with.

We accept responsibility for the preparation of the long term plan and the prospective financial statements presented including the assumptions underlying the statements.

In our opinion, FutureKāpiti: Long term plan 2015-35 provides a reasonable basis for integrated decision making including participation by the community, and subsequent accountability to the community about the council's activities.



Ross Church  
Mayor  
25 June 2015



Pat Dougherty  
Chief Executive  
25 June 2015



Wayne Maxwell  
Group Manager Corporate Services  
25 June 2015

# Strategic context

This section sets out the significant issues that affect the council and determine our operating environment.

There will always be major structural issues, external risks and uncertainties which will shape the council programme or affect our ability to deliver projects and services. Where significant, we have highlighted them within the relevant areas in the Activities and services section. The activity management plans go into greater detail of all the known assumptions and risks affecting individual projects and activities.

## Key considerations

During our development process for this long term plan we considered the following key risks.

- A narrow economic base that limits local career opportunities, increases pressure to maintain high levels of development and urban growth as a way of maintaining businesses and employment; and difficulty in maintaining and enhancing the district's centres.
- Rising groundwater and sea levels as a result of climate change. These are causing increased risk of coastal erosion and stormwater risks and resulting requirements to adapt; wider development management issues and increased infrastructure costs.
- Rising costs from emissions charging and community adaptation to increased greenhouse gas emissions.
- Peak oil prices and the cost of energy increasing which affects the cost of transport, food and many other day-to-day items. These impact on council activities and create uncertainty in our financial planning.

- Global conflict and disruption causing growing competition for resources such as oil and water, and increasing political and export market instability, increasing competition for skilled labour.
- Seismic risks increasing infrastructure and insurance costs.
- Risk of economic downturn impacting on low income households, impacting the construction industry and resulting in reduced employment opportunities.
- Amendments to central government policies, structures or systems which may result in significant resource and financial implications.

## Kāpiti in the region

Our district is inextricably linked to the Wellington region via the transport system, the urban system, the labour market and employment, an increasing focus for migrant settlement, and the wider regional economy – to the north and south.

At the same time, the northern part of the district has economic, social and historic ties to parts of Horowhenua. Our rural areas have many commonalities with the Horowhenua rural communities and economy. The continuous coastal plain creates a common ground for tourism. This complexity is compounded by the district falling completely within the Greater Wellington Regional Council jurisdiction but having divisions across a number of central government agencies.

Our tāngata whenua, particularly Ngāti Raukawa and Ngāti Toa Rangatira have rohe that stretch to the north and the south of Kāpiti coast. And finally, central government electorates also split the district and overlap with local authorities to the north and south.

In making decisions about services and programmes, the council and community must consider the regional context and must look north and south. The southern connections exert the most influence, but the northern connections are also important, especially to our economic, cultural and social wellbeing.

Regional initiatives such as the regional land transport strategy, the Wellington regional strategy and shared services initiatives are central to leveraging resources into the district and proving the local government sector can work together in a productive way at the regional level.



At this stage, the significance for activity and management is an increasing need for councils in the region to work together. Current and potential joint initiatives and shared services include:

- Wellington Regional Strategy
- Wellington Regional Economic Development Strategy
- Emergency management
- Spatial planning
- Regional hazards strategy
- Wellington Region Waste Management and Minimisation Plan.

The Kāpiti coast is not immune to the effects of external economic and political shifts – the global financial crisis had immediate and significant impacts in Kāpiti – nor is the range of impacts anticipated from climate change confined to changes in weather patterns. There are already impacts in other parts of the world such as food and water shortages, large-scale displacement of populations and political conflicts. The impacts of the recent global economic downturn clearly resulted in significant reductions in local building and construction and local employment. We would be foolish to assume that such impacts with respect to the global economy and political landscape will pass Kāpiti by.

While the local economy is now growing again after the 2008 global financial crisis, the narrow economic base means it remains vulnerable to future downturns.

The local community may have no influence over the course of larger events but must find ways to maintain confidence and support those especially affected by changes. The council aims to assist the community to position itself to take advantage of the opportunities which will occur while diminishing the negative outcomes – in other words, to be resilient.

# Financial overview

Careful and strategic management of council finances is essential for us to deliver on our long term plan.

This section provides an overview of our Financial Strategy and its vital links to our 30-year Infrastructure Strategy.

A strong financial strategy enables us to plan and implement the activities we decide on confidently, knowing that we are doing so in a way that is careful and responsible.

In developing the financial strategy, we've considered the four major challenges identified by the council and community representatives (shown in the plan on a page, see page 14). Of those challenges: resilience, connectedness, growth and affordability, we looked particularly closely at economic and population growth and affordability and these are discussed in more detail under Key considerations, page 19.

## Strategy aims for balance

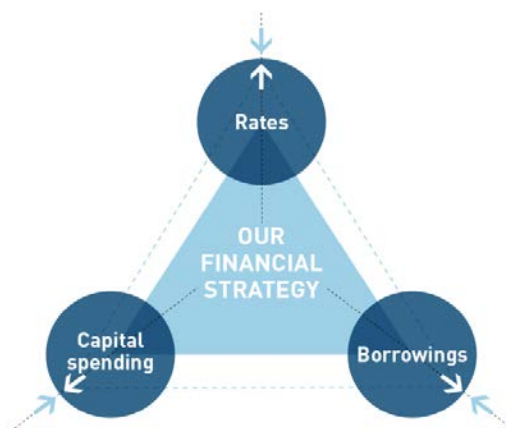
Our financial strategy is about achieving a balance. What this means is that we want to:

- o deliver affordable rates to the community
- o minimise borrowings, and
- o optimise capital spending.

Our rates – which fund operational spending, borrowings and capital spending are the three financial 'levers' that influence our service levels, and that we recognise as being important to our community.

We have to find the right mix of settings for these levers. Generally, this means keeping rates and borrowings as low as we can.

The strategy is represented by a triangle showing the three levers. In its entirety, the triangle reflects the levels of service the council provides to the community. A bigger triangle means an increased level of service (or new services); a smaller triangle means reduced services.



The triangle is affected by the three levers. One lever can be changed without impacting service levels, by adjusting the other two levers. However, changing more than one lever means the third lever has to change.

Our task is to achieve a balance by setting and sticking to agreed limits for rates, borrowings and capital spending.

## Financial strategy limits for this long term plan

We have set limits for each of the elements of the strategy to ensure we can deliver on all the initiatives in the plan, keep our rates increases modest and our borrowings reasonable. The strategy limits are:

**Rates** – limit 5.5%, 20 year average 3.3%, peak level 5%

**Capital spending** – limit \$38 million, 20 year average \$29 million, peak level \$36 million

**Borrowings** – limit \$200 million, 20 year average \$172 million, peak level \$199 million.

## Key considerations

As commented on earlier, there are some key factors that influence what we are able to do that are specific to our district.

### *Economic and population growth*

Given how close we are to Wellington city, many in our district will continue to commute for work. Improvements to the city connections with completion of the expressways and Transmission Gully will provide growth opportunities but we don't anticipate a significant commercial base being established in the district in the next 20 years.

In the financial strategy, we have taken a conservative view that population growth will take three years to peak at 1% per year.

### Affordability

We need to be aware of affordability constraints in our district when setting rates.

The national benchmark is for rates to be 3% of household income. On average, our rates sit just over 4%. While our rates are above the benchmark, we work on keeping the fees for our services accessible for people on lower incomes. We also provide some discounts for gold card holders and community services card holders. We are able to achieve this by keeping our costs low.

We also have a rates remission policy for households whose rates exceed 5% of their household income.

### Keeping our costs low

Our total operating expenditure per ratepayer is among the lowest in the country. In 2014, our costs were measured at only 65% of the national average, and we have the 4th lowest costs in the country.

This is a tangible indication of the value for money that we are delivering for our district. However, because our costs are already low, it is harder for us to make efficiency gains.

### Finding other sources of funding

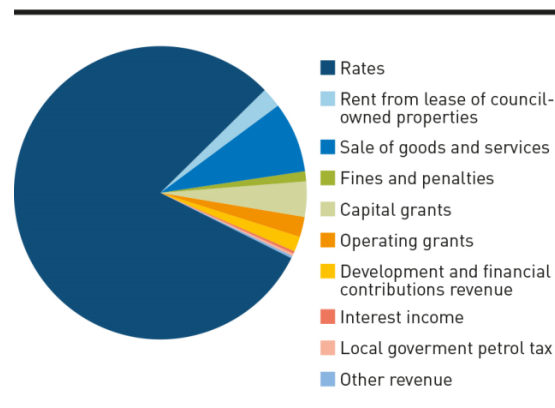
While our costs are low, more than 75% are funded by rates. Where it is feasible, we are seeking other funding sources – particularly more user-pays based revenue.

Any changes that we make need to be phased in gradually, in line with our objective of achieving a balance. For example, if we increased user fees too sharply, the impact could be a drop in users that would negate any increases in revenue.

Our economic development strategy is part of a longer term solution. The strategy is aimed at

creating more jobs, and more wealth in the district, to increase the number of ratepayers.

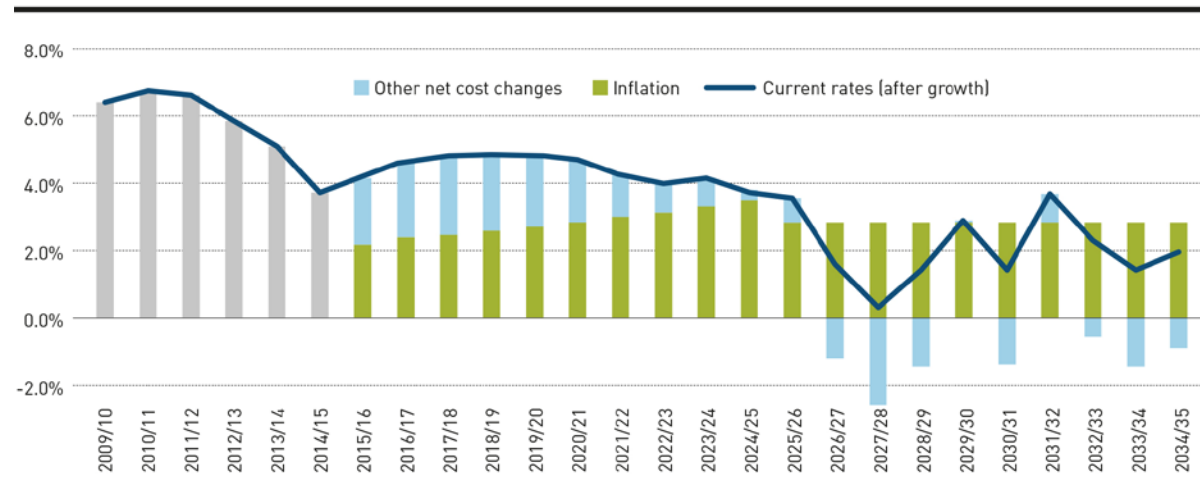
### Our sources of income



### Reducing rates impacts

As outlined, this long term plan and the financial strategy that supports it, provide for a modest rates increase and a longer period of minimal rates increases than has been experienced in recent years.

### Forecast rates increases



In 2014/15, the council adopted an annual plan with a rates increase of 3.77%. This is the lowest rates increase on record for the district. In the preceding five years, the average rates increase had been 6.2%. The previous long term plan had an average rates increase of 4.9% over its twenty year life. This plan reflects the change in emphasis for the new council, and delivers an average rates increase of 3.3% over the twenty years. Both numbers are after allowing for growth, which is forecast at 1% over most years. This long term plan does not include any significant changes in our levels of service. The increases in costs are largely based on inflationary pressures (ranging from 2% to 3.5%). In coming years, we will continue to manage our budgets, with the aim of minimising inflationary effects wherever possible.

The key driver of rates above the level of inflation in the first seven years is the council increasing its funding for depreciation to ensure we are fully funding all depreciation by the end of year seven.

This has an impact of an average 1.5% increase in rates over that time.

## How rates are spent

Rates pay for more than 75% of the council's operational spending.

This graphic shows how funding received from rates is apportioned across the different activities and services we provide to the community.

There is detailed information about what is covered in each of these areas in the section Our activities and services, page 29.



## Increasing water rates to cover costs

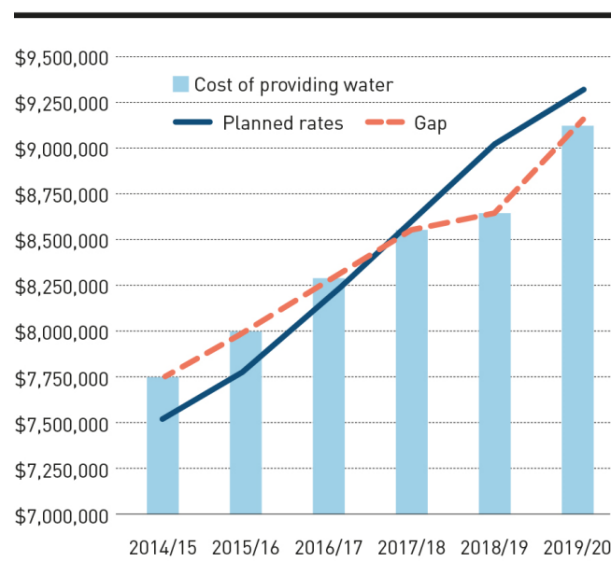
As we all get used to the value of water with the introduction of water meters in 2013, water use may take a number of years to settle down. Therefore, we need to carefully monitor trends to determine what to charge to cover costs of providing a treated water supply.

We plan to gradually increase our water rates over the first five years of this long term plan, to a level that makes sure that we are able to pay the full cost of providing this service across the district.

A gradual increase will ease the rate of change for the community while ensuring we recover the full cost of providing water services.

While we will under-recover in the next 2-3 years, we are planning to fully recover our costs by the end of 2019/20.

## Recovering the costs of providing our water



## Forecast water rates

| Inc. GST            | 15/16  | 16/17  | 17/18  | 18/19  | 19/20  |
|---------------------|--------|--------|--------|--------|--------|
| Variable water rate | \$0.99 | \$1.04 | \$1.04 | \$1.04 | \$1.04 |
| Fixed water rate    | \$190  | \$196  | \$202  | \$208  | \$210  |

## Capital spending

Our objective is to minimise debt impacts by reducing borrowings-funded capital spending.

## Paying for required spending on infrastructure

Our infrastructure strategy has strong links with our capital spending programme. The infrastructure strategy is based on our core assumptions about growth, the environment, and economic factors, such as inflation.

The infrastructure strategy is also a major driver of our financial strategy, with infrastructure costs accounting for approximately 65% of our capital spending.

We have to know what infrastructure work is going to be needed in coming years and plan for how we are going to fund it. The 30-year period for the infrastructure strategy enables us to take a long view and plan our funding strategically.

How much we can borrow and how much rates revenue we can use for spending on infrastructure is set by the limits in our financial strategy. That means we carefully plan our infrastructure development to be affordable for the community now and into the future.

### Renewals

With \$1.3 billion in assets, the bulk of which are for our core infrastructure (roads, water, stormwater, wastewater and solid waste), our annual spending includes a significant amount for renewing these assets.

The renewal programme is driven by our asset management plans, which take into account the age and condition of these assets and identify the timing for renewal spending. For this long term plan, we are looking at an average of \$9.4 million per annum in the infrastructure renewals expenditure, or 50% of our infrastructure capital spending programme. Overall, some 49% of our planned capital spending is for renewals.

We need to continue to renew these assets, to ensure we have a resilient, functioning community. We will review our renewals expenditure to ensure that these are necessary, but we are not proposing to 'sweat' our assets beyond their optimal useful lives. This is a short term measure that would be detrimental to the long term quality of our assets and to our costs. For example, if we defer roading renewals for too long, we actually end up spending more on maintenance, and lose any perceived benefits from delaying the renewal.

### Useful life of assets

Most of our assets have long lives – water reticulation pipes for example, have an average life of 70 years. With much of our network having been built in the 1970s (or later), the majority of the renewals expenditure will occur beyond the span of this long term plan. The council is, however, continuing to plan for whole-of-life asset management.

We are continuing to build on our understanding of the state of our networks by undertaking condition assessments, and this will inform our detailed planning.

The pipe networks make up a significant part of our asset base and a majority – 85% – of our pipes were installed after 1970. Testing indicates that 73% of our pipes are in moderate to very good condition, meaning they are expected to last for another 30 or more years.

### Funding renewals

Asset renewals are funded by depreciation, through rates. As you can see in the chart below, our renewals spending is lower than our level of depreciation funding because our assets are still relatively young. We will continue to collect depreciation funding and use this to repay our borrowings so that we have capacity to begin renewing these assets when required in 30-50 years.

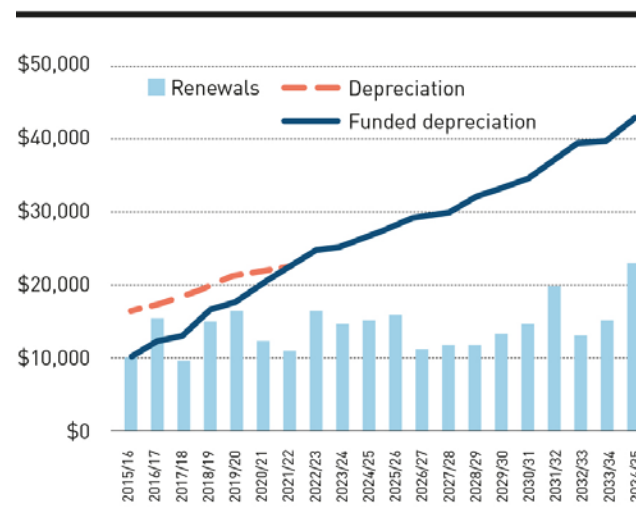
### Upgrades

As our community grows, we have to upgrade our infrastructure to cater for the increased population. This is the 'growth' portion of our upgrade programme. In addition, a growing community demands a range of new facilities, such as the Coastlands Aquatic Centre. This type of asset is called a 'level of service' upgrade.

The growth portion of our asset upgrades is funded largely by development contributions.

The level of service portion is funded largely by borrowings.

**Forecast renewals depreciation**





## Limits on capital spending: funding

As noted at the beginning, after some significant investment in recent years, in this long term plan the council is signalling a slow-down in the capital spending programme in coming years. We want to reduce borrowing levels, and a key way to achieve this is through reducing our capital spending. We have therefore set an annual limit of \$38 million, and have reduced our overall budgets.

Our 2012-32 long term plan included an average \$33 million in capital spending over the 17 years between 2015 and 2032. Capital spending is essentially funded from (rates-funded) depreciation and borrowing.

The capital spending for this long term plan (inflation adjusted) shows a decrease in average spending to \$29 million per annum. This is a reduction of almost \$70 million over the course of the plan, and is the result of a comprehensive review of our programme.

## Borrowings

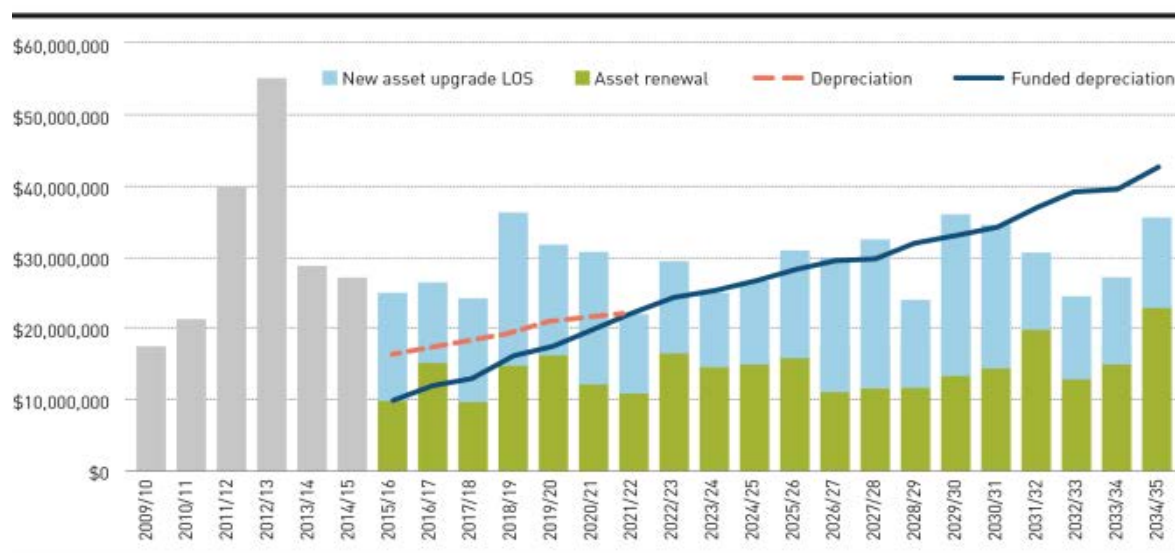
### Minimising the impacts of borrowings

The objective of our strategy for borrowings, is to minimise the impacts of those borrowings through a balance of reduced capital spending, increased external funding and some rates-funded borrowings repayments.

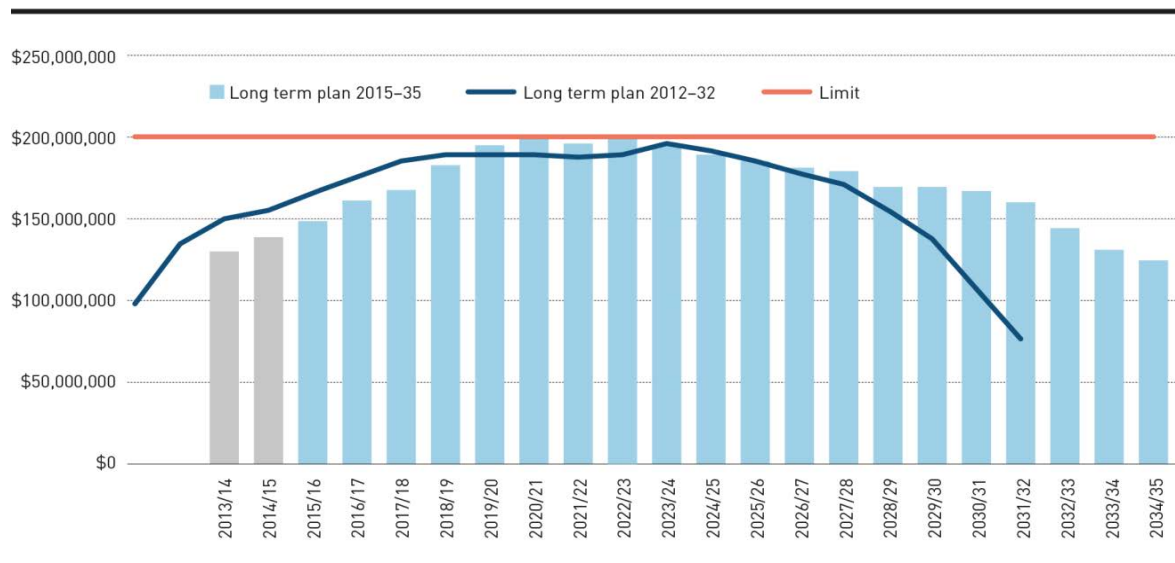
Our borrowings start at \$149 million in 2015/16 (year 1 of the long term plan), and peak at \$199 million in 2022/23. However, after that date, the debt levels begin to reduce, reaching a low of \$125 million by the last year – 2034/35. This approach recognises the lifecycle of borrowings, related to our assets. We will continue to repay borrowings until the next cycle of infrastructure renewals are required.

We begin this long term plan with relatively high borrowings because of recent investment in key

## Forecast capital spending



## Forecast borrowings



community assets including the Coastlands Aquatic Centre, the Waikanae water treatment plant and significant roading projects. However, as we go through the 20 years of the plan period, those assets we have borrowed for will still be in good shape so we will be able to pay a lot back before we need to make further major investment and therefore require more borrowing.

Considering the trade-offs

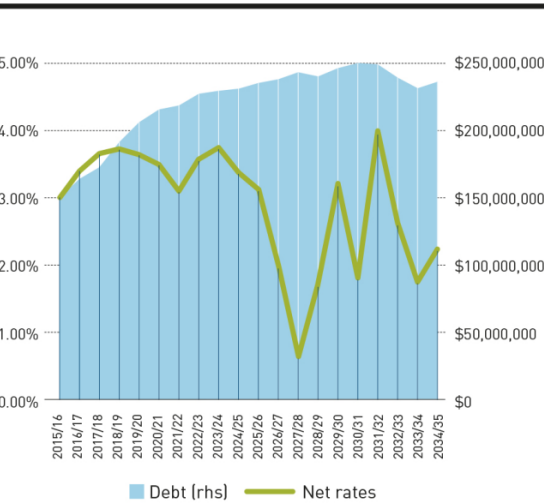
This long term plan provides an appropriate balance between rates increases and our levels of borrowing. If we wanted to have rates levels even lower, we would have had to sustain higher borrowing. Conversely, if we wanted our levels of borrowing to be lower (or to get lower more rapidly) we would have had to increase our rates levels.

These two contrasting scenarios can be modelled to show the impacts. Neither of them is recommended for achieving the balance we are seeking.

Lower rates

Under this scenario, rates are reduced by 1.25% for the first 7 years, keeping them at a maximum of 4% and an average of 2.9% throughout the 20 years of the plan. In later years, rates are increased by 0.25%, so that borrowings are eventually repaid. However, under this scenario borrowing peaks at \$250 million, and closes at \$236 million. This shows that our levels of borrowing are very sensitive to rates.

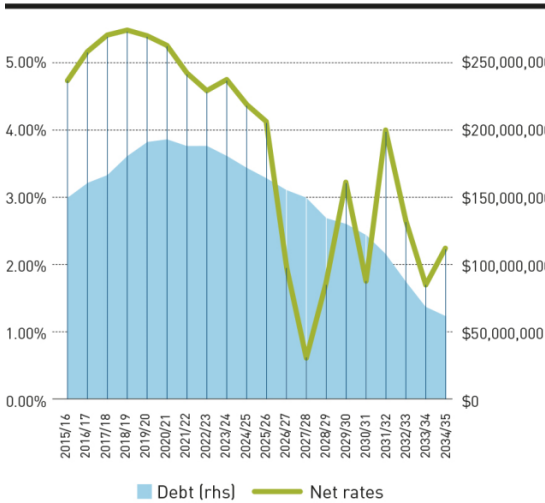
Focus on keeping rates low



Lower borrowings

In this scenario, rates are increased by 0.5% for ten years, in order to get borrowings down more rapidly. For the second half of the plan, rates are 0.25% higher. Borrowings peak at \$193 million, and are reduced to \$61 million by the end of the plan. The peak is not much lower than in our financial strategy, although it does reduce more quickly, and to lower levels.

Focus on reducing borrowings



## Rates increases vary across the district

While the average rates increase for 2015/16 is 4.2% and 3.3% per year for the 20 years, specific rates increases vary quite widely across the district.

This variation is caused by a change in the valuation of properties which will affect the 2015/16 rating year. Every three years an independent property valuation is completed by Quotable Value on behalf of the Valuer General for every property in the district.

These rating valuations are used to allocate our valuation based rates. Approximately 43% of our rates are allocated based on the value of properties.






This has driven the big change in how rates increases are experienced by different parts of the district.

Those properties with a greater increase in land value than others are now required to pay a larger share of rates and those with decreases are now required to pay less.

Some areas of Waikanae experienced land value increases upwards of 15%, while some areas in Ōtaki experienced decreases downwards of 10%.

The average rates across different parts of the district are shown in the table below. Water rates have been excluded because water consumption charges vary widely between households.

## Rates increases for example properties

|  |  |  |  |  |  |
|--|---|---|---|---|---|
| Average property values                | Ōtaki   | Waikanae  | Paraparaumu/<br>Raumati   | Paekākāriki   | Rural<br>(averaged across district)   |
| 2014 Capital value                     | \$245,000   | \$400,000   | \$410,000   | \$455,000   | \$636,000   |
| 2014 Land value                        | \$108,000   | \$203,787   | \$190,000   | \$257,736   | \$317,000   |
| Land value change from 2011            | -5%   | 6%  | 2%  | -1%   | 0%  |
| Total current rates (excluding water)  | \$1,730   | \$2,083   | \$2,073   | \$2,116   | \$1,321   |
| Total proposed rates (excluding water) | \$1,739   | \$2,259   | \$2,182   | \$2,267   | \$1,415   |
| % Increase per year                    | 0.5%  | 8.4%  | 5.3%  | 7.1%  | 7.1%  |
| \$ Increase per year                   | \$9   | \$176   | \$109   | \$151   | \$94  |
| \$ Increase per week                   | \$0.17  | \$3.38  | \$2.10  | \$2.90  | \$1.81  |



# Our activities and services

In this part of the long term plan is information about our work programme for the 20 years to 2035 with a focus on the next three years.

We organise our work in the community into four clusters:



Infrastructure



Community services



Planning and regulatory services



Governance and tāngata whenua

In each cluster, there are a number of specific services and activities and for each one we've outlined: what we do, why we do it and the challenges we face; our key pieces of work for the next three years; how we will pay for our activities; and how we will measure the effectiveness of what we're doing. There is a detailed table of the costs of each activity across the 20 years which corresponds to our financial statements.

Each of the initiatives and projects we presented to the community in the FutureKāpiti consultation document is covered by one of our activity or service areas. Those initiatives and projects are highlighted in this section alongside activities already underway and ongoing work.





# Infrastructure

Infrastructure is the single biggest item of council spending across the Kāpiti district.

It includes many of the essential services we provide to residents and businesses and schools – supplying clean drinking water, ensuring there are systems for removing wastewater and stormwater, and managing local roading. Infrastructure also covers coastal management and solid waste.

Our infrastructure spending is a mix of service delivery, maintenance, replacement and renewals, and new construction.

Infrastructure has always been a major part of our planning. Now all councils are required by law to have a 30 year infrastructure strategy and we have developed our first strategy as part of this long term plan.

The main points of the infrastructure strategy are summarised in the Financial overview and the full strategy is included in the Supporting information document.

## In this section you'll find:

Water

Access and transport

Coastal management

Wastewater

Stormwater

Solid waste



The reservoir at Tui Street, Waikanae is part of ensuring our future water supply.



Maintaining infrastructure, such as sewerlines, is a core council function.



We regularly empty around 500 waste bins in public spaces.



We spend more than \$2 million each year keeping the district's roads and streetlights working.



Rebuilding the Paekākāriki seawall is one of our major projects in this plan.



# Water – wai

Water is our lifeline and the protection of public health is a number one priority. Council provides potable water for the health of the community, for commercial and industrial enterprises and ensures adequate water supply and pressure for fire-fighting.

## Planning for our future water supply

Council maintains direct control of the pricing of water and is committed to keeping the cost of our water supply as low as possible for as long as possible. However, the cost of the water service element of rates will increase in the future as a direct result of the requirement to replace aging infrastructure and respond to population growth.

With the completion of the first stage of the river recharge with groundwater project and the purchasing of land for future councils to build a dam in Maungakotukutuku Valley, a significant step has been taken towards ensuring an affordable, long-term sustainable water supply solution for the district. We will continue to assess the affordability of these improvements and engage with key stakeholders and our community. This plan provides for the staged development of this scheme to meet our demands.

Over the next three years, the full utilisation of river recharging will be realised, ultimately removing the reliance on aquifer (bore) water for use in the public supply. We will ensure monitoring is continued to assess any potential effects on the environment during the use of river recharge.

Council is committed to providing water of an acceptable standard to our community. Although our community's water meets New Zealand

water quality standards, previous concern over the taste and quality highlighted by residents of Waikanae, Paraparaumu and Raumati during periods when we have been reliant on bore water, has been taken into account in our future water planning processes. With the instigation of the river recharge project we will no longer be reliant on bore water for the majority of the district.

## Maintaining and strengthening our water network

Kāpiti has 460 kilometres of pipes to manage and maintain. Pipes that were installed in the 1970s are moving towards the end of their useful life and replacement is inevitable in order to ensure the reliability of our network. The significant work this requires begins towards the end of the 30 year infrastructure strategy. Strengthening the resilience of the network will assist in continuity of supply in the event of a natural disaster.

Investment in infrastructure and operations needs to be managed to maintain levels of service whilst managing risks. Strategic upgrades are essential to ensure we account for planning for future growth and we avoid adverse effects on the environment.

Potential coastal hazards will be taken into account when upgrading or renewing assets and potential relocation of the infrastructure to maintain services will be considered.

## Water is precious

Ownership and control of our water is governed through rules in council's significance and engagement policy and through partnership with iwi, as kaitiaki, and consultation with the community.

We will continue to work with iwi in the development and delivery of water related projects taking into account Māori cultural values and practices in relation to maintaining the mauri or life-force of water for our district.

## Thinking about safety

Many of the country's water supply systems were established in the 1950s with asbestos cement being a predominant material. Using the knowledge from these other communities' experiences supports our planning for our own renewals.

49% of Kāpiti's water supply pipes are asbestos cement and 85% of these were installed post-1970.

Although the pipes previously installed are asbestos, there is no public health safety concern with their ongoing use. Precautions must be taken only at the point when they are removed from service or during maintenance works.

Council ensures continuity of supply through efficient system management practices. We coordinate internal work programmes to limit the times we break ground and we coordinate with external parties through the utility network operators' forum in accordance with the national code.

We use best-practice risk-based management of network condition and performance and continue to monitor and report on levels of service delivered to reduce potential impacts on customer service.

### Conserving our water

We are committed to a sustainable water management strategy and the ongoing implementation of water conservation initiatives. Reducing peak water consumption will delay the need for costly upgrades to meet peak demands.

Water conservation includes providing information and tools to the community, better data and analysis to start physical work, finding and fixing leaks, supporting regulation, financial support initiatives, education and innovation.

### Fixing our leaks so we don't waste water

Before water meters were installed, our water loss was at 30% of total water usage. We are currently working to actively reduce this and 15% is considered to be a realistic target and an acceptable amount by other local authorities. It would be inefficient to aim for any lower.

There has been an initial 25% decrease in peak-water use through water use reductions and leak repairs since the introduction of water meters. Future peak water use figures will help to show us whether the water conservation initiatives are changing our long-term behaviour.

### Fluoride update

Following dedicated hearings as part of the special consultative process for the draft 2014/15 annual plan, council voted to continue to add fluoride to the water supplies of Waikanae, Paraparaumu and Raumati. Those hearings made it clear to council that the matters under discussion required a significant level of scientific and medical expertise in order to adequately evaluate the information provided by all parties.

Consequently, a remit was submitted by our council to the members of Local Government New Zealand, urging the government to amend the appropriate legislation so that the addition of fluoride to drinking water supplies is a decision made by the Director-General of Health rather than a local authority.

Council members of Local Government New Zealand voted strongly in favour of that remit and subsequently briefed the associate minister on this and, although at an early stage, he is open to Local Government New Zealand's position.

### Our three year focus

Due to climate change the water table is rising and this will slowly reduce the life of an already aging network. The priority for the next three years is to gather more information on the condition and performance of the network and particularly our critical assets

- Commence reviewing and planning for Waikanae water treatment plant renewal stage two in 2015/16. Commence clarifier renewal in 2018/19 to improve treatment performance and allow the deferral of filter upgrades to 2023/24
- Continue water conservation initiatives including leak detection and repair
- Improve pipeline condition and performance understanding and prioritise asset renewals

### How we will fund our water services

|               |   |
|---------------|---|
| Targeted rate | 50% districtwide water supply fixed rate      |
|               | 50% districtwide water supply volumetric rate |

## How we will measure our performance

| Contribution to outcomes  | Performance measures   | Target  | Comment   |
|---|--|---|---|
| We provide a continuous potable water supply that meets New Zealand drinking water standards          | Median response times to a fault or unplanned interruption to our water network measured by attendance time (from the time council receives notification to the time that staff are on site)   | Urgent = less than or equal to 1 hour                                       | New mandatory measure   |
|   |  | Non-urgent = less than or equal to 3 days                                   |   |
|   | Median response times to a fault or unplanned interruption to our water network measured by resolution time (from the time that council receives notification to the time that staff confirm resolution)   | Urgent = less than or equal to 5 hours                                      | New mandatory measure   |
|   |  | Non-urgent = less than or equal to 4 days                                   |   |
|   | Measure the extent to which the district's drinking water supply complies with:<br>a) part 4 of the drinking-water standards (bacteria compliance criteria); and<br>b) part 5 of the drinking-water standards (protozoal compliance criteria)  | Achieved  | New mandatory measure   |
|   | Residents who are satisfied with the quality of council's water supply (taste, odour, clarity)   | 80%   | New measure   |
| We encourage the sustainable use of potable water and aim to reduce water loss from our water network | Measure the total number of complaints received by council, per 1000 connections, to council's networked reticulation system, about any of the following:<br>a) drinking water clarity<br>b) drinking water taste<br>c) drinking water odour<br>d) drinking water pressure or flow<br>e) continuity of supply, and<br>f) council's response to any of these issues | Maintain or reduce 2014/15 baseline   | New mandatory measure<br>We will establish a baseline in 2015/16 that is no greater than 2014/15 and we will seek to maintain or reduce |
|   | Peak water consumption per person declines to 400 litres per person per day (plus 90 litres per person for water loss) by 2016/17  | 490 litres per person per day by 2016/17 and maintained thereafter          |   |
|   | Percentage of real water loss from the council's networked reticulation system   | Establish a baseline in 2015/16 that is no greater than 2014/15 and monitor | New mandatory measure<br>No target as we will use this for monitoring   |

## How much our water management will cost us

| Water   |               |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|---|---------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|   | 2014/15       | Year 1       | Year 2       | Year 3       | Year 4        | Year 5        | Year 6        | Year 7        | Year 8        | Year 9        | Year 10       | Year 11       | Year 12       | Year 13       | Year 14       | Year 15       | Year 16       | Year 17       | Year 18       | Year 19       | Year 20       |
|   | \$'000        | \$'000       | \$'000       | \$'000       | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        | \$'000        |
| <b>Expenditure</b>                              |               |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Personnel costs                                 | 871           | 976          | 1,001        | 1,026        | 1,051         | 1,078         | 1,105         | 1,133         | 1,161         | 1,191         | 1,221         | 1,251         | 1,283         | 1,315         | 1,348         | 1,382         | 1,417         | 1,453         | 1,490         | 1,527         | 1,566         |
| Other operating expense                         | 3,323         | 2,639        | 2,978        | 3,066        | 3,114         | 3,256         | 3,287         | 3,561         | 3,611         | 3,756         | 3,903         | 4,077         | 4,274         | 4,812         | 4,786         | 4,928         | 5,050         | 5,291         | 5,561         | 6,055         | 6,129         |
| Depreciation and amortisation                   | 2,161         | 2,636        | 2,653        | 2,935        | 2,947         | 3,233         | 3,318         | 3,595         | 3,630         | 3,966         | 4,030         | 4,426         | 4,585         | 5,061         | 5,267         | 5,821         | 5,999         | 6,629         | 6,761         | 7,428         | 7,708         |
| Finance expense                                 | 2,092         | 2,071        | 1,984        | 1,868        | 1,813         | 1,835         | 1,828         | 1,750         | 1,684         | 1,639         | 1,605         | 1,682         | 1,756         | 1,886         | 1,942         | 1,823         | 1,712         | 1,600         | 1,484         | 1,398         | 1,532         |
| <b>Operating expenditure</b>                    | <b>8,447</b>  | <b>8,321</b> | <b>8,615</b> | <b>8,894</b> | <b>8,926</b>  | <b>9,402</b>  | <b>9,538</b>  | <b>10,039</b> | <b>10,086</b> | <b>10,551</b> | <b>10,759</b> | <b>11,437</b> | <b>11,898</b> | <b>13,074</b> | <b>13,343</b> | <b>13,954</b> | <b>14,178</b> | <b>14,973</b> | <b>15,296</b> | <b>16,409</b> | <b>16,935</b> |
| <b>Revenue</b>                                  |               |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Fees and charges                                | 38            | 39           | 40           | 41           | 43            | 44            | 45            | 47            | 49            | 51            | 53            | 55            | 57            | 59            | 62            | 64            | 66            | 69            | 71            | 74            | 77            |
| Development and financial contributions revenue | 101           | 101          | 104          | 106          | 109           | 112           | 116           | 119           | 123           | 127           | 132           | 136           | 140           | 144           | 148           | 153           | 157           | 162           | 166           | 171           | 176           |
| <b>Operating revenue</b>                        | <b>139</b>    | <b>140</b>   | <b>144</b>   | <b>148</b>   | <b>152</b>    | <b>156</b>    | <b>161</b>    | <b>166</b>    | <b>172</b>    | <b>178</b>    | <b>185</b>    | <b>191</b>    | <b>197</b>    | <b>203</b>    | <b>210</b>    | <b>216</b>    | <b>223</b>    | <b>230</b>    | <b>238</b>    | <b>245</b>    | <b>253</b>    |
| <b>NET OPERATING COSTS</b>                      | <b>8,308</b>  | <b>8,182</b> | <b>8,471</b> | <b>8,747</b> | <b>8,774</b>  | <b>9,246</b>  | <b>9,377</b>  | <b>9,872</b>  | <b>9,914</b>  | <b>10,373</b> | <b>10,574</b> | <b>11,246</b> | <b>11,701</b> | <b>12,871</b> | <b>13,133</b> | <b>13,738</b> | <b>13,955</b> | <b>14,743</b> | <b>15,058</b> | <b>16,163</b> | <b>16,682</b> |
| <b>Capital items</b>                            |               |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Asset renewal                                   | 6,486         | 1,129        | 862          | 698          | 3,571         | 3,675         | 1,998         | 1,485         | 3,180         | 2,504         | 3,891         | 5,948         | 1,958         | 1,965         | 2,055         | 2,835         | 2,776         | 3,966         | 3,118         | 5,374         | 11,204        |
| New assets and upgrades                         | 4,094         | 201          | 203          | 154          | 233           | 258           | 780           | 154           | 204           | 166           | 222           | 894           | 2,461         | 7,267         | 257           | 871           | 277           | 225           | 233           | 242           | 251           |
| Additional loan repayment                       | 3             | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total capital items</b>                      | <b>10,584</b> | <b>1,330</b> | <b>1,065</b> | <b>852</b>   | <b>3,803</b>  | <b>3,932</b>  | <b>2,778</b>  | <b>1,639</b>  | <b>3,384</b>  | <b>2,670</b>  | <b>4,112</b>  | <b>6,842</b>  | <b>4,419</b>  | <b>9,232</b>  | <b>2,312</b>  | <b>3,706</b>  | <b>3,052</b>  | <b>4,190</b>  | <b>3,351</b>  | <b>5,616</b>  | <b>11,455</b> |
| <b>NET COST OF ACTIVITY</b>                     | <b>18,892</b> | <b>9,512</b> | <b>9,536</b> | <b>9,599</b> | <b>12,577</b> | <b>13,178</b> | <b>12,155</b> | <b>11,512</b> | <b>13,298</b> | <b>13,043</b> | <b>14,686</b> | <b>18,088</b> | <b>16,120</b> | <b>22,103</b> | <b>15,445</b> | <b>17,444</b> | <b>17,007</b> | <b>18,933</b> | <b>18,409</b> | <b>21,780</b> | <b>28,137</b> |
| Rates   | 8,289         | 8,136        | 8,452        | 8,731        | 8,809         | 9,278         | 9,460         | 9,992         | 10,037        | 10,500        | 10,706        | 11,382        | 11,841        | 13,015        | 13,282        | 13,891        | 14,112        | 14,904        | 15,225        | 16,335        | 16,858        |
| Borrowings                                      | 4,094         | 201          | 203          | 154          | 233           | 258           | 780           | 154           | 204           | 166           | 222           | 894           | 2,461         | 7,267         | 257           | 871           | 277           | 225           | 233           | 242           | 251           |
| Depreciation reserve                            | 6,486         | 1,129        | 862          | 698          | 3,571         | 3,675         | 1,998         | 1,485         | 3,180         | 2,504         | 3,891         | 5,948         | 1,958         | 1,965         | 2,055         | 2,835         | 2,776         | 3,966         | 3,118         | 5,374         | 11,204        |
| Movement in other reserves                      | (2)           | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Reserves and special funds                      | (101)         | (101)        | (104)        | (106)        | (109)         | (112)         | (116)         | (119)         | (123)         | (127)         | (132)         | (136)         | (140)         | (144)         | (148)         | (153)         | (157)         | (162)         | (166)         | (171)         | (176)         |
| Unfunded depreciation                           | 126           | 147          | 123          | 122          | 74            | 80            | 32            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>18,892</b> | <b>9,512</b> | <b>9,536</b> | <b>9,599</b> | <b>12,577</b> | <b>13,178</b> | <b>12,155</b> | <b>11,512</b> | <b>13,298</b> | <b>13,043</b> | <b>14,686</b> | <b>18,088</b> | <b>16,120</b> | <b>22,103</b> | <b>15,445</b> | <b>17,444</b> | <b>17,007</b> | <b>18,933</b> | <b>18,409</b> | <b>21,780</b> | <b>28,137</b> |



## How much we are spending on capital works

| Water   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                                  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Wellington Road pipe renewal                          | 259              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paekākāriki treatment plant renewal                   | 6                | 6                        | 6                        | 37                       | 7                        | 7                        | 7                        | 7                        | 8                        | 8                        | 8                         | 9                         | 9                         | 9                         | 10                        | 10                        | 10                        | 11                        | 11                        | 12                        | 12                        |
| Paekākāriki network pipe renewal                      | 41               | 20                       | 21                       | 21                       | 22                       | 23                       | 24                       | 24                       | 25                       | 26                       | 28                        | 29                        | 30                        | 31                        | 32                        | 33                        | 34                        | 36                        | 37                        | 38                        | 40                        |
| Paekākāriki reservoir renewals                        | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 15                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Backflow prevention                                   | -                | 30                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu/Raumati town centres renewal advancement  | -                | -                        | -                        | -                        | 55                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu/Raumati network pipe renewal              | 147              | 270                      | 280                      | 289                      | 298                      | 308                      | 319                      | 330                      | 343                      | 357                      | 372                       | 386                       | 400                       | 415                       | 431                       | 727                       | 754                       | 782                       | 812                       | 843                       | 1,541                     |
| Paraparaumu/Raumati town centres upgrade advancement  | -                | -                        | -                        | -                        | 55                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Wate pump station renewals                            | -                | 40                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 62                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae network pipe renewal                         | 96               | 110                      | 114                      | 118                      | 121                      | 125                      | 130                      | 135                      | 140                      | 145                      | 151                       | 157                       | 163                       | 169                       | 176                       | 182                       | 189                       | 196                       | 204                       | 211                       | 219                       |
| Reservoir safety improvements                         | -                | 50                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Water pump station renewals                           | -                | -                        | -                        | -                        | -                        | -                        | 47                       | -                        | 51                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 74                        | -                         | 80                        |
| Waikanae town centres renewal advancement             | -                | -                        | -                        | -                        | 55                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Treatment plant house                                 | -                | 1                        | 6                        | -                        | -                        | -                        | 12                       | -                        | -                        | -                        | -                         | -                         | 15                        | 12                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae water treatment plant renewals               | 4,822            | 100                      | -                        | -                        | 2,716                    | 2,963                    | 1,180                    | -                        | -                        | 890                      | 1,635                     | 3,713                     | 889                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae water treatment plant minor renew            | 37               | 40                       | 42                       | 43                       | 44                       | 46                       | 47                       | 49                       | 51                       | 53                       | 55                        | 57                        | 59                        | 62                        | 64                        | 66                        | 69                        | 71                        | 74                        | 77                        | 80                        |
| Universal water meter renewals                        | 11               | 14                       | 15                       | 15                       | 16                       | 16                       | 17                       | 17                       | 18                       | 19                       | 20                        | 20                        | 21                        | 22                        | 935                       | 970                       | 1,007                     | 1,045                     | 1,084                     | 1,125                     | 28                        |
| Strategic trunk network upgrades                      | -                | -                        | 52                       | -                        | -                        | -                        | -                        | -                        | -                        | 341                      | 1,268                     | 1,316                     | 115                       | 793                       | -                         | -                         | -                         | 569                       | 525                       | 640                       | 734                       |
| Waikanae/Paraparaumu/Raumati reservoir renewals       | -                | -                        | 156                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 257                       | 43                        | -                         | -                         | -                         | -                         |
| Waikanae river recharge with groundwater bore upgrade | -                | 250                      | -                        | -                        | -                        | -                        | -                        | 612                      | 2,159                    | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 1,920                     | 7,969                     |
| Waikanae water treatment plant upgrade                | 874              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Zone meter renewals                                   | -                | -                        | -                        | -                        | -                        | -                        | -                        | 110                      | 114                      | 119                      | -                         | -                         | -                         | 138                       | 144                       | 149                       | -                         | -                         | -                         | 173                       | 179                       |
| Ōtaki bores renewal                                   | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 63                       | 330                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Water pump station renewals                           | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 110                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki network pipe renewal                            | 62               | 70                       | 73                       | 75                       | 77                       | 80                       | 83                       | 86                       | 89                       | 92                       | 96                        | 100                       | 104                       | 108                       | 112                       | 116                       | 120                       | 125                       | 130                       | 134                       | 139                       |

| Water continued                                     |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |  |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |  |
| Ōtaki water treatment plant renewal                 | 3                | 3                        | 3                        | 3                        | 3                        | 3                        | 3                        | 3                        | 4                        | 4                        | 4                         | 4                         | 4                         | 4                         | 8                         | 8                         | 359                       | 968                       | -                         | -                         | -                         |  |
| Ōtaki ridermain upgrade                             | 66               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Hautere bore pump renewal                           | -                | 14                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 19                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 27                        | -                         |  |
| Treatment plant renewal                             | -                | 20                       | -                        | -                        | -                        | -                        | 24                       | -                        | -                        | -                        | -                         | 29                        | -                         | -                         | -                         | -                         | 34                        | -                         | -                         | -                         | -                         |  |
| Hautere/Te Horo network upgrades                    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 166                       | -                         | -                         | -                         | -                         | -                         |  |
| Network pipe renewal                                | 4                | 30                       | 31                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 40                       | 41                        | 43                        | 44                        | 46                        | 48                        | 50                        | 52                        | 53                        | 56                        | 58                        | 60                        |  |
| Hautere/Te Horo – replace restrictors               | 2                | 4                        | 4                        | 4                        | 4                        | 5                        | 5                        | 5                        | 5                        | 5                        | 6                         | 6                         | 6                         | 6                         | 6                         | 7                         | 7                         | 7                         | 7                         | 8                         | 8                         |  |
| Water reactive datran scada renewals                | 57               | 57                       | 59                       | 61                       | 63                       | 65                       | 67                       | 70                       | 73                       | 75                       | 79                        | 82                        | 85                        | 88                        | 91                        | 95                        | 98                        | 102                       | 106                       | 110                       | 114                       |  |
| TOTAL ASSET RENEWAL                                 | 6,486            | 1,129                    | 862                      | 698                      | 3,571                    | 3,675                    | 1,998                    | 1,485                    | 3,180                    | 2,504                    | 3,891                     | 5,948                     | 1,958                     | 1,965                     | 2,055                     | 2,835                     | 2,776                     | 3,966                     | 3,118                     | 5,374                     | 11,204                    |  |
| New assets and upgrades                             |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |  |
| Kākāriki reservoir ASV installation                 | 55               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Water pump station upgrades                         | -                | -                        | 21                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Waikanae town centres upgrade advancement           | -                | -                        | -                        | -                        | 55                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Districtwide unplanned new                          | 55               | 60                       | 62                       | 64                       | 66                       | 68                       | 71                       | 73                       | 76                       | 79                       | 83                        | 86                        | 89                        | 92                        | 96                        | 99                        | 103                       | 107                       | 111                       | 115                       | 120                       |  |
| Water education                                     | -                | 41                       | 43                       | 44                       | 45                       | 47                       | 48                       | 50                       | 52                       | 54                       | 56                        | 59                        | 61                        | 63                        | 65                        | 68                        | 70                        | 73                        | 76                        | 79                        | 82                        |  |
| Waikanae/Paraparaumu/Raumati backflow installations | -                | 30                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Water quality vermin protection upgrades            | -                | -                        | 16                       | 19                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Waikanae water treatment plant minor upgrade        | -                | -                        | 26                       | 27                       | 28                       | 28                       | 29                       | 31                       | 32                       | 33                       | 34                        | 36                        | 37                        | 38                        | 40                        | 41                        | 43                        | 45                        | 46                        | 48                        | 50                        |  |
| Waikanae water treatment plant ultra-violet upgrade | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 662                       | -                         | -                         | -                         | -                         | -                         |  |
| Waikanane/Paraparaumu-Raumati water supply project  | 3,370            | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Waikanane/Paraparaumu-Raumati pressure management   | 39               | -                        | 36                       | -                        | 39                       | -                        | 41                       | -                        | 44                       | -                        | 48                        | -                         | 52                        | -                         | 56                        | -                         | 60                        | -                         | -                         | -                         | -                         |  |
| Water metering project                              | 539              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Water supply land                                   | 9                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Waitohu bore installation                           | 28               | -                        | -                        | -                        | -                        | 114                      | 590                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Water pump station upgrades                         | -                | 20                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |

| Water continued                          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Ōtaki reservoir upgrades                 | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | 714                       | 2,223                     | 7,073                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Hautere/Te Horo reservoir<br>renewals    | -                | 50                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND<br/>UPGRADES</b> | <b>4,094</b>     | <b>201</b>               | <b>203</b>               | <b>154</b>               | <b>233</b>               | <b>258</b>               | <b>780</b>               | <b>154</b>               | <b>204</b>               | <b>166</b>               | <b>222</b>                | <b>894</b>                | <b>2,461</b>              | <b>7,267</b>              | <b>257</b>                | <b>871</b>                | <b>277</b>                | <b>225</b>                | <b>233</b>                | <b>242</b>                | <b>251</b>                |
| <b>TOTAL WATER</b>                       | <b>10,581</b>    | <b>1,330</b>             | <b>1,065</b>             | <b>852</b>               | <b>3,803</b>             | <b>3,932</b>             | <b>2,778</b>             | <b>1,639</b>             | <b>3,384</b>             | <b>2,670</b>             | <b>4,112</b>              | <b>6,842</b>              | <b>4,419</b>              | <b>9,232</b>              | <b>2,312</b>              | <b>3,706</b>              | <b>3,052</b>              | <b>4,190</b>              | <b>3,351</b>              | <b>5,616</b>              | <b>11,455</b>             |

# Access and transport – putanga me te waka

Council aims to enhance community connectedness through the creation of a well-planned physical transport system that allows for the reliable, efficient and safe movement of people and goods. This is critical to Kāpiti residents' quality of life and a thriving economy.

Our current policy is to maintain and protect our roading network that provides access to work, schools and essential services. Alongside this, council strongly encourages and supports residents to use alternative modes of transport by providing footpaths, cycleways and passenger transport infrastructure. We are looking to allocate space on the network that matches the needs of users of all modes to get to work, home, school, shops and recreation activities so that users can easily get around the district by their preferred means and have an enjoyable journey.

The New Zealand Transport Agency (NZTA) aims to fund an average of 53% of local transport maintenance and management programmes. Currently we receive 47% per annum which will rise at 1% per year; the remainder falls to council to provide.

Expectations that 'the council will pay' are, in effect, expectations that the community will pay. In order to establish the balance between cost and expectations of service, council will increase engagement with the community to identify realistic and affordable outcomes.

Transport infrastructure renewals and upgrades will be undertaken efficiently and effectively to optimise rates funding and sustain economic activity.

## Looking to our community

Planning for the provision of our transport network will continue to take into account the diverse needs of all our community including tāngata whenua, older people, families with children, young people, people with disabilities and people on low or no incomes.

Implementing tāngata whenua knowledge within the management and planning of the district's transport network enhances the council's outcomes for the district. In particular, the importance of engagement on land issues and management of resources with regard to the construction effects related to road infrastructure, are recognised. Where practicable, engagement with tāngata whenua will be sought down to a works programme level.

## The regional perspective

Advocating for better public transport and more local services is a core consideration for council. Initiatives such as the regional land transport strategy, the Wellington regional strategy and shared services are central to leveraging resources into the district.

## Environmental and social considerations

Another challenge for Kāpiti is to manage the impact of population growth in the region whilst preserving

the environment and character of the area and the values of the residents.

Coastal roads are vulnerable to sea level rise and climate change is likely to damage transportation infrastructure through changing temperatures, more severe storms, and higher storm surges. Our overall approach in response to these effects is to manage through the mitigation of causes of climate change and adaptation to the effects. Ongoing assessment will direct our strategy in dealing with possible impacts.

Council is also mindful that rising energy prices mean that the costs of providing the transport network will increase. Low energy streetlighting systems will be used in future projects and renewals where appropriate.

Increased traffic volumes and speeds of vehicles contribute to noise impacts on properties, particularly along arterial roads. We are currently minimising impacts through the use of asphalt surfaces on roads where traffic flows warrant specific surface treatments.

We will continue to assess the results of air quality monitoring studies and reports, and address concerns if pollutant levels rise to concerning levels. Road water run-off contaminants are managed by regular road sweeping and sump clearance.



Vandalism, particularly graffiti on council structures, is an issue in urban and rural areas. Council aims to remove offensive graffiti and make safe vandalism which is considered dangerous within one day or sooner if possible. Other graffiti and vandalism of a more minor nature is dealt with through routine inspections and maintenance regimes.

## Roads of national significance (RoNS) expressway projects

The RoNS expressway projects in the district have progressed significantly. Resource consent has now been granted by the Environmental Protection Agency for the Mackays to Peka Peka, Transmission Gully and the Peka Peka to Ōtaki sections of the Wellington RoNS. These consents give more certainty over the future national road network in Kāpiti district and the impact that this will have on the wider local network.

Although the expressway projects are central government, rather than council projects, dealing with their planning, construction and eventual operation absorbs a great deal of council resources and will continue to do so over the next decade.

With the inheritance of SH1 as a local road, following the opening of the M2PP expressway, our focus will turn to the revocation process. Works funded by NZTA and council will commence in 2018/19 transforming the current state highway to the form and function of a local arterial road of a similar nature to other roads in the Kāpiti district.

Following extensive community engagement, work will also be undertaken on redesigning and developing Waikanae and Paraparaumu town centres to realise the vision of Kāpiti residents.

## Enhancing community connectedness

The significant barrier of a four-lane road through the region is a challenge to Kāpiti and the impact to the district is something the whole community can take part in managing.

How Kāpiti residents get around and how they access services, from the provision of assets such as footpaths, cycleways and roads through to strategic planning, is a decision-making process open to everyone.

## Our three year focus

- Resurfacing roads
- Work on local area connector roads including revocation works to SH1
- Upgrading major community connector roads including a new link road between Ngarara Road and Nga Manu to better connect with the expressway
- Carrying out minor improvement projects on local roading over and above renewals

## How we will fund our access and transport

|         | NZTA | Targeted rate |
|---------|------|---------------|
| 2015/16 | 47%  | 53%           |
| 2016/17 | 48%  | 52%           |
| 2017/18 | 49%  | 51%           |

## Safety matters

Recently published NZTA statistics (2013) indicate that Kāpiti is amongst the lowest in the country in regards to serious and fatal crashes for the year 2013 and about on a par with the rest of the Wellington region.

Crash numbers per 10,000 of population for the Kāpiti coast district, however, indicate that despite the low numbers of crashes within the district, the crash rate is high in comparison to other similar sized districts. This high crash rate is of concern and we plan to undertake a number of activities which we hope can reduce this including community education and road safety strategies.

We work closely with the community to reduce the number of road accidents in the district and reduce the social cost of damage to people, vehicles and property. We also run a number of road safety projects and activities involving primary and secondary schools and a range of community groups. Our road safety initiatives include:

- Considering road safety when designing new or renewal projects
- Engineering investments such as traffic signals, pedestrian crossings, reduced speed limits, traffic calming, improving intersection design and cycle lanes
- Road safety education and advertising campaigns targeting key safety issues
- Regular child restraint checks
- School travel programmes with 16 Kāpiti primary schools
- Supporting school road patrols
- Supporting sustainable travel initiatives and events.

## How we will measure our performance

| Contribution to outcomes   | Performance measures  | Target   | Comment   |
|--|---|--|---|
| Our transport network allows for the safe and efficient movement of people and goods                                   | Residents that agree that the existing transport system allows easy movement around the district  | 85%  | New measure   |
|  | Number of serious and fatal crashes on district roads is falling  | Establish 2014/15 baseline and reduce annually                         | New mandatory measure<br>The 2013/14 baseline is 12 (serious = 12, fatal = 0) |
|  | Residents that are satisfied with street lighting   | 85%  | New measure   |
| Our transport network is affordable and reliable and users can easily get around the district by their preferred means | Percentage of the sealed local road network that is resurfaced  | 5% (expressed as kilometres)   | New mandatory measure   |
|  | Residents that are satisfied with the condition of the road and footpath network  | 70%  | New measure   |
|  | Roads that meet smooth roads standards  | Overall smooth travel exposure is above 85%                            | New mandatory measure   |
|  | Average cost of the local roading per kilometre is comparable with similar sized districts in New Zealand   | Achieved   | Benchmarked against NZTA figures which are retrospective one year             |
|  | Percentage of service requests relating to roads and footpaths responded to within 24 hours of notification   | Roads 85%<br>Footpaths 85%   | New mandatory measure   |
|  | Percentage of footpaths that fall within the level of service or service standard for the condition of footpaths as set out in the activity management plan | Target footpath condition rating (percentage compliant with standards) | New mandatory measure   |

## How much our access and transport will cost us

| Access and transport                            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Expenditure</b>                              |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Personnel costs                                 | -                | 94                       | 95                       | 97                       | 99                       | 102                      | 105                      | 107                      | 111                      | 114                      | 118                       | 121                       | 124                       | 127                       | 130                       | 133                       | 136                       | 140                       | 143                       | 147                       | 150                       |
| Other operating expense                         | 4,769            | 4,604                    | 4,649                    | 4,842                    | 4,917                    | 5,106                    | 5,247                    | 5,446                    | 5,576                    | 5,822                    | 6,012                     | 6,174                     | 6,352                     | 6,505                     | 6,684                     | 6,877                     | 7,050                     | 7,242                     | 7,511                     | 7,693                     | 7,902                     |
| Depreciation and amortisation                   | 5,420            | 4,724                    | 4,991                    | 5,276                    | 5,991                    | 6,145                    | 5,979                    | 6,468                    | 7,029                    | 7,261                    | 7,949                     | 8,200                     | 8,851                     | 8,884                     | 9,299                     | 9,515                     | 9,491                     | 9,671                     | 10,285                    | 9,870                     | 10,580                    |
| Finance expense                                 | 1,605            | 1,482                    | 1,442                    | 1,389                    | 1,360                    | 1,293                    | 1,296                    | 1,272                    | 1,103                    | 917                      | 720                       | 520                       | 311                       | 103                       | (102)                     | (308)                     | (506)                     | (696)                     | (889)                     | (1,073)                   | (1,249)                   |
| <b>Operating expenditure</b>                    | <b>11,793</b>    | <b>10,903</b>            | <b>11,177</b>            | <b>11,604</b>            | <b>12,368</b>            | <b>12,646</b>            | <b>12,627</b>            | <b>13,294</b>            | <b>13,819</b>            | <b>14,113</b>            | <b>14,799</b>             | <b>15,014</b>             | <b>15,638</b>             | <b>15,619</b>             | <b>16,010</b>             | <b>16,217</b>             | <b>16,172</b>             | <b>16,357</b>             | <b>17,050</b>             | <b>16,637</b>             | <b>17,383</b>             |
| <b>Revenue</b>                                  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Fees and charges                                | 16               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Grants and subsidies                            | 2,800            | 4,242                    | 3,738                    | 4,308                    | 4,403                    | 4,735                    | 8,447                    | 3,743                    | 3,856                    | 3,975                    | 4,106                     | 4,207                     | 4,311                     | 4,417                     | 4,526                     | 4,637                     | 4,751                     | 4,868                     | 4,988                     | 5,110                     | 5,236                     |
| Development and financial contributions revenue | 356              | 197                      | 202                      | 207                      | 213                      | 219                      | 225                      | 232                      | 240                      | 248                      | 257                       | 265                       | 273                       | 281                       | 289                       | 297                       | 306                       | 315                       | 324                       | 334                       | 344                       |
| Other operating revenue                         | 322              | 322                      | 326                      | 334                      | 342                      | 350                      | 360                      | 370                      | 381                      | 392                      | 405                       | 415                       | 426                       | 436                       | 447                       | 458                       | 469                       | 481                       | 492                       | 505                       | 517                       |
| <b>Operating revenue</b>                        | <b>3,494</b>     | <b>4,761</b>             | <b>4,266</b>             | <b>4,849</b>             | <b>4,957</b>             | <b>5,304</b>             | <b>9,032</b>             | <b>4,345</b>             | <b>4,477</b>             | <b>4,616</b>             | <b>4,769</b>              | <b>4,888</b>              | <b>5,009</b>              | <b>5,134</b>              | <b>5,261</b>              | <b>5,392</b>              | <b>5,526</b>              | <b>5,664</b>              | <b>5,804</b>              | <b>5,949</b>              | <b>6,097</b>              |
| <b>NET OPERATING COSTS</b>                      | <b>8,299</b>     | <b>6,142</b>             | <b>6,911</b>             | <b>6,755</b>             | <b>7,411</b>             | <b>7,342</b>             | <b>3,595</b>             | <b>8,948</b>             | <b>9,342</b>             | <b>9,497</b>             | <b>10,030</b>             | <b>10,127</b>             | <b>10,629</b>             | <b>10,485</b>             | <b>10,749</b>             | <b>10,824</b>             | <b>10,646</b>             | <b>10,694</b>             | <b>11,245</b>             | <b>10,688</b>             | <b>11,286</b>             |
| <b>Capital items</b>                            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Asset renewal                                   | 2,640            | 2,029                    | 2,057                    | 2,103                    | 2,153                    | 2,207                    | 2,267                    | 2,330                    | 2,400                    | 2,474                    | 2,556                     | 2,619                     | 2,683                     | 2,749                     | 2,817                     | 2,886                     | 2,957                     | 3,030                     | 3,104                     | 3,181                     | 3,259                     |
| New assets and upgrades                         | 3,085            | 4,478                    | 3,069                    | 4,345                    | 5,160                    | 4,111                    | 11,144                   | 1,942                    | 2,019                    | 1,808                    | 2,150                     | 2,203                     | 2,257                     | 2,313                     | 2,370                     | 2,428                     | 2,488                     | 2,549                     | 2,612                     | 2,676                     | 2,742                     |
| Additional loan repayment                       | 286              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total capital items</b>                      | <b>6,010</b>     | <b>6,507</b>             | <b>5,127</b>             | <b>6,448</b>             | <b>7,314</b>             | <b>6,318</b>             | <b>13,410</b>            | <b>4,272</b>             | <b>4,419</b>             | <b>4,282</b>             | <b>4,706</b>              | <b>4,822</b>              | <b>4,941</b>              | <b>5,062</b>              | <b>5,187</b>              | <b>5,314</b>              | <b>5,445</b>              | <b>5,579</b>              | <b>5,716</b>              | <b>5,857</b>              | <b>6,001</b>              |
| <b>NET COST OF ACTIVITY</b>                     | <b>14,309</b>    | <b>12,649</b>            | <b>12,038</b>            | <b>13,203</b>            | <b>14,724</b>            | <b>13,660</b>            | <b>17,005</b>            | <b>13,220</b>            | <b>13,761</b>            | <b>13,779</b>            | <b>14,736</b>             | <b>14,949</b>             | <b>15,569</b>             | <b>15,547</b>             | <b>15,936</b>             | <b>16,139</b>             | <b>16,091</b>             | <b>16,273</b>             | <b>16,962</b>             | <b>16,545</b>             | <b>17,287</b>             |
| Rates   | 6,413            | 4,962                    | 5,632                    | 5,953                    | 7,616                    | 7,606                    | 8,491                    | 9,752                    | 10,171                   | 10,352                   | 10,913                    | 11,033                    | 11,559                    | 11,440                    | 11,728                    | 11,829                    | 11,677                    | 11,752                    | 12,331                    | 11,802                    | 12,429                    |
| Borrowings                                      | 2,910            | 2,715                    | 1,912                    | 2,751                    | 3,594                    | 2,356                    | 5,783                    | 1,371                    | 1,431                    | 1,201                    | 1,524                     | 1,561                     | 1,600                     | 1,639                     | 1,679                     | 1,721                     | 1,763                     | 1,806                     | 1,851                     | 1,896                     | 1,943                     |
| Depreciation reserve                            | 2,640            | 2,029                    | 2,057                    | 2,103                    | 2,153                    | 2,207                    | 2,267                    | 2,330                    | 2,400                    | 2,474                    | 2,556                     | 2,619                     | 2,683                     | 2,749                     | 2,817                     | 2,886                     | 2,957                     | 3,030                     | 3,104                     | 3,181                     | 3,259                     |
| Movement in other reserves                      | 16               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Reserves and special funds                      | (356)            | (197)                    | (202)                    | (207)                    | (213)                    | (219)                    | (225)                    | (232)                    | (240)                    | (248)                    | (257)                     | (265)                     | (273)                     | (281)                     | (289)                     | (297)                     | (306)                     | (315)                     | (324)                     | (334)                     | (344)                     |
| Unfunded depreciation                           | 2,687            | 3,140                    | 2,639                    | 2,603                    | 1,574                    | 1,710                    | 691                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>14,309</b>    | <b>12,649</b>            | <b>12,038</b>            | <b>13,203</b>            | <b>14,724</b>            | <b>13,660</b>            | <b>17,005</b>            | <b>13,220</b>            | <b>13,761</b>            | <b>13,779</b>            | <b>14,736</b>             | <b>14,949</b>             | <b>15,569</b>             | <b>15,547</b>             | <b>15,936</b>             | <b>16,139</b>             | <b>16,091</b>             | <b>16,273</b>             | <b>16,962</b>             | <b>16,545</b>             | <b>17,287</b>             |

## How much we are spending on capital works

| Access and transport                    |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                    |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Unsealed road metalling                 | -                | 26                       | 26                       | 27                       | 27                       | 28                       | 29                       | 30                       | 30                       | 31                       | 32                        | 33                        | 34                        | 35                        | 36                        | 37                        | 37                        | 38                        | 39                        | 40                        | 41                        |
| NZTA sealed road resurfacing            | 1,453            | 999                      | 1,013                    | 1,035                    | 1,060                    | 1,086                    | 1,116                    | 1,147                    | 1,181                    | 1,218                    | 1,258                     | 1,289                     | 1,321                     | 1,353                     | 1,387                     | 1,421                     | 1,456                     | 1,491                     | 1,528                     | 1,566                     | 1,604                     |
| NZTA environmental renewals             | 27               | 19                       | 20                       | 20                       | 21                       | 21                       | 22                       | 22                       | 23                       | 24                       | 24                        | 25                        | 26                        | 26                        | 27                        | 28                        | 28                        | 29                        | 30                        | 30                        | 31                        |
| NZTA traffic services renewals          | 347              | 364                      | 369                      | 377                      | 386                      | 395                      | 406                      | 417                      | 430                      | 443                      | 458                       | 469                       | 481                       | 493                       | 505                       | 517                       | 530                       | 543                       | 556                       | 570                       | 584                       |
| NZTA studies                            | 14               | 11                       | 11                       | 12                       | 12                       | 12                       | 13                       | 13                       | 13                       | 14                       | 14                        | 15                        | 15                        | 15                        | 16                        | 16                        | 16                        | 17                        | 17                        | 18                        | 18                        |
| NZTA major bridge repairs               | 376              | 169                      | 171                      | 175                      | 179                      | 184                      | 189                      | 194                      | 200                      | 206                      | 213                       | 218                       | 223                       | 229                       | 235                       | 240                       | 246                       | 252                       | 258                       | 265                       | 271                       |
| Footpath renewal                        | 220              | 219                      | 222                      | 227                      | 233                      | 239                      | 245                      | 252                      | 259                      | 268                      | 276                       | 283                       | 290                       | 297                       | 305                       | 312                       | 320                       | 328                       | 336                       | 344                       | 352                       |
| Car park reseals                        | 33               | 34                       | 35                       | 36                       | 36                       | 37                       | 38                       | 39                       | 41                       | 42                       | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 50                        | 51                        | 53                        | 54                        | 55                        |
| NZTA street light asset renewal         | 164              | 188                      | 190                      | 194                      | 199                      | 204                      | 210                      | 216                      | 222                      | 229                      | 236                       | 242                       | 248                       | 254                       | 261                       | 267                       | 274                       | 280                       | 287                       | 294                       | 301                       |
| Western Link Road properties renewals   | 5                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL ASSET RENEWAL</b>              | <b>2,640</b>     | <b>2,029</b>             | <b>2,057</b>             | <b>2,103</b>             | <b>2,153</b>             | <b>2,207</b>             | <b>2,267</b>             | <b>2,330</b>             | <b>2,400</b>             | <b>2,474</b>             | <b>2,556</b>              | <b>2,619</b>              | <b>2,683</b>              | <b>2,749</b>              | <b>2,817</b>              | <b>2,886</b>              | <b>2,957</b>              | <b>3,030</b>              | <b>3,104</b>              | <b>3,181</b>              | <b>3,259</b>              |
| <b>New assets and upgrades</b>          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| CWB capital                             | 110              | 600                      | 601                      | 604                      | 106                      | 109                      | 112                      | 287                      | 296                      | 305                      | 315                       | 323                       | 331                       | 339                       | 347                       | 356                       | 364                       | 373                       | 383                       | 392                       | 402                       |
| CWB pathway sealing                     | -                | -                        | 51                       | 52                       | 53                       | 54                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Strategic property purchases            | 200              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| NZTA major community connector studies  | 110              | 107                      | -                        | 111                      | -                        | 116                      | -                        | 123                      | -                        | 131                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Major drainage control                  | 134              | 140                      | 142                      | 145                      | 148                      | 152                      | 156                      | 160                      | 165                      | 170                      | 176                       | 180                       | 185                       | 189                       | 194                       | 199                       | 204                       | 209                       | 214                       | 219                       | 224                       |
| CWB new path development                | 235              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| NZTA road reconstruction                | -                | -                        | 335                      | -                        | -                        | -                        | -                        | 86                       | 481                      | 91                       | 512                       | 525                       | 538                       | 551                       | 564                       | 578                       | 593                       | 607                       | 622                       | 637                       | 653                       |
| NZTA drainage renewals                  | 47               | 49                       | 50                       | 51                       | 52                       | 53                       | 55                       | 56                       | 58                       | 60                       | 62                        | 63                        | 65                        | 67                        | 68                        | 70                        | 72                        | 73                        | 75                        | 77                        | 79                        |
| NZTA pavement rehabilitation            | 164              | 91                       | 92                       | 94                       | 96                       | 99                       | 101                      | 104                      | 107                      | 111                      | 114                       | 117                       | 120                       | 123                       | 126                       | 129                       | 132                       | 136                       | 139                       | 142                       | 146                       |
| Traffic modelling                       | 10               | 37                       | 37                       | 38                       | 39                       | 40                       | 41                       | 42                       | 43                       | 45                       | 46                        | 47                        | 48                        | 49                        | 51                        | 52                        | 53                        | 55                        | 56                        | 57                        | 59                        |
| Stormwater quality improvement          | 48               | 70                       | 71                       | 72                       | 74                       | 76                       | 78                       | 80                       | 83                       | 85                       | 88                        | 90                        | 92                        | 95                        | 97                        | 99                        | 102                       | 104                       | 107                       | 109                       | 112                       |
| CWB user surveys                        | 5                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| CWB new capital                         | -                | 725                      | 575                      | 975                      | 1,375                    | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| New bench seating - districtwide        | 13               | 14                       | 14                       | 14                       | 15                       | 15                       | 15                       | 16                       | 16                       | 17                       | 17                        | 18                        | 18                        | 19                        | 19                        | 19                        | 20                        | 20                        | 21                        | 21                        | 22                        |
| NZTA minor improvements                 | 420              | 350                      | 355                      | 363                      | 371                      | 381                      | 391                      | 402                      | 414                      | 427                      | 441                       | 452                       | 463                       | 474                       | 486                       | 498                       | 510                       | 523                       | 536                       | 549                       | 562                       |
| LED streetlight deployment              | -                | -                        | -                        | 41                       | 833                      | 789                      | 696                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| NZTA school travel plans implementation | 33               | 76                       | 77                       | 78                       | 80                       | 82                       | 84                       | 87                       | 89                       | 92                       | 95                        | 97                        | 100                       | 102                       | 105                       | 107                       | 110                       | 113                       | 116                       | 118                       | 121                       |
| Street lighting upgrade                 | 23               | 24                       | 24                       | 24                       | 25                       | 26                       | 26                       | 27                       | 28                       | 29                       | 30                        | 30                        | 31                        | 32                        | 33                        | 34                        | 34                        | 35                        | 36                        | 37                        | 38                        |



| Access and transport continued           |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Local area connectors                    | 900              | 663                      | 570                      | 1,308                    | 1,813                    | 1,726                    | 1,202                    | 385                      | 150                      | 154                      | 159                       | 163                       | 167                       | 172                       | 176                       | 180                       | 185                       | 189                       | 194                       | 198                       | 203                       |
| Major community connector<br>upgrades    | 633              | 1,535                    | 76                       | 376                      | 80                       | 394                      | 8,186                    | 86                       | 89                       | 91                       | 94                        | 97                        | 99                        | 102                       | 104                       | 107                       | 109                       | 112                       | 115                       | 118                       | 120                       |
| <b>TOTAL NEW ASSETS AND<br/>UPGRADES</b> | <b>3,085</b>     | <b>4,478</b>             | <b>3,069</b>             | <b>4,345</b>             | <b>5,160</b>             | <b>4,111</b>             | <b>11,144</b>            | <b>1,942</b>             | <b>2,019</b>             | <b>1,808</b>             | <b>2,150</b>              | <b>2,203</b>              | <b>2,257</b>              | <b>2,313</b>              | <b>2,370</b>              | <b>2,428</b>              | <b>2,488</b>              | <b>2,549</b>              | <b>2,612</b>              | <b>2,676</b>              | <b>2,742</b>              |
| <b>TOTAL ACCESS AND<br/>TRANSPORT</b>    | <b>5,725</b>     | <b>6,507</b>             | <b>5,127</b>             | <b>6,448</b>             | <b>7,314</b>             | <b>6,318</b>             | <b>13,410</b>            | <b>4,272</b>             | <b>4,419</b>             | <b>4,282</b>             | <b>4,706</b>              | <b>4,822</b>              | <b>4,941</b>              | <b>5,062</b>              | <b>5,187</b>              | <b>5,314</b>              | <b>5,445</b>              | <b>5,579</b>              | <b>5,716</b>              | <b>5,857</b>              | <b>6,001</b>              |

# Coastal management – whakahaere takutai

A major ongoing focus for the council and the community is determining how to respond to the effects of increased sea levels and storm intensity on Kāpiti's coast. Kāpiti's coastline is quintessential to the community and its management is critical to the community's functioning.

Council's priority in this area is to assist in achieving the sustainable management of the coastal environment and protect publically owned roads and public health infrastructure assets by maintaining council-owned seawalls as long as is practical and through facilitating beach protection projects. Dune reshaping and planting are helping ensure damaged ecosystems are restored to a more natural state and help protect the boundary between public and private land that can be threatened by coastal erosion.

We are committed to providing beach and coastal areas that support a wide range of activities. Improving accessibility, the enhancement of ecological and amenity values of our coastal environment and ensuring safety are functions council participates in through beach patrols, monitoring and signage. We also ensure that beach accessways are maintained to a usable level.

## Marine Parade, Paraparaumu revetment

Council has allocated a budget of \$256,250 in the 2016/17 financial year to carry out the required modifications to the existing structure at Marine Parade in Paraparaumu. This will include associated designs and consents and community engagement.

## Raumati community seawall

In the late 1970s, council coordinated the construction of the seawall at Raumati which was funded by the property owners with the aid of a subsidy from the national water and soil conservation authority. A condition of the subsidy was that council maintained the seawall and council has been carrying out the required maintenance work to date.

A budget of \$1.35 million is planned to be spent over three financial years (2021/22, 2022/23 and 2023/24) to assist the community in selection of the best option/options for replacing the wall and for the consents and community engagement associated with the wall replacement.

## Our three year focus

- Commence Paekākāriki seawall replacement with completion due in 2019/20
- Commence and complete resource consent renewal for Paraparaumu Marine Parade revetment and physical works associated with renewal in 2016/17
- Complete inventory and condition assessment of coastal structures which includes public and private structures and secondary seawalls. This is a joint project with the Greater Wellington Regional Council

## Paekākāriki sea wall

The timber sea wall at Paekākāriki is 20 years past its 'use by' date, already failing and at very high risk of failure in a storm. The wall protects the road along the coast – The Parade – and ultimately the properties behind it.

Council has decided that the sea wall is an important part of Kāpiti infrastructure.

Because the wall is of particular interest to the Paekākāriki community, we have been talking with them and several designs have been discussed.

Council has decided to proceed with a concrete, timber and rock design recommended by our engineers and preferred by the community design group.

The wall will cost \$10.9 million. Construction will commence in late 2016 and will be completed in 2019/20.

## How we will fund our coastal services

|               |      |
|---------------|------|
| Targeted rate | 100% |
|---------------|------|

### How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target | Comment     |
|--|--|--------|-------------|
| We respond promptly to seawall or rock revetment failure and repair where applicable | Respond within 48 hours to urgent requests to repair seawalls or rock revetments | 90%    | New measure |
| We keep our stormwater beach outlets clear to avoid flooding                         | Stormwater beach outlets are kept clear  | 80%    | New measure |

## How much our coastal management will cost us

| Coastal management            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|-------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                               | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Expenditure</b>            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Other operating expense       | 283              | 326                      | 340                      | 350                      | 392                      | 404                      | 417                      | 466                      | 482                      | 499                      | 556                       | 573                       | 590                       | 650                       | 670                       | 691                       | 758                       | 781                       | 808                       | 883                       | 909                       |
| Depreciation and amortisation | 310              | 527                      | 565                      | 671                      | 770                      | 936                      | 1,045                    | 823                      | 906                      | 942                      | 980                       | 1,071                     | 1,100                     | 810                       | 855                       | 874                       | 870                       | 953                       | 963                       | 973                       | 1,073                     |
| Finance expense               | 162              | 167                      | 239                      | 372                      | 494                      | 613                      | 648                      | 609                      | 594                      | 593                      | 578                       | 548                       | 513                       | 479                       | 455                       | 432                       | 409                       | 386                       | 364                       | 341                       | 322                       |
| <b>Operating expenditure</b>  | <b>754</b>       | <b>1,020</b>             | <b>1,144</b>             | <b>1,393</b>             | <b>1,656</b>             | <b>1,954</b>             | <b>2,110</b>             | <b>1,897</b>             | <b>1,981</b>             | <b>2,033</b>             | <b>2,113</b>              | <b>2,192</b>              | <b>2,203</b>              | <b>1,940</b>              | <b>1,981</b>              | <b>1,996</b>              | <b>2,038</b>              | <b>2,120</b>              | <b>2,135</b>              | <b>2,197</b>              | <b>2,304</b>              |
| <b>NET OPERATING COSTS</b>    | <b>754</b>       | <b>1,020</b>             | <b>1,144</b>             | <b>1,393</b>             | <b>1,656</b>             | <b>1,954</b>             | <b>2,110</b>             | <b>1,897</b>             | <b>1,981</b>             | <b>2,033</b>             | <b>2,113</b>              | <b>2,192</b>              | <b>2,203</b>              | <b>1,940</b>              | <b>1,981</b>              | <b>1,996</b>              | <b>2,038</b>              | <b>2,120</b>              | <b>2,135</b>              | <b>2,197</b>              | <b>2,304</b>              |
| <b>Capital items</b>          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Asset renewal                 | 140              | 384                      | 2,924                    | 2,742                    | 2,816                    | 2,898                    | 104                      | 226                      | 747                      | 775                      | 154                       | 124                       | 132                       | 136                       | 140                       | 144                       | 148                       | 152                       | 157                       | 161                       | 166                       |
| New assets and upgrades       | 76               | 140                      | 128                      | 32                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 189                       | 262                       | 42                        | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 51                        | 166                       |
| Additional loan repayment     | 19               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total capital items</b>    | <b>234</b>       | <b>524</b>               | <b>3,052</b>             | <b>2,773</b>             | <b>2,848</b>             | <b>2,931</b>             | <b>139</b>               | <b>261</b>               | <b>783</b>               | <b>813</b>               | <b>343</b>                | <b>386</b>                | <b>173</b>                | <b>178</b>                | <b>184</b>                | <b>189</b>                | <b>195</b>                | <b>200</b>                | <b>206</b>                | <b>212</b>                | <b>332</b>                |
| <b>NET COST OF ACTIVITY</b>   | <b>988</b>       | <b>1,544</b>             | <b>4,196</b>             | <b>4,166</b>             | <b>4,504</b>             | <b>4,884</b>             | <b>2,248</b>             | <b>2,158</b>             | <b>2,765</b>             | <b>2,847</b>             | <b>2,456</b>              | <b>2,578</b>              | <b>2,376</b>              | <b>2,118</b>              | <b>2,165</b>              | <b>2,185</b>              | <b>2,232</b>              | <b>2,320</b>              | <b>2,341</b>              | <b>2,409</b>              | <b>2,636</b>              |
| Rates                         | 608              | 827                      | 982                      | 1,233                    | 1,559                    | 1,849                    | 2,067                    | 1,897                    | 1,981                    | 2,033                    | 2,113                     | 2,192                     | 2,203                     | 1,940                     | 1,981                     | 1,996                     | 2,038                     | 2,120                     | 2,135                     | 2,197                     | 2,304                     |
| Borrowings                    | 76               | 140                      | 128                      | 32                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 189                       | 262                       | 42                        | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 51                        | 166                       |
| Depreciation reserve          | 140              | 384                      | 2,924                    | 2,742                    | 2,816                    | 2,898                    | 104                      | 226                      | 747                      | 775                      | 154                       | 124                       | 132                       | 136                       | 140                       | 144                       | 148                       | 152                       | 157                       | 161                       | 166                       |
| Unfunded depreciation         | 165              | 193                      | 162                      | 160                      | 97                       | 105                      | 42                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL SOURCES OF FUNDS</b> | <b>988</b>       | <b>1,544</b>             | <b>4,196</b>             | <b>4,166</b>             | <b>4,504</b>             | <b>4,884</b>             | <b>2,248</b>             | <b>2,158</b>             | <b>2,765</b>             | <b>2,847</b>             | <b>2,456</b>              | <b>2,578</b>              | <b>2,376</b>              | <b>2,118</b>              | <b>2,165</b>              | <b>2,185</b>              | <b>2,232</b>              | <b>2,320</b>              | <b>2,341</b>              | <b>2,409</b>              | <b>2,636</b>              |

## How much we are spending on capital works

| Coastal management                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                      | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                 |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Coastal signage                      | 6                | 13                       | 14                       | 14                       | 14                       | 15                       | 15                       | 16                       | 16                       | 17                       | 17                        | 18                        | 18                        | 19                        | 19                        | 20                        | 20                        | 21                        | 22                        | 22                        | 23                        |
| Coastal renewals                     | -                | 16                       | 16                       | 17                       | 17                       | 18                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Coastal protection Raumati           | -                | -                        | -                        | -                        | -                        | -                        | -                        | 118                      | 610                      | 630                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Beach accessways upgrade             | 43               | 45                       | 46                       | 53                       | 54                       | 56                       | 57                       | 59                       | 87                       | 93                       | 100                       | 107                       | 113                       | 117                       | 120                       | 124                       | 127                       | 131                       | 135                       | 139                       | 143                       |
| Coastal planting                     | 30               | 28                       | 29                       | 29                       | 30                       | 31                       | 32                       | 33                       | 34                       | 35                       | 37                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Coastal protection<br>Paekākāriki    | 60               | 282                      | 2,563                    | 2,629                    | 2,700                    | 2,778                    | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Marine parade revetment              | -                | -                        | 256                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL ASSET RENEWAL</b>           | <b>140</b>       | <b>384</b>               | <b>2,924</b>             | <b>2,742</b>             | <b>2,816</b>             | <b>2,898</b>             | <b>104</b>               | <b>226</b>               | <b>747</b>               | <b>775</b>               | <b>154</b>                | <b>124</b>                | <b>132</b>                | <b>136</b>                | <b>140</b>                | <b>144</b>                | <b>148</b>                | <b>152</b>                | <b>157</b>                | <b>161</b>                | <b>166</b>                |
| <b>New assets and upgrades</b>       |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Coastal monitoring                   | 22               | 65                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 85                        | 87                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 113                       |
| Coastal investigations               | -                | 50                       | 103                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 65                        | 134                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Coastal restoration                  | 54               | 25                       | 26                       | 32                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 39                        | 40                        | 42                        | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 51                        | 52                        |
| <b>TOTAL NEW ASSETS AND UPGRADES</b> | <b>76</b>        | <b>140</b>               | <b>128</b>               | <b>32</b>                | <b>32</b>                | <b>33</b>                | <b>34</b>                | <b>35</b>                | <b>37</b>                | <b>38</b>                | <b>189</b>                | <b>262</b>                | <b>42</b>                 | <b>43</b>                 | <b>44</b>                 | <b>45</b>                 | <b>47</b>                 | <b>48</b>                 | <b>49</b>                 | <b>51</b>                 | <b>166</b>                |
| <b>TOTAL COASTAL MANAGEMENT</b>      | <b>215</b>       | <b>524</b>               | <b>3,052</b>             | <b>2,773</b>             | <b>2,848</b>             | <b>2,931</b>             | <b>139</b>               | <b>261</b>               | <b>783</b>               | <b>813</b>               | <b>343</b>                | <b>386</b>                | <b>173</b>                | <b>178</b>                | <b>184</b>                | <b>189</b>                | <b>195</b>                | <b>200</b>                | <b>206</b>                | <b>212</b>                | <b>332</b>                |



# Wastewater – wai para

Council provides wastewater (sewerage) infrastructure that protects public health and the natural environment and provides for continuity of service for the Kāpiti community in Waikanae, Paraparaumu, Raumati and Ōtaki.

We are committed to ensuring receiving natural environments are not damaged by effluent discharge and are enhanced where possible and that impact on the environment from discharged contaminants is minimised.

Council operates two wastewater treatment plants and 146 pump stations to service approximately 92% of the district's population. Wastewater from the Waikanae, Paraparaumu and Raumati catchments is treated at the Paraparaumu wastewater treatment plant. The Ōtaki wastewater treatment plant treats wastewater from the serviced area of Ōtaki with an estimated population of 6,000. The treatment plant also processes wastewater from local commercial and industrial facilities.

Paekākāriki and rural areas of the northern part of the district run independently on private septic tanks. Poorly maintained or damaged septic tanks can impact on the surrounding environment. Council monitors non-reticulated communities and reviews water and sanitary service assessments.

The wastewater network is governed by the council in partnership with tāngata whenua through Te Whakaminenga o Kāpiti and in consultation with the community.

## **Maintaining and strengthening our wastewater network**

The bulk of our wastewater network was installed in the late 1970s and early 1980s and the renewal strategy for the 350 kilometre wastewater network is a priority. Total renewals across the district equate to \$22 million over the next 30 years, with an average annual renewal cost of \$730,000 a year.

Investment in wastewater infrastructure and operations will be managed to maintain levels of service while managing risks.

The cost of the renewals required in the 10 years following the 30 year infrastructure strategy plan more than double as the network comes to the end of its life.

The community's ability to fund infrastructure improvements is a key consideration and as such, council will continue to consult with the community on levels of service and apply for funding from the Ministry of Health, where appropriate.

Staging of our works with the Mackays to Peka Peka expressway works, including advancing replacement of limited sections of Waikanae's wastewater rising main, provides opportunities for cost savings and minimises future disruption and duplication of effort.

Wastewater overflows are a risk to public health and can affect the environment. Requests for service will continue to be addressed promptly and council will aim to ensure that service outages are less than 24 hours in duration.

Mitigating the impacts of a possible natural disaster and the effects of climate change are integral when considering renewals. There is an increased risk of wastewater overflows with the rising water levels.

The rise of the water table is also hastening the degradation of pipes in the network. When renewing pipes, relocation of the network components in such a way as to maintain services is considered to alleviate the future impact of coastal hazards.

Unlike the water network we can view the internal condition of the wastewater pipes with a camera. The use of the camera costs approximately \$2 per metre.

The exposure to seismic damage to our assets is currently being reassessed. Council will take full advantage of the coordinated efforts of all New Zealand water and wastewater utilities and the lessons learned from the Christchurch 2010/11 earthquakes to understand opportunities to improve resilience of infrastructure against earthquakes and particularly liquefaction which Kāpiti is susceptible to.

## The future of our treatment plants

Following the discharge consent renewal application in 2015, the Ōtaki wastewater treatment plant may require upgrades to meet any new requirements imposed through the consent.

The current discharge consent for the Paraparaumu wastewater treatment plant expires in 2022 and the considerable work and consultation required to support the application will commence in 2015/16. While the plant remains one of the country's most advanced treatment plants, it will require further renewals to replace aging critical assets including renewal of the dissolved air flotation sludge process unit, the plant's inlet works and the aeration diffusers and blowers.

The draft regional plan may also have significant impact on the consent process with increased environmental awareness and a focus on freshwater quality across the country. The implications for improvements to the treatment plants will be reviewed as the regional plan develops.

As the district grows, addressing the treatment of ammonia in the Paraparaumu wastewater treatment plant process will be required and budget has been provided in 2025/26 for this work.

The trade waste bylaw was implemented in 2007 to manage the impact of commercial industrial waste on our wastewater system. Planning for commercial and industrial wastewater is considered on an ongoing basis.

Council currently deposits dried biosolids in the Otaihangā landfill. This option becomes unavailable from July 2015 and the medium-term solution is to transport biosolids to an alternative landfill. Council is reviewing medium and long-term end-use of sludge through its biosolids strategy and will assess available options for future biosolids disposal.

### Thinking environmental sustainability

The commissioning of the wood fired drier at the Paraparaumu wastewater treatment plant is indicative of the council's commitment to investigate alternative fuels. The drier significantly reduces the quantities of gases emitted by the wastewater activity. The plant treats an average of 10 million litres of effluent a day and the drier reduces the sludge produced by the plant by about 80% whilst sterilising it in the process.

### Alternative sludge disposal methods

Approximately 3.8 tonnes of dried biosolids (sludge) are generated a day. Biosolids can be used as a fertiliser and can be added to boost nutrients in the soil. Council will be looking at this and other alternative options for disposal in the future.

## Our three year focus

- Continue Paraparaumu wastewater treatment plant works including:
  - Dissolved air flotation renewal in 2015/16
  - Treatment plant capacity and condition study in 2015/16
  - Initiation of treatment plant discharge consent renewal works in 2015/16
- Commence investigation into inlet work screens renewals
- Complete Waikanae duplicate rising main staged works in 2018/19
- Commence implementation of the biosolids strategy in 2015/16
- Improve condition information held for pipes and pumping stations
- Reconfigure the Paraparaumu wastewater network to improve network performance in 2015/16
- Commence Ōtaki wastewater treatment plant upgrade as a result of consent renewal, likely to be in 2015/16

## How we will fund our wastewater services

|               |      |
|---------------|------|
| Targeted rate | 100% |
|---------------|------|

## How we will measure our performance

| Contribution to outcomes  | Performance measures   | Target   | Comment  |
|---|--|--|--|
| Our wastewater system management practices ensure that we respond efficiently and effectively to wastewater system blockages, faults and overflow issues    | Median response times to sewage overflows resulting from a blockage or other fault measured by attendance time (from the time council receives notification to the time that staff are on site)  | Less than or equal to 1 hour   | New mandatory measure  |
|   | Median response times to sewage overflows resulting from a blockage or other fault measured by resolution time (from the time that council receives notification to the time that staff confirm resolution)  | Less than or equal to 5 hours  | New mandatory measure  |
|   | Number of complaints received by council about any of the following:<br>a) sewage odour<br>b) sewerage system faults<br>c) sewerage system blockages, and<br>d) council's response to issues with the sewerage system  | Establish 2015/16 baseline and monitor per 1000 connections to council's sewerage system | New mandatory measure<br>Establish 2015/16 baseline and monitor<br>There is no target as we will use this for monitoring |
| We comply with our resource consent conditions and our receiving natural environments are not damaged by effluent discharge and are enhanced where possible | Number of dry weather sewerage overflows   | Less than 5 per 1000 connections to council's sewerage system                            | Mandatory measure  |
|   | Compliance with council's resource consents for discharge from its sewerage system measured by the number of:<br>a) abatement notices<br>b) infringement notices<br>c) enforcement orders, and<br>d) convictions, received by council in relation to those resource consents | None   | New mandatory measure<br>Measured per 1000 connections to council's sewerage system                                      |

## How much our wastewater services will cost us

| Wastewater                                      |               |               |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|---|---------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|   | 2014/15       | Year 1        | Year 2       | Year 3        | Year 4        | Year 5        | Year 6        | Year 7        | Year 8        | Year 9        | Year 10       | Year 11       | Year 12       | Year 13       | Year 14       | Year 15       | Year 16       | Year 17       | Year 18       | Year 19       | Year 20       |
|   | \$000         | \$000         | \$000        | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         |
| <b>Expenditure</b>                              |               |               |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Personnel costs                                 | 1,757         | 1,830         | 1,876        | 1,923         | 1,972         | 2,021         | 2,072         | 2,128         | 2,182         | 2,238         | 2,295         | 2,353         | 2,413         | 2,475         | 2,537         | 2,602         | 2,668         | 2,736         | 2,806         | 2,877         | 2,950         |
| Other operating expense                         | 2,910         | 2,578         | 2,477        | 2,530         | 2,720         | 2,766         | 2,924         | 3,143         | 3,301         | 3,383         | 3,595         | 3,692         | 3,945         | 4,035         | 4,271         | 4,416         | 4,616         | 4,773         | 5,047         | 5,289         | 5,513         |
| Depreciation and amortisation                   | 2,597         | 2,479         | 2,626        | 2,660         | 2,836         | 2,924         | 3,182         | 3,261         | 3,632         | 3,716         | 4,083         | 4,129         | 4,482         | 4,603         | 4,962         | 5,028         | 5,271         | 5,348         | 5,492         | 5,462         | 5,809         |
| Finance expense                                 | 705           | 876           | 874          | 843           | 908           | 1,042         | 1,138         | 1,180         | 1,216         | 1,270         | 1,244         | 1,170         | 1,190         | 1,176         | 1,065         | 962           | 866           | 799           | 728           | 616           | 487           |
| <b>Operating expenditure</b>                    | <b>7,970</b>  | <b>7,762</b>  | <b>7,853</b> | <b>7,956</b>  | <b>8,435</b>  | <b>8,754</b>  | <b>9,317</b>  | <b>9,712</b>  | <b>10,331</b> | <b>10,606</b> | <b>11,217</b> | <b>11,344</b> | <b>12,031</b> | <b>12,289</b> | <b>12,835</b> | <b>13,008</b> | <b>13,422</b> | <b>13,656</b> | <b>14,072</b> | <b>14,244</b> | <b>14,760</b> |
| <b>Revenue</b>                                  |               |               |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Development and financial contributions revenue | 77            | 147           | 150          | 154           | 159           | 163           | 168           | 173           | 179           | 185           | 192           | 197           | 203           | 209           | 215           | 222           | 228           | 235           | 242           | 249           | 256           |
| <b>Operating revenue</b>                        | <b>77</b>     | <b>147</b>    | <b>150</b>   | <b>154</b>    | <b>159</b>    | <b>163</b>    | <b>168</b>    | <b>173</b>    | <b>179</b>    | <b>185</b>    | <b>192</b>    | <b>197</b>    | <b>203</b>    | <b>209</b>    | <b>215</b>    | <b>222</b>    | <b>228</b>    | <b>235</b>    | <b>242</b>    | <b>249</b>    | <b>256</b>    |
| <b>NET OPERATING COSTS</b>                      | <b>7,892</b>  | <b>7,615</b>  | <b>7,703</b> | <b>7,802</b>  | <b>8,277</b>  | <b>8,590</b>  | <b>9,149</b>  | <b>9,539</b>  | <b>10,152</b> | <b>10,421</b> | <b>11,025</b> | <b>11,147</b> | <b>11,828</b> | <b>12,080</b> | <b>12,620</b> | <b>12,786</b> | <b>13,194</b> | <b>13,422</b> | <b>13,830</b> | <b>13,995</b> | <b>14,504</b> |
| <b>Capital items</b>                            |               |               |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Asset renewal                                   | 2,087         | 2,014         | 1,297        | 1,436         | 2,395         | 3,316         | 3,112         | 2,361         | 4,079         | 3,309         | 2,273         | 2,617         | 2,090         | 2,159         | 2,842         | 2,762         | 3,053         | 3,061         | 3,157         | 2,539         | 2,669         |
| New assets and upgrades                         | 568           | 1,207         | 818          | 944           | 3,187         | 1,733         | 1,430         | 1,133         | 625           | 1,147         | 54            | 474           | 3,802         | 59            | 61            | 63            | 278           | 998           | 70            | 72            | 75            |
| Additional loan repayment                       | -             | -             | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total capital items</b>                      | <b>2,655</b>  | <b>3,221</b>  | <b>2,115</b> | <b>2,381</b>  | <b>5,582</b>  | <b>5,049</b>  | <b>4,543</b>  | <b>3,494</b>  | <b>4,703</b>  | <b>4,456</b>  | <b>2,327</b>  | <b>3,091</b>  | <b>5,893</b>  | <b>2,218</b>  | <b>2,903</b>  | <b>2,825</b>  | <b>3,332</b>  | <b>4,059</b>  | <b>3,227</b>  | <b>2,611</b>  | <b>2,743</b>  |
| <b>NET COST OF ACTIVITY</b>                     | <b>10,548</b> | <b>10,836</b> | <b>9,818</b> | <b>10,182</b> | <b>13,859</b> | <b>13,639</b> | <b>13,691</b> | <b>13,033</b> | <b>14,855</b> | <b>14,877</b> | <b>13,353</b> | <b>14,238</b> | <b>17,720</b> | <b>14,298</b> | <b>15,523</b> | <b>15,612</b> | <b>16,526</b> | <b>17,480</b> | <b>17,057</b> | <b>16,606</b> | <b>17,247</b> |
| Rates   | 7,304         | 6,997         | 7,210        | 7,321         | 8,052         | 8,337         | 9,148         | 9,712         | 10,331        | 10,606        | 11,217        | 11,344        | 12,031        | 12,289        | 12,835        | 13,008        | 13,422        | 13,656        | 14,072        | 14,244        | 14,760        |
| Borrowings                                      | 568           | 1,207         | 818          | 944           | 3,187         | 1,733         | 1,430         | 1,133         | 625           | 1,147         | 54            | 474           | 3,802         | 59            | 61            | 63            | 278           | 998           | 70            | 72            | 75            |
| Depreciation reserve                            | 2,087         | 2,014         | 1,297        | 1,436         | 2,395         | 3,316         | 3,112         | 2,361         | 4,079         | 3,309         | 2,273         | 2,617         | 2,090         | 2,159         | 2,842         | 2,762         | 3,053         | 3,061         | 3,157         | 2,539         | 2,669         |
| Movement in other reserves                      | 11            | -             | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Reserves and special funds                      | (77)          | (147)         | (150)        | (154)         | (159)         | (163)         | (168)         | (173)         | (179)         | (185)         | (192)         | (197)         | (203)         | (209)         | (215)         | (222)         | (228)         | (235)         | (242)         | (249)         | (256)         |
| Unfunded depreciation                           | 655           | 766           | 643          | 635           | 384           | 417           | 168           | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>10,548</b> | <b>10,836</b> | <b>9,818</b> | <b>10,182</b> | <b>13,859</b> | <b>13,639</b> | <b>13,691</b> | <b>13,033</b> | <b>14,855</b> | <b>14,877</b> | <b>13,353</b> | <b>14,238</b> | <b>17,720</b> | <b>14,298</b> | <b>15,523</b> | <b>15,612</b> | <b>16,526</b> | <b>17,480</b> | <b>17,057</b> | <b>16,606</b> | <b>17,247</b> |

## How much we are spending on capital works

| Wastewater  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure depot Paraparaumu/Raumati wastewater pump station (WWPS) renewals unplanned | 5                | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | 6                        | 7                        | 7                        | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 9                         | 9                         | 9                         | 9                         |
| Paraparaumu/Raumati renewals planned  | 90               | 110                      | 113                      | 116                      | 119                      | 122                      | 126                      | 134                      | 139                      | 143                      | 149                       | 153                       | 158                       | 164                       | 169                       | 174                       | 180                       | 186                       | 192                       | 198                       | 205                       |
| Paraparaumu/Raumati reticulation renewals planned   | 61               | 85                       | 87                       | 89                       | 92                       | 95                       | 97                       | 104                      | 107                      | 111                      | 115                       | 119                       | 122                       | 126                       | 302                       | 333                       | 368                       | 407                       | -                         | -                         | -                         |
| Paraparaumu/Raumati WWPS electrical renewals  | 90               | 250                      | 256                      | 263                      | 270                      | 278                      | 287                      | 305                      | 315                      | 326                      | 338                       | 349                       | 684                       | 707                       | 730                       | 492                       | 508                       | 524                       | 1,021                     | 1,054                     | 1,089                     |
| Wastewater treatment plant discharge consent renewal application                                | -                | -                        | -                        | -                        | -                        | -                        | 17                       | 18                       | 19                       | 20                       | 20                        | 21                        | 22                        | 22                        | 23                        | 24                        | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu treatment plant renewals  | -                | 70                       | 51                       | 53                       | 270                      | 278                      | 573                      | 731                      | 504                      | 261                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Wastewater treatment plant ultra-violet renewal   | 8                | 76                       | 78                       | 80                       | 82                       | 85                       | 87                       | 93                       | 96                       | 99                       | 103                       | 106                       | 109                       | 113                       | 117                       | 121                       | 124                       | 129                       | 133                       | 137                       | 142                       |
| Major electrical renewal  | -                | -                        | -                        | -                        | 54                       | 334                      | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Major mechanical renewal  | 56               | -                        | 62                       | 63                       | 65                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Aeration diffuser renewals  | -                | 118                      | 82                       | 84                       | 86                       | 89                       | 92                       | 97                       | 101                      | 104                      | 108                       | 112                       | 115                       | 119                       | 123                       | 127                       | 131                       | 135                       | 140                       | 144                       | 149                       |
| Screening replacement/inlet works   | -                | -                        | -                        | -                        | 162                      | 779                      | 803                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Clarifier flow augmentation renewal   | -                | -                        | -                        | 105                      | 595                      | 612                      | -                        | -                        | 315                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Wastewater treatment plant dissolved air floatation   | -                | -                        | -                        | -                        | -                        | -                        | -                        | 183                      | 1,134                    | 1,173                    | 608                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu wastewater treatment plant renewals   | 56               | 700                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Biofilter media replacement   | 45               | 50                       | 51                       | 53                       | 54                       | 56                       | 57                       | 61                       | 63                       | 65                       | 68                        | 70                        | 72                        | 74                        | 344                       | 373                       | 405                       | 439                       | 87                        | 90                        | 93                        |
| Paraparaumu wastewater treatment plant drier  | 22               | -                        | -                        | -                        | -                        | 28                       | -                        | -                        | -                        | -                        | 34                        | -                         | -                         | -                         | -                         | 40                        | -                         | -                         | -                         | -                         | 47                        |
| Sludge treatment facility renewals  | 290              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae WWPS renewals planned  | -                | 50                       | -                        | -                        | -                        | -                        | 57                       | -                        | 504                      | -                        | -                         | 976                       | -                         | -                         | -                         | -                         | 82                        | -                         | 699                       | -                         | -                         |
| Waikanae WWPS renewals unplanned  | 22               | 25                       | 26                       | 26                       | 27                       | 28                       | 29                       | 30                       | 31                       | 33                       | 34                        | 35                        | 36                        | 37                        | 77                        | 79                        | 82                        | 85                        | 44                        | 45                        | 47                        |
| Waikanae pump controls  | -                | 15                       | 15                       | 16                       | 16                       | 17                       | 17                       | 18                       | 19                       | 20                       | 20                        | 21                        | 22                        | 22                        | 23                        | 24                        | 25                        | 25                        | 26                        | 27                        | 28                        |
| Waikanae pump chamber renewals  | 2                | 15                       | 15                       | 16                       | 16                       | 17                       | -                        | -                        | -                        | -                        | -                         | 21                        | 22                        | 22                        | 23                        | 24                        | -                         | -                         | -                         | -                         | -                         |
|   | 2                | 2                        | 2                        | 2                        | 2                        | 3                        | 3                        | 3                        | 3                        | 3                        | 3                         | 3                         | 3                         | 3                         | 12                        | 14                        | 15                        | 17                        | -                         | -                         | -                         |



| Wastewater continued                                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Waikanae reticulation renewals planned                 | 35               | 170                      | 174                      | 179                      | 184                      | 189                      | 195                      | 207                      | 214                      | 222                      | 230                       | 237                       | 245                       | 253                       | 261                       | 270                       | 278                       | 288                       | 297                       | 307                       | 317                       |
| Waikanae reticulation renewals reactive                | -                | 27                       | 28                       | 29                       | 29                       | 30                       | 31                       | 33                       | 34                       | 35                       | 37                        | 38                        | 39                        | 40                        | 42                        | 43                        | 45                        | 46                        | 48                        | 49                        | 51                        |
| Waikanae reticulation renewals inflow and infiltration | 225              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Pehi Kupa Street renewal                               | 220              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki WWPS renewals unplanned                          | 35               | 50                       | 51                       | 53                       | 54                       | 56                       | 57                       | 61                       | 63                       | 65                       | 68                        | 70                        | 72                        | 74                        | 77                        | 79                        | 82                        | 85                        | 87                        | 90                        | 93                        |
| Ōtaki WWPS renewals planned                            | 50               | 50                       | 51                       | 53                       | 54                       | 56                       | 430                      | 122                      | 126                      | 326                      | 162                       | 102                       | 105                       | 109                       | 246                       | 254                       | 262                       | 338                       | 126                       | 130                       | 134                       |
| Ōtaki WW treatment plant oxidation lagoon              | 672              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Major electrical renewal                               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 72                        | 74                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Major mechanical renewal                               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 126                      | 130                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Wastewater pipes unplanned renewals                    | -                | 80                       | 82                       | 84                       | 86                       | 89                       | 92                       | 97                       | 101                      | 104                      | 108                       | 112                       | 115                       | 119                       | 123                       | 127                       | 131                       | 135                       | 140                       | 144                       | 149                       |
| WWPS maintenance safety improvements                   | -                | 2                        | 2                        | 2                        | 2                        | 2                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki reticulation renewals reactive                   | -                | 13                       | 13                       | 13                       | 14                       | 14                       | 15                       | 16                       | 16                       | 17                       | 17                        | 18                        | 18                        | 19                        | 20                        | 20                        | 21                        | 22                        | 22                        | 23                        | 24                        |
| Wetlands refurbishment                                 | 68               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 131                       | -                         | -                         | -                         | -                         |
| Ōtaki electrical renewals                              | -                | 15                       | 15                       | 16                       | 16                       | 17                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 25                        | 25                        | 26                        | 27                        | 28                        |
| Ōtaki wastewater treatment plant renewals              | 33               | 35                       | 36                       | 37                       | 38                       | 39                       | 40                       | 43                       | 44                       | 46                       | 47                        | 49                        | 50                        | 52                        | 123                       | 136                       | 150                       | 166                       | 61                        | 63                        | 65                        |
| <b>TOTAL ASSET RENEWAL</b>                             | <b>2,087</b>     | <b>2,014</b>             | <b>1,297</b>             | <b>1,436</b>             | <b>2,395</b>             | <b>3,316</b>             | <b>3,112</b>             | <b>2,361</b>             | <b>4,079</b>             | <b>3,309</b>             | <b>2,273</b>              | <b>2,617</b>              | <b>2,090</b>              | <b>2,159</b>              | <b>2,842</b>              | <b>2,762</b>              | <b>3,053</b>              | <b>3,061</b>              | <b>3,157</b>              | <b>2,539</b>              | <b>2,669</b>              |
| <b>New assets and upgrades</b>                         |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Joint waste treatment                                  | 131              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Milne Drive wastewater pumping station upgrade         | 250              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Te Roto Drive rising main relay                        | 112              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu/Raumati reticulation renewals reactive     | 56               | 40                       | 41                       | 42                       | 43                       | 44                       | 46                       | 49                       | 50                       | 52                       | 54                        | 56                        | 58                        | 59                        | 61                        | 63                        | 66                        | 68                        | 70                        | 72                        | 75                        |
| Mazengarb 1 WWPS electrical upgrade                    | -                | 70                       | -                        | -                        | -                        | -                        | -                        | -                        | 63                       | 587                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| WWPS maintenance safety improvements                   | -                | 4                        | 4                        | 4                        | 4                        | 4                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Parallel rising main Te Ātiawa                         | -                | -                        | -                        | -                        | -                        | -                        | -                        | 122                      | 511                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu North wastewater network reconfigure       | -                | 300                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Hurley pump station upgrade                            | -                | -                        | -                        | -                        | -                        | 67                       | 467                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |

| Wastewater continued  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Parallel sewer and rising main  | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | 139                       | 1,584                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ratanui Road pump station upgrade                                       | -                | -                        | -                        | -                        | 108                      | 723                      | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Rata Road WWPS electrical upgrade                                       | -                | 70                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Return activated sludge pumpstation 2 capacity and upgrade requirements | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 391                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae duplicate rising main – advanced                               | -                | 250                      | 410                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae duplicate rising main  | -                | -                        | 308                      | 736                      | 2,378                    | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Return activated sludge WWPS2 upgrade                                   | -                | 59                       | 51                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ammonia removal upgrade   | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | 279                       | 2,160                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Infiltration/detection project  | 39               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Joint waste treatment   | 56               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae reticulation upgrade   | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 117                      | -                         | -                         | -                         | -                         | -                         | -                         | 213                       | 930                       | -                         | -                         | -                         |
| Waikane town centres renewal advancement                                | -                | -                        | -                        | -                        | 54                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae town centres upgrade advancement                               | -                | -                        | -                        | -                        | 54                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae pump station upgrade   | -                | -                        | -                        | -                        | 108                      | 556                      | 573                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| WWPS maintenance safety improvements                                    | -                | 4                        | 4                        | 4                        | 4                        | 4                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki wastewater treatment plant upgrade                                | -                | -                        | -                        | -                        | -                        | -                        | 344                      | 962                      | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki wastewater treatment plant consent upgrades                       | -                | 300                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| WWPS 12 and 13 upgrades   | -                | -                        | -                        | 158                      | 432                      | 334                      | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Storm buffer upgrade  | 110              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki land discharge consent upgrade                                    | -                | 110                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Joint waste – Paraparaumu share   | (131)            | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Joint waste – Waikanae share  | (56)             | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND UPGRADES</b>                                    | <b>568</b>       | <b>1,207</b>             | <b>818</b>               | <b>944</b>               | <b>3,187</b>             | <b>1,733</b>             | <b>1,430</b>             | <b>1,133</b>             | <b>625</b>               | <b>1,147</b>             | <b>54</b>                 | <b>474</b>                | <b>3,802</b>              | <b>59</b>                 | <b>61</b>                 | <b>63</b>                 | <b>278</b>                | <b>998</b>                | <b>70</b>                 | <b>72</b>                 | <b>75</b>                 |
| <b>TOTAL WASTEWATER</b>   | <b>2,655</b>     | <b>3,221</b>             | <b>2,115</b>             | <b>2,381</b>             | <b>5,582</b>             | <b>5,049</b>             | <b>4,543</b>             | <b>3,494</b>             | <b>4,703</b>             | <b>4,456</b>             | <b>2,327</b>              | <b>3,091</b>              | <b>5,893</b>              | <b>2,218</b>              | <b>2,903</b>              | <b>2,825</b>              | <b>3,332</b>              | <b>4,059</b>              | <b>3,227</b>              | <b>2,611</b>              | <b>2,743</b>              |

# Stormwater – wai āwhā

Council provides a stormwater system to manage surface water run-off from the district's urban catchments while protecting the receiving environment, ensuring water quality and reducing risks to human life and health from flooding.

With more than 27% of Kāpiti's properties designated as being flood-prone (for a 1 in 100 year event), minimising flooding and protecting flood-prone properties is significant. Residents and properties within stormwater catchments benefit from the safe and efficient discharge of stormwater. Climate change is impacting on the ground water tables through the sea level rising and increasing storm intensity. Currently parks and reserves are used for stormwater secondary overflow and this can cause disruption to these facilities. We will make every effort to respond to any requests for help from our community in a timely and professional manner.

## Strategic upgrades

Council's stormwater upgrade programme was previously lengthened from a 40 year cycle to a 60 year cycle, which has provided immediate financial relief. However, the potential for increased future expenditure and a greater threat to property and life through the degradation of the network, are amplified.

Council consults with iwi regarding stormwater management and undertakes cultural impact assessments where necessary for stormwater upgrades and resource consent applications.

## Thinking of the environment

Ecological enhancement of our streams and open drains is important and we make every effort to ensure our stormwater systems do not harm the downstream receiving environment. Our new stormwater systems are designed to have minimal environmental effects where possible including planting, rain gardens, treatment devices and day-lighting of piped drains. We use detention and distribution systems to minimise negative effects on natural systems.

**The whaitua process** is about finding ways to understand what is important to people in their local area and to use the information gathered to assist with prioritising objectives for land and water management in the area. The word 'whaitua' means a designated space and this relates to the catchment area that Kāpiti belongs to.

**Day-lighting** is the redirection of piped drains into an above-ground channel to restore it into a more natural state.

## Our three year focus

- Commence and complete the upgrade to the Ōtaki beach pump station with the construction of a replacement pump station and upgraded gravity system during 2015/16
- Commence and complete Tilley Road, Paekākāriki upgrade, due to undersized stormwater pipe system in the Tilley Road/Clarkes Crescent area, in 2015/16
- Commence design stage in 2015/16 and complete works in 2016/17 for upgrading the pump station in Charnwood Grove, Waikanae
- Commence and complete Kena Kena pump station upgrade in 2017/18
- Complete discharge consent renewal during 2015/16 and carry out water quality work as required
- Commence and complete gravel extraction project at Waikākāriki in 2015/16
- Complete stormwater catchment management plans and perform a condition assessment of the stormwater network in 2015/16

## How we will fund our stormwater services

|               |      |
|---------------|------|
| Targeted rate | 100% |
|---------------|------|

## How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target  | Comment                                    |
|--|--|---|--|
| We minimise risks to human life and health from flooding by responding efficiently and effectively to flooding issues and we maintain, repair and renew major flood protection and control works | Median response time to attend a flooding event from notification to attendance on site  | Urgent = less than or equal to 24 hours                                       | New mandatory measure                      |
|  |  | Non-urgent = less than or equal to 5 days                                     |  |
|  | Percentage of all buildings that have been inundated due to minor flooding are visited within four weeks   | 90%   | New measure                                |
|  | Number of complaints received about the performance of the district's stormwater system  | Less than 10 per 1000 properties connected to the council's stormwater system | New mandatory measure                      |
|  | Major flood protection and control works are maintained, repaired and renewed to the key standards as defined in the council's activity management plan  | Achieved  | New mandatory measure                      |
|  | Number of buildings (habitable floors) reported to be flooded as a result of a less than 1-in-50 year rain event   | Less than 3 per 1000 properties connected to the council's stormwater system  | New mandatory measure<br>Reported by event |
| We comply with our resource consent conditions and our stormwater systems do not harm the downstream receiving environment   | Measure compliance with council's resource consents for discharge from its stormwater system, by the number of:<br>a) abatement notices<br>b) infringement notices<br>c) enforcement orders<br>d) successful prosecutions, received by the council in relation those resource consents | None  | New mandatory measure                      |

## How much our stormwater services will cost us

| Stormwater                                      |              |              |              |              |              |              |              |              |               |              |               |               |               |               |               |               |               |               |               |               |               |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|   | 2014/15      | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Year 6       | Year 7       | Year 8        | Year 9       | Year 10       | Year 11       | Year 12       | Year 13       | Year 14       | Year 15       | Year 16       | Year 17       | Year 18       | Year 19       | Year 20       |
|   | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000         | \$000        | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         |
| <b>Expenditure</b>                              |              |              |              |              |              |              |              |              |               |              |               |               |               |               |               |               |               |               |               |               |               |
| Other operating expense                         | 1,293        | 1,200        | 1,262        | 1,332        | 1,357        | 1,418        | 1,460        | 1,492        | 1,564         | 1,618        | 1,662         | 1,738         | 1,790         | 1,861         | 1,910         | 1,968         | 2,046         | 2,100         | 2,179         | 2,263         | 2,322         |
| Depreciation and amortisation                   | 1,195        | 1,069        | 1,189        | 1,219        | 1,265        | 1,259        | 1,378        | 1,354        | 1,438         | 1,505        | 1,660         | 1,750         | 1,951         | 2,050         | 2,270         | 2,369         | 2,591         | 2,694         | 2,942         | 3,061         | 3,322         |
| Finance expense                                 | 879          | 983          | 1,095        | 1,126        | 1,120        | 1,224        | 1,366        | 1,472        | 1,670         | 1,862        | 2,038         | 2,249         | 2,459         | 2,680         | 2,892         | 3,071         | 3,244         | 3,416         | 3,599         | 3,779         | 3,968         |
| <b>Operating expenditure</b>                    | <b>3,367</b> | <b>3,252</b> | <b>3,547</b> | <b>3,676</b> | <b>3,741</b> | <b>3,901</b> | <b>4,204</b> | <b>4,318</b> | <b>4,672</b>  | <b>4,986</b> | <b>5,360</b>  | <b>5,737</b>  | <b>6,200</b>  | <b>6,591</b>  | <b>7,072</b>  | <b>7,408</b>  | <b>7,880</b>  | <b>8,209</b>  | <b>8,719</b>  | <b>9,103</b>  | <b>9,612</b>  |
| <b>Revenue</b>                                  |              |              |              |              |              |              |              |              |               |              |               |               |               |               |               |               |               |               |               |               |               |
| Fees and charges                                | 51           | 57           | 67           | 68           | 70           | 71           | 73           | 75           | 76            | 79           | 81            | 83            | 85            | 87            | 89            | 91            | 93            | 96            | 98            | 100           | 103           |
| Development and financial contributions revenue | 60           | 51           | 52           | 54           | 55           | 57           | 58           | 60           | 62            | 64           | 66            | 68            | 70            | 72            | 75            | 77            | 79            | 81            | 84            | 86            | 89            |
| <b>Operating revenue</b>                        | <b>111</b>   | <b>107</b>   | <b>119</b>   | <b>122</b>   | <b>125</b>   | <b>128</b>   | <b>131</b>   | <b>135</b>   | <b>138</b>    | <b>143</b>   | <b>147</b>    | <b>151</b>    | <b>155</b>    | <b>159</b>    | <b>164</b>    | <b>168</b>    | <b>173</b>    | <b>177</b>    | <b>182</b>    | <b>187</b>    | <b>192</b>    |
| <b>NET OPERATING COSTS</b>                      | <b>3,256</b> | <b>3,145</b> | <b>3,428</b> | <b>3,554</b> | <b>3,617</b> | <b>3,773</b> | <b>4,073</b> | <b>4,183</b> | <b>4,533</b>  | <b>4,843</b> | <b>5,213</b>  | <b>5,585</b>  | <b>6,045</b>  | <b>6,431</b>  | <b>6,908</b>  | <b>7,240</b>  | <b>7,708</b>  | <b>8,032</b>  | <b>8,537</b>  | <b>8,916</b>  | <b>9,420</b>  |
| <b>Capital items</b>                            |              |              |              |              |              |              |              |              |               |              |               |               |               |               |               |               |               |               |               |               |               |
| Asset renewal                                   | 500          | 500          | 1,744        | -            | -            | -            | 112          | 1,089        | 1,527         | 1,572        | 1,994         | 702           | 1,438         | 1,606         | 754           | 772           | 2,085         | 2,135         | 377           | 386           | 395           |
| New assets and upgrades                         | 2,335        | 3,672        | 314          | 1,482        | 886          | 5,301        | 2,171        | 3,049        | 3,947         | 2,511        | 3,046         | 4,799         | 3,762         | 4,514         | 4,336         | 4,441         | 2,962         | 3,292         | 5,217         | 5,189         | 5,709         |
| Additional loan repayment                       | 242          | -            | -            | -            | -            | -            | -            | -            | -             | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total capital items</b>                      | <b>3,077</b> | <b>4,172</b> | <b>2,058</b> | <b>1,482</b> | <b>886</b>   | <b>5,301</b> | <b>2,283</b> | <b>4,138</b> | <b>5,475</b>  | <b>4,082</b> | <b>5,040</b>  | <b>5,501</b>  | <b>5,200</b>  | <b>6,120</b>  | <b>5,090</b>  | <b>5,213</b>  | <b>5,047</b>  | <b>5,427</b>  | <b>5,594</b>  | <b>5,575</b>  | <b>6,105</b>  |
| <b>NET COST OF ACTIVITY</b>                     | <b>6,333</b> | <b>7,317</b> | <b>5,486</b> | <b>5,037</b> | <b>4,503</b> | <b>9,074</b> | <b>6,357</b> | <b>8,321</b> | <b>10,008</b> | <b>8,926</b> | <b>10,253</b> | <b>11,087</b> | <b>11,245</b> | <b>12,551</b> | <b>11,998</b> | <b>12,453</b> | <b>12,755</b> | <b>13,460</b> | <b>14,132</b> | <b>14,491</b> | <b>15,525</b> |
| Rates   | 3,558        | 3,196        | 3,480        | 3,608        | 3,672        | 3,830        | 4,132        | 4,243        | 4,595         | 4,907        | 5,279         | 5,654         | 6,115         | 6,504         | 6,983         | 7,317         | 7,787         | 8,114         | 8,621         | 9,002         | 9,509         |
| Borrowings                                      | 2,335        | 3,672        | 314          | 1,482        | 886          | 5,301        | 2,171        | 3,049        | 3,947         | 2,511        | 3,046         | 4,799         | 3,762         | 4,514         | 4,336         | 4,441         | 2,962         | 3,292         | 5,217         | 5,189         | 5,709         |
| Depreciation reserve                            | 500          | 500          | 1,744        | -            | -            | -            | 112          | 1,089        | 1,527         | 1,572        | 1,994         | 702           | 1,438         | 1,606         | 754           | 772           | 2,085         | 2,135         | 377           | 386           | 395           |
| Reserves and special funds                      | (60)         | (51)         | (52)         | (54)         | (55)         | (57)         | (58)         | (60)         | (62)          | (64)         | (66)          | (68)          | (70)          | (72)          | (75)          | (77)          | (79)          | (81)          | (84)          | (86)          | (89)          |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>6,333</b> | <b>7,317</b> | <b>5,486</b> | <b>5,037</b> | <b>4,503</b> | <b>9,074</b> | <b>6,357</b> | <b>8,321</b> | <b>10,008</b> | <b>8,926</b> | <b>10,253</b> | <b>11,087</b> | <b>11,245</b> | <b>12,551</b> | <b>11,998</b> | <b>12,453</b> | <b>12,755</b> | <b>13,460</b> | <b>14,132</b> | <b>14,491</b> | <b>15,525</b> |



## How much we are spending on capital works

| Stormwater                             |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Waikakariki gravel extraction          | 500              | 400                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paekākāriki – asset renewals           | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 121                      | 125                       | 128                       | 131                       | 134                       | 137                       | 140                       | 144                       | 147                       | 151                       | 154                       | 158                       |
| Prioritisation – renewals              | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 226                       | 232                       | 237                       |
| Charnwood Grove                        | -                | 100                      | 1,744                    | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Nimmo Ave                              | -                | -                        | -                        | -                        | -                        | -                        | 112                      | 1,089                    | 1,410                    | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ngarara                                | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 117                      | 1,451                    | 1,496                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Kapanui link                           | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 374                       | 574                       | 1,307                     | 1,339                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Hill catchment upgrades                | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 134                       | 617                       | 632                       | 1,941                     | 1,988                     | -                         | -                         | -                         |
| <b>TOTAL ASSET RENEWAL</b>             | <b>500</b>       | <b>500</b>               | <b>1,744</b>             | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>112</b>               | <b>1,089</b>             | <b>1,527</b>             | <b>1,572</b>             | <b>1,994</b>              | <b>702</b>                | <b>1,438</b>              | <b>1,606</b>              | <b>754</b>                | <b>772</b>                | <b>2,085</b>              | <b>2,135</b>              | <b>377</b>                | <b>386</b>                | <b>395</b>                |
| <b>New assets and upgrades</b>         |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Reactive solutions                     | 66               | 60                       | 62                       | 63                       | 64                       | 66                       | 67                       | 69                       | 70                       | 73                       | 75                        | 77                        | 78                        | 80                        | 82                        | 84                        | 86                        | 88                        | 90                        | 93                        | 95                        |
| Strategic modelling climate change     | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 249                       | 255                       | 261                       | 268                       | -                         | -                         | -                         | -                         | -                         | -                         | 316                       |
| Pump station renewals                  | -                | 20                       | 82                       | 21                       | 86                       | 22                       | 90                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paekākāriki town centre                | -                | -                        | -                        | -                        | -                        | -                        | 112                      | 573                      | 1,762                    | -                        | -                         | 638                       | 654                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Tilley Road                            | 553              | 570                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Epiha Street bridge                    | -                | -                        | -                        | 79                       | 80                       | 2,735                    | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Amohia Street SH1                      | -                | -                        | -                        | -                        | 54                       | 547                      | -                        | -                        | -                        | -                        | -                         | -                         | 2,614                     | 2,677                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Anthony Grove/Magrath Ave              | -                | -                        | -                        | -                        | -                        | -                        | -                        | 115                      | 2,056                    | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Raumati Beach stage 2                  | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 59                       | 2,418                    | 2,493                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Middleton                              | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 93                        | 1,276                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Mazengarb full flood way               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 134                       | 4,113                     | 2,808                     | -                         | -                         | -                         | -                         | -                         |
| Beach catchments                       | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 140                       | 1,438                     | 1,472                     | -                         | -                         | -                         |
| Alexander Road bridge                  | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 147                       | 3,016                     | -                         | -                         |
| Moa Road flood wall                    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 151                       | 3,089                     | 3,163                     |
| Raumati north catchment                | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 79                        |
| Kena Kena pump station                 | -                | -                        | 154                      | 1,261                    | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Consenting and consultation            | 55               | 50                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Matatua Road house upgrade             | -                | 62                       | 16                       | 6                        | 13                       | 16                       | -                        | -                        | -                        | 21                       | 11                        | -                         | 24                        | 16                        | 4                         | 4                         | -                         | 38                        | -                         | -                         | -                         |
| Waikanae – prioritisation – new assets | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 74                        | 452                       | 463                       | 474                       |
| Kākāriki SH1 and Awanui                | -                | -                        | -                        | 53                       | 536                      | 1,368                    | 1,399                    | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki – prioritisation – new assets    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 137                       | 913                       | 935                       | 957                       | 980                       | 1,004                     | 1,028                     |
| Ōtaki Beach pump station               | 1,660            | 2,910                    | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki – prioritisation – renewals      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 491                       | 503                       | 515                       | 528                       | 541                       | 554                       |

| Stormwater continued                     |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Ōtaki Beach network                      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 131                       | 1,339                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Alexander Place                          | -                | -                        | -                        | -                        | 54                       | 547                      | 392                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Riverbank Road                           | -                | -                        | -                        | -                        | -                        | -                        | 112                      | 2,292                    | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waerenga Road                            | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 125                       | 2,553                     | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND<br/>UPGRADES</b> | <b>2,335</b>     | <b>3,672</b>             | <b>314</b>               | <b>1,482</b>             | <b>886</b>               | <b>5,301</b>             | <b>2,171</b>             | <b>3,049</b>             | <b>3,947</b>             | <b>2,511</b>             | <b>3,046</b>              | <b>4,799</b>              | <b>3,762</b>              | <b>4,514</b>              | <b>4,336</b>              | <b>4,441</b>              | <b>2,962</b>              | <b>3,292</b>              | <b>5,217</b>              | <b>5,189</b>              | <b>5,709</b>              |
| <b>TOTAL STORMWATER</b>                  | <b>2,835</b>     | <b>4,172</b>             | <b>2,058</b>             | <b>1,482</b>             | <b>886</b>               | <b>5,301</b>             | <b>2,283</b>             | <b>4,138</b>             | <b>5,475</b>             | <b>4,082</b>             | <b>5,040</b>              | <b>5,501</b>              | <b>5,200</b>              | <b>6,120</b>              | <b>5,090</b>              | <b>5,213</b>              | <b>5,047</b>              | <b>5,427</b>              | <b>5,594</b>              | <b>5,575</b>              | <b>6,105</b>              |

# Solid waste – para ūtonga

We provide accessible, effective and efficient waste management options, drive waste minimisation, and provide landfill management that meets legal requirements and best practice guidelines.

## Waste collection

In 2013, council adopted an amendment to the 2012 long term plan to bring an end to council's involvement in the delivery of kerbside collection services. The district's solid waste is now collected by private collectors. Council will continue to ensure collection services are available.

Despite not being funded or delivered by council, affordability for residents and businesses of kerbside collections and disposal services will remain the subject of ongoing consideration for council. Imposing licence conditions and lease agreement requirements allows council to have some impact on performance management and price setting. However, council's ability to drive change is limited when services are not delivered in-house and the setting of fees is no longer within council control but driven by the commercial market.

The solid waste bylaw 2010 requires waste collectors and operators to be licensed and we monitor their performance in the public space under the licence. With council no longer contracting collection services, monitoring performance has shifted to being proactive (monitoring collections on the road) rather than reactive (collection complaints management).

## Waste disposal

Our Otaihanga landfill has been closed for rubbish since 2007 and now remains open as a (limited) cleanfill only. We now have two rubbish-disposal facilities and one green waste and recycling facility available for our community that are open seven days a week.

There are resource recovery facilities in Otaihanga and Ōtaki, where rubbish can be disposed of. These facilities are currently leased and operated by commercial operators, who also set the gate fees.

A large green waste composting facility is based at Otaihanga Road. This service is delivered by a commercial operator who leases the land from council and provides the service at Waikanae green waste and recycling centre which is council-owned. We manage these solid waste assets to ensure the facilities are fit for purpose and are able to cope with increased demand. We will make every effort to limit the impact on our community should a commercial facilities operator cease to operate unexpectedly.

## Waste minimisation

Council enables and supports residents, community groups, schools and businesses to minimise waste, build partnerships and become a resilient community. Waste to landfill invariably increases when there is a lack of understanding of what drives the price of waste services and how waste minimisation can save cost as well as reduce waste to landfill.

### Dumping waste

Illegally dumped waste costs our ratepayers money and has potential to cause a range of nuisance and public health issues. We will continue to remove illegally dumped waste in a timely manner and continue to educate regarding the impact of illegal dumping on rates and the benefits of reducing, reusing and recycling waste.

The regional waste management and minimisation plan was adopted by council in October 2012 and will be reviewed in 2017. The plan outlines the ways that council proposes to manage solid waste services and waste minimisation, including practical waste minimisation and education. We will continue to ensure waste minimisation education, information and advice is up to date and funding is available to support our community to minimise waste.

### Our three year focus

- Continue with the Otaihangā landfill cap construction and the upgrade of the southern wetland area to bring overall leachate management in line with resource consent conditions and current landfill guidelines. This project is budgeted for 10 years
- Continue to deliver and advocate for waste minimisation through a number of actions such as education in schools and funding of waste minimisation projects (levy grants)
- Review the regional waste management and minimisation plan

### How we will fund our solid waste services

|               |     |
|---------------|-----|
| User fees     | 35% |
| Targeted rate | 65% |

### How we will measure our performance

| Contributing to outcomes  | Performance measures  | Target            | Comment         |
|---|---|-------------------|-----------------|
| Otaihangā, Ōtaki and Waikanae facilities are open seven days a week and we licence kerbside collection services for our urban areas | Disposal facilities are open  | 357 days per year | New measure     |
|   | Licensed collectors are compliant with licence requirements   | Achieved          | Amended measure |
|   | Residents who are satisfied with the standard of kerbside collections                               | 85%               | New measure     |
| We remove illegally dumped waste  | Illegally dumped waste is removed within two working days   | 85%               | New measure     |
| We encourage waste minimisation and provide education information and advice  | Residents who are satisfied with the waste minimisation education, information and advice available | 75%               | New measure     |
|   | Waste minimisation community projects are successfully implemented                                  | 80%               | New measure     |

## How much our solid waste services will cost us

| Solid waste                   |            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|-------------------------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                               | 2014/15    | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Year 6       | Year 7       | Year 8       | Year 9       | Year 10      | Year 11      | Year 12      | Year 13      | Year 14      | Year 15      | Year 16      | Year 17      | Year 18      | Year 19      | Year 20      |
|                               | \$000      | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        |
| <b>Expenditure</b>            |            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Other operating expense       | 661        | 680          | 703          | 728          | 749          | 763          | 796          | 820          | 847          | 884          | 912          | 856          | 892          | 914          | 948          | 988          | 1,008        | 1,045        | 1,124        | 1,153        | 1,194        |
| Depreciation and amortisation | 60         | 410          | 444          | 463          | 482          | 545          | 568          | 592          | 675          | 703          | 733          | 590          | 401          | 400          | 448          | 447          | 453          | 489          | 485          | 480          | 529          |
| Finance expense               | 143        | 161          | 166          | 170          | 175          | 179          | 181          | 184          | 186          | 186          | 184          | 167          | 143          | 127          | 112          | 95           | 77           | 58           | 39           | 22           | 5            |
| <b>Operating expenditure</b>  | <b>864</b> | <b>1,251</b> | <b>1,313</b> | <b>1,362</b> | <b>1,407</b> | <b>1,488</b> | <b>1,545</b> | <b>1,597</b> | <b>1,708</b> | <b>1,774</b> | <b>1,829</b> | <b>1,612</b> | <b>1,435</b> | <b>1,441</b> | <b>1,507</b> | <b>1,530</b> | <b>1,538</b> | <b>1,592</b> | <b>1,648</b> | <b>1,654</b> | <b>1,727</b> |
| <b>Revenue</b>                |            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Fees and charges              | 681        | 527          | 533          | 537          | 543          | 548          | 555          | 561          | 568          | 576          | 584          | 585          | 592          | 599          | 607          | 615          | 623          | 631          | 639          | 648          | 657          |
| <b>Operating revenue</b>      | <b>681</b> | <b>527</b>   | <b>533</b>   | <b>537</b>   | <b>543</b>   | <b>548</b>   | <b>555</b>   | <b>561</b>   | <b>568</b>   | <b>576</b>   | <b>584</b>   | <b>585</b>   | <b>592</b>   | <b>599</b>   | <b>607</b>   | <b>615</b>   | <b>623</b>   | <b>631</b>   | <b>639</b>   | <b>648</b>   | <b>657</b>   |
| <b>NET OPERATING COSTS</b>    | <b>184</b> | <b>724</b>   | <b>780</b>   | <b>825</b>   | <b>864</b>   | <b>939</b>   | <b>991</b>   | <b>1,036</b> | <b>1,139</b> | <b>1,198</b> | <b>1,245</b> | <b>1,027</b> | <b>843</b>   | <b>842</b>   | <b>901</b>   | <b>916</b>   | <b>916</b>   | <b>961</b>   | <b>1,009</b> | <b>1,006</b> | <b>1,070</b> |
| <b>Capital items</b>          |            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Asset renewal                 | 200        | 511          | 525          | 533          | 578          | 569          | 601          | 618          | 656          | 665          | 601          | -            | 5            | 85           | 36           | 48           | 2            | 3            | 9            | 76           | 2            |
| Additional loan repayment     | -          | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            |
| <b>Total capital items</b>    | <b>200</b> | <b>511</b>   | <b>525</b>   | <b>533</b>   | <b>578</b>   | <b>569</b>   | <b>601</b>   | <b>618</b>   | <b>656</b>   | <b>665</b>   | <b>601</b>   | <b>-</b>     | <b>5</b>     | <b>85</b>    | <b>36</b>    | <b>48</b>    | <b>2</b>     | <b>3</b>     | <b>9</b>     | <b>76</b>    | <b>2</b>     |
| <b>NET COST OF ACTIVITY</b>   | <b>384</b> | <b>1,235</b> | <b>1,305</b> | <b>1,358</b> | <b>1,442</b> | <b>1,509</b> | <b>1,592</b> | <b>1,654</b> | <b>1,795</b> | <b>1,863</b> | <b>1,845</b> | <b>1,027</b> | <b>848</b>   | <b>927</b>   | <b>937</b>   | <b>964</b>   | <b>917</b>   | <b>964</b>   | <b>1,018</b> | <b>1,082</b> | <b>1,072</b> |
| Rates                         | 185        | 724          | 780          | 825          | 864          | 939          | 991          | 1,036        | 1,139        | 1,198        | 1,245        | 1,027        | 843          | 841          | 901          | 916          | 916          | 961          | 1,009        | 1,006        | 1,070        |
| Depreciation reserve          | 200        | 511          | 525          | 533          | 578          | 569          | 601          | 618          | 656          | 665          | 601          | -            | 5            | 85           | 36           | 48           | 2            | 3            | 9            | 76           | 2            |
| Movement in other reserves    | (1)        | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| <b>TOTAL SOURCES OF FUNDS</b> | <b>384</b> | <b>1,235</b> | <b>1,305</b> | <b>1,358</b> | <b>1,442</b> | <b>1,509</b> | <b>1,592</b> | <b>1,654</b> | <b>1,795</b> | <b>1,863</b> | <b>1,845</b> | <b>1,027</b> | <b>848</b>   | <b>927</b>   | <b>937</b>   | <b>964</b>   | <b>917</b>   | <b>964</b>   | <b>1,018</b> | <b>1,082</b> | <b>1,072</b> |



## How much we are spending on capital works

| Solid waste                             |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                    |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Landfill closure                        | 200              | 500                      | 513                      | 526                      | 540                      | 556                      | 572                      | 590                      | 634                      | 630                      | 392                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki resource recovery<br>centre       | -                | 5                        | 1                        | 5                        | 25                       | 14                       | 24                       | 28                       | 21                       | 25                       | 26                        | -                         | 5                         | 43                        | -                         | -                         | 2                         | 3                         | -                         | -                         | 2                         |
| Otaihanga resource recovery<br>facility | -                | 6                        | 11                       | 2                        | 13                       | -                        | 5                        | -                        | 1                        | 10                       | 183                       | -                         | -                         | 43                        | 36                        | 48                        | -                         | -                         | 9                         | 76                        | -                         |
| <b>TOTAL ASSET RENEWAL</b>              | <b>200</b>       | <b>511</b>               | <b>525</b>               | <b>533</b>               | <b>578</b>               | <b>569</b>               | <b>601</b>               | <b>618</b>               | <b>656</b>               | <b>665</b>               | <b>601</b>                | <b>-</b>                  | <b>5</b>                  | <b>85</b>                 | <b>36</b>                 | <b>48</b>                 | <b>2</b>                  | <b>3</b>                  | <b>9</b>                  | <b>76</b>                 | <b>2</b>                  |
| <b>TOTAL SOLID WASTE</b>                | <b>200</b>       | <b>511</b>               | <b>525</b>               | <b>533</b>               | <b>578</b>               | <b>569</b>               | <b>601</b>               | <b>618</b>               | <b>656</b>               | <b>665</b>               | <b>601</b>                | <b>-</b>                  | <b>5</b>                  | <b>85</b>                 | <b>36</b>                 | <b>48</b>                 | <b>2</b>                  | <b>3</b>                  | <b>9</b>                  | <b>76</b>                 | <b>2</b>                  |



# Community services

The community services cluster covers a range of council activities that enhance life for Kāpiti residents and visitors.

The council has a role in encouraging economic growth, and with stakeholders and our iwi partners we have developed a focused economic development strategy.

We maintain community facilities such as halls and meeting spaces throughout the district and fund a range of local organisations from surf lifesaving to citizens advice bureau.

We look after more than 500 hectares of parks and sportsgrounds which provide opportunities for diverse recreation activities. Kāpiti also has an extensive network of cycleways, walkways and bridleways.

We provide several swimming pools, library facilities across the district and support various arts and heritage activities that are important to our community.

## In this section you'll find:

Economic development

Community facilities and community support

Parks and open space

Recreation and leisure



We will be redeveloping the Raumatī pool building for community use.



The planned upgrade of Mahara Gallery and Waikanae Library will complement the town centre transformation.



We are starting work on the full development of the already-popular Otaraua Park.



The long-planned youth development centre is a key project in this plan.



Our new economic development strategy is designed to support Kāpiti businesses.

# Economic development – whakawhanake umanga

“The world is changing faster than ever before. We have a duty to ensure our economic development strategy is mindful of the key changes occurring in the future and position Kāpiti to perform well in it” – Mark Ternent, Working Party Economic Development Strategy

With over 40 kilometres of spectacular coastline, a captivating backdrop of Kāpiti Island, a diverse community, a vibrant culture and a steady increase in population growth our district is poised for economic success.

## **Our new economic development strategy**

A new economic development strategy aimed at sparking greater growth and prosperity in Kāpiti has been collaboratively developed by representatives of the business community, iwi and council and will be implemented over the years to come. Our iwi partners, the business community and other partners will continue to be involved in any future decision-making processes.

The strategy provides a shared roadmap for the district and is designed to encourage the whole community to work together to make the most of their limited resources and of the opportunities presented through positive population growth, expressway development and other naturally occurring advantages.

The strategy also enables the district to have a more targeted response to our particular challenges which include the outward migration of young people, insufficient local employment and a narrow economic base.

Achieving our economic goals will require good connectivity and infrastructure, more training and

development for workers, and better access to markets and investments. Strong partnerships and a collaborative approach between council, businesses and the community will be crucial. Without corresponding private investment of time and money council's investment will lose effectiveness. Council will play a lead role in the implementation of some aspects of the strategy, whilst playing a more contributory role in others.

## **Focus areas**

### **Open for business**

Council will make its greatest contribution to the district's economy by creating the right environment for the district to prosper and thrive through its programme of core activity. We will apply an economic development perspective to key programmes, for example, an enabling district plan, good quality core infrastructure, customer focused regulatory functions and supportive policy development.

### **Positioning Kāpiti**

Positioning is an integral element of economic development and underpins activity designed to retain and attract businesses, visitors, residents, wealth and investment to the district. We will fund business and visitor attraction projects; play an influential role in supporting the development of private and public sector partnerships and local, regional and national networks.

### **Building capability**

Council will support capability and capacity development across the district. The programme of work will include supporting existing businesses through business facilitation initiatives; supporting iwi capacity building through implementation of the Māori economic development strategy; supporting the workforce and innovation through the youth pathways to employment programme; and supporting some sector development in emerging or priority sectors such as information and communication technology (ICT).

### **Leadership**

Districtwide leadership is integral to the success of the Kāpiti economic development strategy. Council will play both a facilitation and a funding role in the establishment of an economic development leadership group which will include representation from business and council.

Strategically, we take a broad view that many of council's activities contribute to economic development by supporting the growth of our district. With this in mind, economic development has been embedded across all our activities.

## Telling the Kāpiti story

Telling the Kāpiti story is about showing who we are, what we have to offer and where we fit. It is also a moving story so that we can adapt, and develop from what we learn.

We are a district with an evolving and multi-layered story – each of our townships boasts a distinct character; we are a coastal haven and retreat; a burgeoning and growing suburb of Wellington; a group of satellite towns with opportunities to be a great place to work and do business. We need to capture these layers and then tell our story in a cohesive and compelling way to cut through a crowded market place.

## Town centres and connectors project

The town centres and connectors project is a large strategic investment with critical long term implications. The project has the potential to benefit the district in many ways including improving access and connectivity, creating opportunity for private sector investment which will stimulate jobs and vibrancy in the town centres and improving social, cultural and public life for Kāpiti communities.

The subsequent economic growth could help address some of the challenges we face in Kāpiti including the narrow economic base and the consequent lack of quality jobs. By connecting Kāpiti regionally and nationally we can help drive external business growth to our region.

### Paraparaumu and Waikanae town centres

Our aim is to make **Paraparaumu** the heart of the district and the primary focus for retail, commercial, cultural and civic activity.

Our Paraparaumu plans include linking Coastlands and the civic area, integrating Kāpiti Lights into the new town centre, creating more open space around the Wharemauku stream and civic buildings, improving traffic flows and creating pedestrian friendly spaces and developing Rimu Road as a main street featuring more retail and other businesses.

For **Waikanae** we will aim to meet the needs of the surrounding community with local services, community and commercial activities and a focus on arts and culture.

Our Waikanae plans include creating a 'cultural pathway' from Ngaio Road through Mahara Place by integrating the centre with Whakarongotai Marae, creating new green spaces connecting an upgraded Mahara Gallery to the library complex and improving the pedestrian access at the intersections of Te Moana Road, Elizabeth Street and the Ngaio Road entrance to SH1.

We will be taking advantage of the opportunity provided by the expressway, which is being funded nationally, to improve things for our district. The timeframe means we will carry out the work in a way that is financially sensible and allows projects to be completed in stages through to 2028. There will be some disruption during construction. The total cost of these projects will be \$40.9 million.

Council is mindful of the social impact of the expressways' projects and will continue to liaise directly with affected neighbourhoods and the wider community. Council is involved with expressway impacts monitoring in many ways including neighbourhood impact forums (for example, Makarini neighbourhood), surveys and broader community engagement.

## Our three year focus

- Develop Positioning Kāpiti including 'Telling the Kāpiti story', driving business attraction and a digital presence, events such as the Kāpiti Food Fair and move to a new iSite
- Build capacity including the Māori economic development fund, youth skills workforce development projects, sector support for ICT and drawing tenants to the Innovation Hub
- Establish leadership and responsiveness including a leadership forum, responding to emerging opportunities, advocacy and representation, policy development and liaising at a regional level (Wellington Regional Economic Development Agency) to ensure Kāpiti activities are complementary to regional activities. Ensure competition is avoided
- Support iwi-led economic development

## How we will fund our economic development

|               |      |
|---------------|------|
| Targeted rate | 100% |
|---------------|------|

# Thriving economy, vibrant culture, **Kāpiti** diverse community

Kāpiti is poised for **growth** and economic **success**.  
By working **together** we can position our district  
to realise its **full potential**.

## WHAT WILL WE FOCUS ON?



### Open for Business (Council)

- ✓ Enabling district plan
- ✓ Town centre development
- ✓ Policy development
- ✓ Customer focused regulatory functions
- ✓ Core council infrastructure and facilities



### Building Capability

- ✓ Māori economic development
- ✓ Youth skills and workforce development
- Targeted support for priority sectors (small business, ICT)



### Positioning Kāpiti

- ★ Tell the Kāpiti story
- ★ Digital presence & events
- ★ Business attraction
- Visitor attraction



### Leadership & responsiveness

- ★ Establish leadership forum
- ★ Respond to emerging opportunities
- ✓ Advocacy and representation



## WHAT WILL SUCCESS LOOK LIKE?



Economic Development Strategy  
Working Party



## HOW WILL WE WORK?

- ✓ Be responsive
- ✓ Work in partnership
- ✓ Be bold and positive
- ✓ Promote our strengths and successes
- ✓ Focus on results and action

## HOW WILL KĀPITI GET THERE?

- ▶ Leverage our physical infrastructure and facilities
- ▶ Enhance environmental, cultural and social assets
- ▶ Position Kāpiti
- ▶ Foster a productive business environment
- ▶ Develop strong and cohesive communities
- ▶ Connect Kāpiti regionally and nationally

## WHAT DO WE NEED?

- ⚙ Access to skills development and training
- ⚙ Good connectivity: Infrastructure, digital, logistics, communities
- ⚙ Access to capital, markets and investment
- ⚙ Strong partnerships: Local, regional, national and international
- ⚙ An enabling policy framework



## How we will measure our performance

| Contribution to outcomes  | Performance measures   | Target   | Comment     |
|---|--|----------|-------------|
| We will deliver the 2015 economic development strategy (implementation plan) and we will involve partners and the business community at appropriate points in the decision-making process | The 2015 economic development strategy implementation plan deliverables are achieved   | Achieved | New measure |
|   | Representatives of the business leadership forum who are satisfied that the 2015 economic development strategy implementation plan deliverables are being achieved | 85%      | New measure |

## How much our economic development will cost us

| Economic development          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|-------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                               | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Expenditure</b>            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Personnel costs               | 225              | 357                      | 366                      | 375                      | 385                      | 394                      | 404                      | 414                      | 425                      | 435                      | 446                       | 457                       | 469                       | 481                       | 493                       | 505                       | 518                       | 530                       | 544                       | 557                       | 571                       |
| Other operating expense       | 1,166            | 1,387                    | 1,405                    | 1,447                    | 1,491                    | 1,503                    | 1,516                    | 1,561                    | 1,614                    | 1,665                    | 1,721                     | 1,770                     | 1,821                     | 1,869                     | 1,925                     | 1,980                     | 2,037                     | 2,097                     | 2,185                     | 2,245                     | 2,312                     |
| Depreciation and amortisation | 201              | 86                       | 117                      | 155                      | 185                      | 246                      | 276                      | 312                      | 414                      | 513                      | 595                       | 761                       | 896                       | 1,009                     | 1,226                     | 1,281                     | 1,262                     | 1,362                     | 1,362                     | 1,362                     | 1,485                     |
| Finance expense               | 426              | 476                      | 562                      | 671                      | 809                      | 928                      | 1,009                    | 1,126                    | 1,311                    | 1,503                    | 1,683                     | 1,907                     | 2,137                     | 2,340                     | 2,471                     | 2,474                     | 2,424                     | 2,375                     | 2,326                     | 2,277                     | 2,228                     |
| <b>Operating expenditure</b>  | <b>2,018</b>     | <b>2,306</b>             | <b>2,450</b>             | <b>2,648</b>             | <b>2,870</b>             | <b>3,071</b>             | <b>3,204</b>             | <b>3,414</b>             | <b>3,763</b>             | <b>4,116</b>             | <b>4,445</b>              | <b>4,896</b>              | <b>5,323</b>              | <b>5,699</b>              | <b>6,115</b>              | <b>6,240</b>              | <b>6,240</b>              | <b>6,364</b>              | <b>6,416</b>              | <b>6,441</b>              | <b>6,596</b>              |
| <b>Revenue</b>                |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Fees and charges              | 211              | 85                       | 88                       | 91                       | 94                       | 82                       | 56                       | 58                       | 60                       | 62                       | 64                        | 66                        | 68                        | 70                        | 72                        | 74                        | 76                        | 78                        | 81                        | 83                        | 86                        |
| <b>Operating revenue</b>      | <b>211</b>       | <b>85</b>                | <b>88</b>                | <b>91</b>                | <b>94</b>                | <b>82</b>                | <b>56</b>                | <b>58</b>                | <b>60</b>                | <b>62</b>                | <b>64</b>                 | <b>66</b>                 | <b>68</b>                 | <b>70</b>                 | <b>72</b>                 | <b>74</b>                 | <b>76</b>                 | <b>78</b>                 | <b>81</b>                 | <b>83</b>                 | <b>86</b>                 |
| <b>NET OPERATING COSTS</b>    | <b>1,807</b>     | <b>2,220</b>             | <b>2,362</b>             | <b>2,557</b>             | <b>2,776</b>             | <b>2,989</b>             | <b>3,148</b>             | <b>3,356</b>             | <b>3,703</b>             | <b>4,054</b>             | <b>4,381</b>              | <b>4,830</b>              | <b>5,255</b>              | <b>5,629</b>              | <b>6,043</b>              | <b>6,166</b>              | <b>6,164</b>              | <b>6,286</b>              | <b>6,336</b>              | <b>6,358</b>              | <b>6,511</b>              |
| <b>Capital items</b>          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| New assets and upgrades       | 2,001            | 3,160                    | 2,259                    | 2,601                    | 3,334                    | 2,053                    | 1,639                    | 2,948                    | 4,034                    | 3,356                    | 3,866                     | 5,009                     | 4,714                     | 4,306                     | 3,300                     | 1,510                     | 1,554                     | 1,600                     | 1,647                     | 1,695                     | 1,745                     |
| Additional loan repayment     | 155              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total capital items</b>    | <b>2,156</b>     | <b>3,160</b>             | <b>2,259</b>             | <b>2,601</b>             | <b>3,334</b>             | <b>2,053</b>             | <b>1,639</b>             | <b>2,948</b>             | <b>4,034</b>             | <b>3,356</b>             | <b>3,866</b>              | <b>5,009</b>              | <b>4,714</b>              | <b>4,306</b>              | <b>3,300</b>              | <b>1,510</b>              | <b>1,554</b>              | <b>1,600</b>              | <b>1,647</b>              | <b>1,695</b>              | <b>1,745</b>              |
| <b>NET COST OF ACTIVITY</b>   | <b>3,963</b>     | <b>5,381</b>             | <b>4,621</b>             | <b>5,158</b>             | <b>6,111</b>             | <b>5,041</b>             | <b>4,787</b>             | <b>6,304</b>             | <b>7,737</b>             | <b>7,410</b>             | <b>8,247</b>              | <b>9,839</b>              | <b>9,968</b>              | <b>9,936</b>              | <b>9,342</b>              | <b>7,675</b>              | <b>7,718</b>              | <b>7,885</b>              | <b>7,982</b>              | <b>8,053</b>              | <b>8,256</b>              |
| Rates                         | 1,963            | 2,221                    | 2,362                    | 2,557                    | 2,776                    | 2,989                    | 3,148                    | 3,356                    | 3,703                    | 4,054                    | 4,381                     | 4,830                     | 5,255                     | 5,629                     | 6,043                     | 6,166                     | 6,164                     | 6,286                     | 6,336                     | 6,358                     | 6,511                     |
| Borrowings                    | 2,001            | 3,160                    | 2,259                    | 2,601                    | 3,334                    | 2,053                    | 1,639                    | 2,948                    | 4,034                    | 3,356                    | 3,866                     | 5,009                     | 4,714                     | 4,306                     | 3,300                     | 1,510                     | 1,554                     | 1,600                     | 1,647                     | 1,695                     | 1,745                     |
| <b>TOTAL SOURCES OF FUNDS</b> | <b>3,963</b>     | <b>5,381</b>             | <b>4,621</b>             | <b>5,158</b>             | <b>6,111</b>             | <b>5,041</b>             | <b>4,787</b>             | <b>6,304</b>             | <b>7,737</b>             | <b>7,410</b>             | <b>8,247</b>              | <b>9,839</b>              | <b>9,968</b>              | <b>9,936</b>              | <b>9,342</b>              | <b>7,675</b>              | <b>7,718</b>              | <b>7,885</b>              | <b>7,982</b>              | <b>8,053</b>              | <b>8,256</b>              |

## How much we are spending on capital works

| Economic development                 |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                      | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Economic development</b>          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| <b>New assets and upgrades</b>       |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Strategic land purchase              | 1,001            | 1,832                    | 410                      | 421                      | 432                      | 445                      | -                        | -                        | -                        | -                        | 74                        | 23                        | 541                       | 43                        | 1,466                     | 1,510                     | 1,554                     | 1,600                     | 1,647                     | 1,695                     | 1,745                     |
| Town centre major connectors         | 1,000            | 1,328                    | 1,849                    | 2,181                    | 2,902                    | 1,608                    | 1,639                    | 2,948                    | 4,034                    | 3,356                    | 3,792                     | 4,986                     | 4,173                     | 4,263                     | 1,833                     | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND UPGRADES</b> | <b>2,001</b>     | <b>3,160</b>             | <b>2,259</b>             | <b>2,601</b>             | <b>3,334</b>             | <b>2,053</b>             | <b>1,639</b>             | <b>2,948</b>             | <b>4,034</b>             | <b>3,356</b>             | <b>3,866</b>              | <b>5,009</b>              | <b>4,714</b>              | <b>4,306</b>              | <b>3,300</b>              | <b>1,510</b>              | <b>1,554</b>              | <b>1,600</b>              | <b>1,647</b>              | <b>1,695</b>              | <b>1,745</b>              |
| <b>TOTAL ECONOMIC DEVELOPMENT</b>    | <b>2,001</b>     | <b>3,160</b>             | <b>2,259</b>             | <b>2,601</b>             | <b>3,334</b>             | <b>2,053</b>             | <b>1,639</b>             | <b>2,948</b>             | <b>4,034</b>             | <b>3,356</b>             | <b>3,866</b>              | <b>5,009</b>              | <b>4,714</b>              | <b>4,306</b>              | <b>3,300</b>              | <b>1,510</b>              | <b>1,554</b>              | <b>1,600</b>              | <b>1,647</b>              | <b>1,695</b>              | <b>1,745</b>              |

# Community facilities and community support – whakaurunga hāpori me ngā hāpai hāpori

We provide resources to the community for capacity building and service provision focused on community priorities as well as support for community initiatives that promote diversity and connectedness.

## Community facilities

We maintain our property assets in the most cost effective manner for current and future needs. One of council's principal roles is to provide affordable and resilient core services for a healthy, active and involved community. The operation, maintenance, and replacement of property assets provide the means by which some of those services are delivered.

Council has a diverse range of building and property assets including four libraries, three swimming pools, seven community halls, two community centres, one sports hall (shared with Paraparaumu College), five cemeteries, 33 public toilets, three works depots, social housing including 118 flats for residents over 55, the emergency operations centre and the civic administration building.

Additionally, there are eight rental houses and five leased buildings in the district, the majority of which are held for strategic purposes.

Regular maintenance work, preventative maintenance programmes and capital and renewal works are carried out. This ensures that council-owned buildings are fit for purpose, that council facilities are functional, well-maintained and meet the needs of the community.

Upgrades to our buildings and property assets are generally carried out at a time determined by the age and condition of the asset. Future planning of maintenance, renewals and building will consider sustainability and accessibility requirements and upgrades. Consideration will be given to climate change and other impacts on council property which are in close proximity to the coast or on inland flood plains. Crime prevention design initiatives will also be considered to mitigate anti-social behaviour and vandalism in and around property.

As the expressway projects move into the detailed planning and construction phase, there will be effects on council's existing strategic landholdings. The impact of the expressways on council property assets will be assessed. Toilet facilities and community halls in particular will also be a focus.

Council is aware that the management and design of council facilities needs to mitigate negative effects on the community. Issues such as noise created by hosting events at halls or parking issues at venues are considered. Establishing rules for venue-users and responding rapidly to complaints helps address these issues. Crime prevention design initiatives will also be considered to mitigate anti-social behaviour and vandalism.

We will draft a facilities strategy to guide our future investment in community facilities from meeting rooms to parks and reserves.

### Earthquake-prone buildings policy implications

In response to amendments to the Building Act 2004 and the adoption of an earthquake-prone policy, council is required to identify earthquake prone buildings and carry out the work within central government legislation requirements and timeframes. Council will undertake initial and detailed structural assessments on council-owned buildings over a six-year period with an estimated \$280,000 being spent in the next three years. Until more detail is known from detailed structural assessments of buildings, earthquake strengthening and improvement costs are indicative only.

The emergency operations centre will be an important building for council in relation to tsunami and earthquake preparedness. This building would be at the heart of any district disaster response. Council will undertake key maintenance tasks to ensure this building is prepared for an emergency when needed.

## Community support

We are working towards a resilient, self-sufficient and sustainable community. The community support activity provides a framework for council as it seeks to celebrate what is great about the district, while building and developing relationships and responding to the needs, challenges and opportunities in our community.

Council provides resources to the community for capacity building and service provision focused on community priorities. We provide support for community initiatives that promote diversity and connectedness and we provide public spaces and living environments that are safe and supportive. We endeavour to provide high-quality advice on social factors, population based services and environmental sustainability.

## Facilitating the community to work together

Partnership groups such as the older persons council, the youth council and the accessibility advisory group enhance community contribution to policy, strategy and projects through their support and facilitation. Council is committed to engaging with the community and stakeholders to ensure community-led development of our district. Recognising the needs of iwi, hapū and whanau within projects is integral to our partnership approach of providing local solutions for local needs.

Council provides opportunities for the community to participate in activities and events that encourage community resilience. We celebrate our diverse community through events and activities like the Youthfest and the Age On The Go expo. As central government continues to gradually withdraw financial support for local services council will continue to provide funding opportunities for the community.

Council provides contestable and contract funding for community support and service delivery to over 60 groups, organisations and individuals.

We will continue to advocate on community issues to central government and work with government agencies to support positive change.

Crime prevention and community safety are a key focus for council and improving safety, and the perceptions of safety, are a part of this. Council will work towards addressing the causes of anti-social behaviour including initiatives focused on community-connectedness. We will continue to respond to opportunities from central government to improve community safety, for example, the local alcohol policy.

## Social housing

Council will continue to provide some affordable rental housing for older Kāpiti residents on low incomes with a housing need. We will ensure that occupation of the housing for older persons units is maximised and that rents are fair and reasonable.

## Age friendly Kāpiti

We want to help enable people of all ages to actively participate in community activities.

The aging population of Kāpiti will lead to a greater demand for social, health and community services. Community resilience in an age-friendly district is a key priority for the council and we aim to make the district a place that works for young and ageing people alike. Activities, dedicated work-streams and policy reviews will be a focus to ensure the district becomes an age-friendly and accessible district.

## Friends of Kāpiti

Kāpiti is exceedingly privileged to have many dedicated members of our community who put numerous hours and much effort into the resilience of our district. They look after our rivers, clean up our streams, volunteer in our libraries and impact on many other social, environmental and community areas.

## Youth development centre

Young people are an important part of our community and we want to make Kāpiti a place that works for everyone.

After extensive consultation and in partnership with our youth council, we have identified the need for a youth development centre in the south of our district with supporting services for the district as a whole.

A feasibility study recommended a service that has many functions and allows a variety of activities and tools for the engagement of our youth so that we may develop our young people to their full potential. It will be open to all young people and not only provide stand-alone facilities but will have an outward-focus as well to benefit all areas of the district. This will include setting up a mobile youth service by December 2015.

Events and activities will be held beyond the physical space in partnership with existing organisations and we will be inviting the wider community to provide services, experiences and opportunities to young people.

The project will cost \$946,000 and will be implemented in a number of stages including developing a funding strategy by February 2016 and obtaining additional funding.

### Our three year focus

- Progress the youth development centre including developing a funding strategy
- Develop a facilities strategy
- Continue community financial support
- Continue place-led community development projects
- Continue with earthquake-prone council-owned buildings project
- Commence Waikanae Library and Mahara Gallery building upgrades with timelines dependent on the Mahara Gallery Trust securing funding to contribute their share of the total cost

### How we will fund our community facilities and community support

|                           | User fees | Targeted rate |
|---------------------------|-----------|---------------|
| Halls                     | 20%       | 80%           |
| Housing for older persons | 100%      |               |
| Public toilets            |           | 100%          |
| Community support         |           | 100%          |



## How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target  | Comment         |
|--|--|---|-----------------|
| <i>Council-owned property</i>  |  |   |                 |
| We provide a good standard of comfort, convenience, quality and usability of the library buildings   | Users who are satisfied with the standard of the library building facilities   | 85%   | Amended measure |
| Council hall hirers are satisfied that the halls meet their needs  | Users who are satisfied with halls   | 80%   | Amended measure |
| Our housing for the older persons' rents are fair and reasonable, the service and facilities are of a good standard and our high occupancy rates are maintained  | Occupancy rate of housing for older persons units  | 97%   | Amended measure |
|  | Housing for older persons tenants who rate services and facilities as good value for money   | 85%   | Amended measure |
|  | Housing for older persons tenants who are satisfied with services and facilities   | 85%   |                 |
| We ensure that council-owned buildings are fit for purpose   | Percentage of council-owned buildings that have a current building warrant of fitness (where required)   | 100%  | Amended measure |
| Our toilets are clean, feel safe, and are well maintained  | Residents who are satisfied that public toilets are clean, well-maintained and safe  | 2015/16 = 60%<br>2016/17 = 75%<br>2017/18 = 75%       | New measure     |
|  | Urgent requests to public toilet facilities that are responded to within four hours  | 98%   |                 |
| <i>Community support</i>   |  |   |                 |
| We provide resources to the community for capacity building and service provision focused on community priorities and we provide the youth council, older persons' council and the accessibility advisory group with opportunities to influence the content of council strategies, policies and project planning | Community groups that are satisfied with the advice and support provided by council  | 85%   | New measure     |
|  | The youth council, older persons' council and accessibility advisory group are satisfied or very satisfied with opportunities provided to influence the content of council strategies, policies and project planning | Satisfied   | New measure     |
|  | Residents who are satisfied with the council's community support services  | 85%   | New measure     |
| We provide support for community measures that promote diversity and connectedness   | Community connectedness and diversity projects and initiatives planned for year are progressed or completed  | 80%   | New measure     |
| We provide opportunities for the community to participate in activities and events that encourage community resilience   | Estimated attendance at council-supported events   | There is no target as we will use this for monitoring | New measure     |

## How much our community facilities and community support will cost us

| Community facilities and community support      |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Expenditure</b>                              |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Personnel costs                                 | 409              | 583                      | 597                      | 612                      | 628                      | 643                      | 660                      | 676                      | 693                      | 710                      | 728                       | 746                       | 765                       | 784                       | 804                       | 824                       | 844                       | 865                       | 887                       | 909                       | 932                       |
| Other operating expense                         | 2,703            | 3,089                    | 3,290                    | 3,426                    | 3,473                    | 3,570                    | 3,716                    | 3,830                    | 3,963                    | 4,116                    | 4,236                     | 4,349                     | 4,504                     | 4,582                     | 4,729                     | 4,896                     | 4,995                     | 5,181                     | 5,438                     | 5,538                     | 5,702                     |
| Depreciation and amortisation                   | 892              | 922                      | 989                      | 1,010                    | 1,025                    | 1,140                    | 1,102                    | 1,107                    | 1,241                    | 1,237                    | 1,150                     | 1,219                     | 1,159                     | 1,104                     | 1,157                     | 1,091                     | 1,114                     | 1,184                     | 1,162                     | 1,093                     | 1,117                     |
| Finance expense                                 | 29               | 34                       | 32                       | 18                       | 7                        | (7)                      | (28)                     | (45)                     | (67)                     | (92)                     | (112)                     | (133)                     | (145)                     | (152)                     | (168)                     | (171)                     | (171)                     | (176)                     | (185)                     | (207)                     | (225)                     |
| <b>Operating expenditure</b>                    | <b>4,033</b>     | <b>4,628</b>             | <b>4,909</b>             | <b>5,067</b>             | <b>5,133</b>             | <b>5,347</b>             | <b>5,451</b>             | <b>5,569</b>             | <b>5,829</b>             | <b>5,971</b>             | <b>6,003</b>              | <b>6,180</b>              | <b>6,283</b>              | <b>6,317</b>              | <b>6,521</b>              | <b>6,639</b>              | <b>6,781</b>              | <b>7,055</b>              | <b>7,302</b>              | <b>7,333</b>              | <b>7,526</b>              |
| <b>Revenue</b>                                  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Fees and charges                                | 939              | 1,078                    | 1,123                    | 1,172                    | 1,224                    | 1,281                    | 1,341                    | 1,404                    | 1,449                    | 1,497                    | 1,548                     | 1,592                     | 1,637                     | 1,683                     | 1,731                     | 1,780                     | 1,830                     | 1,882                     | 1,935                     | 1,990                     | 2,046                     |
| Development and financial contributions revenue | 1                | 47                       | 49                       | 50                       | 51                       | 53                       | 54                       | 56                       | 58                       | 60                       | 62                        | 64                        | 66                        | 68                        | 70                        | 72                        | 74                        | 76                        | 78                        | 80                        | 83                        |
| Other operating revenue                         | 125              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Operating revenue</b>                        | <b>1,065</b>     | <b>1,125</b>             | <b>1,172</b>             | <b>1,222</b>             | <b>1,276</b>             | <b>1,333</b>             | <b>1,395</b>             | <b>1,460</b>             | <b>1,507</b>             | <b>1,557</b>             | <b>1,610</b>              | <b>1,656</b>              | <b>1,702</b>              | <b>1,751</b>              | <b>1,800</b>              | <b>1,851</b>              | <b>1,904</b>              | <b>1,958</b>              | <b>2,013</b>              | <b>2,070</b>              | <b>2,129</b>              |
| <b>NET OPERATING COSTS</b>                      | <b>2,968</b>     | <b>3,503</b>             | <b>3,737</b>             | <b>3,844</b>             | <b>3,857</b>             | <b>4,013</b>             | <b>4,056</b>             | <b>4,109</b>             | <b>4,322</b>             | <b>4,414</b>             | <b>4,393</b>              | <b>4,525</b>              | <b>4,580</b>              | <b>4,566</b>              | <b>4,721</b>              | <b>4,788</b>              | <b>4,877</b>              | <b>5,097</b>              | <b>5,289</b>              | <b>5,263</b>              | <b>5,397</b>              |
| <b>Capital items</b>                            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Asset renewal                                   | 529              | 356                      | 492                      | 494                      | 940                      | 915                      | 1,149                    | 582                      | 437                      | 589                      | 449                       | 451                       | 748                       | 530                       | 527                       | 994                       | 629                       | 965                       | 391                       | 213                       | 794                       |
| New assets and upgrades                         | 266              | 393                      | 179                      | 17                       | 20                       | 17                       | 20                       | 21                       | 17                       | 19                       | 118                       | 25                        | 139                       | 147                       | 30                        | 34                        | 31                        | 35                        | 36                        | 33                        | 37                        |
| Additional loan repayment                       | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total capital items</b>                      | <b>795</b>       | <b>749</b>               | <b>671</b>               | <b>511</b>               | <b>960</b>               | <b>932</b>               | <b>1,169</b>             | <b>603</b>               | <b>454</b>               | <b>608</b>               | <b>567</b>                | <b>477</b>                | <b>886</b>                | <b>677</b>                | <b>557</b>                | <b>1,028</b>              | <b>660</b>                | <b>1,001</b>              | <b>428</b>                | <b>247</b>                | <b>831</b>                |
| <b>NET COST OF ACTIVITY</b>                     | <b>3,763</b>     | <b>4,252</b>             | <b>4,408</b>             | <b>4,356</b>             | <b>4,817</b>             | <b>4,946</b>             | <b>5,225</b>             | <b>4,712</b>             | <b>4,776</b>             | <b>5,022</b>             | <b>4,959</b>              | <b>5,001</b>              | <b>5,467</b>              | <b>5,243</b>              | <b>5,277</b>              | <b>5,816</b>              | <b>5,537</b>              | <b>6,098</b>              | <b>5,716</b>              | <b>5,509</b>              | <b>6,228</b>              |
| Rates   | 1,991            | 2,261                    | 2,702                    | 2,825                    | 3,262                    | 3,364                    | 3,826                    | 4,164                    | 4,380                    | 4,474                    | 4,454                     | 4,589                     | 4,646                     | 4,634                     | 4,790                     | 4,860                     | 4,951                     | 5,173                     | 5,367                     | 5,343                     | 5,480                     |
| Borrowings                                      | 266              | 393                      | 179                      | 17                       | 20                       | 17                       | 20                       | 21                       | 17                       | 19                       | 118                       | 25                        | 139                       | 147                       | 30                        | 34                        | 31                        | 35                        | 36                        | 33                        | 37                        |
| Depreciation reserve                            | 529              | 356                      | 492                      | 494                      | 940                      | 915                      | 1,149                    | 582                      | 437                      | 589                      | 449                       | 451                       | 748                       | 530                       | 527                       | 994                       | 629                       | 965                       | 391                       | 213                       | 794                       |
| Movement in other reserves                      | (125)            | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Reserves and special funds                      | (1)              | (48)                     | (49)                     | (50)                     | (51)                     | (53)                     | (54)                     | (56)                     | (58)                     | (60)                     | (62)                      | (64)                      | (66)                      | (68)                      | (70)                      | (72)                      | (74)                      | (76)                      | (78)                      | (80)                      | (83)                      |
| Unfunded depreciation                           | 1,103            | 1,290                    | 1,084                    | 1,069                    | 646                      | 702                      | 284                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>3,763</b>     | <b>4,252</b>             | <b>4,408</b>             | <b>4,356</b>             | <b>4,817</b>             | <b>4,946</b>             | <b>5,225</b>             | <b>4,712</b>             | <b>4,776</b>             | <b>5,022</b>             | <b>4,959</b>              | <b>5,001</b>              | <b>5,467</b>              | <b>5,243</b>              | <b>5,277</b>              | <b>5,816</b>              | <b>5,537</b>              | <b>6,098</b>              | <b>5,716</b>              | <b>5,509</b>              | <b>6,228</b>              |

## How much we are spending on capital works

| Community facilities and community support   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                         |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Paraparaumu housing renewals                 | 31               | 30                       | 15                       | 30                       | 57                       | 37                       | 55                       | 27                       | 42                       | 36                       | 84                        | 120                       | 89                        | 55                        | 42                        | 39                        | 66                        | 138                       | -                         | -                         | -                         |
| Ōtaki housing renewals                       | 42               | 26                       | 102                      | 64                       | 41                       | 39                       | 89                       | 39                       | 48                       | 121                      | 40                        | 29                        | 95                        | 156                       | 132                       | 257                       | 107                       | 170                       | -                         | -                         | -                         |
| Waikanae housing renewals                    | 2                | 2                        | 2                        | 2                        | 2                        | 2                        | 8                        | 8                        | 2                        | 3                        | 3                         | 4                         | 4                         | 21                        | 5                         | 44                        | 6                         | 6                         | -                         | -                         | -                         |
| Rental properties renewals                   | 34               | 9                        | 47                       | 9                        | 38                       | 8                        | 3                        | 32                       | 24                       | -                        | 47                        | -                         | -                         | -                         | 39                        | -                         | 35                        | -                         | -                         | -                         | -                         |
| Upgrade Kāpiti community centre              | 32               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paekākāriki – reroof                         | -                | 8                        | -                        | -                        | -                        | 6                        | -                        | 8                        | -                        | 10                       | -                         | -                         | -                         | -                         | -                         | 12                        | -                         | 12                        | -                         | -                         | -                         |
| Paraparaumu/Raumati – public toilet renewals | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 31                       | -                         | -                         | -                         | -                         | -                         | 4                         | 4                         | -                         | -                         | -                         | -                         |
| Districtwide toilets planned renewals        | -                | -                        | -                        | -                        | -                        | -                        | 91                       | -                        | -                        | -                        | -                         | -                         | 109                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae – public toilet renewals            | -                | -                        | -                        | 13                       | -                        | 11                       | 17                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 17                        | -                         | 15                        | 24                        | 24                        | -                         | -                         |
| Ōtaki – public toilet renewals               | 8                | 10                       | 11                       | 11                       | 10                       | 10                       | 13                       | 110                      | 9                        | 9                        | 14                        | 13                        | 14                        | 15                        | 15                        | 13                        | 13                        | 18                        | 18                        | 12                        | 18                        |
| Districtwide beams and seating               | 51               | 52                       | 54                       | 55                       | 56                       | 58                       | 60                       | 62                       | 63                       | 66                       | 68                        | 95                        | 101                       | 107                       | 114                       | 121                       | 129                       | 137                       | 140                       | 144                       | 149                       |
| Road sealing                                 | -                | -                        | 15                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 21                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paekākāriki – hall furniture renewals        | -                | -                        | -                        | -                        | -                        | 3                        | -                        | 21                       | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 71                        | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu/Raumati – planned renewals       | 29               | 15                       | 15                       | 10                       | -                        | -                        | -                        | -                        | 13                       | 56                       | -                         | 9                         | 19                        | -                         | 13                        | 15                        | 38                        | 2                         | 26                        | 12                        | -                         |
| Paraparaumu/Raumati – community centre entry | 41               | 22                       | -                        | 19                       | 56                       | 39                       | 3                        | 16                       | 27                       | 56                       | 4                         | 17                        | 34                        | 35                        | 20                        | 4                         | 11                        | 42                        | 57                        | -                         | 31                        |
| Paraparaumu Memorial Hall renewals           | 19               | 10                       | 8                        | 12                       | 30                       | 25                       | 17                       | 39                       | -                        | -                        | 16                        | 15                        | 42                        | -                         | -                         | -                         | 29                        | 52                        | 21                        | -                         | -                         |
| Raumati – poolside restaurant                | 2                | 2                        | 5                        | -                        | 46                       | 3                        | -                        | -                        | -                        | -                        | -                         | -                         | 31                        | -                         | -                         | -                         | 14                        | -                         | -                         | -                         | 38                        |
| Paraparaumu – sports hall renewals           | 5                | 15                       | 17                       | 26                       | 173                      | 13                       | 14                       | 6                        | 7                        | 38                       | 32                        | 7                         | 23                        | -                         | -                         | 40                        | -                         | 46                        | 10                        | -                         | 8                         |
| Waikanae Beach hall planned renewals         | 11               | 12                       | 23                       | -                        | 10                       | -                        | -                        | -                        | -                        | -                        | 13                        | 12                        | -                         | -                         | -                         | -                         | -                         | 2                         | 19                        | -                         | 17                        |
| Reikorangi hall planned renewals             | 7                | -                        | -                        | -                        | -                        | 4                        | 5                        | 8                        | -                        | 9                        | 1                         | 5                         | 8                         | 14                        | -                         | 10                        | 6                         | 6                         | -                         | 7                         | -                         |
| Waikanae – hall renewals                     | 46               | 33                       | 12                       | 16                       | 31                       | 28                       | 41                       | 53                       | 54                       | 10                       | 23                        | 32                        | 21                        | -                         | -                         | 48                        | -                         | 24                        | -                         | 15                        | 84                        |
| Waikanae – arts centre renewals              | 1                | -                        | 10                       | 26                       | 17                       | 13                       | -                        | 4                        | -                        | 13                       | -                         | 33                        | -                         | -                         | 4                         | -                         | 15                        | 79                        | -                         | -                         | 63                        |

| Community facilities and community support continued    |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Waikanae museum renewals                                | 18               | -                        | -                        | -                        | 5                        | -                        | -                        | -                        | 19                       | 11                       | -                         | -                         | 22                        | 17                        | -                         | 24                        | -                         | -                         | -                         | -                         | -                         |
| Waikanae senior citizen hall renewals                   | 6                | 3                        | 8                        | 17                       | 19                       | 28                       | 27                       | 18                       | 15                       | -                        | 23                        | -                         | -                         | 11                        | -                         | -                         | 17                        | -                         | 13                        | 13                        | 21                        |
| Ōtaki hall planned renewals                             | 17               | -                        | -                        | -                        | 24                       | 23                       | 10                       | 32                       | 30                       | -                        | 12                        | -                         | 34                        | -                         | 30                        | 128                       | -                         | -                         | 15                        | -                         | -                         |
| Furniture and fittings                                  | 4                | 5                        | 3                        | 3                        | 3                        | 3                        | 3                        | 9                        | 4                        | 4                        | 4                         | 4                         | 4                         | 4                         | 4                         | 12                        | 5                         | 8                         | 5                         | 5                         | 5                         |
| Exterior upgrade  | -                | 3                        | -                        | 3                        | -                        | 3                        | 17                       | -                        | 4                        | 32                       | 4                         | 27                        | 4                         | 14                        | 22                        | 106                       | 70                        | -                         | 38                        | -                         | 354                       |
| Equipment building remedial work – districtwide         | -                | 20                       | 103                      | 158                      | 238                      | 556                      | 572                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Old Ōtaki service centre/museum                         | 49               | 46                       | -                        | -                        | -                        | -                        | -                        | 12                       | 23                       | 32                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 40                        | -                         | -                         | -                         |
| Ōtaki museum  | 50               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu depot planned renewals                      | 9                | 25                       | 31                       | 2                        | 68                       | -                        | 29                       | 49                       | 29                       | 50                       | 50                        | 11                        | 57                        | 60                        | 10                        | 41                        | 26                        | 41                        | -                         | -                         | -                         |
| Ōtaki depot planned renewals                            | 4                | 4                        | 5                        | 14                       | 12                       | -                        | 62                       | 18                       | -                        | 8                        | 15                        | -                         | -                         | 15                        | 13                        | -                         | 18                        | 19                        | -                         | -                         | -                         |
| Dog pound planned renewals                              | -                | -                        | -                        | -                        | -                        | -                        | 5                        | 6                        | 18                       | -                        | -                         | -                         | -                         | -                         | 41                        | -                         | -                         | 19                        | -                         | -                         | -                         |
| Security fence  | 8                | -                        | -                        | -                        | -                        | -                        | 6                        | -                        | -                        | -                        | -                         | -                         | 11                        | -                         | -                         | -                         | -                         | 78                        | -                         | -                         | -                         |
| Equipment renewals                                      | 3                | 3                        | 3                        | 3                        | 4                        | 4                        | 4                        | 4                        | 4                        | 4                        | 4                         | 4                         | 4                         | 5                         | 5                         | 5                         | 5                         | 5                         | 5                         | 5                         | 6                         |
| <b>TOTAL ASSET RENEWAL</b>                              | <b>529</b>       | <b>356</b>               | <b>492</b>               | <b>494</b>               | <b>940</b>               | <b>915</b>               | <b>1,149</b>             | <b>582</b>               | <b>437</b>               | <b>589</b>               | <b>449</b>                | <b>451</b>                | <b>748</b>                | <b>530</b>                | <b>527</b>                | <b>994</b>                | <b>629</b>                | <b>965</b>                | <b>391</b>                | <b>213</b>                | <b>794</b>                |
| <b>New assets and upgrades</b>                          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Youth development centre                                | 250              | 250                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae new toilets                                    | 8                | 10                       | 89                       | 9                        | 11                       | 8                        | 11                       | 12                       | 7                        | 9                        | 10                        | 11                        | 123                       | 9                         | 12                        | 16                        | 11                        | 15                        | 15                        | 11                        | 15                        |
| Districtwide trees and planting                         | 8                | 8                        | 8                        | 8                        | 9                        | 9                        | 9                        | 9                        | 10                       | 10                       | 10                        | 15                        | 15                        | 16                        | 17                        | 18                        | 20                        | 21                        | 21                        | 22                        | 23                        |
| Awa tapu cemetery                                       | -                | 75                       | 82                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 97                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae cemetery toilet                                | -                | 50                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu depot new assets                            | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 121                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND UPGRADES</b>                    | <b>266</b>       | <b>393</b>               | <b>179</b>               | <b>17</b>                | <b>20</b>                | <b>17</b>                | <b>20</b>                | <b>21</b>                | <b>17</b>                | <b>19</b>                | <b>118</b>                | <b>25</b>                 | <b>139</b>                | <b>147</b>                | <b>30</b>                 | <b>34</b>                 | <b>31</b>                 | <b>35</b>                 | <b>36</b>                 | <b>33</b>                 | <b>37</b>                 |
| <b>TOTAL COMMUNITY FACILITIES AND COMMUNITY SUPPORT</b> | <b>795</b>       | <b>749</b>               | <b>671</b>               | <b>511</b>               | <b>960</b>               | <b>932</b>               | <b>1,169</b>             | <b>603</b>               | <b>454</b>               | <b>608</b>               | <b>567</b>                | <b>477</b>                | <b>886</b>                | <b>677</b>                | <b>557</b>                | <b>1,028</b>              | <b>660</b>                | <b>1,001</b>              | <b>428</b>                | <b>247</b>                | <b>831</b>                |

# Parks and open space – ngā papa rēhia me ngā waahi māhorahora

Council manages a wide range of parks, reserves and open space on behalf of the community. We facilitate barrier-free access on our network of cycleways, walkways and bridleways.

Easily accessible parks and open space provide active and passive recreation, play and social opportunities for both residents and visitors. Our strategy is to develop a coherent framework that helps to maintain a rich and diverse network of open space that protects and enhances the region's ecology. We want to support the identity, physical health, wellbeing, cohesion, cultural values and resilience of the district's communities through providing quality recreation spaces and facilities that are readily accessible to the community. We will continue to provide space to promote and provide for tāngata whenua values including rongoā planting and to seek alignment with iwi aspirations.

**Rongoā Māori** refers to the traditional medical system of Māori which uses a range of methods to deal with illness with an emphasis on spiritual, mental and physical wellbeing. Remedies are gathered from berries, leaves, bark and roots. Plants such as kawakawa, harakeke (flax), kōwhai and mānuka are all important for healing. A rongoā Māori garden has been developed in Hauruati Park with further rongoā planting throughout the Hauruati district.

Through protecting and enhancing our parks and open space we will create a significant amenity with recreational, ecological and economic value. With this in mind, council will prioritise renewing assets that meet the requirements of our community.

The district is fortunate to have dedicated members of the community who supply their time and skills. Without the assistance of our community on a volunteer basis much of the restoration work to date would not have been carried out. Council will continue to support our volunteer network.

A managed retreat from flood, rising groundwater or erosion prone areas will be an aim of any future renewals. This will include modification of parks to cope with inland flooding through stormwater retention and overland flow areas. We will also continue to focus on dune regeneration to slow coastal erosion and reduce storm impacts.

## Sportsgrounds

Increasing use of the sportsgrounds, largely due to the expanded duration of traditional summer and winter seasons, has precipitated competition for space and reduced the time available for required ground renovations.

Current Kāpiti sportsgrounds fees are amongst the lowest in the region. In 2015/16, Council intends to review sportsground and lease charges and the funding policy so they are consistent with other Wellington region territorial authorities.

## Te Ātiawa Park

The hard surface courts at Te Ātiawa Park are used by thousands of netball and tennis players every year. This is a very popular venue and we want to make sure it continues to meet the community's needs.

Council has decided to rebuild the Te Ātiawa Park courts. This will address the problems with drainage and sub-surface layers and deliver 10 as-new courts that will meet the needs of both netball and tennis users in the medium to long term. It will take about two months to do this work and we will liaise with the appropriate sporting codes to minimise disruption.

The total cost of the rebuild is \$975,000.

## Cemeteries

Council provides four easily accessible park-like public cemeteries and conserves one closed cemetery of historical significance. We aim to ensure these are well-maintained.

Cemetery records dating from 1896 to present day can also be viewed online.

A current review of the Burial and Cremation Act 1964, which has remained largely untouched since it was passed almost 50 years ago, may impact on the future requirements of councils. Anticipating future community needs, we plan to ensure suitable space is available for burials when existing cemetery capacity is exhausted.

## Future projects

With the expressways and town centre development projects, council will look to ensuring the development of a healthy, active, linked and functioning community through the improvement of urban design and landscape. Modification of some parks and open space plans and budgets will be made as required to accommodate the town centres projects. We will be identifying at-risk facilities and preparing or re-routing paths which may be affected by sea level rise and rising groundwater. There will be ongoing landscape maintenance costs of the former SH1 corridor.

Project designs will look to provide an alternative active transport network that supports a low carbon mode of transport that is convenient, safe and direct and takes into account trends in population demographics. Disability access will also be taken into consideration. The review of the cycleway, walkway and bridleway strategy will result in additional projects, and a number of these will be eligible for NZTA funding.

### Otaraua Park

Stretching from Otaihangā's sand dunes to the south bank of the Waikanae river, Otaraau Park is a 60 hectare reserve that belongs to the people of Kāpiti.

Buying the land has given our community a unique opportunity to protect a prominent riverside area from urban development and preserve the space as a buffer between the Waikanae, Paraparaumu and Otaihangā townships.

The management plan was adopted in 2014 which determines the vision and policy for the park and we envisage this space will be carefully developed as required into a large-scale destination park.

Council has set aside some initial funding over the next two years. We need to commence some preliminary work in order to implement future plans and most especially to carry out some safety measures in regards to hazardous buildings. The first stage of development will cost ratepayers \$101,000 over the next two years.

### Raumati pool building

No one has had a swim at Raumati Pool since Coastlands Aquatic Centre opened in August 2013. The 60 year old building needs a new lease of life and we are planning to have it up and running by 2020.

We will be redeveloping the building to be a multi-purpose community facility that will complement other district venues and the budget for converting the pool building is \$1.3 million. Further discussion and consultation will take place closer to the time of the planned work to ensure that the end use of the building is relevant to community desires.

## Cycleways, walkways and bridleways

An attractive and functional network of tracks and trails is a source of pride and pleasure for the community and this contributes to the Kāpiti coast's desirability as a place to live, work and visit.

Cycleways, walkways and bridleways make a significant contribution to the community's physical wellbeing, by providing space for physical exercise and recreation, access to facilities and linkages between and across communities. While enhancing access to town centres, recreational and community destinations, transport hubs and shopping centres we will continue to support the unique character of Kāpiti's various geographic communities.

Council strongly supports and encourages walking and cycling throughout the district and is working towards a safe, sustainable, user-friendly, resilient and low-carbon network that links the district together and also attracts visitors to the region by offering different recreational experiences.

The provision of on-road cycle lanes on arterial roads typically removes space often utilised for on-road parking. This can cause tension between local residents and cycle commuters. Crime or anti-social behaviour is an unfortunate reality in some open spaces, which can be a result of poor facility design and location. Unregistered trail bikes trespassing on cycleway, walkway and bridleway networks or on the beaches, creates unwelcome noise and is perceived to be dangerous to the public. We will continue to engage with local communities regarding design decisions to help alleviate concerns from the community regarding these and other possible negative effects.



## Operational considerations

Our parks and open space asset management systems and software are not fit for purpose and will need to be reviewed and replaced.

The status, ownership and reserve classification of some parks and open space land is unclear. Older parcels of land in particular will need to be assessed. Additionally, amended national environmental standards rights may increase telecommunications infrastructure on council land.

Maturing street trees will necessitate increased pruning and maintenance resulting in further resources being required in the future.

Communities are involved in consultation throughout the process of planning and management of our community parks, open space and cycleway, walkway and bridleway facilities and network. We will ensure continued engagement with our community on the future of these assets.

The vast majority of people visiting parks, reserves and open space come to enjoy the environment offered. Council manages public open space to minimise any negative effects where practical, and ensures these factors are taken into account when designing new areas of open space or prior to renewal of existing areas and equipment.

Open spaces can contain pest plants and animals that may impact on the quality of the open space or neighbouring properties. Council will continue to maintain appropriate levels of control on pest plants and animals where they are known or have a potential to exist.

## Our three year focus

- Commence and complete the Te Ātiawa courts upgrade in 2015/16 including rebuilding ten existing hard courts
- Continue with districtwide playground renewals
- Begin development works in Otaraua Park
- Progress cycleway, walkway and bridleway projects as per the Kāpiti strategic cycle network plan, which stems from the town centres and connectors and SH1 revocation projects. The plan will enable eligible commuter cycling projects to receive funding support from the NZTA

## How we will fund our parks and open space

|                                    | User fees | Other  | Targeted rate |
|------------------------------------|-----------|--|---------------|
| Sportsgrounds and facilities       | 3%        |  | 97%           |
| Cemeteries                         | 40%       |  | 60%           |
| Cycleways, Bridleways and Walkways |           | 30% via central government and can fluctuate depending on applications | 70%           |

## How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target   | Comment         |
|--|--|----------|-----------------|
| <i>Parks and open space</i>  |  |          |                 |
| Our residents in urban areas live reasonably close to a recreation facility and a range of active recreation facilities is available throughout the district             | Residential dwellings in urban areas are within 400 metres of a publically owned open space                  | 85%      |                 |
|  | Sportsgrounds are open (scheduled hours and weather dependant)   | 85%      | Amended measure |
|  | Residents who are satisfied with the current availability of facilities                                      | 85%      |                 |
|  | Residents who are satisfied with the quality of council parks and open space                                 | 85%      | New measure     |
|  | Residents who are satisfied with the quality and range of recreation and sporting facilities in the district | 85%      | New measure     |
|  | Residents who are satisfied with council playgrounds   | 85%      | New measure     |
| <i>Cemeteries</i>  |  |          |                 |
| We provide well maintained cemeteries and we want to ensure that most family members can access the interment site and records are available online                      | Users who are satisfied with the cemeteries' appearance and accessibility                                    | 85%      | Amended measure |
|  | All available records will be on council's website within four weeks of interment                            | 100%     |                 |
| We measure burial capacity across the district and anticipate future needs   | At least a 10 year burial capacity is maintained across the district   | Achieved | New measure     |
| <i>Cycleways, walkways and bridleways</i>  |  |          |                 |
| A range of cycleway, walkway and bridleway networks including low carbon alternatives are available throughout our district and the quality and range increase over time | Users who are satisfied with council walkways, cycleways and bridleways                                      | 85%      | New measure     |
|  | Users who are satisfied with the safety and availability of the on-road cycleway network                     | 85%      |                 |
| Our beach accessways are maintained and are in a usable condition  | Residents who are satisfied with access points to beaches  | 85%      | Amended measure |

## How much our parks and open space will cost us

| Parks and open space                            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |               |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
|   | 2014/15      | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Year 6       | Year 7       | Year 8       | Year 9       | Year 10      | Year 11      | Year 12      | Year 13      | Year 14      | Year 15      | Year 16      | Year 17      | Year 18      | Year 19      | Year 20       |
|   | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000         |
| <b>Expenditure</b>                              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |               |
| Personnel costs                                 | 1,574        | 1,479        | 1,516        | 1,554        | 1,592        | 1,632        | 1,673        | 1,715        | 1,758        | 1,802        | 1,847        | 1,893        | 1,940        | 1,989        | 2,038        | 2,089        | 2,142        | 2,195        | 2,250        | 2,306        | 2,364         |
| Other operating expense                         | 2,106        | 2,411        | 2,481        | 2,639        | 2,688        | 2,784        | 3,008        | 3,091        | 3,238        | 3,379        | 3,493        | 3,600        | 3,732        | 3,820        | 3,940        | 4,086        | 4,190        | 4,321        | 4,545        | 4,654        | 4,800         |
| Depreciation and amortisation                   | 956          | 1,052        | 1,114        | 1,121        | 1,143        | 1,269        | 1,295        | 1,312        | 1,455        | 1,453        | 1,395        | 1,567        | 1,486        | 1,388        | 1,534        | 1,465        | 1,504        | 1,704        | 1,604        | 1,608        | 1,814         |
| Finance expense                                 | 91           | 140          | 140          | 117          | 157          | 218          | 229          | 214          | 231          | 264          | 285          | 314          | 308          | 282          | 257          | 277          | 318          | 328          | 329          | 342          | 382           |
| <b>Operating expenditure</b>                    | <b>4,727</b> | <b>5,082</b> | <b>5,251</b> | <b>5,431</b> | <b>5,580</b> | <b>5,903</b> | <b>6,204</b> | <b>6,331</b> | <b>6,681</b> | <b>6,898</b> | <b>7,020</b> | <b>7,374</b> | <b>7,466</b> | <b>7,479</b> | <b>7,770</b> | <b>7,917</b> | <b>8,154</b> | <b>8,548</b> | <b>8,727</b> | <b>8,910</b> | <b>9,360</b>  |
| <b>Revenue</b>                                  |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |               |
| Fees and charges                                | 87           | 155          | 159          | 163          | 167          | 172          | 177          | 182          | 188          | 194          | 201          | 207          | 213          | 219          | 225          | 231          | 238          | 244          | 251          | 258          | 266           |
| Development and financial contributions revenue | 465          | 512          | 524          | 538          | 553          | 569          | 586          | 604          | 624          | 645          | 668          | 688          | 708          | 729          | 750          | 772          | 795          | 818          | 843          | 867          | 893           |
| <b>Operating revenue</b>                        | <b>552</b>   | <b>667</b>   | <b>684</b>   | <b>701</b>   | <b>720</b>   | <b>741</b>   | <b>763</b>   | <b>786</b>   | <b>812</b>   | <b>839</b>   | <b>869</b>   | <b>895</b>   | <b>921</b>   | <b>948</b>   | <b>975</b>   | <b>1,004</b> | <b>1,033</b> | <b>1,063</b> | <b>1,094</b> | <b>1,126</b> | <b>1,159</b>  |
| <b>NET OPERATING COSTS</b>                      | <b>4,175</b> | <b>4,415</b> | <b>4,567</b> | <b>4,729</b> | <b>4,860</b> | <b>5,162</b> | <b>5,442</b> | <b>5,545</b> | <b>5,869</b> | <b>6,058</b> | <b>6,151</b> | <b>6,479</b> | <b>6,545</b> | <b>6,531</b> | <b>6,794</b> | <b>6,913</b> | <b>7,121</b> | <b>7,485</b> | <b>7,633</b> | <b>7,785</b> | <b>8,201</b>  |
| <b>Capital items</b>                            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |               |
| Asset renewal                                   | 520          | 1,314        | 375          | 484          | 1,000        | 866          | 1,154        | 538          | 1,604        | 1,359        | 1,488        | 1,571        | 613          | 442          | 484          | 875          | 762          | 867          | 678          | 1,070        | 1,791         |
| New assets and upgrades                         | 846          | 653          | 1,115        | 807          | 2,025        | 1,313        | 556          | 783          | 1,322        | 597          | 962          | 655          | 599          | 925          | 684          | 2,011        | 1,067        | 1,026        | 764          | 1,102        | 620           |
| Additional loan repayment                       | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             |
| <b>Total capital items</b>                      | <b>1,366</b> | <b>1,967</b> | <b>1,490</b> | <b>1,291</b> | <b>3,025</b> | <b>2,179</b> | <b>1,710</b> | <b>1,321</b> | <b>2,927</b> | <b>1,956</b> | <b>2,450</b> | <b>2,226</b> | <b>1,212</b> | <b>1,367</b> | <b>1,167</b> | <b>2,886</b> | <b>1,829</b> | <b>1,893</b> | <b>1,442</b> | <b>2,171</b> | <b>2,411</b>  |
| <b>NET COST OF ACTIVITY</b>                     | <b>5,541</b> | <b>6,382</b> | <b>6,057</b> | <b>6,021</b> | <b>7,885</b> | <b>7,341</b> | <b>7,151</b> | <b>6,866</b> | <b>8,796</b> | <b>8,014</b> | <b>8,600</b> | <b>8,705</b> | <b>7,757</b> | <b>7,898</b> | <b>7,962</b> | <b>9,800</b> | <b>8,950</b> | <b>9,378</b> | <b>9,076</b> | <b>9,956</b> | <b>10,612</b> |
| Rates   | 3,960        | 4,124        | 4,417        | 4,602        | 5,011        | 5,294        | 5,851        | 6,148        | 6,493        | 6,703        | 6,819        | 7,167        | 7,253        | 7,260        | 7,545        | 7,686        | 7,916        | 8,304        | 8,476        | 8,652        | 9,094         |
| Borrowings                                      | 718          | 476          | 887          | 542          | 2,018        | 1,305        | 542          | 781          | 1,259        | 595          | 952          | 652          | 595          | 922          | 680          | 2,008        | 995          | 630          | 761          | 1,098        | 616           |
| Depreciation reserve                            | 510          | 1,236        | 375          | 484          | 1,000        | 800          | 1,132        | 520          | 1,580        | 1,359        | 1,449        | 1,481        | 490          | 372          | 484          | 875          | 732          | 820          | 646          | 1,070        | 1,791         |
| Development and financial contributions         | 137          | 255          | 228          | 265          | 8            | 74           | 37           | 20           | 87           | 3            | 48           | 93           | 126          | 73           | 3            | 3            | 103          | 444          | 36           | 4            | 4             |
| Movement in other reserves                      | (5)          | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             |
| Reserves and special funds                      | (465)        | (512)        | (524)        | (538)        | (553)        | (569)        | (587)        | (604)        | (624)        | (645)        | (668)        | (688)        | (708)        | (729)        | (750)        | (772)        | (795)        | (818)        | (843)        | (867)        | (893)         |
| Unfunded depreciation                           | 686          | 802          | 674          | 665          | 402          | 437          | 176          | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>5,541</b> | <b>6,382</b> | <b>6,057</b> | <b>6,021</b> | <b>7,885</b> | <b>7,341</b> | <b>7,151</b> | <b>6,866</b> | <b>8,796</b> | <b>8,014</b> | <b>8,600</b> | <b>8,705</b> | <b>7,757</b> | <b>7,898</b> | <b>7,962</b> | <b>9,800</b> | <b>8,950</b> | <b>9,378</b> | <b>9,076</b> | <b>9,956</b> | <b>10,612</b> |

## How much we are spending on capital works

| Parks and open space                |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|-------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                     | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Paekākāriki Hill Road look-out      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 103                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paekākāriki tennis club             | -                | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | 6                        | 7                        | 7                        | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 8                         | 9                         | 9                         | 9                         |
| Campbell Park Reserve               | -                | -                        | -                        | -                        | -                        | -                        | 91                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 122                       | -                         | -                         | -                         | -                         |
| Paekākāriki skate park              | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | 160                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Tennis court pavillion              | -                | -                        | -                        | -                        | -                        | -                        | -                        | 12                       | -                        | 13                       | -                         | -                         | -                         | -                         | -                         | -                         | 15                        | -                         | -                         | -                         | -                         |
| Tennis court fence replacement      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 38                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Tennis court resurface              | -                | -                        | -                        | -                        | -                        | -                        | 91                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 122                       | -                         | -                         | -                         | -                         |
| Campbell Park natural cricket pitch | -                | -                        | -                        | -                        | -                        | -                        | -                        | 29                       | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Campbell Park toilet                | -                | -                        | -                        | -                        | -                        | -                        | 97                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Kotuku Park                         | -                | -                        | -                        | -                        | 97                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 130                       | -                         | -                         | -                         | -                         | -                         | -                         |
| Mazengarb Reserve                   | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 188                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Maclean Park                        | 108              | 35                       | -                        | -                        | 79                       | -                        | -                        | -                        | -                        | -                        | -                         | 199                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Marine Gardens – upgrade            | -                | -                        | -                        | -                        | -                        | -                        | 91                       | -                        | -                        | -                        | 194                       | -                         | -                         | -                         | -                         | 67                        | 122                       | -                         | -                         | -                         | 256                       |
| Paraparaumu Domain                  | -                | -                        | -                        | -                        | -                        | 17                       | 51                       | -                        | -                        | -                        | -                         | 14                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Te Ātiawa Park                      | -                | 975                      | 82                       | -                        | 27                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 109                       | -                         | -                         | -                         | -                         | -                         | -                         | 249                       | -                         |
| Weka Park                           | -                | -                        | -                        | 101                      | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 155                       | -                         | -                         |
| Sam Way tennis court fence          | -                | -                        | -                        | -                        | -                        | 51                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| BMX track re-development            | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 303                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Raumatī tennis court reserve        | -                | -                        | -                        | 101                      | -                        | -                        | -                        | -                        | -                        | 38                       | 65                        | -                         | -                         | 135                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Leinster Avenue Reserve             | -                | -                        | -                        | -                        | -                        | -                        | 51                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lorna Irene Drive Reserve           | -                | -                        | -                        | -                        | 65                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 87                        | -                         | -                         | -                         | -                         | -                         | -                         |
| Rewa Road Reserve                   | -                | -                        | -                        | -                        | -                        | 105                      | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 141                       | -                         | -                         | -                         | -                         | -                         |
| Matai Road Reserve                  | -                | -                        | -                        | -                        | -                        | 94                       | -                        | -                        | -                        | -                        | -                         | 465                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 145                       |
| Manawa Avenue Reserve               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 151                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Hookway Grove Reserve               | -                | -                        | -                        | 71                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 92                        | -                         | -                         | -                         | -                         |
| Parakai Street Reserve              | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 81                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Aorangi Road Reserve                | -                | -                        | 77                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 118                       | -                         | -                         | -                         |
| Milne Drive Reserve                 | -                | -                        | -                        | -                        | -                        | -                        | -                        | 59                       | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Marere Avenue Reserve               | -                | -                        | -                        | 84                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 129                       | -                         | -                         |
| Pohutukawa Reserve                  | -                | -                        | -                        | -                        | 81                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 125                       | -                         |
| Parks fencing contribution          | 16               | 17                       | 18                       | 19                       | 19                       | 20                       | 21                       | 21                       | 22                       | 23                       | 23                        | 24                        | 25                        | 25                        | 26                        | 27                        | 28                        | 28                        | 29                        | 30                        | 31                        |
| Paraparaumu memorial                | 150              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Elizabeth Rose Reserve              | -                | 65                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 97                        | -                         | -                         | -                         | -                         | -                         |
| Regent Drive Reserve                | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 103                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Blue Gum Reserve                    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 19                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| San Vito Place Reserve              | -                | -                        | -                        | -                        | -                        | 72                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 111                       |

| Parks and open space continued                 |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |  |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|--|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |  |
| Paraparaumu and Raumati – skate park           | -                | -                        | -                        | -                        | -                        | 22                       | 205                      | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Gandalf Street Reserve                         | -                | -                        | -                        | -                        | -                        | -                        | 68                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Otaihanga Domain                               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 85                       | -                        | 194                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 855                       |  |
| Waterstone Reserve                             | -                | -                        | -                        | -                        | 97                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 150                       | -                         |  |
| Fencing/bollards/locks/gates                   | 5                | 6                        | 5                        | 5                        | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | -                         | 7                         | 7                         | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 9                         |  |
| Seats/tables/bins/signs                        | 5                | 6                        | 5                        | 5                        | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | -                         | 7                         | 7                         | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 9                         |  |
| Lighting                                       | 5                | 6                        | 5                        | 5                        | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | -                         | 7                         | 7                         | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 9                         |  |
| Walkways/bridges within parks                  | 25               | 20                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 25                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 32                        |  |
| Carpark sealing                                | 54               | 56                       | 51                       | 52                       | 54                       | 55                       | 57                       | 59                       | 61                       | 63                       | 65                        | 66                        | 68                        | 70                        | 72                        | 74                        | 76                        | 79                        | 81                        | 83                        | 85                        |  |
| Toilets/changing facilities                    | -                | 23                       | -                        | -                        | 22                       | -                        | -                        | 23                       | -                        | -                        | 26                        | -                         | -                         | 28                        | -                         | -                         | 31                        | -                         | -                         | 33                        | -                         |  |
| Kotuku Bridge                                  | -                | -                        | -                        | -                        | -                        | -                        | 57                       | -                        | -                        | 63                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Mazengarb Reserve artificial turf replacement  | -                | -                        | -                        | -                        | -                        | -                        | -                        | 23                       | 460                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Mazengarb Reserve pavilion upgrade             | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 32                        | 299                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Maclean Park replace pond edge                 | -                | -                        | -                        | -                        | -                        | 89                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 137                       |  |
| Marine Gardens                                 | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 24                       | 475                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Marine Gardens bridge                          | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 118                       | -                         | -                         | -                         |  |
| Raumati Pool building                          | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 38                       | 220                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Te Ātiawa artificial cricket pitches x 2       | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 18                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 24                        | -                         | -                         |  |
| Te Ātiawa replacement tennis court fence       | 76               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 88                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Te Ātiawa resurface courts                     | -                | -                        | -                        | -                        | -                        | -                        | -                        | 106                      | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 142                       | -                         | -                         | -                         |  |
| Te Ātiawa softball fences                      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 30                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Weka Park artificial cricket pitch             | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 9                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Skate park lights                              | -                | -                        | -                        | -                        | -                        | -                        | 57                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Sam Way tennis court resurface                 | -                | -                        | -                        | -                        | -                        | 55                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 81                        | -                         | -                         |  |
| Mathews Park                                   | -                | -                        | -                        | 26                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Otaraua Park                                   | -                | -                        | 18                       | 8                        | 9                        | -                        | -                        | 12                       | 121                      | -                        | -                         | 66                        | -                         | -                         | -                         | 112                       | -                         | -                         | -                         | -                         | -                         |  |
| Waikanae Park – replace fence                  | -                | -                        | -                        | -                        | -                        | -                        | -                        | 59                       | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 79                        | -                         | -                         | -                         |  |
| Waikanae Park                                  | -                | 23                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 129                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |  |
| Waimanu lagoon paths                           | -                | -                        | -                        | -                        | 11                       | -                        | -                        | -                        | -                        | 13                       | -                         | -                         | -                         | -                         | 14                        | -                         | -                         | -                         | -                         | 17                        | -                         |  |
| Waikanae Memorial Park resurface tennis courts | -                | -                        | -                        | -                        | 100                      | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 146                       | -                         | -                         | -                         |  |
| Waimeha Domain                                 | -                | -                        | -                        | -                        | -                        | 66                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 89                        | -                         | -                         | -                         | -                         | -                         |  |

| Parks and open space continued             |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Pharazyn Avenue Reserve                    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 78                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Reikorangi Domain tennis courts            | -                | -                        | -                        | -                        | 32                       | -                        | -                        | -                        | -                        | -                        | 39                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Shotover Grove Reserve                     | -                | -                        | -                        | -                        | -                        | 66                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 103                       |
| Mahara Place                               | -                | -                        | -                        | -                        | -                        | -                        | 57                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae skate park                        | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 25                       | 194                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Victor Weggerly Reserve                    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 125                      | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 166                       | -                         |
| Matuhi Street Reserve                      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 73                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Pharazyn Reserve playgrounds               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 85                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 113                       | -                         | -                         |
| Ferndale Estate Reserve                    | -                | -                        | -                        | -                        | 86                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 133                       | -                         |
| Waikanae Park changing rooms               | -                | -                        | -                        | -                        | -                        | 33                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 42                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae Park natural cricket pitch        | -                | -                        | -                        | -                        | -                        | -                        | 46                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waimanu Lagoon replace furniture           | -                | -                        | -                        | -                        | 6                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 9                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waimanu Lagoon replace fencing             | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 23                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae Memorial Park tennis court fence  | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 50                        | -                         |
| Waimeha Domain resurface tennis courts     | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 41                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waimeha Domain tennis court fence          | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 25                       | -                         | -                         | -                         | -                         | 43                        | -                         | -                         | -                         | -                         | -                         | -                         |
| Pharazyn Avenue Reserve basketball court   | -                | -                        | -                        | -                        | -                        | 31                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Reikorangi tennis courts fence             | -                | -                        | -                        | -                        | 22                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 42                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Aōtaki Street skate park – playground      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 39                        | -                         | -                         | -                         | -                         | -                         | -                         | 47                        | -                         | -                         | -                         |
| Aōtaki Street skate park – sunshade struct | -                | -                        | -                        | -                        | -                        | -                        | -                        | 18                       | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Dixie Street Reserve                       | -                | 68                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | 90                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Haruatai Park – cricket pitch              | -                | -                        | -                        | -                        | -                        | -                        | 23                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 31                        | -                         | -                         | -                         | -                         |
| Ōtaki Domain – court lighting              | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 41                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki Domain – netball park                | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 70                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki main street – library park           | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 82                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Haruatai Park                              | -                | -                        | 102                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 137                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki Domain – court resurface             | -                | -                        | -                        | -                        | -                        | -                        | -                        | 94                       | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Aōtaki Reserve skate park                  | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 26                        | 173                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki information centre                   | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 72                        | -                         | -                         | -                         | -                         | -                         | -                         |



| Parks and open space continued                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Matai Street Reserve                             | 65               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 103                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Moy Place Reserve                                | -                | -                        | -                        | -                        | -                        | -                        | 68                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 92                        | -                         | -                         | -                         | -                         |
| Te Horo Park furniture                           | -                | -                        | 5                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 7                         | -                         | -                         | -                         | -                         | 8                         | -                         | -                         | -                         |
| Haruatai tennis court<br>resurface               | -                | -                        | -                        | -                        | 172                      | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | 238                       | -                         | -                         | -                         | -                         | -                         |
| Ōtaki Domain replace fencing                     | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 71                        | -                         | -                         | -                         |
| Ōtaki Beach facilities                           | 10               | 10                       | -                        | -                        | -                        | -                        | -                        | -                        | 24                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 32                        | -                         | -                         |
| Greenwood Boulevard                              | -                | -                        | -                        | -                        | -                        | 66                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL ASSET RENEWAL</b>                       | <b>520</b>       | <b>1,314</b>             | <b>375</b>               | <b>484</b>               | <b>1,000</b>             | <b>866</b>               | <b>1,154</b>             | <b>538</b>               | <b>1,604</b>             | <b>1,359</b>             | <b>1,488</b>              | <b>1,571</b>              | <b>613</b>                | <b>442</b>                | <b>484</b>                | <b>875</b>                | <b>762</b>                | <b>867</b>                | <b>678</b>                | <b>1,070</b>              | <b>1,791</b>              |
| <b>New assets and upgrades</b>                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Paekākāriki trees and<br>plantings               | 5                | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | 6                        | 7                        | 7                        | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 8                         | 9                         | 9                         | 9                         |
| Tilley Road pavillion                            | -                | -                        | -                        | 8                        | -                        | 55                       | -                        | -                        | 10                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 12                        | -                         | -                         | -                         | -                         |
| Campbell Park trees and<br>plantings             | 5                | 5                        | 6                        | 6                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu and Raumati –<br>trees and planting  | 11               | 11                       | 10                       | 10                       | 11                       | 11                       | 11                       | 12                       | 12                       | 13                       | 13                        | 13                        | 14                        | 14                        | 14                        | 15                        | 15                        | 16                        | 16                        | 17                        | 17                        |
| Kena Kena Park                                   | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 59                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Matthews Park                                    | -                | -                        | 20                       | -                        | -                        | -                        | -                        | -                        | 138                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Artificial sports surfaces                       | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 72                        | 1,413                     | -                         | -                         | -                         | -                         | -                         |
| Kaitawa Reserve                                  | -                | -                        | 138                      | 79                       | 162                      | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 62                        | -                         | -                         | -                         | 138                       | -                         | -                         | -                         | -                         |
| Paraparaumu and Raumati –<br>SH1 escarpment      | -                | 60                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Paraparaumu/Raumati<br>playgrounds               | -                | -                        | -                        | -                        | 73                       | -                        | -                        | 70                       | -                        | -                        | 78                        | -                         | -                         | -                         | 87                        | -                         | -                         | -                         | 97                        | -                         | -                         |
| Traffic islands Paraparaumu<br>and Raumati Road  | 16               | 17                       | 15                       | 16                       | 16                       | 17                       | 17                       | 18                       | 18                       | 19                       | -                         | 20                        | 21                        | 21                        | 22                        | 22                        | 23                        | 24                        | 24                        | 25                        | 26                        |
| Shade covers                                     | -                | -                        | -                        | -                        | -                        | -                        | 23                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 31                        | -                         | -                         | -                         | -                         |
| Irrigation/drainage                              | 11               | 11                       | 10                       | 10                       | 108                      | 11                       | 57                       | 12                       | 61                       | 13                       | -                         | 66                        | 14                        | 70                        | 14                        | 74                        | 15                        | 79                        | 16                        | 83                        | 17                        |
| Otaraua Park (stage 2)                           | 216              | 50                       | 51                       | 229                      | 808                      | 341                      | 342                      | 352                      | 363                      | 375                      | 388                       | 399                       | 410                       | 422                       | 434                       | 446                       | 459                       | 472                       | 485                       | 499                       | 513                       |
| Marine Gardens playground<br>development         | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 303                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Marine Gardens Raumati pool<br>building retrofit | -                | -                        | -                        | -                        | 646                      | 664                      | -                        | -                        | -                        | 63                       | -                         | -                         | -                         | 63                        | -                         | -                         | -                         | -                         | -                         | 83                        | -                         |
| Marine Gardens trees and<br>plantings            | 5                | 6                        | 5                        | 5                        | 5                        | 6                        | 6                        | 6                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Te Ātiawa carpark                                | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 182                      | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Te Ātiawa softball diamond                       | -                | -                        | -                        | -                        | -                        | 50                       | -                        | -                        | -                        | 38                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Pharazyn Reserve –<br>development                | 79               | 30                       | 31                       | 31                       | 32                       | 33                       | 34                       | 35                       | 36                       | 38                       | 39                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Pharazyn Reserve – new toilet<br>Exeloo          | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 61                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 69                        | -                         | -                         | -                         | -                         |

| Parks and open space continued       |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                      | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Waikanae – trees and plantings       | 11               | 11                       | 10                       | 10                       | 11                       | 11                       | 11                       | 12                       | 12                       | 13                       | 13                        | 13                        | 14                        | 14                        | 14                        | 15                        | 15                        | 16                        | 16                        | 17                        | 17                        |
| Jim Cooke Park                       | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 9                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Edgewater Park                       | -                | -                        | -                        | -                        | -                        | -                        | -                        | 35                       | -                        | -                        | -                         | -                         | 41                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae new playgrounds             | -                | -                        | -                        | -                        | -                        | 66                       | -                        | 70                       | -                        | -                        | 78                        | -                         | -                         | 84                        | -                         | -                         | 92                        | -                         | -                         | 100                       | -                         |
| Tasman Lakes                         | -                | 17                       | 15                       | 16                       | 16                       | 17                       | 17                       | 18                       | 18                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae playground renewals         | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 194                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae Park changing room upgrade  | 156              | 50                       | 303                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae Park trees and plantings    | 5                | 6                        | 5                        | 5                        | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | 6                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae North Reserve               | -                | -                        | -                        | 84                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 81                        | -                         | -                         |
| Ōtaki – educational signs            | 2                | 2                        | 2                        | 2                        | 2                        | 2                        | 3                        | 3                        | 3                        | 3                        | 3                         | 3                         | 3                         | 3                         | 3                         | 3                         | 3                         | 4                         | 4                         | 4                         | 4                         |
| Ōtaki Beach development              | -                | -                        | -                        | 262                      | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki Main Street – memorial park    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 393                       | -                         | -                         | -                         |
| Ōtaki – trees and plantings          | 11               | 11                       | 10                       | 10                       | 11                       | 11                       | 11                       | 12                       | 12                       | 13                       | 13                        | 13                        | 14                        | 14                        | 14                        | 15                        | 15                        | 16                        | 16                        | 17                        | 17                        |
| Tasman Road Reserve                  | -                | 110                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | 120                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki – new playgrounds              | -                | 56                       | -                        | -                        | 54                       | -                        | -                        | -                        | -                        | -                        | 65                        | -                         | -                         | 70                        | -                         | -                         | 76                        | -                         | -                         | 83                        | -                         |
| Ōtaki built assets                   | 108              | -                        | -                        | -                        | 54                       | -                        | -                        | 117                      | -                        | -                        | -                         | -                         | -                         | 141                       | -                         | -                         | -                         | -                         | -                         | 166                       | -                         |
| Waitohu Plateau                      | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | 73                       | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Training lights                      | 61               | 61                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | 95                        | -                         | -                         | -                         | -                         |
| Haruatai Park paths                  | 11               | 11                       | 10                       | 10                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Haruatai Park trees and plantings    | 5                | 6                        | 5                        | 5                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki gorge – improved path          | -                | -                        | -                        | -                        | -                        | -                        | 11                       | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Haruatai Park – picnic tables        | -                | -                        | -                        | -                        | 5                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Haruatai Park – fitness trail        | 20               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Toilet Ōtaki gorge                   | 50               | 50                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Small skatepath Aōtaki Street        | 40               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Shade area Ōtaki beach               | 10               | 10                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Planting fund – Ōtaki Reserve        | 5                | 5                        | -                        | -                        | -                        | 6                        | -                        | -                        | -                        | -                        | 6                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki splash pad                     | -                | 50                       | 461                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND UPGRADES</b> | <b>846</b>       | <b>653</b>               | <b>1,115</b>             | <b>807</b>               | <b>2,025</b>             | <b>1,313</b>             | <b>556</b>               | <b>783</b>               | <b>1,322</b>             | <b>597</b>               | <b>962</b>                | <b>655</b>                | <b>599</b>                | <b>925</b>                | <b>684</b>                | <b>2,011</b>              | <b>1,067</b>              | <b>1,026</b>              | <b>764</b>                | <b>1,102</b>              | <b>620</b>                |
| <b>TOTAL PARKS AND OPEN SPACE</b>    | <b>1,366</b>     | <b>1,967</b>             | <b>1,490</b>             | <b>1,291</b>             | <b>3,024</b>             | <b>2,179</b>             | <b>1,710</b>             | <b>1,321</b>             | <b>2,927</b>             | <b>1,956</b>             | <b>2,450</b>              | <b>2,226</b>              | <b>1,212</b>              | <b>1,367</b>              | <b>1,167</b>              | <b>2,886</b>              | <b>1,829</b>              | <b>1,893</b>              | <b>1,442</b>              | <b>2,171</b>              | <b>2,411</b>              |

# Recreation and leisure – hākinakina

Council provides affordable and safe aquatic facilities, services and programmes for the health and wellbeing of our community. We also provide a districtwide library service with libraries in Ōtaki, Waikanae, Paraparaumu and Paekākāriki and a library website that gives continuous access to library administration services and online resources, and support the performing arts.

## Aquatics

The district has pools in Ōtaki, Waikanae and Paraparaumu, all of which continue to provide a positive impact on the community. These facilities provide programmes and services that meet the needs of our diverse community in order to encourage attendance, participation and social networks. Learn to swim lessons ensure the safety of children in and around water and council is committed to keeping learning to swim costs at an affordable level.

All pools are clean, safe, inviting and PoolSafe accredited. Qualified and customer focussed lifeguards ensure the safety and enjoyment of all customers. We will continue our successful relationships with community groups and sports clubs as well as strong partnerships through sponsorship with local business.

We are mindful that as costs increase to provide swimming pools, it may become unaffordable to some and we will seek to keep costs to a minimum through ongoing review and efficiencies.

In order to meet the diverse needs and manage the impact of growth and population change, we will need to be flexible and responsive.

Any future projects will incorporate improved accessibility to existing buildings and pools. In future years any addition to the Coastlands Aquatic Centre will need to reflect the needs of the changing population.

Upgrades to facilities will consider energy efficiency improvements or initiatives if appropriate. Council will continue to monitor water usage and take preventative measures as required.

### Ōtaki pool and splash pad

The Ōtaki Pool requires a rebuild including a new roof and recladding which is programmed for 2016-2017. During the rebuild, a splash pad will be built adjacent to the pool. Use of the splash pad will be free. The upgrade will ensure the pool meets the needs of the community into the future and that it meets disability requirements.

The award-winning Coastlands Aquatic Centre which caters to all ages and abilities with state of the art facilities was opened in August 2013.

The centre uses the latest technology in pool design and is the first aquatic centre in Australasia to have a translucent roof that reduces energy costs and creates the feeling of being in an outdoor pool.

## Libraries, arts and museums

Council provides a districtwide library service with libraries in Ōtaki, Waikanae, Paraparaumu and Paekākāriki and a library website that gives continuous access to library administration services and online resources.

We provide a vibrant programme of activities and community events at our district libraries and actively engage with opportunities for art and culture to be celebrated. Our community can be proud that our libraries offer a wide range of materials and spaces to meet their needs and that our collections provide constant choice of new materials.

Library services include collection management and access to information and resources, a collection of important local material, and a place for people to meet, research and study. We aim to provide quality spaces that are comfortable, convenient and user friendly.

The popularity of our facilities is a credit to our community and we work hard to continue to provide libraries that satisfy multiple and sometimes competing needs.

We are also conscious of the impacts of increased traffic and parking congestion around our facilities. We will continue to monitor and control where appropriate and this is an issue that will be considered in the town centres transformation project.

Our libraries work with schools, community groups, central government agencies and local businesses to enhance culture and education endeavours in the district.

Council's Strategy for Supporting the Arts (2012) reflects council's view of the importance of the arts in all its forms and lists its priorities for supporting the arts to benefit the whole Kāpiti community including tāngata whenua.

We network with and promote the activities of eight museums districtwide to enhance our communities' and visitors' access to heritage on the Kāpiti coast. We lead the maintenance and ongoing development of the Kāpiti Heritage Trail engaging with local historians and with iwi through Te Whakaminenga o Kāpiti.

The council is in partnership with the Mahara Gallery, the district's public art gallery, and provides operational funding and ongoing support.

Council has adopted a public art programme that supports our public art policy. It has established a public art panel that is developing a programme of public art acquisition for the district. The council networks with the arts community and promotes artists, arts projects and events including providing support for the annual Kāpiti Arts Trail.

We promote Kāpiti performances from the New Zealand Ballet and the New Zealand Festival.

Council acknowledges the importance of technology in FutureKāpiti and the libraries are developing a digital service programme with the potential to develop new revenue streams and help equip the community with new skills for the future.

Council provides free internet, WiFi and computer applications via Aotearoa People's Network at four libraries and we are looking to extend WiFi to other community hubs.

### Performing arts centre

Council has decided to invest in Kāpiti College performing arts centre in order to provide our community with access to facilities years before our previous plans would have allowed. We will also look into longer term funding of a community events facility in Paraparaumu town centre. We will look at how the different facilities available meet the community's needs for performance space and consider what other type of facility would suit our community. We will be providing \$1.6 million towards the Kāpiti College centre with work undertaken in 2016/17. \$20.8 million will be set aside for 2028-31 for an events facility.

### Working collaboratively benefits our community strategically and financially

Through the SMART regional libraries consortium which includes Hutt City, Masterton, Porirua, Whitireia and WelTec Libraries, we are able to provide a collection that is 300% larger than if we were not sharing resources.

Our council is part of a nationwide outsourcing initiative that enables greater spending and negotiating power through collaborative budgeting. In 2014, 19 New Zealand public libraries expressed an interest in being part of the nationwide initiative, with a collective budget of \$3.2 million. This has enabled our district's libraries to reduce the materials budget by 10% whilst maintaining current levels of service.

### Mahara Gallery and Waikanae Library

Mahara Gallery sits adjacent to the Waikanae Library and together they form a gateway to Mahara Place.

Neither the gallery nor the library were originally designed for the purposes for which they are now used and both require significant upgrades.

Council will be upgrading the gallery and the library as a combined project, subject to the conditions of the council's memorandum of understanding with Mahara Gallery Trust and the Field Collection Trust.

The project will extend over 3 years and is due to be completed in 2018/19.

The cost for the combined Mahara Gallery and Waikanae Library project will be \$9.34 million and the Mahara Gallery Trust is expected to contribute \$3.698 million over years 2017/18 and 2018/19.

### Our three year focus

- Contribute to the Kāpiti College performing arts centre
- Provide an eBook publishing service in 2015/16
- Commence tender process for the Mahara Gallery upgrade to bring the gallery up to museum standards and to house the Field Collection in 2016/17 with construction to commence 2017/18 to be completed 2018/19
- Complete the Waikanae Library upgrade consultative phase in 2016/17 and commence the construction phase in 2017/18
- Review and revise council's strategy for supporting the arts
- Develop a council strategy for supporting heritage and museums
- Develop, and support development, of cultural festivals and events in the Kāpiti district
- Future proof the Ōtaki Pool with re-roofing, recladding and improving the interior including disability access. Work will commence in 2015/17 and continue into 2016/17
- Build a splash pad next to Ōtaki Pool. Work will commence in 2015/17 and continue into 2016/17
- Separate Ōtaki toddlers and lane pool infrastructure
- Carry out Coastlands Aquatic Centre improvements including earthquake tiling repairs, new showers, waterpolo scoreboard and more CCTV cameras

### How we will fund our recreation and leisure services

|                             | User fees | Targeted rate |
|-----------------------------|-----------|---------------|
| Aquatics                    | 25%       | 75%           |
| Libraries, arts and museums | 5%        | 95%           |

## How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target  | Comment  |
|--|--|---|--|
| <i>Aquatics</i>  |  |   |  |
| Our residents in urban areas live reasonably close to a recreation facility and a range of active recreation facilities is available throughout the district | Council will maintain PoolSafe accreditation   | Achieved  |  |
|  | Users who are satisfied with the pools services and facilities                                   | 85%   | New measure. Annual in-house customer survey                         |
| Increasing numbers of residents and visitors are using facilities and the pools swim clubs are satisfying the needs of the community                         | Visits to swimming pools in the district   | Maintain or increase 2014/15 baseline                           | Amended measure<br>We will establish a baseline from 2014/15 figures |
|  | Learn to swim registrations  | Maintain or increase 2014/15 baseline                           | Amended measure<br>We will establish a baseline from 2014/15 figures |
| <i>Arts and museums</i>  |  |   |  |
| We are progressing our public art programme  | The public art panel makes recommendations to council for approval on all public art commissions | Achieved  | New measure  |
| <i>Libraries</i>   |  |   |  |
| Our libraries offer a range of materials and spaces  | Users who are satisfied with the library services  | 85%   | New measure  |
|  | Collections are refreshed in accordance with New Zealand public library standards                | Maintain 350 new items (including renewals) per 1000 population |  |
|  | Total visits to libraries  | 550,000 (annually)  | New measure  |



## How much our recreation and leisure services will cost us

| Recreation and leisure                          |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|---|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|   | 2014/15      | Year 1       | Year 2        | Year 3        | Year 4        | Year 5        | Year 6        | Year 7        | Year 8        | Year 9        | Year 10       | Year 11       | Year 12       | Year 13       | Year 14       | Year 15       | Year 16       | Year 17       | Year 18       | Year 19       | Year 20       |
|   | \$000        | \$000        | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         |
| <b>Expenditure</b>                              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Personnel costs                                 | 3,117        | 3,302        | 3,384         | 3,469         | 3,556         | 3,645         | 3,736         | 3,830         | 3,926         | 4,025         | 4,126         | 4,230         | 4,336         | 4,444         | 4,556         | 4,670         | 4,787         | 4,907         | 5,030         | 5,156         | 5,285         |
| Other operating expense                         | 3,410        | 3,834        | 3,793         | 4,038         | 4,266         | 4,468         | 4,655         | 4,750         | 4,965         | 5,140         | 5,339         | 5,447         | 5,577         | 5,993         | 5,858         | 6,509         | 6,251         | 6,949         | 6,915         | 7,757         | 7,280         |
| Depreciation and amortisation                   | 1,110        | 1,340        | 1,440         | 1,646         | 1,728         | 2,112         | 2,138         | 2,215         | 2,472         | 2,493         | 2,477         | 2,800         | 2,831         | 2,825         | 3,207         | 3,239         | 3,748         | 4,768         | 4,826         | 4,828         | 5,386         |
| Finance expense                                 | 911          | 1,263        | 1,430         | 1,626         | 1,740         | 1,809         | 1,765         | 1,718         | 1,664         | 1,601         | 1,543         | 1,483         | 1,404         | 1,349         | 1,308         | 1,545         | 2,076         | 2,282         | 2,157         | 2,037         | 1,932         |
| <b>Operating expenditure</b>                    | <b>8,548</b> | <b>9,739</b> | <b>10,047</b> | <b>10,778</b> | <b>11,291</b> | <b>12,034</b> | <b>12,294</b> | <b>12,513</b> | <b>13,028</b> | <b>13,258</b> | <b>13,486</b> | <b>13,960</b> | <b>14,148</b> | <b>14,612</b> | <b>14,929</b> | <b>15,963</b> | <b>16,861</b> | <b>18,905</b> | <b>18,928</b> | <b>19,778</b> | <b>19,883</b> |
| <b>Revenue</b>                                  |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Fees and charges                                | 1,492        | 1,576        | 1,514         | 1,656         | 1,723         | 1,817         | 1,814         | 1,935         | 1,919         | 2,064         | 2,050         | 2,129         | 2,293         | 2,252         | 2,477         | 2,382         | 2,698         | 2,519         | 2,978         | 2,665         | 3,194         |
| Grants and subsidies                            | 34           | 34           | 35            | 1,786         | 1,834         | 38            | 39            | 40            | 42            | 43            | 45            | 46            | 47            | 49            | 50            | 52            | 53            | 55            | 56            | 58            | 60            |
| Development and financial contributions revenue | 50           | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Operating revenue</b>                        | <b>1,576</b> | <b>1,610</b> | <b>1,549</b>  | <b>3,442</b>  | <b>3,557</b>  | <b>1,855</b>  | <b>1,853</b>  | <b>1,975</b>  | <b>1,961</b>  | <b>2,108</b>  | <b>2,095</b>  | <b>2,175</b>  | <b>2,341</b>  | <b>2,301</b>  | <b>2,527</b>  | <b>2,433</b>  | <b>2,751</b>  | <b>2,574</b>  | <b>3,034</b>  | <b>2,723</b>  | <b>3,254</b>  |
| <b>NET OPERATING COSTS</b>                      | <b>6,971</b> | <b>8,129</b> | <b>8,498</b>  | <b>7,336</b>  | <b>7,733</b>  | <b>10,179</b> | <b>10,441</b> | <b>10,538</b> | <b>11,068</b> | <b>11,151</b> | <b>11,391</b> | <b>11,785</b> | <b>11,807</b> | <b>12,311</b> | <b>12,402</b> | <b>13,529</b> | <b>14,110</b> | <b>16,331</b> | <b>15,894</b> | <b>17,055</b> | <b>16,629</b> |
| <b>Capital items</b>                            |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Asset renewal                                   | 724          | 634          | 3,977         | 214           | 451           | 528           | 412           | 445           | 570           | 189           | 424           | 343           | 161           | 615           | 448           | 569           | 742           | 574           | 372           | 506           | 630           |
| New assets and upgrades                         | 1,208        | 601          | 3,305         | 4,113         | 6,188         | 735           | 831           | 771           | 640           | 832           | 999           | 729           | 767           | 1,305         | 1,158         | 11,130        | 11,361        | 803           | 864           | 1,102         | 1,329         |
| Additional loan repayment                       | 422          | -            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total capital items</b>                      | <b>2,354</b> | <b>1,235</b> | <b>7,282</b>  | <b>4,327</b>  | <b>6,640</b>  | <b>1,262</b>  | <b>1,244</b>  | <b>1,216</b>  | <b>1,210</b>  | <b>1,021</b>  | <b>1,424</b>  | <b>1,072</b>  | <b>928</b>    | <b>1,920</b>  | <b>1,606</b>  | <b>11,699</b> | <b>12,103</b> | <b>1,377</b>  | <b>1,236</b>  | <b>1,608</b>  | <b>1,959</b>  |
| <b>NET COST OF ACTIVITY</b>                     | <b>9,325</b> | <b>9,363</b> | <b>15,780</b> | <b>11,663</b> | <b>14,373</b> | <b>11,441</b> | <b>11,685</b> | <b>11,754</b> | <b>12,278</b> | <b>12,172</b> | <b>12,814</b> | <b>12,857</b> | <b>12,735</b> | <b>14,231</b> | <b>14,008</b> | <b>25,228</b> | <b>26,213</b> | <b>17,708</b> | <b>17,130</b> | <b>18,663</b> | <b>18,588</b> |
| Rates   | 7,443        | 8,129        | 8,498         | 9,086         | 9,531         | 10,179        | 10,441        | 10,538        | 11,068        | 11,151        | 11,391        | 11,785        | 11,807        | 12,311        | 12,402        | 13,529        | 14,110        | 16,331        | 15,894        | 17,055        | 16,629        |
| Borrowings                                      | 1,208        | 601          | 3,049         | 2,289         | 4,314         | 735           | 831           | 771           | 640           | 832           | 999           | 729           | 767           | 1,305         | 1,158         | 11,130        | 11,361        | 803           | 864           | 1,102         | 1,329         |
| Depreciation reserve                            | 724          | 634          | 3,977         | 214           | 451           | 528           | 412           | 445           | 570           | 189           | 424           | 343           | 161           | 615           | 448           | 569           | 742           | 574           | 372           | 506           | 630           |
| Reserves and special funds                      | (50)         | -            | 256           | 75            | 77            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>9,325</b> | <b>9,363</b> | <b>15,780</b> | <b>11,663</b> | <b>14,373</b> | <b>11,441</b> | <b>11,685</b> | <b>11,754</b> | <b>12,278</b> | <b>12,172</b> | <b>12,814</b> | <b>12,857</b> | <b>12,735</b> | <b>14,231</b> | <b>14,008</b> | <b>25,228</b> | <b>26,213</b> | <b>17,708</b> | <b>17,130</b> | <b>18,663</b> | <b>18,588</b> |

## How much we are spending on capital works

| Recreation and leisure                |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                       | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Asset renewal</b>                  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Waikanae – pool tanks                 | -                | -                        | 85                       | -                        | -                        | 92                       | -                        | -                        | 101                      | -                        | -                         | 110                       | -                         | -                         | 120                       | -                         | -                         | 131                       | -                         | -                         | 142                       |
| Waikanae – replace plant room roof    | 54               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae planned renewals             | -                | 17                       | 8                        | 12                       | 120                      | 28                       | 18                       | 8                        | 24                       | 12                       | 23                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae – recreation equipment       | 1                | 20                       | 5                        | 8                        | 5                        | 6                        | 23                       | 65                       | 10                       | 6                        | 6                         | -                         | -                         | 18                        | -                         | 74                        | 8                         | -                         | 13                        | 50                        | -                         |
| Waikanae – building renewals          | 55               | 18                       | 137                      | 19                       | 40                       | 90                       | 48                       | 51                       | 128                      | -                        | -                         | 56                        | 36                        | 53                        | 3                         | 149                       | 85                        | 73                        | 38                        | 62                        | 145                       |
| Ōtaki – pool plant replacement        | 118              | 76                       | 10                       | 20                       | 21                       | 44                       | 146                      | 26                       | 64                       | 28                       | 124                       | 23                        | 24                        | 19                        | 22                        | 37                        | 81                        | -                         | 43                        | 3                         | 33                        |
| Ōtaki building renewals/roof          | 177              | 340                      | 3,578                    | 21                       | 40                       | 91                       | 26                       | 15                       | 35                       | 54                       | 17                        | 87                        | 18                        | 181                       | 44                        | 35                        | 240                       | 78                        | 21                        | 118                       | 112                       |
| Ōtaki – recreation equipment          | -                | 5                        | 5                        | 3                        | 5                        | 6                        | 23                       | 70                       | 4                        | 6                        | 6                         | -                         | 7                         | 11                        | -                         | 74                        | 8                         | 8                         | 5                         | 50                        | -                         |
| Ōtaki – pool tanks replacement        | -                | 83                       | -                        | -                        | 90                       | -                        | -                        | 98                       | -                        | -                        | 108                       | -                         | -                         | 117                       | -                         | -                         | 127                       | -                         | -                         | 138                       | -                         |
| Ōtaki theatre renewals                | 10               | 10                       | 42                       | -                        | -                        | 72                       | -                        | 35                       | 6                        | -                        | 37                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | 46                        | -                         | -                         |
| Arts events materials                 | -                | 10                       | -                        | 5                        | 11                       | 6                        | 11                       | 6                        | 6                        | 6                        | 13                        | 7                         | 7                         | 7                         | 7                         | 15                        | 8                         | 8                         | 8                         | 8                         | 17                        |
| Furniture and fittings                | 11               | 5                        | 5                        | 6                        | 6                        | 6                        | 6                        | 6                        | 6                        | 7                        | 7                         | 7                         | 7                         | 8                         | 8                         | 8                         | 8                         | 8                         | 9                         | 9                         | 9                         |
| Planned renewals – Paraparaumu        | 23               | 15                       | 17                       | 70                       | 81                       | 30                       | 18                       | -                        | 146                      | 19                       | 20                        | 12                        | 21                        | 128                       | 169                       | 20                        | 109                       | 96                        | 25                        | 17                        | 35                        |
| Library technology project            | 145              | 10                       | 10                       | 11                       | 11                       | 11                       | 11                       | 12                       | 12                       | 13                       | 13                        | 13                        | 14                        | 14                        | 15                        | 15                        | 16                        | 16                        | 16                        | 17                        | 17                        |
| Waikanae Library building renewals    | 17               | -                        | -                        | -                        | -                        | 9                        | 34                       | 6                        | -                        | 13                       | 25                        | -                         | -                         | 21                        | -                         | 5                         | -                         | 102                       | 30                        | -                         | 14                        |
| Furniture replacements                | 91               | 20                       | 21                       | 21                       | 22                       | 22                       | 23                       | 24                       | 24                       | 25                       | 26                        | 27                        | 28                        | 28                        | 29                        | 30                        | 31                        | 32                        | 33                        | 34                        | 35                        |
| Ōtaki building renewals               | 22               | 4                        | 53                       | 18                       | -                        | 16                       | 23                       | 24                       | 4                        | -                        | -                         | -                         | -                         | 9                         | 31                        | 106                       | 22                        | 21                        | 86                        | -                         | 70                        |
| <b>TOTAL ASSET RENEWAL</b>            | <b>724</b>       | <b>634</b>               | <b>3,977</b>             | <b>214</b>               | <b>451</b>               | <b>528</b>               | <b>412</b>               | <b>445</b>               | <b>570</b>               | <b>189</b>               | <b>424</b>                | <b>343</b>                | <b>161</b>                | <b>615</b>                | <b>448</b>                | <b>569</b>                | <b>742</b>                | <b>574</b>                | <b>372</b>                | <b>506</b>                | <b>630</b>                |
| <b>New assets and upgrades</b>        |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Water play features Waikanae          | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | 562                       | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki – filtration upgrade            | 177              | -                        | 563                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Ōtaki – splash pad/water features     | 268              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Performing arts centre                | -                | -                        | 1,640                    | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | 349                       | 9,903                     | 10,551                    | -                         | -                         | -                         | -                         |
| Public art acquisitions districtwide  | 54               | 80                       | 31                       | 32                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 39                        | 40                        | 42                        | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 51                        | 52                        |
| Mahara Gallery upgrade – Trust funded | -                | -                        | -                        | 1,825                    | 1,874                    | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Mahara Gallery – council funded       | -                | -                        | 256                      | -                        | 1,604                    | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |

| Recreation and leisure continued         |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Materials additions                      | 438              | 400                      | 410                      | 421                      | 432                      | 445                      | 458                      | 472                      | 488                      | 504                      | 522                       | 538                       | 554                       | 570                       | 587                       | 604                       | 622                       | 640                       | 659                       | 678                       | 698                       |
| New building projects                    | 17               | 6                        | 6                        | 6                        | 6                        | 6                        | 7                        | 7                        | 7                        | 7                        | 7                         | 8                         | 8                         | 8                         | 8                         | 9                         | 9                         | 9                         | 9                         | 10                        | 10                        |
| Photocopiers/office equipment            | 20               | 10                       | 10                       | 11                       | 11                       | 11                       | 11                       | 12                       | 12                       | 13                       | 13                        | 14                        | 14                        | 14                        | 15                        | 15                        | 16                        | 16                        | 17                        | 17                        | 18                        |
| Radio-frequency identification           | 214              | -                        | -                        | -                        | 324                      | 56                       | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Waikanae Library building<br>upgrade     | -                | -                        | 270                      | 1,733                    | 1,779                    | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Furniture and fittings                   | 20               | 3                        | 3                        | 10                       | 3                        | 3                        | 3                        | 12                       | 4                        | 16                       | 4                         | 13                        | 4                         | 4                         | 4                         | 15                        | 5                         | 5                         | 5                         | 33                        | 5                         |
| Building renewals                        | -                | 78                       | 39                       | 34                       | 66                       | 123                      | 286                      | 33                       | 54                       | 87                       | 371                       | 55                        | 58                        | 38                        | 90                        | 345                       | 72                        | 47                        | 81                        | 109                       | 493                       |
| Plant renewals                           | -                | 18                       | 11                       | 31                       | 51                       | 50                       | 26                       | 92                       | 33                       | 134                      | 36                        | 46                        | 81                        | 56                        | 55                        | 59                        | 34                        | 28                        | 36                        | 151                       | 45                        |
| Pool equipment                           | -                | 7                        | 67                       | 12                       | 5                        | 7                        | 6                        | 107                      | 6                        | 33                       | 6                         | 15                        | 7                         | 9                         | 7                         | 136                       | 8                         | 10                        | 8                         | 52                        | 9                         |
| <b>TOTAL NEW ASSETS AND<br/>UPGRADES</b> | <b>1,208</b>     | <b>601</b>               | <b>3,305</b>             | <b>4,113</b>             | <b>6,188</b>             | <b>735</b>               | <b>831</b>               | <b>771</b>               | <b>640</b>               | <b>832</b>               | <b>999</b>                | <b>729</b>                | <b>767</b>                | <b>1,305</b>              | <b>1,158</b>              | <b>11,130</b>             | <b>11,361</b>             | <b>803</b>                | <b>864</b>                | <b>1,102</b>              | <b>1,329</b>              |
| <b>TOTAL RECREATION AND<br/>LEISURE</b>  | <b>1,932</b>     | <b>1,235</b>             | <b>7,282</b>             | <b>4,327</b>             | <b>6,640</b>             | <b>1,262</b>             | <b>1,244</b>             | <b>1,216</b>             | <b>1,210</b>             | <b>1,021</b>             | <b>1,424</b>              | <b>1,072</b>              | <b>928</b>                | <b>1,920</b>              | <b>1,606</b>              | <b>11,699</b>             | <b>12,103</b>             | <b>1,377</b>              | <b>1,236</b>              | <b>1,608</b>              | <b>1,959</b>              |



# Planning and regulatory services

Many of the matters that Kāpiti people deal with the council on are delivered through planning and regulatory services.

This cluster of services covers districtwide planning including the preparation of the comprehensive district plan which governs the development of the Kāpiti coast.

Importantly for our district, this area also looks at the review of coastal hazards.

Through our regulatory services, the council issues resource consents to ensure building and development work is in line with legislation and the provisions of our district plan. In this long term plan we will be carrying out the assessment of earthquake prone buildings that is required by new legislation.

Key day-to-day activities include registering dogs and following up noise complaints. Many of our compliance functions are determined by law, but are part of the way we contribute to community wellbeing. For example, we make sure the community is safe with inspection and licencing and audit of food and alcohol suppliers.

## In this section you'll find:

Districtwide planning

Regulatory services



We have very high rates of dog registration – in 2014, 99.9% of our 7,000 dogs were registered.



The district plan lists key heritage sites such as the St Mary's buildings in Ōtaki.



Issuing planning consents and inspecting building sites are core council activities.



Our assessment of earthquake prone buildings is a priority activity in this plan.



Managing alcohol supply laws helps ensure a safe environment for residents to enjoy.

# Districtwide planning – ngā kaupapa takiwa

Shaping the way we live, work and play in Kāpiti is a vital role for council. Our community's vision is the driving force behind this objective and forming FutureKāpiti.

## Community is the answer

We are very lucky to have a community that values and promotes the unique character and heritage of Kāpiti. Through extensive consultation with our community we aim to provide a vibrant, diverse and thriving environment that is appreciated, protected where possible and sustained for future generations.

The community will be called upon to help ensure the long-term economic, environmental, social and cultural wellbeing of the Kāpiti coast through consultation on the district plan, policies, urban growth strategies and local outcome statements.

Council aims to have in place a three-year research programme to underpin the district plan, long term plan and council's natural hazards database and a three-year strategy and policy framework for council.

## District plan

The district plan is the guiding document for the sustainable management of the district's natural and physical resources. Every city and district council is required to have a district plan under the Resource Management Act 1991 which includes objectives, policies, rules and provisions for land use management.

In 2008, council began reviewing its district plan and in November 2012, the proposed district plan (PDP) was publicly notified. In response to public concern

about aspects of the plan, council commissioned an independent review of the PDP. The review recommended the PDP continue with a modified process. In July 2014, council adopted this recommendation allowing council to build on all the previous work done whilst also making use of important input from submitters. It allows engagement with submitters while withdrawing contentious provisions like the coastal hazards provisions.

Until the PDP becomes operative, the existing district plan continues to have effect. Some rules in the PDP do have immediate legal effect, including those rules protecting historic heritage, areas of significant habitats of indigenous fauna and areas of significant indigenous vegetation.

Delay in getting the PDP operative potentially causes uncertainty for development and protection. Council recognises the importance of minimising the occurrence of hearing processes and Environment Court action and will try to mitigate this through consultation with our community, stringent planning, legal peer review and a focus on mediation for dispute resolution.

Council is also mindful that adequately skilled staff, including consultants, commissioners and other experts need to be retained and we will continue to identify resources as required.

## Te haerenga whakamua 2012

The district plan review also provided a path for tāngata whenua by way of a working party to shape tikanga or policies. Key projects, priorities and monitoring, within the district planning context and as determined by iwi, are contained in this overarching document.

## Natural hazard management

Kāpiti is susceptible to a number of natural hazards including coastal erosion, seismic events, flooding, tsunamis and slope instability.

Council is a repository for local natural hazard information, while the Greater Wellington Regional Council has a programme of considering regional natural hazards. Planning responses to natural hazards are major considerations in the context of the ongoing proposed district planning process.

## Coastal hazard review

Council has accepted the recommendations of an expert coastal panel which advised further research was required on the district's coastal erosion hazards. The coastal hazard provisions of the PDP have been formally withdrawn and council has committed to a two-to-three year programme of scientific and engineering research.

Additionally, a Coastal Advisory Group (CAG) comprised of statutory agencies and community representatives will be created to guide our future work programme in consultation with the community.

Once the assessment is completed, options for management responses (including appropriate district plan provisions) will be developed to respond to any identified issues. This process will be inclusive of the community and involve engagement with stakeholders and property owners.

### Kāpiti in the region

Spatial planning across the greater Wellington region and natural hazard planning consistency across Wellington local authorities are two key projects. In addition, work is underway to improve regulatory efficiency and harmonisation between both regional and district planning interests.

Council will continue to advocate on the council's urban planning and growth management issues through submitting on central government Resource Management Act 1991 legislation changes and on regional plans and policies.

### Our three year focus

- Review the district plan through to 2016
- Review coastal hazards through to 2019
- Establish a three year strategy and policy framework

### How we will fund our districtwide planning

|               |      |
|---------------|------|
| Targeted rate | 100% |
|---------------|------|

### How we will measure our performance

| Contribution to outcomes  | Performance measures  | Target        | Comment     |
|---|---|---------------|-------------|
| We efficiently and effectively develop policies and plans to encourage economic development and preserve the unique character and natural environment of our district | Residents who agree that the district is developing in a way that takes into account its unique character and natural environment | 75%           | New measure |
|   | Percentage of submissions to the proposed district plan that are settled prior to plan hearings or Environment Court proceedings  | More than 40% | New measure |
|   | A strategic policy framework and research programme are developed   | Achieved      | New measure |



## How much our districtwide planning will cost us

| Districtwide planning                           |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Expenditure</b>                              |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Personnel costs                                 | 599              | 626                      | 642                      | 658                      | 674                      | 691                      | 708                      | 726                      | 744                      | 763                      | 782                       | 802                       | 822                       | 842                       | 863                       | 885                       | 907                       | 930                       | 953                       | 977                       | 1,001                     |
| Other operating expense                         | 2,034            | 2,324                    | 2,180                    | 2,077                    | 1,924                    | 1,905                    | 1,883                    | 1,851                    | 1,480                    | 1,486                    | 1,529                     | 1,571                     | 1,507                     | 1,538                     | 1,585                     | 1,634                     | 1,678                     | 1,729                     | 1,861                     | 1,903                     | 1,961                     |
| <b>Operating expenditure</b>                    | <b>2,633</b>     | <b>2,950</b>             | <b>2,822</b>             | <b>2,735</b>             | <b>2,598</b>             | <b>2,596</b>             | <b>2,592</b>             | <b>2,577</b>             | <b>2,224</b>             | <b>2,249</b>             | <b>2,311</b>              | <b>2,373</b>              | <b>2,329</b>              | <b>2,380</b>              | <b>2,448</b>              | <b>2,519</b>              | <b>2,585</b>              | <b>2,658</b>              | <b>2,813</b>              | <b>2,879</b>              | <b>2,962</b>              |
| <b>Revenue</b>                                  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Fees and charges                                | 215              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions revenue | 80               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Operating revenue</b>                        | <b>295</b>       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>NET OPERATING COSTS</b>                      | <b>2,339</b>     | <b>2,950</b>             | <b>2,822</b>             | <b>2,735</b>             | <b>2,598</b>             | <b>2,596</b>             | <b>2,592</b>             | <b>2,577</b>             | <b>2,224</b>             | <b>2,249</b>             | <b>2,311</b>              | <b>2,373</b>              | <b>2,329</b>              | <b>2,380</b>              | <b>2,448</b>              | <b>2,519</b>              | <b>2,585</b>              | <b>2,658</b>              | <b>2,813</b>              | <b>2,879</b>              | <b>2,962</b>              |
| <b>Capital items</b>                            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Additional loan repayment                       | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total capital items</b>                      | <b>-</b>         | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>NET COST OF ACTIVITY</b>                     | <b>2,339</b>     | <b>2,950</b>             | <b>2,822</b>             | <b>2,735</b>             | <b>2,598</b>             | <b>2,596</b>             | <b>2,592</b>             | <b>2,577</b>             | <b>2,224</b>             | <b>2,249</b>             | <b>2,311</b>              | <b>2,373</b>              | <b>2,329</b>              | <b>2,380</b>              | <b>2,448</b>              | <b>2,519</b>              | <b>2,585</b>              | <b>2,658</b>              | <b>2,813</b>              | <b>2,879</b>              | <b>2,962</b>              |
| Rates   | 2,418            | 2,950                    | 2,822                    | 2,735                    | 2,598                    | 2,596                    | 2,592                    | 2,577                    | 2,224                    | 2,249                    | 2,311                     | 2,373                     | 2,329                     | 2,380                     | 2,448                     | 2,519                     | 2,585                     | 2,658                     | 2,813                     | 2,879                     | 2,962                     |
| Reserves and special funds                      | (80)             | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL SOURCES OF FUNDS</b>                   | <b>2,339</b>     | <b>2,950</b>             | <b>2,822</b>             | <b>2,735</b>             | <b>2,598</b>             | <b>2,596</b>             | <b>2,592</b>             | <b>2,577</b>             | <b>2,224</b>             | <b>2,249</b>             | <b>2,311</b>              | <b>2,373</b>              | <b>2,329</b>              | <b>2,380</b>              | <b>2,448</b>              | <b>2,519</b>              | <b>2,585</b>              | <b>2,658</b>              | <b>2,813</b>              | <b>2,879</b>              | <b>2,962</b>              |

# Regulatory services – ratonga whakaritenga

Council provides regulatory services to ensure Kāpiti is a safe, healthy environment and a great place to live, work and play. Regulatory services manages a range of public health, safety and design needs associated with building control, environmental health, food safety, animal control, noise management, alcohol licencing, resource consents, designations and compliance.

While we are required to ensure rules and regulations are adhered to, our open for business approach focuses the undertaking of our duties in a way that reflects our key values: caring, dynamic and effective. We endeavour to assist the community to navigate through the law whilst balancing the competing priorities of all our customers.

## **Building, design and development**

Council manages building and development work in the district according to the provisions of the Building Act 2004, the Resource Management Act 1991 and the district plan. These requirements are necessary to ensure buildings are safe and comply with the building code, and resources are used sustainably to preserve the district's unique character, to protect public health and safety and ultimately to build resilient buildings and environment.

Increasing demand for regulatory services pre-application advice to assist customers to navigate through the law will require increased resources to maintain current levels of service. The addition of the expressway projects and general population growth is likely to result in increased activity in subdivisions, building, compliance and environmental health.

Council remains committed to maintaining substantive compliance with statutory timeframes for consent processes.

## **Public health in our community**

We manage public health activities in accordance with legislation, bylaws and policy. This includes licensing and inspecting alcohol and food outlets and businesses that discharge trade waste, compliance monitoring and health inspections (infectious diseases, nuisance and cleansing notices and insanitary buildings).

We register over 7,000 dogs annually, offer advice to dog owners and provide enforcement measures and enforce bylaws that relate to animal management within the district. This includes providing an animal control service that is available at all times.

We provide a 24 hour response to noise complaints. We receive approximately 2,000 complaints annually which we assess, resolve and monitor.

Good management practices and reviews of staffing levels will assist in mitigating the risks to public from poor practices in areas such as supply of alcohol and food preparation.

## **Open for business**

We are continuing to implement a solution-based approach to the way we work and we are exploring new ways to enable regulatory services to improve customer experiences. In our regulatory services area we are using the Local Government New

Zealand business friendly principles as the basis for our open for business approach, championed by our quality team. This will go some way to addressing concerns that regulatory functions are inhibiting development in the district and ensuring that regulatory processes are not a barrier to activities in the community.

## **Assessing earthquake-prone buildings**

Driven by central government and in response to the Canterbury earthquakes, proposed earthquake-prone buildings legislation means councils will need to assess and determine the seismic performance of buildings within their district. All commercial, industrial, school and public buildings will be assessed. Residential buildings are only required to be assessed if they are two or more storeys and contain more than three separate households.

We will make the assessments using information we already have on file, getting more from property owners if we need to and bringing in professional engineers.

Council will commence the seismic assessment process for buildings in our district in 2015/16. This project will cost \$2.6 million and we will aim to have it completed over the next five years.

## Hazards and risks

In the event of a major disaster, the regulatory services team are able to assist the community to recover from the event, in particular, responding rapidly and flexibly to business needs.

We administer an earthquake-prone buildings policy in line with statutory requirements. The policy sets in place processes to identify buildings that are below the required earthquake standards and the requirements and timeframes for building owners to bring them up to the necessary standard.

Rising sea and groundwater levels and increased rainfall may influence service levels through impacts on subdivision, land use and building requirements and an increased potential threat of communicable diseases.

## Impact of legislation

Changes in legislative requirements introduced by central government invariably impact on the way council is required to manage its processes. The recent addition of the Sale and Supply of Alcohol Act has had a significant impact on council resources and has meant other areas of business and levels of service are affected. In order to achieve the requirements of the legislation and support the District Licencing Committee, further council resource will be required.

The Food Act has also been amended and councils' role will change from assessing and grading premises to auditing premises against their own food control plans. The subsequent work will require more resource and training. Complying with Resource Management Act amendments and the Hazardous Substances and New Organisms Act will require assessment and may impact resources.

The Building Act is also in the process of change. These changes are likely to impact on how earthquake-prone building assessments and risk-based building consents are undertaken. This will affect how council provides these services.

Council will continue to take part in cross-regional initiatives that impact on our region including the development of the Local Alcohol Policy and the Local Approved Products Policy and taking part in the Regional Health Group, Building Officials Institute of New Zealand and Regional Planning Managers Group.

| How we will fund our regulatory services  |           |               |
|---|-----------|---------------|
|   | User fees | Targeted rate |
| Building control  | 40%       | 60%           |
| Environmental protection excluding animal control   | 25%       | 75%           |
| Resource consents<br>Note: legal fees for Environment and High Court appeals on consent decisions are excluded from the funding apportionment | 40%       | 60%           |
| Animal control  | 60%       | 40%           |

## Our three year focus

- Continue to explore opportunities to enhance customer experience through an open for business approach
- Explore, investigate and implement technology options for our services including mobile technology, online applications and camera technology to improve the service to our customers. This may include working with other councils exploring opportunities for shared services
- Develop and implement local approved product policy. Work in this area has commenced, including initial mapping of sensitive sites and potential areas around those
- Compose and implement local alcohol policy
- Review the framework to prioritise sectors for compliance
- Commence and progress the earthquake-prone buildings assessments
- Develop and implement environmental monitoring strategy
- The expressways projects will directly increase the workload of the resource consents, compliance and building teams. It is expected that the increase of required resources will be funded by NZTA. However, this may have further implications on resources particularly in the building control area
- Review LIMs, fees, hazardous substances and new organisms, public information and bylaw and associated policy

## How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target   | Comment            |
|--|--|----------|--------------------|
| We provide efficient and effective regulatory services   | Percentage of service requests that are responded to within corporate standards and closed off | 95%      | New measure        |
|  | Average working days to process building consents will not exceed 17 days                      | Achieved |                    |
|  | Average working days to process non-notified resource consents will not exceed 17 days         | Achieved |                    |
|  | Percentage of survey respondents that agree that the regulatory events are good or very good   | 85%      | New measure        |
|  | All dog attacks (classified as urgent) are responded to within 1 hour of notification          | 100%     | New measure        |
| We will retain Building Consent Authority accreditation and substantively comply with statutory timeframes | Building Consent Authority accreditation is retained   | Achieved | Usually two-yearly |

## How much our regulatory services will cost us

| Regulatory services           |              |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                               | 2014/15      | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Year 6       | Year 7       | Year 8       | Year 9       | Year 10      | Year 11      | Year 12      | Year 13       | Year 14       | Year 15       | Year 16       | Year 17       | Year 18       | Year 19       | Year 20       |
|                               | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         |
| <b>Expenditure</b>            |              |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| Personnel costs               | 3,055        | 3,385        | 3,474        | 3,566        | 3,660        | 3,757        | 3,857        | 4,109        | 4,213        | 4,103        | 4,207        | 4,312        | 4,421        | 4,532         | 4,645         | 4,762         | 4,882         | 5,004         | 5,130         | 5,259         | 5,391         |
| Other operating expense       | 3,631        | 4,491        | 4,794        | 5,062        | 5,174        | 5,570        | 4,679        | 4,812        | 4,876        | 5,128        | 5,162        | 5,379        | 5,489        | 5,633         | 5,712         | 6,026         | 6,045         | 6,323         | 6,851         | 7,051         | 7,174         |
| Depreciation and amortisation | 10           | 6            | 7            | 7            | 7            | 6            | 6            | 6            | 6            | 6            | 6            | 7            | 7            | 7             | 8             | 8             | 8             | 8             | 8             | 8             | 9             |
| Finance expense               | 12           | 16           | 15           | 15           | 15           | 14           | 14           | 13           | 13           | 13           | 12           | 12           | 12           | 11            | 11            | 10            | 10            | 9             | 9             | 8             | 8             |
| <b>Operating expenditure</b>  | <b>6,708</b> | <b>7,897</b> | <b>8,290</b> | <b>8,650</b> | <b>8,855</b> | <b>9,348</b> | <b>8,555</b> | <b>8,940</b> | <b>9,109</b> | <b>9,250</b> | <b>9,387</b> | <b>9,710</b> | <b>9,928</b> | <b>10,182</b> | <b>10,376</b> | <b>10,806</b> | <b>10,944</b> | <b>11,345</b> | <b>11,998</b> | <b>12,327</b> | <b>12,581</b> |
| <b>Revenue</b>                |              |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| Fees and charges              | 3,222        | 3,171        | 3,234        | 3,303        | 3,377        | 3,458        | 3,394        | 3,486        | 3,537        | 3,644        | 3,762        | 3,861        | 3,964        | 4,069         | 4,177         | 4,289         | 4,404         | 4,522         | 4,644         | 4,769         | 4,898         |
| <b>Operating revenue</b>      | <b>3,222</b> | <b>3,171</b> | <b>3,234</b> | <b>3,303</b> | <b>3,377</b> | <b>3,458</b> | <b>3,394</b> | <b>3,486</b> | <b>3,537</b> | <b>3,644</b> | <b>3,762</b> | <b>3,861</b> | <b>3,964</b> | <b>4,069</b>  | <b>4,177</b>  | <b>4,289</b>  | <b>4,404</b>  | <b>4,522</b>  | <b>4,644</b>  | <b>4,769</b>  | <b>4,898</b>  |
| <b>NET OPERATING COSTS</b>    | <b>3,486</b> | <b>4,727</b> | <b>5,056</b> | <b>5,346</b> | <b>5,478</b> | <b>5,890</b> | <b>5,161</b> | <b>5,453</b> | <b>5,572</b> | <b>5,606</b> | <b>5,625</b> | <b>5,849</b> | <b>5,965</b> | <b>6,114</b>  | <b>6,199</b>  | <b>6,517</b>  | <b>6,541</b>  | <b>6,822</b>  | <b>7,355</b>  | <b>7,558</b>  | <b>7,683</b>  |
| <b>Capital items</b>          |              |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| New assets and upgrades       | 12           | 50           | 41           | 26           | 11           | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Additional loan repayment     | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total capital items</b>    | <b>12</b>    | <b>50</b>    | <b>41</b>    | <b>26</b>    | <b>11</b>    | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b>NET COST OF ACTIVITY</b>   | <b>3,498</b> | <b>4,777</b> | <b>5,097</b> | <b>5,372</b> | <b>5,489</b> | <b>5,890</b> | <b>5,161</b> | <b>5,453</b> | <b>5,572</b> | <b>5,606</b> | <b>5,625</b> | <b>5,849</b> | <b>5,965</b> | <b>6,114</b>  | <b>6,199</b>  | <b>6,517</b>  | <b>6,541</b>  | <b>6,822</b>  | <b>7,355</b>  | <b>7,558</b>  | <b>7,683</b>  |
| Rates                         | 3,486        | 4,727        | 5,056        | 5,346        | 5,478        | 5,890        | 5,161        | 5,453        | 5,572        | 5,606        | 5,625        | 5,849        | 5,965        | 6,114         | 6,199         | 6,517         | 6,541         | 6,822         | 7,355         | 7,558         | 7,683         |
| Borrowings                    | 12           | 50           | 41           | 26           | 11           | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>TOTAL SOURCES OF FUNDS</b> | <b>3,498</b> | <b>4,777</b> | <b>5,097</b> | <b>5,372</b> | <b>5,489</b> | <b>5,890</b> | <b>5,161</b> | <b>5,453</b> | <b>5,572</b> | <b>5,606</b> | <b>5,625</b> | <b>5,849</b> | <b>5,965</b> | <b>6,114</b>  | <b>6,199</b>  | <b>6,517</b>  | <b>6,541</b>  | <b>6,822</b>  | <b>7,355</b>  | <b>7,558</b>  | <b>7,683</b>  |

## How much we are spending on capital works

| Regulatory services                  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                                      | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>New assets and upgrades</b>       |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Handheld technology                  | -                | -                        | -                        | 16                       | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Handheld technology                  | 12               | 50                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Handheld technology                  | -                | -                        | 21                       | 5                        | 5                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Handheld technology                  | -                | -                        | 21                       | 5                        | 5                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL NEW ASSETS AND UPGRADES</b> |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|                                      | 12               | 50                       | 41                       | 26                       | 11                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL REGULATORY SERVICES</b>     |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|                                      | 12               | 50                       | 41                       | 26                       | 11                       | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |



# Governance and tanga whenua

The governance and tanga whenua cluster focuses on our decision making and the importance of community participation.

In the first year of this plan, we will be reviewing our representation arrangements – which is required by law. Information about our current arrangements is provided in the section Your elected members in the Supporting information document.

We have a strong, active partnership with our three iwi and aim to embed tanga whenua values into our operations and to guide the overall development of Kāpiti. As well as the information in this section, our iwi partners share their vision in Setting our direction. Support for iwi-led growth is included in our economic development strategy.

This cluster includes our critical responsibilities for civil defence emergency management and encouraging preparedness across the community.

In the first three years of this long term plan we have some special activities to mark the centenary of World War 1.

## All activities for this cluster are combined in one section:

Governance and tanga whenua



GOVERNANCE AND  
TANGATA WHENUA



The carved pou outside the council building represent Kāpiti's three iwi.



Community engagement in local issues is vital to council decision making.



Each year, we co-host Waitangi Day celebrations with tanga whenua.



Emergency management, such as during flooding, is a critical council role.



Community boards are integral to representation. The kite festival is an initiative of the Ōtaki board.



# Governance and tāngata whenua – kāwanatanga me te tāngata whenua

Council aims to effectively and efficiently manage the democratic framework in line with legislative requirements. We value our partnership with iwi and aim to embed tāngata whenua values and aspirations into the sustainable management of our district.

## Governance

Our decision making affects almost every aspect of community life. We understand this and we have built a framework to drive a vision of a resilient, connected FutureKāpiti with affordable services and a base supporting consistent economic growth.

We seek to strengthen democracy through facilitating community input to decision-making processes and structures. We will ensure engagement processes are fair, timely, accessible, informative, and responsive, in line with legislative provisions and council's policy.

Council has approved a new significance and engagement policy for letting the public know what decisions or matters the council and the community consider particularly important, how the council will go about assessing the importance of matters, and

how and when the community can expect to be consulted.

We will continue to develop strong partnerships through working with iwi, businesses, residents, government agencies and a range of community groups to help shape the district, and influence central government and other agencies.

Information is readily available to our community on our website [www.kapiticoast.govt.nz](http://www.kapiticoast.govt.nz)

Our community can expect access to information in a timely manner and in line with legislative requirements.

Kāpiti has a higher than average population aged 65+ and it is expected to increase in the next 30 years. We will look to the future and take into account the changing demographic of our district to ensure accessible and inclusive civic participation. Council will strive to manage processes in a way that

balances the advantages of new technology with cost-effectiveness and equitable access.

## Civil defence emergency management

Council aims to meet civil defence emergency management obligations as mandated through legislation and to ensure a high degree of preparedness for the community. Our aim is that all households have sufficient food and water to last three days.

We will continue to participate in the regional civil defence emergency management framework and to ensure that community response plans are developed for each area of the district. We will ensure our emergency operation centre is fit for purpose and that our response and recovery systems are able to be activated efficiently and effectively.

## Whatungarongaro te tāngata toitū te whenua

*As man disappears from sight, the land remains*

Adaptation offers the greatest opportunity for tāngata whenua. This whakatauki provides insight into the way in which tāngata whenua see their role. As kaitiaki, there is an inherent intergenerational obligation to continue to plan for the health and wellbeing of future generations – our whakapapa. Participation is holistic, planning will incorporate cultural, social, economic, environmental, political values and dimensions.

### Tāngata whenua

As kaitiaki, tāngata whenua management of natural resources is bound to kaitiakitanga, the practice of environmental management centered around the traditional Māori world view. For tāngata whenua, their role as kaitiaki provides motivation for working in partnership with council.

Twenty years ago, council and tāngata whenua from the district came together to create a unique partnership that nurtures the relationship between tāngata whenua and the rest of the community. It is the longest standing partnership of this nature in New Zealand and something the whole community can be proud of.

The signing of the partnership agreement in 1994 and establishment of Te Whakaminenga o Kāpiti has provided a vehicle for increased participation of iwi at all levels. Council is focused on ensuring that iwi as partners are inside governance and across programmes of work. The four agreement principles of whakawhanaungatanga/manaakitanga, te reo, kotahitanga and tino rangatiratanga align with all the council outcomes and signify that we have a joined up approach to the management of the district.

Council aims to grow ability for staff to recognise and provide for the Māori world view inside our programmes of work. Internal organisational development is required to develop and maintain relationships with iwi thus ensuring that council meets our obligations under the Resource Management Act and the Local Government Act in relation to the Treaty of Waitangi.

Increasingly, we see the use of te reo within council. There are good skills within iwi that would benefit us further, however the capacity of iwi to participate within council is spread thin due to time and work commitments. Council is mindful of this and we will work towards finding ways to enable Māori to participate more fully as intended.

The water supply project is a good example of the strong partnership we have with iwi. An established partnership approach with iwi from the outset contributed to the smooth progression of the project towards a resilient sustainable resource.

Council celebrates the critical role of tāngata whenua across and within community planning, development and implementation for the future wellbeing and resilience of the district including papakainga and rongoā Māori. Alongside this is the role of tāngata

whenua and marae in civil defence emergency management.

A greater emphasis on this activity indicates council's readiness to build iwi capacity to participate more fully in the governance of our community. We are committed to providing resources that build capacity and service provision focused on tāngata whenua priorities.

Treaty settlements are an opportunity to develop a programme with tāngata whenua to determine the way in which council and iwi will work in a post-Treaty environment. As iwi settle historic grievances through the Treaty settlement process, they are poised to become powerful leaders in the economic future of the whānau, hapū and iwi groups on this coast. Treaty settlements add to the asset base supporting an increase in the number of Māori employers and self-employed individuals as we move towards a post-settlement era.

On 6 February 2015, iwi and council renewed their commitment to each other with the re-signing of the memorandum of partnership at the Waitangi Day event hosted by Ngāti Toa Rangatira and council.

The tāngata whenua base their vision for the district on four main principles

Principle one is whakawhanaungatanga/manaakitanga. Whakawhanaungatanga incorporates the acknowledgement of whakapapa as the framework that connects people to one another and to the wider environment. It reminds us of our responsibilities to one another as well as to our kaupapa. It encompasses the concept of inclusiveness. It acknowledges the connectedness between people and all aspects of our environment. The marae is the embodiment of this and is central to the manaakitanga of iwi.

Principle two is te reo. It is the language of the tāngata whenua through which tikanga is conveyed and kawa and wairua is expressed. It is fundamental that the language, as a deeply treasured taonga left by our Māori ancestors, is nurtured throughout all levels of the community and that the language continues to prosper and future generations are encouraged to use it.

Principle three is kotahitanga. Through unity, tāngata whenua and communities have strength. Working together we can ensure that our district's heritage, cultural development, health, education and economy flourish.

Principle four is tino rangatiratanga. To exercise self-determination and self-governance with regard to all tribal matters.

### Our three year focus

- Review representation arrangements in 2015. This is a mandatory consultative process that may see the number of elected members and the basis for their election in the next two triennia changed
- Continue with World War I centenary commemorative activities over the next three years costing \$123,066 including commissioning a commemorative memorial to be unveiled in 2018
- Administer the Māori economic development fund
- Process annual marae grants
- Focus on capacity building
- Continue iwi consultation
- Continue waahi tapu assessment

### How we will fund our governance and tāngata whenua

|                                    | Targeted rate |
|------------------------------------|---------------|
| Civil defence emergency management | 100%          |
| Governance                         | 100%          |
| Tāngata whenua                     | 100%          |

## How we will measure our performance

| Contribution to outcomes   | Performance measures   | Target                                | Comment  |
|--|--|---------------------------------------|--|
| <i>Civil defence emergency management</i>  |  |                                       |  |
| We encourage households to be ready for emergencies  | Number of households that have an emergency plan and kit sufficient for three days following an emergency event                                      | Maintain or increase 2014/15 baseline | New measure<br>We will establish a baseline from 2014/15 figures |
| <i>Governance</i>  |  |                                       |  |
| Residents will be informed of opportunities to engage and participate in decision-making processes within statutory timeframes | Council meeting agendas are available in hard copy in council service centres and/or district libraries within two working days prior to the meeting | 100%                                  | Amended measure  |
| Official information requests will be responded to within statutory timeframes   | Percentage of official information requests responded to within 20 working days  | 100%                                  | New measure  |
| <i>Tāngata whenua</i>  |  |                                       |  |
| We value the partnership with tāngata whenua and it is strong  | The memorandum of partnership is renewed each triennium  | Achieved                              | New measure  |
|  | Te Whakaminenga o Kāpiti is satisfied or very satisfied with the partnership   | Achieved                              | New measure  |
| We provide for the active participation of tāngata whenua and Māori in decision-making processes                               | Māori have representation on standing committees of council and tāngata whenua working parties contribute to significant council work programmes     | Achieved                              | New measure  |

## How much our governance and tāngata whenua activities will cost us

| Governance and tāngata whenua |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|-------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                               | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Expenditure</b>            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Personnel costs               | 293              | 612                      | 628                      | 643                      | 659                      | 676                      | 693                      | 710                      | 728                      | 747                      | 766                       | 785                       | 805                       | 825                       | 846                       | 867                       | 889                       | 911                       | 934                       | 957                       | 981                       |
| Other operating expense       | 4,118            | 3,565                    | 3,840                    | 3,965                    | 3,844                    | 4,142                    | 4,184                    | 4,118                    | 4,454                    | 4,591                    | 4,493                     | 4,871                     | 4,979                     | 4,879                     | 5,266                     | 5,419                     | 5,286                     | 5,738                     | 5,979                     | 5,864                     | 6,319                     |
| Depreciation and amortisation | 38               | 44                       | 49                       | 50                       | 47                       | 49                       | 50                       | 51                       | 58                       | 61                       | 63                        | 67                        | 65                        | 66                        | 74                        | 74                        | 79                        | 85                        | 87                        | 86                        | 92                        |
| Finance expense               | 73               | 70                       | 70                       | 69                       | 68                       | 65                       | 63                       | 60                       | 59                       | 58                       | 56                        | 53                        | 53                        | 53                        | 51                        | 51                        | 50                        | 47                        | 45                        | 41                        | 37                        |
| <b>Operating expenditure</b>  | <b>4,522</b>     | <b>4,291</b>             | <b>4,586</b>             | <b>4,727</b>             | <b>4,618</b>             | <b>4,932</b>             | <b>4,989</b>             | <b>4,940</b>             | <b>5,299</b>             | <b>5,457</b>             | <b>5,378</b>              | <b>5,776</b>              | <b>5,901</b>              | <b>5,822</b>              | <b>6,236</b>              | <b>6,411</b>              | <b>6,305</b>              | <b>6,781</b>              | <b>7,045</b>              | <b>6,949</b>              | <b>7,429</b>              |
| <b>Revenue</b>                |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Fees and charges              | 740              | 529                      | 520                      | 515                      | 512                      | 513                      | 513                      | 514                      | 514                      | 515                      | 515                       | 516                       | 516                       | 516                       | 517                       | 517                       | 518                       | 518                       | 519                       | 520                       | 520                       |
| Interest income               | 55               | 66                       | 63                       | 60                       | 62                       | 63                       | 64                       | 66                       | 67                       | 68                       | 69                        | 71                        | 72                        | 73                        | 74                        | 76                        | 77                        | 78                        | 79                        | 80                        | 81                        |
| <b>Operating revenue</b>      | <b>795</b>       | <b>595</b>               | <b>583</b>               | <b>575</b>               | <b>574</b>               | <b>576</b>               | <b>578</b>               | <b>579</b>               | <b>581</b>               | <b>583</b>               | <b>585</b>                | <b>586</b>                | <b>588</b>                | <b>590</b>                | <b>591</b>                | <b>593</b>                | <b>595</b>                | <b>596</b>                | <b>598</b>                | <b>600</b>                | <b>601</b>                |
| <b>NET OPERATING COSTS</b>    | <b>3,727</b>     | <b>3,695</b>             | <b>4,003</b>             | <b>4,152</b>             | <b>4,044</b>             | <b>4,356</b>             | <b>4,412</b>             | <b>4,361</b>             | <b>4,718</b>             | <b>4,874</b>             | <b>4,794</b>              | <b>5,190</b>              | <b>5,313</b>              | <b>5,232</b>              | <b>5,645</b>              | <b>5,818</b>              | <b>5,710</b>              | <b>6,184</b>              | <b>6,447</b>              | <b>6,349</b>              | <b>6,827</b>              |
| <b>Capital items</b>          |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Asset renewal                 | 717              | 531                      | 519                      | 485                      | 498                      | 563                      | 528                      | 544                      | 617                      | 581                      | 602                       | 687                       | 623                       | 665                       | 726                       | 707                       | 699                       | 823                       | 741                       | 763                       | 864                       |
| New assets and upgrades       | -                | 15                       | 47                       | 24                       | 13                       | -                        | -                        | -                        | 45                       | 8                        | -                         | -                         | 76                        | 11                        | 37                        | 68                        | -                         | -                         | 20                        | -                         | -                         |
| Additional loan repayment     | 56               | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total capital items</b>    | <b>773</b>       | <b>546</b>               | <b>566</b>               | <b>509</b>               | <b>511</b>               | <b>563</b>               | <b>528</b>               | <b>544</b>               | <b>662</b>               | <b>590</b>               | <b>602</b>                | <b>687</b>                | <b>699</b>                | <b>677</b>                | <b>763</b>                | <b>775</b>                | <b>699</b>                | <b>823</b>                | <b>761</b>                | <b>763</b>                | <b>864</b>                |
| <b>NET COST OF ACTIVITY</b>   | <b>4,500</b>     | <b>4,241</b>             | <b>4,569</b>             | <b>4,661</b>             | <b>4,555</b>             | <b>4,919</b>             | <b>4,940</b>             | <b>4,905</b>             | <b>5,380</b>             | <b>5,464</b>             | <b>5,396</b>              | <b>5,877</b>              | <b>6,012</b>              | <b>5,909</b>              | <b>6,407</b>              | <b>6,593</b>              | <b>6,409</b>              | <b>7,007</b>              | <b>7,208</b>              | <b>7,112</b>              | <b>7,691</b>              |
| Rates                         | 3,908            | 3,727                    | 4,031                    | 4,176                    | 4,069                    | 4,381                    | 4,437                    | 4,385                    | 4,742                    | 4,899                    | 4,818                     | 5,214                     | 5,337                     | 5,256                     | 5,669                     | 5,841                     | 5,733                     | 6,207                     | 6,469                     | 6,371                     | 6,848                     |
| Borrowings                    | -                | 15                       | 47                       | 24                       | 13                       | -                        | -                        | -                        | 45                       | 8                        | -                         | -                         | 76                        | 11                        | 37                        | 68                        | -                         | -                         | 20                        | -                         | -                         |
| Depreciation reserve          | 717              | 81                       | 58                       | 12                       | 12                       | 63                       | 13                       | 13                       | 69                       | 14                       | 15                        | 82                        | -                         | 24                        | 66                        | 27                        | -                         | 103                       | -                         | -                         | 79                        |
| Movement in other reserves    | (158)            | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Reserves and special funds    | 34               | 419                      | 433                      | 449                      | 462                      | 475                      | 490                      | 506                      | 524                      | 543                      | 563                       | 581                       | 599                       | 617                       | 636                       | 656                       | 676                       | 697                       | 719                       | 741                       | 764                       |
| <b>TOTAL SOURCES OF FUNDS</b> | <b>4,500</b>     | <b>4,241</b>             | <b>4,569</b>             | <b>4,661</b>             | <b>4,555</b>             | <b>4,919</b>             | <b>4,940</b>             | <b>4,905</b>             | <b>5,380</b>             | <b>5,464</b>             | <b>5,396</b>              | <b>5,877</b>              | <b>6,012</b>              | <b>5,909</b>              | <b>6,407</b>              | <b>6,593</b>              | <b>6,409</b>              | <b>7,007</b>              | <b>7,208</b>              | <b>7,112</b>              | <b>7,691</b>              |

## How much we are spending on capital works

| Governance and tāngata whenua  |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Governance and tāngata whenua</b>                                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| <b>Asset renewal</b>   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Councillors' computer hardware   | 42               | 47                       | 46                       | -                        | -                        | 50                       | -                        | -                        | 55                       | -                        | -                         | 60                        | -                         | -                         | 66                        | -                         | -                         | 72                        | -                         | -                         | 79                        |
| Civil defence and welfare centres                                      | 32               | 11                       | 12                       | 12                       | 12                       | 13                       | 13                       | 13                       | 14                       | 14                       | 15                        | 21                        | -                         | 24                        | -                         | 27                        | -                         | 31                        | -                         | -                         | -                         |
| Civil defence communications and emergency operations centre equipment | -                | 23                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Plant purchase and renewal a/c   | -                | 450                      | 461                      | 473                      | 486                      | 500                      | 515                      | 531                      | 549                      | 567                      | 588                       | 605                       | 623                       | 641                       | 660                       | 679                       | 699                       | 720                       | 741                       | 763                       | 785                       |
| Plant purchase   | 643              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>TOTAL ASSET RENEWAL</b>   | <b>717</b>       | <b>531</b>               | <b>519</b>               | <b>485</b>               | <b>498</b>               | <b>563</b>               | <b>528</b>               | <b>544</b>               | <b>617</b>               | <b>581</b>               | <b>602</b>                | <b>687</b>                | <b>623</b>                | <b>665</b>                | <b>726</b>                | <b>707</b>                | <b>699</b>                | <b>823</b>                | <b>741</b>                | <b>763</b>                | <b>864</b>                |
| <b>New assets and upgrades</b>   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Rural fire pumps   | -                | -                        | 16                       | 8                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | 11                        | 11                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Emergency operations centre upgrade/carpark                            | -                | 15                       | 31                       | 16                       | 13                       | -                        | -                        | -                        | 45                       | 8                        | -                         | -                         | 65                        | -                         | 37                        | 68                        | -                         | -                         | 20                        | -                         | -                         |
| <b>TOTAL NEW ASSETS AND UPGRADES</b>                                   | <b>-</b>         | <b>15</b>                | <b>47</b>                | <b>24</b>                | <b>13</b>                | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>45</b>                | <b>8</b>                 | <b>-</b>                  | <b>-</b>                  | <b>76</b>                 | <b>11</b>                 | <b>37</b>                 | <b>68</b>                 | <b>-</b>                  | <b>-</b>                  | <b>20</b>                 | <b>-</b>                  | <b>-</b>                  |
| <b>TOTAL GOVERNANCE AND TĀNGATA WHENUA</b>                             | <b>717</b>       | <b>546</b>               | <b>566</b>               | <b>509</b>               | <b>511</b>               | <b>563</b>               | <b>528</b>               | <b>544</b>               | <b>662</b>               | <b>590</b>               | <b>602</b>                | <b>687</b>                | <b>699</b>                | <b>677</b>                | <b>763</b>                | <b>775</b>                | <b>699</b>                | <b>823</b>                | <b>761</b>                | <b>763</b>                | <b>864</b>                |





# Our finances

In this section we provide all the financial information required by law as part of the long term plan.

It includes the full financial statements which show our planned income and expenditure, together with our planned levels of assets and liabilities.

The funding impact statements outline how we are planning to fund our expenditure, and the disclosure statement against financial prudence regulations outlines how we are tracking against the benchmarks set by central government to measure our financial prudence.

At the end of this section, you will find the report from the council's external auditor which confirms that all our information is correct.

Detailed descriptions about our management of the council's finances – including the financial strategy – is provided in the Supporting information document.

## In this section you'll find:

Financial statements

Significant accounting policies

Funding impact statements

- *Rating policies*
- *Council-wide funding impact statement*
- *Groups of activities*

Statement of reserve funds

Disclosure statement against financial prudence regulations

- *Total number of rating units*

Balancing the budget

Report from the council's auditor





# Financial statements

The accounting policies form part of these prospective financial statements.

| Prospective statement of comprehensive revenue and expense          |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
|---|-------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
|   | 2014/15<br>\$'000 | Year 1<br>15/16<br>\$'000 | Year 2<br>16/17<br>\$'000 | Year 3<br>17/18<br>\$'000 | Year 4<br>18/19<br>\$'000 | Year 5<br>19/20<br>\$'000 | Year 6<br>20/21<br>\$'000 | Year 7<br>21/22<br>\$'000 | Year 8<br>22/23<br>\$'000 | Year 9<br>23/24<br>\$'000 | Year 10<br>24/25<br>\$'000 | Year 11<br>25/26<br>\$'000 | Year 12<br>26/27<br>\$'000 | Year 13<br>27/28<br>\$'000 | Year 14<br>28/29<br>\$'000 | Year 15<br>29/30<br>\$'000 | Year 16<br>30/31<br>\$'000 | Year 17<br>31/32<br>\$'000 | Year 18<br>32/33<br>\$'000 | Year 19<br>33/34<br>\$'000 | Year 20<br>34/35<br>\$'000 |
| <b>Revenue from non-exchange transactions</b>                       |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Rates   | 44,783            | 46,291                    | 48,853                    | 51,813                    | 55,010                    | 58,526                    | 62,375                    | 65,768                    | 69,496                    | 73,198                    | 77,050                     | 80,431                     | 82,401                     | 82,447                     | 84,454                     | 87,735                     | 89,996                     | 94,134                     | 97,447                     | 99,135                     | 101,943                    |
| Grants and subsidies  | 2,960             | 4,277                     | 3,773                     | 6,094                     | 6,237                     | 4,773                     | 8,486                     | 3,784                     | 3,897                     | 4,018                     | 4,151                      | 4,254                      | 4,358                      | 4,466                      | 4,576                      | 4,689                      | 4,804                      | 4,923                      | 5,044                      | 5,168                      | 5,296                      |
| Fines and penalties   | 554               | 683                       | 684                       | 686                       | 687                       | 689                       | 691                       | 694                       | 696                       | 699                       | 701                        | 704                        | 706                        | 709                        | 711                        | 714                        | 717                        | 719                        | 722                        | 725                        | 728                        |
| Direct charges - subsidised   | 322               | 322                       | 326                       | 334                       | 342                       | 350                       | 360                       | 370                       | 381                       | 392                       | 405                        | 415                        | 426                        | 436                        | 447                        | 458                        | 469                        | 481                        | 492                        | 505                        | 517                        |
| Property, plant and equipment acquired in non-exchange transactions | 1,125             | -                         | -                         | 7,818                     | -                         | -                         | 6,088                     | -                         | -                         | -                         | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| <b>Revenue from exchange transactions</b>                           |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| <b>Development and financial contributions revenue</b>              | 1,188             | 1,055                     | 1,081                     | 1,109                     | 1,139                     | 1,172                     | 1,207                     | 1,245                     | 1,286                     | 1,330                     | 1,377                      | 1,418                      | 1,460                      | 1,503                      | 1,547                      | 1,592                      | 1,639                      | 1,687                      | 1,737                      | 1,788                      | 1,840                      |
| Direct charges - full cost recovery                                 | 7,743             | 7,792                     | 8,182                     | 8,594                     | 9,013                     | 9,278                     | 9,336                     | 9,760                     | 9,843                     | 10,293                    | 10,493                     | 11,141                     | 11,613                     | 12,751                     | 13,033                     | 13,606                     | 13,826                     | 14,599                     | 14,904                     | 15,926                     | 16,507                     |
| Rental revenue  | 1,268             | 1,344                     | 1,401                     | 1,450                     | 1,502                     | 1,544                     | 1,576                     | 1,638                     | 1,680                     | 1,726                     | 1,775                      | 1,817                      | 1,861                      | 1,905                      | 1,951                      | 1,998                      | 2,047                      | 2,096                      | 2,148                      | 2,200                      | 2,255                      |
| Sale of goods and services  | 6,308             | 5,470                     | 5,480                     | 5,706                     | 5,865                     | 6,064                     | 6,021                     | 6,261                     | 6,325                     | 6,610                     | 6,747                      | 6,948                      | 7,244                      | 7,339                      | 7,704                      | 7,753                      | 8,217                      | 8,191                      | 8,807                      | 8,655                      | 9,351                      |
| <b>Revenue</b>  | <b>66,249</b>     | <b>67,233</b>             | <b>69,780</b>             | <b>83,603</b>             | <b>79,795</b>             | <b>82,396</b>             | <b>96,140</b>             | <b>89,518</b>             | <b>93,605</b>             | <b>98,267</b>             | <b>102,700</b>             | <b>107,128</b>             | <b>110,069</b>             | <b>111,555</b>             | <b>114,423</b>             | <b>118,544</b>             | <b>121,714</b>             | <b>126,831</b>             | <b>131,302</b>             | <b>134,102</b>             | <b>138,437</b>             |
| <b>Expenses</b>   |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Depreciation and amortisation                                       | 15,869            | 16,280                    | 17,278                    | 18,257                    | 19,481                    | 21,045                    | 21,527                    | 22,271                    | 24,344                    | 25,308                    | 26,607                     | 28,178                     | 29,449                     | 29,791                     | 32,037                     | 33,056                     | 34,305                     | 36,891                     | 39,247                     | 39,611                     | 42,509                     |
| Personnel costs   | 22,943            | 24,775                    | 25,321                    | 25,959                    | 26,552                    | 27,224                    | 27,913                    | 28,774                    | 29,501                    | 30,029                    | 30,790                     | 31,563                     | 32,356                     | 33,170                     | 34,003                     | 34,858                     | 35,734                     | 36,632                     | 37,553                     | 38,497                     | 39,465                     |
| Other operating expense   | 22,983            | 21,752                    | 22,530                    | 23,711                    | 23,998                    | 25,197                    | 25,084                    | 25,828                    | 26,426                    | 27,686                    | 28,373                     | 29,526                     | 30,633                     | 31,842                     | 32,654                     | 34,446                     | 34,460                     | 36,571                     | 37,442                     | 39,192                     | 39,880                     |
| <b>Expense</b>  | <b>61,796</b>     | <b>62,807</b>             | <b>65,129</b>             | <b>67,927</b>             | <b>70,031</b>             | <b>73,466</b>             | <b>74,524</b>             | <b>76,873</b>             | <b>80,271</b>             | <b>83,023</b>             | <b>85,770</b>              | <b>89,267</b>              | <b>92,438</b>              | <b>94,803</b>              | <b>98,694</b>              | <b>102,360</b>             | <b>104,499</b>             | <b>110,094</b>             | <b>114,242</b>             | <b>117,300</b>             | <b>121,854</b>             |
| Interest income   | 609               | 216                       | 213                       | 210                       | 212                       | 213                       | 214                       | 216                       | 217                       | 218                       | 219                        | 221                        | 222                        | 223                        | 224                        | 226                        | 227                        | 228                        | 229                        | 230                        | 231                        |
| Interest expense  | 7,899             | 8,164                     | 8,452                     | 8,707                     | 9,124                     | 9,738                     | 10,064                    | 10,087                    | 10,117                    | 10,103                    | 9,852                      | 9,631                      | 9,429                      | 9,280                      | 8,975                      | 8,726                      | 8,698                      | 8,436                      | 7,795                      | 6,983                      | 6,436                      |
| <b>Net Interest Costs</b>   | <b>(7,290)</b>    | <b>(7,948)</b>            | <b>(8,239)</b>            | <b>(8,497)</b>            | <b>(8,912)</b>            | <b>(9,525)</b>            | <b>(9,850)</b>            | <b>(9,871)</b>            | <b>(9,900)</b>            | <b>(9,885)</b>            | <b>(9,633)</b>             | <b>(9,410)</b>             | <b>(9,207)</b>             | <b>(9,057)</b>             | <b>(8,751)</b>             | <b>(8,500)</b>             | <b>(8,471)</b>             | <b>(8,208)</b>             | <b>(7,566)</b>             | <b>(6,753)</b>             | <b>(6,205)</b>             |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                                  | <b>(2,837)</b>    | <b>(3,522)</b>            | <b>(3,588)</b>            | <b>7,179</b>              | <b>852</b>                | <b>(595)</b>              | <b>11,766</b>             | <b>2,774</b>              | <b>3,434</b>              | <b>5,359</b>              | <b>7,297</b>               | <b>8,451</b>               | <b>8,424</b>               | <b>7,695</b>               | <b>6,978</b>               | <b>7,684</b>               | <b>8,744</b>               | <b>8,529</b>               | <b>9,494</b>               | <b>10,049</b>              | <b>10,378</b>              |
| <b>Other gains/losses</b>   |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Unrealised gain on revaluation of derivatives                       | -                 | -                         | -                         | -                         | -                         | -                         | -                         | 115                       | -                         | 183                       | 237                        | 134                        | 206                        | 71                         | 442                        | -                          | 108                        | 334                        | 662                        | 573                        | 269                        |
| Unrealised loss on revaluation of derivatives                       | -                 | 488                       | 534                       | 278                       | 681                       | 507                       | 172                       | -                         | 119                       | -                         | -                          | -                          | -                          | -                          | -                          | 14                         | -                          | -                          | -                          | -                          | -                          |
| Net unrealised gain/(loss) on revaluation of derivatives            | -                 | (488)                     | (534)                     | (278)                     | (681)                     | (507)                     | (172)                     | 115                       | (119)                     | 183                       | 237                        | 134                        | 206                        | 71                         | 442                        | (14)                       | 108                        | 334                        | 662                        | 573                        | 269                        |
| <b>NET SURPLUS/(DEFICIT) FOR THE PERIOD</b>                         | <b>(2,837)</b>    | <b>(4,009)</b>            | <b>(4,123)</b>            | <b>6,901</b>              | <b>171</b>                | <b>(1,101)</b>            | <b>11,594</b>             | <b>2,889</b>              | <b>3,315</b>              | <b>5,542</b>              | <b>7,535</b>               | <b>8,584</b>               | <b>8,630</b>               | <b>7,766</b>               | <b>7,420</b>               | <b>7,670</b>               | <b>8,853</b>               | <b>8,863</b>               | <b>10,156</b>              | <b>10,622</b>              | <b>10,647</b>              |
| <b>Other comprehensive revenue and expense</b>                      |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Revaluation of property plant and equipment                         | -                 | 20,328                    | 31,040                    | 16,208                    | 65,645                    | 16,253                    | 58,517                    | 44,391                    | 68,407                    | 23,955                    | 106,358                    | 25,859                     | 63,831                     | 52,227                     | 67,020                     | 28,282                     | 99,933                     | 29,792                     | 72,990                     | 63,328                     | 76,874                     |
| <b>Other comprehensive revenue</b>                                  | <b>-</b>          | <b>20,328</b>             | <b>31,040</b>             | <b>16,208</b>             | <b>65,645</b>             | <b>16,253</b>             | <b>58,517</b>             | <b>44,391</b>             | <b>68,407</b>             | <b>23,955</b>             | <b>106,358</b>             | <b>25,859</b>              | <b>63,831</b>              | <b>52,227</b>              | <b>67,020</b>              | <b>28,282</b>              | <b>99,933</b>              | <b>29,792</b>              | <b>72,990</b>              | <b>63,328</b>              | <b>76,874</b>              |
| <b>TOTAL COMPREHENSIVE REVENUE AND EXPENSE</b>                      | <b>(2,837)</b>    | <b>16,319</b>             | <b>26,917</b>             | <b>23,109</b>             | <b>65,816</b>             | <b>15,152</b>             | <b>70,111</b>             | <b>47,280</b>             | <b>71,722</b>             | <b>29,497</b>             | <b>113,893</b>             | <b>34,443</b>              | <b>72,461</b>              | <b>59,993</b>              | <b>74,440</b>              | <b>35,952</b>              | <b>108,786</b>             | <b>38,655</b>              | <b>83,146</b>              | <b>73,950</b>              | <b>87,521</b>              |

| Prospective statement of changes in net assets/equity |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|---|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|   | 2014/15<br>\$000 | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| Opening equity  | 786,347          | 1,280,505                | 1,307,544                | 1,334,461                | 1,357,571                | 1,423,387                | 1,438,538                | 1,508,650                | 1,555,930                | 1,627,652                | 1,657,149                 | 1,771,041                 | 1,805,485                 | 1,877,945                 | 1,937,939                 | 2,012,379                 | 2,048,331                 | 2,157,117                 | 2,195,771                 | 2,278,917                 | 2,352,867                 |
| ACCUMULATED FUNDS                                     |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Opening accumulated funds                             | 577,729          | 579,178                  | 575,137                  | 571,243                  | 578,195                  | 578,418                  | 577,292                  | 588,862                  | 591,726                  | 595,016                  | 600,534                   | 608,044                   | 616,604                   | 625,209                   | 632,952                   | 640,348                   | 647,995                   | 656,825                   | 665,665                   | 675,798                   | 686,398                   |
| Operating surplus/deficit                             | (2,837)          | (4,009)                  | (4,123)                  | 6,901                    | 171                      | (1,101)                  | 11,594                   | 2,889                    | 3,315                    | 5,542                    | 7,535                     | 8,584                     | 8,630                     | 7,766                     | 7,420                     | 7,670                     | 8,853                     | 8,863                     | 10,156                    | 10,622                    | 10,647                    |
| Total Comprehensive Revenue/Expense                   | (2,837)          | (4,009)                  | (4,123)                  | 6,901                    | 171                      | (1,101)                  | 11,594                   | 2,889                    | 3,315                    | 5,542                    | 7,535                     | 8,584                     | 8,630                     | 7,766                     | 7,420                     | 7,670                     | 8,853                     | 8,863                     | 10,156                    | 10,622                    | 10,647                    |
| Transfers to reserves and special funds               | -                | (566)                    | (563)                    | (2,310)                  | (2,359)                  | (563)                    | (564)                    | (566)                    | (567)                    | (568)                    | (569)                     | (571)                     | (572)                     | (573)                     | (574)                     | (576)                     | (577)                     | (578)                     | (579)                     | (580)                     | (581)                     |
| Transfers from reserves and special funds             | -                | 535                      | 792                      | 2,361                    | 2,411                    | 538                      | 540                      | 541                      | 542                      | 544                      | 545                       | 546                       | 548                       | 549                       | 551                       | 552                       | 554                       | 555                       | 557                       | 559                       | 560                       |
| Transfers from revaluation reserve                    | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Closing accumulated funds                             | 574,892          | 575,137                  | 571,243                  | 578,195                  | 578,418                  | 577,292                  | 588,862                  | 591,726                  | 595,016                  | 600,534                  | 608,044                   | 616,604                   | 625,209                   | 632,952                   | 640,348                   | 647,995                   | 656,825                   | 665,665                   | 675,798                   | 686,398                   | 697,025                   |
| RESERVES AND SPECIAL FUNDS                            |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Opening reserves and special funds                    | 2,074            | 3,357                    | 3,389                    | 3,160                    | 3,110                    | 3,058                    | 3,082                    | 3,107                    | 3,132                    | 3,157                    | 3,181                     | 3,206                     | 3,230                     | 3,254                     | 3,278                     | 3,302                     | 3,325                     | 3,348                     | 3,371                     | 3,393                     | 3,414                     |
| Transfers to accumulated funds                        | -                | (535)                    | (792)                    | (2,361)                  | (2,411)                  | (538)                    | (540)                    | (541)                    | (542)                    | (544)                    | (545)                     | (546)                     | (548)                     | (549)                     | (551)                     | (552)                     | (554)                     | (555)                     | (557)                     | (559)                     | (560)                     |
| Transfers from accumulated funds                      | -                | 566                      | 563                      | 2,310                    | 2,359                    | 563                      | 564                      | 566                      | 567                      | 568                      | 569                       | 571                       | 572                       | 573                       | 574                       | 576                       | 577                       | 578                       | 579                       | 580                       | 581                       |
| Closing reserves and special funds                    | 2,074            | 3,389                    | 3,160                    | 3,110                    | 3,058                    | 3,082                    | 3,107                    | 3,132                    | 3,157                    | 3,181                    | 3,206                     | 3,230                     | 3,254                     | 3,278                     | 3,302                     | 3,325                     | 3,348                     | 3,371                     | 3,393                     | 3,414                     | 3,435                     |
| REVALUATION RESERVE                                   |                  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Opening revaluation reserve                           | 206,544          | 708,690                  | 729,018                  | 760,058                  | 776,266                  | 841,911                  | 858,164                  | 916,681                  | 961,072                  | 1,029,479                | 1,053,434                 | 1,159,792                 | 1,185,651                 | 1,249,482                 | 1,301,709                 | 1,368,729                 | 1,397,011                 | 1,496,944                 | 1,526,736                 | 1,599,726                 | 1,663,054                 |
| Transfers to reserves and special funds               | -                | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Revaluation of property, plant and equipment          | -                | 20,328                   | 31,040                   | 16,208                   | 65,645                   | 16,253                   | 58,517                   | 44,391                   | 68,407                   | 23,955                   | 106,358                   | 25,859                    | 63,831                    | 52,227                    | 67,020                    | 28,282                    | 99,933                    | 29,792                    | 72,990                    | 63,328                    | 76,874                    |
| CLOSING REVALUATION RESERVE                           | 206,544          | 729,018                  | 760,058                  | 776,266                  | 841,911                  | 858,164                  | 916,681                  | 961,072                  | 1,029,479                | 1,053,434                | 1,159,792                 | 1,185,651                 | 1,249,482                 | 1,301,709                 | 1,368,729                 | 1,397,011                 | 1,496,944                 | 1,526,736                 | 1,599,726                 | 1,663,054                 | 1,739,928                 |
| CLOSING EQUITY  | 783,510          | 1,307,544                | 1,334,461                | 1,357,571                | 1,423,387                | 1,438,538                | 1,508,650                | 1,555,930                | 1,627,652                | 1,657,149                | 1,771,041                 | 1,805,485                 | 1,877,945                 | 1,937,939                 | 2,012,379                 | 2,048,331                 | 2,157,117                 | 2,195,771                 | 2,278,917                 | 2,352,867                 | 2,440,388                 |

# Prospective statement of financial position

|  | 2014/15<br>\$'000 | Year 1<br>15/16<br>\$'000 | Year 2<br>16/17<br>\$'000 | Year 3<br>17/18<br>\$'000 | Year 4<br>18/19<br>\$'000 | Year 5<br>19/20<br>\$'000 | Year 6<br>20/21<br>\$'000 | Year 7<br>21/22<br>\$'000 | Year 8<br>22/23<br>\$'000 | Year 9<br>23/24<br>\$'000 | Year 10<br>24/25<br>\$'000 | Year 11<br>25/26<br>\$'000 | Year 12<br>26/27<br>\$'000 | Year 13<br>27/28<br>\$'000 | Year 14<br>28/29<br>\$'000 | Year 15<br>29/30<br>\$'000 | Year 16<br>30/31<br>\$'000 | Year 17<br>31/32<br>\$'000 | Year 18<br>32/33<br>\$'000 | Year 19<br>33/34<br>\$'000 | Year 20<br>34/35<br>\$'000 |
|--|-------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>Current assets</b>                                      |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Cash and cash equivalents                                  | 3,734             | 200                       | 200                       | 200                       | 200                       | 200                       | 200                       | 200                       | 200                       | 200                       | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        |
| Trade and other receivables from non-exchange transactions | 6,244             | 5,956                     | 6,183                     | 6,721                     | 7,079                     | 7,310                     | 7,996                     | 7,945                     | 8,309                     | 8,724                     | 9,119                      | 9,514                      | 9,775                      | 9,905                      | 10,159                     | 10,526                     | 10,807                     | 11,263                     | 11,661                     | 11,908                     | 12,294                     |
| Trade and other receivables from exchange transactions     | -                 | 662                       | 687                       | 747                       | 787                       | 812                       | 888                       | 883                       | 923                       | 969                       | 1,013                      | 1,057                      | 1,086                      | 1,101                      | 1,129                      | 1,170                      | 1,201                      | 1,251                      | 1,296                      | 1,323                      | 1,366                      |
| Loans  | -                 | 72                        | 92                        | 113                       | 134                       | 155                       | 176                       | 160                       | 174                       | 180                       | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        | 200                        |
| Inventories  | 139               | 142                       | 145                       | 149                       | 152                       | 156                       | 161                       | 165                       | 170                       | 176                       | 182                        | 188                        | 195                        | 201                        | 209                        | 216                        | 224                        | 231                        | 240                        | 248                        | 257                        |
| Derivative financial instruments                           | 39                | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| <b>Total current assets</b>                                | <b>10,156</b>     | <b>7,031</b>              | <b>7,307</b>              | <b>7,929</b>              | <b>8,352</b>              | <b>8,633</b>              | <b>9,421</b>              | <b>9,352</b>              | <b>9,776</b>              | <b>10,249</b>             | <b>10,714</b>              | <b>11,159</b>              | <b>11,455</b>              | <b>11,607</b>              | <b>11,896</b>              | <b>12,311</b>              | <b>12,631</b>              | <b>13,146</b>              | <b>13,596</b>              | <b>13,879</b>              | <b>14,317</b>              |
| <b>Non-current assets</b>                                  |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Property plant and equipment                               | 936,654           | 1,475,026                 | 1,514,219                 | 1,543,470                 | 1,624,756                 | 1,652,027                 | 1,725,037                 | 1,769,897                 | 1,843,952                 | 1,869,169                 | 1,977,353                  | 2,008,881                  | 2,077,024                  | 2,136,219                  | 2,200,352                  | 2,237,619                  | 2,343,823                  | 2,375,412                  | 2,443,125                  | 2,504,684                  | 2,585,729                  |
| Forestry assets  | 268               | 77                        | 79                        | 81                        | 83                        | 86                        | 88                        | 91                        | 94                        | 97                        | 101                        | 104                        | 107                        | 110                        | 113                        | 116                        | 120                        | 123                        | 127                        | 131                        | 134                        |
| Intangible assets  | 350               | 923                       | 875                       | 792                       | 651                       | 657                       | 575                       | 494                       | 613                       | 615                       | 528                        | 739                        | 754                        | 666                        | 875                        | 856                        | 641                        | 894                        | 910                        | 805                        | 1,063                      |
| Other financial assets                                     | -                 | 2,278                     | 2,555                     | 2,817                     | 3,068                     | 3,255                     | 3,319                     | 3,276                     | 3,320                     | 3,252                     | 3,165                      | 3,116                      | 3,040                      | 3,013                      | 2,850                      | 2,856                      | 2,815                      | 2,692                      | 2,448                      | 2,237                      | 2,138                      |
| Derivative financial instruments                           | 232               | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| Loans  | -                 | 684                       | 792                       | 879                       | 945                       | 990                       | 1,015                     | 1,055                     | 1,081                     | 1,101                     | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      | 1,101                      |
| <b>Total non-current assets</b>                            | <b>937,504</b>    | <b>1,478,988</b>          | <b>1,518,520</b>          | <b>1,548,039</b>          | <b>1,629,503</b>          | <b>1,657,016</b>          | <b>1,730,034</b>          | <b>1,774,813</b>          | <b>1,849,060</b>          | <b>1,874,234</b>          | <b>1,982,248</b>           | <b>2,013,941</b>           | <b>2,082,026</b>           | <b>2,141,109</b>           | <b>2,205,291</b>           | <b>2,242,548</b>           | <b>2,348,500</b>           | <b>2,380,222</b>           | <b>2,447,711</b>           | <b>2,508,958</b>           | <b>2,590,165</b>           |
| <b>TOTAL ASSETS</b>  | <b>947,660</b>    | <b>1,486,019</b>          | <b>1,525,827</b>          | <b>1,555,968</b>          | <b>1,637,855</b>          | <b>1,665,649</b>          | <b>1,739,454</b>          | <b>1,784,166</b>          | <b>1,858,836</b>          | <b>1,884,484</b>          | <b>1,992,962</b>           | <b>2,025,100</b>           | <b>2,093,481</b>           | <b>2,152,716</b>           | <b>2,217,187</b>           | <b>2,254,859</b>           | <b>2,361,132</b>           | <b>2,393,368</b>           | <b>2,461,307</b>           | <b>2,522,837</b>           | <b>2,604,481</b>           |
| <b>Current liabilities</b>                                 |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Trade and other payables under exchange transactions       | 14,693            | 15,661                    | 16,222                    | 17,072                    | 17,279                    | 18,142                    | 18,060                    | 18,596                    | 19,027                    | 19,934                    | 20,429                     | 21,259                     | 22,056                     | 22,926                     | 23,511                     | 24,801                     | 24,811                     | 26,331                     | 26,958                     | 28,218                     | 28,714                     |
| Employee benefit liabilities                               | 1,643             | 2,230                     | 2,279                     | 2,336                     | 2,390                     | 2,450                     | 2,512                     | 2,590                     | 2,655                     | 2,703                     | 2,771                      | 2,841                      | 2,912                      | 2,985                      | 3,060                      | 3,137                      | 3,216                      | 3,297                      | 3,380                      | 3,465                      | 3,552                      |
| Deposits   | 1,218             | 900                       | 900                       | 900                       | 900                       | 900                       | 900                       | 900                       | 900                       | 900                       | 900                        | 900                        | 900                        | 900                        | 900                        | 900                        | 900                        | 900                        | 900                        | 900                        | 900                        |
| Borrowings   | 15,749            | 70,000                    | -                         | 20,000                    | 5,000                     | 20,000                    | -                         | 19,938                    | 13,763                    | 12,321                    | 6,401                      | 15,697                     | 11,686                     | 3,963                      | -                          | 2,745                      | -                          | -                          | -                          | -                          | -                          |
| Development and financial contributions                    | 1,622             | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| Provisions   | -                 | 580                       | 561                       | 572                       | 481                       | 428                       | 416                       | 418                       | 401                       | 275                       | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| Derivative financial instruments                           | 1,342             | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| <b>Total current liabilities</b>                           | <b>36,267</b>     | <b>89,371</b>             | <b>19,961</b>             | <b>40,881</b>             | <b>26,050</b>             | <b>41,920</b>             | <b>21,889</b>             | <b>42,441</b>             | <b>36,745</b>             | <b>36,133</b>             | <b>30,500</b>              | <b>40,696</b>              | <b>37,554</b>              | <b>30,774</b>              | <b>27,471</b>              | <b>31,583</b>              | <b>28,927</b>              | <b>30,528</b>              | <b>31,238</b>              | <b>32,583</b>              | <b>33,165</b>              |
| <b>Non-current liabilities</b>                             |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Employee benefit liabilities                               | 460               | 248                       | 253                       | 260                       | 266                       | 272                       | 279                       | 288                       | 295                       | 301                       | 308                        | 316                        | 324                        | 332                        | 340                        | 349                        | 357                        | 367                        | 377                        | 385                        | 395                        |
| Borrowings   | 122,267           | 78,848                    | 161,169                   | 147,570                   | 178,267                   | 174,953                   | 198,916                   | 176,319                   | 185,239                   | 182,455                   | 182,902                    | 170,527                    | 169,788                    | 175,872                    | 169,640                    | 167,225                    | 167,468                    | 159,774                    | 144,510                    | 131,308                    | 125,107                    |
| Provisions   | 39                | 3,553                     | 2,992                     | 2,420                     | 1,938                     | 1,510                     | 1,093                     | 676                       | 275                       | -                         | 0                          | 0                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          | -                          |
| Derivative financial instruments                           | 5,117             | 6,455                     | 6,990                     | 7,267                     | 7,948                     | 8,455                     | 8,627                     | 8,511                     | 8,630                     | 8,447                     | 8,210                      | 8,076                      | 7,870                      | 7,799                      | 7,357                      | 7,371                      | 7,263                      | 6,929                      | 6,267                      | 5,695                      | 5,426                      |
| <b>Total non-current liabilities</b>                       | <b>127,883</b>    | <b>89,104</b>             | <b>171,404</b>            | <b>157,516</b>            | <b>188,419</b>            | <b>185,190</b>            | <b>208,915</b>            | <b>185,795</b>            | <b>194,439</b>            | <b>191,203</b>            | <b>191,420</b>             | <b>178,919</b>             | <b>177,981</b>             | <b>184,003</b>             | <b>177,337</b>             | <b>174,945</b>             | <b>175,088</b>             | <b>167,070</b>             | <b>151,154</b>             | <b>137,388</b>             | <b>130,927</b>             |
| <b>TOTAL LIABILITIES</b>                                   | <b>164,150</b>    | <b>178,475</b>            | <b>191,365</b>            | <b>198,397</b>            | <b>214,468</b>            | <b>227,110</b>            | <b>230,804</b>            | <b>228,236</b>            | <b>231,184</b>            | <b>227,336</b>            | <b>221,920</b>             | <b>219,615</b>             | <b>215,536</b>             | <b>214,777</b>             | <b>204,808</b>             | <b>206,528</b>             | <b>204,015</b>             | <b>197,598</b>             | <b>182,392</b>             | <b>169,971</b>             | <b>164,093</b>             |
| <b>Public equity</b>                                       |                   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |                            |
| Accumulated funds  | 574,892           | 575,137                   | 571,243                   | 578,195                   | 578,418                   | 577,292                   | 588,862                   | 591,726                   | 595,016                   | 600,534                   | 608,044                    | 616,604                    | 625,209                    | 632,952                    | 640,348                    | 647,995                    | 656,825                    | 665,665                    | 675,798                    | 686,398                    | 697,025                    |
| Reserves and special funds                                 | 2,074             | 3,389                     | 3,160                     | 3,110                     | 3,058                     | 3,082                     | 3,107                     | 3,132                     | 3,157                     | 3,181                     | 3,206                      | 3,230                      | 3,254                      | 3,278                      | 3,302                      | 3,325                      | 3,348                      | 3,371                      | 3,393                      | 3,414                      | 3,435                      |
| Revaluation reserve  | 206,544           | 729,018                   | 760,058                   | 776,266                   | 841,911                   | 858,164                   | 916,681                   | 961,072                   | 1,029,479                 | 1,053,434                 | 1,159,792                  | 1,185,651                  | 1,249,482                  | 1,301,709                  | 1,368,729                  | 1,397,011                  | 1,496,944                  | 1,526,736                  | 1,599,726                  | 1,663,054                  | 1,739,928                  |
| <b>TOTAL EQUITY</b>  | <b>783,510</b>    | <b>1,307,544</b>          | <b>1,334,461</b>          | <b>1,357,571</b>          | <b>1,423,387</b>          | <b>1,438,538</b>          | <b>1,508,650</b>          | <b>1,555,930</b>          | <b>1,627,652</b>          | <b>1,657,149</b>          | <b>1,771,041</b>           | <b>1,805,485</b>           | <b>1,877,945</b>           | <b>1,937,939</b>           | <b>2,012,379</b>           | <b>2,048,331</b>           | <b>2,157,117</b>           | <b>2,195,771</b>           | <b>2,278,917</b>           | <b>2,352,867</b>           | <b>2,440,388</b>           |
| <b>TOTAL LIABILITIES AND EQUITY</b>                        | <b>947,660</b>    | <b>1,486,019</b>          | <b>1,525,827</b>          | <b>1,555,968</b>          | <b>1,637,855</b>          | <b>1,665,649</b>          | <b>1,739,454</b>          | <b>1,784,166</b>          | <b>1,858,836</b>          | <b>1,884,484</b>          | <b>1,992,962</b>           | <b>2,025,100</b>           | <b>2,093,481</b>           | <b>2,152,716</b>           | <b>2,217,187</b>           | <b>2,254,859</b>           | <b>2,361,132</b>           | <b>2,393,370</b>           | <b>2,461,309</b>           | <b>2,522,837</b>           | <b>2,604,481</b>           |

## Prospective cash flow statement

|   | 2014/15         | Year 1          | Year 2          | Year 3          | Year 4          | Year 5          | Year 6          | Year 7          | Year 8          | Year 9          | Year 10         | Year 11         | Year 12         | Year 13         | Year 14         | Year 15         | Year 16         | Year 17         | Year 18         | Year 19         | Year 20         |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|   | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           | \$000           |
| <i>Cash was provided from:</i>  |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Receipts from rates   | 60,470          | 45,976          | 48,655          | 51,345          | 54,698          | 58,325          | 61,779          | 65,813          | 69,179          | 72,837          | 76,707          | 80,087          | 82,175          | 82,334          | 84,233          | 87,416          | 89,752          | 93,737          | 97,101          | 98,920          | 101,608         |
| Receipts from fines and penalties   | 11,964          | 683             | 684             | 686             | 687             | 689             | 691             | 694             | 696             | 699             | 701             | 704             | 706             | 709             | 711             | 714             | 717             | 719             | 722             | 725             | 728             |
| Receipts from grants and subsidies  | -               | 2,862           | 2,959           | 3,086           | 2,703           | 2,839           | 2,941           | 3,024           | 3,105           | 3,341           | 3,307           | 3,389           | 3,472           | 3,558           | 3,646           | 3,736           | 3,828           | 3,923           | 4,019           | 4,118           | 4,220           |
| Receipts from other goods and services provided - non-exchange transactions | -               | 322             | 326             | 334             | 342             | 350             | 360             | 370             | 381             | 392             | 405             | 415             | 426             | 436             | 447             | 458             | 469             | 481             | 492             | 505             | 517             |
| Receipts from other goods and services provided - exchange transactions     | -               | 15,632          | 16,122          | 16,807          | 17,485          | 18,035          | 18,074          | 18,908          | 19,100          | 19,919          | 20,354          | 21,286          | 22,152          | 23,485          | 24,211          | 24,913          | 25,701          | 26,530          | 27,557          | 28,546          | 29,916          |
| Interest received   | -               | 216             | 213             | 211             | 212             | 214             | 214             | 215             | 217             | 218             | 215             | 221             | 222             | 222             | 224             | 227             | 228             | 228             | 231             | 230             | 230             |
| GST received  | -               | 299             | 89              | 90              | 29              | 139             | -               | 48              | 155             | 69              | 106             | 75              | 120             | 138             | 168             | 115             | 192             | 40              | 213             | 107             | 214             |
|   | <b>72,434</b>   | <b>65,990</b>   | <b>69,049</b>   | <b>72,559</b>   | <b>76,155</b>   | <b>80,592</b>   | <b>84,011</b>   | <b>89,178</b>   | <b>92,746</b>   | <b>97,512</b>   | <b>101,765</b>  | <b>106,223</b>  | <b>109,291</b>  | <b>110,911</b>  | <b>113,586</b>  | <b>117,656</b>  | <b>120,734</b>  | <b>125,831</b>  | <b>130,227</b>  | <b>133,258</b>  | <b>137,315</b>  |
| <i>Cash was applied to:</i>   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Payments to employees and suppliers   | 51,413          | 45,377          | 47,364          | 48,930          | 50,371          | 51,672          | 53,065          | 54,136          | 55,555          | 56,928          | 58,731          | 60,380          | 62,285          | 64,257          | 66,150          | 68,184          | 70,187          | 71,886          | 74,451          | 76,596          | 78,915          |
| Rates Paid to Greater Wellington Regional Council                           | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| GST [net]   | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Interest paid   | 7,899           | 8,164           | 8,452           | 8,707           | 9,124           | 9,738           | 10,064          | 10,087          | 10,117          | 10,103          | 9,852           | 9,631           | 9,429           | 9,280           | 8,975           | 8,726           | 8,698           | 8,436           | 7,795           | 6,983           | 6,436           |
|   | <b>59,312</b>   | <b>53,541</b>   | <b>55,816</b>   | <b>57,637</b>   | <b>59,495</b>   | <b>61,410</b>   | <b>63,129</b>   | <b>64,223</b>   | <b>65,672</b>   | <b>67,031</b>   | <b>68,583</b>   | <b>70,011</b>   | <b>71,714</b>   | <b>73,537</b>   | <b>75,125</b>   | <b>76,910</b>   | <b>78,885</b>   | <b>80,322</b>   | <b>82,246</b>   | <b>83,579</b>   | <b>85,351</b>   |
| <b>Net cash flows from/(used in) operating activities</b>                   | <b>13,122</b>   | <b>12,449</b>   | <b>13,232</b>   | <b>14,922</b>   | <b>16,660</b>   | <b>19,183</b>   | <b>20,881</b>   | <b>24,955</b>   | <b>27,074</b>   | <b>30,481</b>   | <b>33,183</b>   | <b>36,211</b>   | <b>37,577</b>   | <b>37,374</b>   | <b>38,461</b>   | <b>40,745</b>   | <b>41,849</b>   | <b>45,509</b>   | <b>47,981</b>   | <b>49,678</b>   | <b>51,964</b>   |
| <b>Cash flows from investing activities</b>                                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| <i>Cash was provided from:</i>  |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Proceeds from sale of property, plant and equipment                         | 120             | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Proceeds from capital grants  | -               | 1,415           | 814             | 3,008           | 3,534           | 1,934           | 5,545           | 760             | 792             | 677             | 844             | 865             | 886             | 908             | 930             | 953             | 976             | 1,000           | 1,025           | 1,050           | 1,076           |
| Trust funds   | 125             | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               |
|   | <b>245</b>      | <b>1,415</b>    | <b>814</b>      | <b>3,008</b>    | <b>3,534</b>    | <b>1,934</b>    | <b>5,545</b>    | <b>760</b>      | <b>792</b>      | <b>677</b>      | <b>844</b>      | <b>865</b>      | <b>886</b>      | <b>908</b>      | <b>930</b>      | <b>953</b>      | <b>976</b>      | <b>1,000</b>    | <b>1,025</b>    | <b>1,050</b>    | <b>1,076</b>    |
| <i>Cash was applied to:</i>   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Construction and purchase of property, plant and equipment and Intangibles  | 29,323          | 22,427          | 25,963          | 23,960          | 35,554          | 32,550          | 30,279          | 23,075          | 30,528          | 26,973          | 28,621          | 34,058          | 33,777          | 36,670          | 29,359          | 42,022          | 40,364          | 38,938          | 33,986          | 37,737          | 46,938          |
| Purchase of investments   | -               | 287             | 406             | 370             | 338             | 253             | 110             | (19)            | 83              | (41)            | (67)            | (61)            | (64)            | (27)            | (163)           | 6               | (41)            | (123)           | (244)           | (211)           | (99)            |
|   | <b>29,323</b>   | <b>22,714</b>   | <b>26,369</b>   | <b>24,330</b>   | <b>35,892</b>   | <b>32,803</b>   | <b>30,389</b>   | <b>23,056</b>   | <b>30,611</b>   | <b>26,932</b>   | <b>28,554</b>   | <b>33,997</b>   | <b>33,713</b>   | <b>36,643</b>   | <b>29,196</b>   | <b>42,028</b>   | <b>40,323</b>   | <b>38,815</b>   | <b>33,742</b>   | <b>37,526</b>   | <b>46,839</b>   |
| <b>Net cashflows from/(used in) investing activities</b>                    | <b>(29,078)</b> | <b>(21,299)</b> | <b>(25,555)</b> | <b>(21,322)</b> | <b>(32,358)</b> | <b>(30,869)</b> | <b>(24,844)</b> | <b>(22,296)</b> | <b>(29,819)</b> | <b>(26,255)</b> | <b>(27,710)</b> | <b>(33,132)</b> | <b>(32,827)</b> | <b>(35,735)</b> | <b>(28,266)</b> | <b>(41,075)</b> | <b>(39,347)</b> | <b>(37,815)</b> | <b>(32,717)</b> | <b>(36,476)</b> | <b>(45,763)</b> |
| <b>Cash flows from financing activities</b>                                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| <i>Cash was provided from:</i>  |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Long term borrowing raised  | 25,125          | 78,832          | 82,322          | 6,401           | 35,697          | 16,686          | 23,963          | -               | 22,683          | 9,537           | 6,848           | 3,322           | 10,947          | 10,047          | -               | 330             | 243             | -               | -               | -               | -               |

# Prospective cash flow statement continued

|  | 2014/15 | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7  | Year 8 | Year 9  | Year 10 | Year 11 | Year 12 | Year 13 | Year 14  | Year 15 | Year 16 | Year 17 | Year 18  | Year 19  | Year 20 |
|--|---------|--------|--------|--------|--------|--------|--------|---------|--------|---------|---------|---------|---------|---------|----------|---------|---------|---------|----------|----------|---------|
|  | 2014/15 | 15/16  | 16/17  | 17/18  | 18/19  | 19/20  | 20/21  | 21/22   | 22/23  | 23/24   | 24/25   | 25/26   | 26/27   | 27/28   | 28/29    | 29/30   | 30/31   | 31/32   | 32/33    | 33/34    | 34/35   |
|  | \$000   | \$000  | \$000  | \$000  | \$000  | \$000  | \$000  | \$000   | \$000  | \$000   | \$000   | \$000   | \$000   | \$000   | \$000    | \$000   | \$000   | \$000   | \$000    | \$000    | \$000   |
| Cash was applied to:                                       | 25,125  | 78,832 | 82,322 | 6,401  | 35,697 | 16,686 | 23,963 | -       | 22,683 | 9,537   | 6,848   | 3,322   | 10,947  | 10,047  | -        | 330     | 243     | -       | -        | -        | -       |
| Debt principal repayment                                   | 9,278   | 70,000 | 70,000 | -      | 20,000 | 5,000  | 20,000 | 2,659   | 19,938 | 13,763  | 12,321  | 6,401   | 15,697  | 11,686  | 10,195   | -       | 2,745   | 7,694   | 15,264   | 13,202   | 6,201   |
|  | 9,278   | 70,000 | 70,000 | -      | 20,000 | 5,000  | 20,000 | 2,659   | 19,938 | 13,763  | 12,321  | 6,401   | 15,697  | 11,686  | 10,195   | -       | 2,745   | 7,694   | 15,264   | 13,202   | 6,201   |
| Net cash flows from/(used in) financing activities         | 15,847  | 8,832  | 12,322 | 6,401  | 15,697 | 11,686 | 3,963  | (2,659) | 2,745  | (4,226) | (5,473) | (3,079) | (4,750) | (1,639) | (10,195) | 330     | (2,502) | (7,694) | (15,264) | (13,202) | (6,201) |
| Net increase(decrease) in cash and cash equivalents        | (109)   | (19)   | -      | -      | -      | -      | -      | -       | -      | -       | -       | -       | -       | -       | -        | -       | -       | -       | -        | -        | -       |
| Total cash and cash equivalents at beginning of the period | 1,941   | 219    | 200    | 200    | 200    | 200    | 200    | 200     | 200    | 200     | 200     | 200     | 200     | 200     | 200      | 200     | 200     | 200     | 200      | 200      | 200     |
| TOTAL CASH AND CASH EQUIVALENTS AT END OF THE PERIOD       | 1,832   | 200    | 200    | 200    | 200    | 200    | 200    | 200     | 200    | 200     | 200     | 200     | 200     | 200     | 200      | 200     | 200     | 200     | 200      | 200      | 200     |

# Significant accounting policies

## 1. Reporting entity

Kāpiti Coast District Council (council) is a territorial local authority domiciled in New Zealand and is governed by the Local Government Act 2002.

The primary objective of the council is to provide goods or services for the community and social benefits to the residents of the Kāpiti Coast, rather than making a financial return. Accordingly, council has designated itself as a public benefit entity (PBE) for the purposes of the accounting standards framework applicable to public sector PBE entities.

The financial statements presented include a prospective statement of comprehensive revenue and expense, a prospective statement of changes in net assets/equity, a prospective statement of financial position, and a prospective cash flow statement with supporting notes, encompassing all activities of council.

In order to meet its obligations of public accountability, council has also included separate prospective funding impact statements for the whole of council and by group of activities.

### Statement of compliance

The financial information has been prepared in accordance with the requirements of the Local Government Act 2002 and complies with generally accepted accounting practice in New Zealand (NZ GAAP). The prospective financial statements comply with the standards for public sector public benefit entities reporting under tier one of the framework and have been prepared in accordance with public

benefit entity financial reporting standard 42; Prospective Financial Statements (PBE FRS 42).

### Accounting judgements and estimations

The preparation of the financial statements requires management to make judgements, estimates and assumptions concerning the future that affect the application of policies and reported amounts of assets, liabilities, revenue and expenses. These estimates and assumptions may differ from subsequent actual results. The judgements, estimates and assumptions are based on historical experience and other factors which are reviewed on an on-going basis.

Significant judgements, estimates and assumptions have been used for measurement of the following:

- The cost of our environmental obligations in respect to the closure of "Otaihanga" Landfill
- The valuation of infrastructural assets, forestry assets, parks and reserves

### Basis of preparation

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$'000) unless otherwise stated. The functional currency of the council is New Zealand dollars.

The council, which is authorised to do so and believes that the assumptions underlying these prospective financial statements prepared in accordance with PBE FRS 42 are appropriate, has approved these prospective financial statements for distribution on 25 June 2015.

The council and management of the Kāpiti Coast District Council accept responsibility for the preparation of the prospective financial statements, including the appropriateness of the assumptions underlying the prospective financial statements and all other required disclosures.

No actual financial results have been incorporated within the prospective financial statements.

The purpose for which the prospective financial statements have been prepared is to enable the public to participate in the decision making processes as to the services to be provided by the Kāpiti Coast District Council over the financial years from 2015/16 to 2034/35, to provide a broad accountability mechanism of the council to the community and to comply with the reporting requirements of the Local Government Act 2002 in presenting the long term plan.

The information contained within these prospective financial statements may not be suitable for use in another capacity.

For further information see the significant forecasting assumptions contained in the long term plan.

## 2. Significant accounting policies

The following accounting policies which materially affect the measurement of results and financial position have been applied consistently to all periods reflected in these prospective financial statements:

## Revenue

Revenue is recognised to the extent that it is probable that the economic benefits or service potential will flow to the Council and the revenue can be reliably measured, regardless of when the payment is made.

Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

### *Revenue from non-exchange transactions*

#### *General and targeted rates*

General and targeted rates are set annually by way of a resolution by council. Council recognises revenue from rates when the rates are set and the rates assessments have been provided. Rates revenue is measured at the amount assessed, which is the fair value of the cash received or receivable. Rates are invoiced in quarterly instalments within the year.

#### *Rates collected on behalf of Greater Wellington Regional Council*

Rates collected on behalf of Greater Wellington Regional Council (GWRC) are not recognised in the prospective financial statements as the council is acting as an agent for the GWRC.

#### *Government grants*

Revenues from non-exchange transactions with the government and government agencies are recognised when council obtains control of the transferred asset (cash, goods, services, or property), and:

- it is probable that the economic benefits or service potential related to the asset will flow to council and can be measured reliably; and

- the transfer is free from conditions that require the asset to be refunded or returned to the government if the conditions are not fulfilled.

Revenue from government grants and funding is measured at the fair value of the assets (cash, goods, services, or property) transferred over to council at the time of transfer.

To the extent that there is a condition attached that would give rise to a liability to repay the grant amount or to return the granted asset, a deferred revenue liability is recognised instead of revenue. Revenue is recognised only once council has satisfied these conditions.

#### *Fines and penalties*

Council recognises revenue from fines and penalties (such as traffic and parking infringements) when the notice of infringement or breach is served by council.

#### *Direct charges – subsidised*

##### *(i) Rendering of services*

Rendering of services at a price that is not approximately equal to the value of the service provided by council is considered a non-exchange transaction. This includes rendering of services where the price does not allow council to fully recover the cost of providing the service (such as resource consents, building consents, water connections, dog licensing, etc.), and where the shortfall is subsidised by income from other activities, such as rates. Generally there are no conditions attached to such revenue.

Revenue from such subsidised services is recognised when council issues the invoice or bill for the service. Revenue is recognised at the amount of the invoice or bill, which is the fair value of the cash received or receivable for the service. Revenue is recognised by reference to the stage of completion of the service to

the extent that council has an obligation to refund the cash received from the service (or to the extent that the customer has the right to withhold payment from council for the service) if the service is not completed.

##### *(iii) Sale of goods*

A sale of goods at a price that is not approximately equal to the value of the goods provided by council is considered a non-exchange transaction. This includes sales of goods where the price does not allow council to fully recover the cost of producing the goods and where the shortfall is subsidised by income from other activities such as rates.

Revenue from the sale of such subsidised goods is recognised when council issues the invoice or bill for the goods. Revenue is recognised at the amount of the invoice or bill, which is the fair value of the cash received or receivable for the goods.

#### *Donated or vested assets*

Where a physical asset is acquired for nil or nominal consideration, the fair value of the asset received is recognised as revenue. Assets vested to council are recognised as revenue when control over the asset is transferred to council.

### *Revenue from exchange transactions*

#### *Direct charges – full cost recovery*

##### *(i) Targeted water rates by meter*

Water rates are based on a fixed portion plus a volumetric charge for usage once the service has been delivered.



### *(iii) Sale of goods*

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually on delivery of the goods, and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to council.

### *Development and financial contributions*

Development and financial contributions are recognised as revenue when council has the right to receive the funds for which the contribution was levied.

### *Interest revenue*

Interest income is recognised when earned using the effective interest rate method.

### *Rental revenue*

Rental revenue arising from operating leases is accounted for on a straight-line basis over the lease terms and is included in revenue in surplus or deficit in the statement of comprehensive revenue and expense due to its operating nature.

### *Other gains and losses*

Other gains and losses include fair value adjustments on financial instruments at fair value through surplus or deficit.

## **Expenses**

### *Other operating expenses*

### *Grants and sponsorships*

Discretionary grants (where approval or rejection is at council discretion) are recognised as expenditure when council approves the grant and communication to this effect is made to the applicant.

Non-discretionary grants (which are awarded if the criteria for the grant are met) are recognised as expenditure when the grant is approved.

### *Borrowing costs*

Borrowing costs, including interest expense are recognised as expenditure in the period in which they are incurred.

### *Operating leases (council as lessee)*

Council leases certain property, plant and equipment under operating leases. Payments made under these leases (net of any incentives received from the lessor) are expensed on a straight-line basis over the term of the lease.

### *Goods and services tax (GST)*

All items in the financial statements are stated exclusive of GST except for receivables and payables which include GST billed.

## **Assets**

### *Property, plant and equipment*

Property, plant and equipment is categorised into:

*Operational assets:* these are used to provide core council services (e.g. buildings, plant and equipment, library books).

*Infrastructural assets:* these are the fixed utility systems owned by council that are required for the infrastructure network to function. They include roading, water and storm water networks.

*Restricted assets:* the use or transfer of these assets is legally restricted. They include parks and reserves.

### *Initial recognition*

Property, plant and equipment is initially recognised at cost, or in the case of vested assets that are

acquired for nil or nominal cost, at fair value. The initial cost includes all costs (other than borrowing costs) that are directly attributable to constructing or acquiring the asset and bringing it into the location and condition necessary for its intended use.

### *Subsequent costs*

Subsequent expenditure that extends or expands the assets service potential is capitalised.

The costs of day-to-day servicing of property, plant and equipment are expensed as they are incurred.

### *Carrying value*

Property, plant and equipment is carried at historical cost less accumulated depreciation and impairment, except for land, buildings and infrastructural assets which are carried at fair value less depreciation and impairment.

### *Revaluation*

Valuations for council's land, buildings and infrastructural assets are performed with sufficient regularity to ensure their carrying amounts are maintained at fair value. The valuations are performed by independent qualified valuers. In addition, the carrying values are assessed annually to ensure that they do not differ materially from the asset's fair values. If there is a material difference, then off-cycle revaluations are performed on the relevant asset class.

Gains or losses arising on revaluation are recognised in other comprehensive revenue and expense and are accumulated in an asset revaluation reserve for the class of assets. Where this results in a debit balance in the reserve for a class of assets, the balance is expensed in surplus or deficit in the prospective statement of comprehensive revenue and expense. Any subsequent increase in value that offsets a previous decrease in value will be recognised firstly

in surplus or deficit in the prospective statement of comprehensive revenue and expense up to the amount previously expensed, with any remaining increase recognised in the revaluation reserve.

#### *Work in progress*

Capital work in progress is recognised at cost less impairment and is not depreciated.

The cost of projects within work in progress is transferred to the relevant asset class when the project is completed.

#### *Disposal*

Gains and losses on disposal of property, plant and equipment are recognised in surplus or deficit in the statement of comprehensive revenue and expense in the financial year in which they are sold. When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to accumulated funds.

#### *Depreciation*

Depreciation is charged on a straight-line basis at rates calculated to allocate the cost or valuation of an item of property, plant or equipment less any residual value, over its remaining useful life.

The residual value and useful life of an asset is reviewed and adjusted if applicable, at each financial year end.

Depreciation is charged on all assets other than land, certain parts of roading, river control and seawalls, that are composed of at least 80% base course and/or rocks, as these assets are considered to have unlimited useful lives. Regular inspections of these assets are undertaken to check for impairment. Depreciation is not charged on work in progress until such time as the asset under construction is in its intended location and in use.

| Asset category   | Estimated remaining useful life (years) |
|--|---|
| <i>Operational assets</i>                                |   |
| Buildings (adjusted for revaluation)                     | 6 – 100                                 |
| Computer equipment                                       | 4 – 5                                   |
| Furniture and chattels                                   | 2 – 25                                  |
| Heritage assets  | 100                                     |
| Library collection                                       | 3 – 7                                   |
| Motor vehicles   | 5                                       |
| Office equipment   | 4 – 10                                  |
| Other improvements                                       | 1 – 50                                  |
| Public art   | 10 – 25                                 |
| <i>Plant and machinery</i>                               |   |
| Heavy trucks, road machines                              | 5                                       |
| Tractors, trailers, heavy mowers                         | 3 – 10                                  |
| Other plant  | 1 – 10                                  |
| Otaihanga Landfill post closure                          | Remaining life is 13 years              |
| <i>Infrastructural assets (adjusted for revaluation)</i> |   |
| Bridges  | 10 – 99                                 |
| <i>Seawalls</i>  |   |
| Concrete, posts, rails, panels, rocks                    | 13 – 30                                 |
| <i>River control</i>                                     |   |
| Bank protection  | 45 – 101                                |

| Asset category                       | Estimated remaining useful life (years) |
|--------------------------------------|---|
| <i>Roading</i>                       |   |
| Basecourse (20% depreciable content) | 16                                      |
| Footpaths                            | 38                                      |
| Cycleways                            | 13 – 75                                 |
| Kerbs, culverts, lighting            | 14 – 39                                 |
| Surfacing                            | 6 – 12                                  |
| Traffic Modelling                    | 5 – 10                                  |
| <i>Stormwater</i>                    |   |
| Stormwater flood maps                | 10 – 15                                 |
| Pump stations, manholes, sumps       | 22 – 91                                 |
| Pipes                                | 72 – 77                                 |
| <i>Wastewater</i>                    |   |
| Pump stations                        | 5 – 80                                  |
| Manholes, cleaning eyes              | 60 – 64                                 |
| Pipes                                | 42 – 83                                 |
| Treatment plant                      | 28 – 38                                 |
| <i>Water</i>                         |   |
| Storage                              | 21 – 50                                 |
| Headworks, booster stations, pipes   | 4 – 83                                  |
| Hydrants, valves, tobies             | 54 – 83                                 |
| Meters                               | 15                                      |
| Pipes                                | 70                                      |
| Treatment plant                      | 14 – 19                                 |

### *Forestry assets*

Forestry assets are carried at fair value less estimated costs to sell. They are revalued annually by an independent qualified valuer.

Gains or losses arising on revaluation are recognised in surplus or deficit in the statement of comprehensive revenue and expense. Costs incurred to maintain the forests are expensed in the period they are incurred.

### *Intangible assets*

#### *Computer software*

Computer software is carried at cost, less any accumulated amortisation and impairment losses.

Computer software is initially capitalised on the basis of the costs incurred to either develop or acquire it and bring it to the location and condition required for its intended use. Amortisation on a straight-line basis over the period of useful life begins from the time the asset is available for use. The estimated useful life of computer software is 3 – 5 years.

Realised gains/losses on disposal of intangible assets are recognised in surplus or deficit in the statement of comprehensive revenue and expense.

#### *Carbon credits*

New Zealand carbon units (NZUs) were received at nil cost from the New Zealand Emission Trading Scheme (the scheme) in respect of forestry asset, when the scheme was first established. The credits are recognised at fair value on acquisition.

Carbon credits are not amortised, but are instead tested for impairment annually and are de-recognised when used to satisfy carbon emission obligations.

### *Inventories*

Inventories are valued at cost, adjusted when applicable, for any loss of service potential. The amount of write-down for the loss of service is recognised in surplus or deficit in the statement of comprehensive revenue and expense. Cost is determined on a weighted average basis.

### *Non-current assets held for sale*

Non-current assets held for sale are measured at the lower of the carrying amount and fair value, less selling costs. Non-current assets are assessed to be 'held for sale' if it is highly probable that the asset is available for immediate sale in its present condition, the sale is expected to be completed within one year from balance date, and the carrying amount will be recovered through a sale transaction rather than through continuing use.

Any impairment losses for write-downs of non-current assets held for sale are recognised in surplus or deficit in the statement of comprehensive revenue and expense. Any increases in fair value (less costs to sell) are recognised up to the level of any impairment losses that have been previously recognised.

Non-current assets are not depreciated or amortised while they are classified as held for sale.

### *Impairment*

The carrying value of assets held at historical cost less accumulated depreciation are reviewed at least annually to determine if there is an indication of impairment. Where an asset's recoverable amount is less than its carrying amount, it will be reported at its recoverable amount and an impairment loss will be recognised. The recoverable amount is the higher of an item's fair value less costs to sell and value in use. Losses resulting from impairment are reported in

surplus or deficit within the statement of comprehensive revenue and expense.

## **Liabilities**

### *Employee benefit liabilities*

#### *Short term employee entitlements*

Employee entitlements for salaries and wages, annual leave, long service leave, sick leave, and other such benefits are recognised in surplus or deficit in the statement of comprehensive revenue and expense when they accrue to employees. Employee entitlements to be settled within 12 months are reported at the amount expected to be paid.

A liability for sick leave is recognised to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent it will be used by staff to cover those future absences.

#### *Long term employee entitlements*

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement, contractual entitlement information; and
- present value of the estimated future cash flows.

### *Employer contribution to pension schemes*

Contributions to defined contribution retirement schemes such as KiwiSaver, are recognised in surplus or deficit in the statement of comprehensive revenue and expense as they fall due.

### *Provisions*

A provision is recognised in the statement of financial position when council has a present obligation as a result of a past event, it is probable that expenditure will be required to settle the obligation and a reliable estimate of the obligation can be made. Provisions are measured at the expenditure expected to be required to settle the obligation. Liabilities and provisions to be settled beyond 12 months are recorded at their present value.

## **Financial assets and liabilities**

Financial assets and liabilities include cash and cash equivalents, receivables (net of prepayments), community loans, and other interest-bearing assets, investments in unlisted shares, trade and other payables and borrowings.

### *Financial assets*

Council's financial assets are classified into the following categories for the purpose of measurement:

#### *Loans and receivables*

These are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, excluding assets classified as 'held for trading' or classified as 'available for sale'. This classification includes cash and cash equivalents and trade receivables.

They are initially recognised at fair value. Loans and receivables with maturities beyond 12 months are

subsequently measured at amortised cost using the effective interest method, less any impairment.

Gains or losses when the asset is impaired or sold are recognised in surplus or deficit in the statement of comprehensive revenue and expense.

### *Financial assets at fair value through surplus or deficit*

Financial assets in this category include derivatives and financial assets that are held for trading. They are initially recognised at fair value and subsequent measurement is on the same basis, i.e. fair value. Gains or losses on revaluation or impairment are recognised in surplus or deficit in the statement of comprehensive revenue and expense.

### *Held to maturity investments*

These are non-derivative financial assets with fixed or determinable payments and fixed maturities that council has the intention and ability to hold to maturity. They are initially recorded at fair value, and subsequently measured at amortised cost using the effective interest method, less any impairment. Gains or losses when the asset is impaired or settled are recognised in surplus or deficit in the statement of comprehensive revenue and expense. If the asset is an equity instrument that does not have a quoted price in an active market and fair value cannot be reliably measured, the asset is measured at cost.

### *Available for sale financial assets*

These are non-derivative financial assets that are designated as available for sale or do not fall within any of the above classifications of (a) loans and receivables, (b) held-to-maturity investments, or (c) financial assets at fair value through operating surplus or deficit.

They are initially recorded at fair value plus

transaction costs directly attributable to the acquisition or issue, and are subsequently measured at fair value less any impairment.

Any gains or losses are recognised in other comprehensive revenue and expense, except for impairment losses which are recognised in surplus or deficit in the statement of comprehensive revenue and expense.

### *Financial liabilities*

#### *Trade and other payables*

Trade and other payables are initially recognised at fair value. Those with maturities beyond 12 months are subsequently measured at amortised cost using the effective interest rate method.

### *Borrowings*

Borrowings are initially recognised at fair value and are subsequently measured at amortised cost using the effective interest rate method.

### *Derivative financial instruments*

Council uses derivative financial instruments in the form of interest rate swaps to manage interest rate risks arising from borrowing activities. In accordance with its treasury management policy, council does not hold or issue derivative financial instruments for trading purposes.

Derivatives are initially recognised at fair value based on quoted market prices, and subsequently re-measured to fair value at the end of each reporting period. Fair value is determined by reference to quoted prices for similar instruments in an active market. Fair value gains or losses on revaluation are recognised in surplus or deficit in the prospective statement of comprehensive revenue and expense.

Council has not adopted hedge accounting.

### *Impairment of financial assets*

Financial assets are assessed at each reporting period for impairment. For available for sale financial assets impairment is first recognised as a reversal of previously recorded revaluation reserve for that class of asset. Where no reserve is available, the impairment is recognised in the surplus/deficit in the prospective statement of comprehensive revenue and expense.

### **Equity**

Equity is the community's interest in council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of components to enable clearer identification of the specified uses of equity.

The components of public equity are accumulated funds, revaluation reserve, and reserves and special funds.

### *Reserves and special funds*

Restricted reserves are those subject to specific conditions accepted as binding by council which may not be revised by council without reference to the courts or a third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Council created reserves are reserves created by a council decision. We may alter them without reference to any third party or the courts. Transfers to and from these reserves are at our discretion.

### **Other**

### *Foreign currency translation*

Foreign currency transactions are translated into the New Zealand Dollar (NZD) using exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities in foreign currencies at balance date covered by forward exchange contract are

translated to NZD at the contracted rate. Where the balance is not covered by the forward exchange contract, it is translated at the rate of exchange at balance date. Foreign currency differences arising on translation are recognised in surplus or deficit in the statement of comprehensive revenue and expense.

### *Landfill aftercare costs*

Council, as operator of the Otaihangā Landfill, has a legal obligation under the resource consent to provide on-going maintenance and monitoring services at the landfill site post-closure. A provision for post-closure costs is recognised as a liability when the obligation for post-closure arises.

The provision is measured based on the present value of future cash flows expected to be incurred, taking into account future events including known change to legal requirements and technology. The provision includes all costs associated with landfill post-closure including final cover application and vegetation, incremental drainage control features, completing facilities for leachate collection and monitoring, completing facilities for water quality monitoring, and completing facilities for monitoring and recovery of gas.

Amounts provided for landfill post-closure are capitalised to the landfill asset.

The capitalised landfill asset is depreciated over its remaining useful life.

### *Allocation of overheads to significant activities*

For the purposes of reporting performance by activity, all overhead costs from support service functions are allocated to council's significant activities. The costs of internal services not already charged to activities are allocated as overheads using appropriate cost drivers such as actual usage, staff numbers and floor area.

Individual significant activity operating revenue and expenditure is stated inclusive of any internal revenues and internal charges.

The governance and tāngata whenua (i.e. elected members' costs) is reported as a separate activity as it represents a direct public service that is in itself a significant activity.

### *Judgement and uncertainty*

The information presented in the prospective financial statements is uncertain and the preparation requires the exercise of judgement. Actual financial results achieved for the period covered are likely to vary from the information presented, and the variations may be material. Events and circumstances may not occur as expected or may not have been predicted or council may subsequently take actions that differ from the proposed courses of action on which the prospective financial statements are based.

# Funding impact statements

## Funding impact statement – rating policies

### Definitions

#### Urban/rural rating areas of the district

The council has reviewed and adopted its urban and rural rating area maps and reviewed the differential levels in the rural rating areas. The maps are available at the Civic Administration Building and on the council's website.

| Kāpiti Coast District Council<br>rate codes and categories |                                       |
|--|---------------------------------------|
| Urban rating areas of the district                         |                                       |
| U1   | Paekākāriki urban rating area         |
|  | Paraparaumu/Raumati urban rating area |
|  | Waikanae urban rating area            |
|  | Ōtaki urban rating area               |
| Rural rating areas of the district                         |                                       |
| R1, R2, R3   | Paekākāriki rural rating area         |
|  | Paraparaumu/Raumati rural rating area |
|  | Waikanae rural rating area            |
|  | Ōtaki rural rating area               |

### Differentials

A differential system has been applied to the rural area to reflect its lower population density and demand for services. The differentials are:

| Kāpiti Coast District Council<br>differentials |   |                                |
|--|---|--------------------------------|
| Urban rating area                              |   | Percentage<br>of urban rate    |
| U1   | All rateable rating units   | 100%                           |
| Rural rating area                              |   | Percentage<br>of urban<br>area |
| R1   | Rural rating units less than 50 hectares excluding those properties in the rural village differential rating area   | 38%                            |
| R2   | Rural rating units equal to or greater than 50 hectares plus (rating units less than 50 hectares where a combination of these properties total greater than 50 hectares and form part of one farming operation) | 22%                            |
| R3   | Rural rating units which are identified in the rural village differential rating area maps.   | 70%                            |

These differentials will be applied to the districtwide general rate. At this stage the council is not inviting ratepayers to make lump sum contributions in relation to any targeted rate.

### Rating unit

The rating unit is determined by the Valuer General. It is generally a property which has one certificate of title but can include two or more certificate of titles or part certificate of titles, dependant on whether the land is owned by the same person or persons and is used jointly as a single unit and is contiguous.

### Rating definitions

#### Separately used or inhabited part of a rating unit

Separately used or inhabited part includes any part of the rating unit separately used or inhabited by the owner or any other person who has the right to use or inhabit that part by virtue of a tenancy, lease, licence or other agreement.

At a minimum, the land or premises intended to form the separately used or inhabited part of the rating unit must be capable of actual habitation, or actual use by persons for purposes of conducting a business.

For the avoidance of doubt, a rating unit that has only one use (for example, it does not have separate parts or is vacant land) is treated as being one separately used or inhabited part.

In relation to motels, hotels, hostels, lodges, camping grounds, licensed hotels and taverns, separately used or inhabited parts of a rating unit includes the following situations:

- Where a commercial business which provides part of their rating unit
  - for separate use as an entertainment area or for conference activities and/or any type of residential accommodation by virtue of an agreement requiring payment of a fee,
  - for accommodation (with or without fixed cooking and food preparation facilities), and
  - for parking areas for caravans/mobile homes with an electric power source and access to washing/toilet facilities.

| Districtwide water supply rate differential categories                        |   |
|---|---|
| General   | Means per separately used or inhabited part of a rating unit that is connected to the district's water supply   |
| Large scale   | Means rating units or separately used or inhabited parts of a rating unit where there are 20 or more units whose water is collectively supplied through one or more water meters and individual check meters have not been installed                    |
| Medium scale  | Means rating units or separately used or inhabited parts of a rating unit where there are 10 or more, but less than 20 units, whose water is collectively supplied through one or more water meters and individual check meters have not been installed |
| Motels, hotels, hostels, lodges, camping grounds, licensed hotels and taverns | Means per separately used or inhabited part of a rating unit connected to the district's water supply and used principally or exclusively as motels, hotels, hostels, lodges, camping grounds, licensed hotels and taverns                              |
| Serviceable   | Means rating units not connected to the district's water supply, but within 100 metres of a water main and capable of being connected   |

| Districtwide wastewater disposal rate differential categories |  |
|---|--|
| General   | Means all rating units connected to the Paraparaumu/Raumati/Waikanae or Ōtaki Wastewater Treatment Plants with one water closet or urinal other than rating units in the "Community" or "Educational" or "Recreational" or "Large Scale Commercial/Residential" categories. A rating unit used primarily as a residence for one household will not be treated as having more than one water closet |
| Community   | Means rating units connected to the sewerage system and used principally or exclusively as places of religious worship and instruction, marae, hospital and welfare homes, community health services and charitable institutions that provide maintenance or relief  |
| Educational   | Means rating units connected to the sewerage system and used exclusively or principally by schools (with the exception of school houses), colleges, polytechnics, children's health camps and early childhood centres  |
| Recreational  | Means rating units connected to the sewerage system and used principally or exclusively by recreational, sporting, other community organisations and council community properties  |
| Large Scale Commercial/Residential                            | Means rating units connected to the sewerage system and used for large scale commercial or residential purposes as characterised by having more than one water closet or urinal and residential rating units connected to the sewerage system and used primarily as a residence for more than one household  |
| Serviceable   | Means rating units not connected to the sewerage system but within 30 metres of a sewer main and capable of being connected  |

Notes:

- The council does not assess a uniform annual general charge.
- The districtwide general rate is based on the land value of each rating unit.
- The funding mechanisms as specified for the 2015/16 financial year will continue for future years, unless otherwise stated or are changed by way of a review of the Revenue and Financing Policy.



## Rate instalment payment dates

All property rates (including Hautere/Te Horo water supply rate) will be payable in four instalments as described below:

| Property rate instalment payment dates |                  |                  |
|--|------------------|------------------|
| Instalment                             | Due dates        | Penalty dates    |
| Instalment one                         | 4 September 2015 | 5 September 2015 |
| Instalment two                         | 4 December 2015  | 5 December 2015  |
| Instalment three                       | 4 March 2016     | 5 March 2016     |
| Instalment four                        | 7 June 2016      | 8 June 2016      |

All payments made will be receipted against the earliest outstanding amount in accordance with authorised accounting procedures.

All water rates (excluding the Hautere/Te Horo water supply rate) will be payable as described below:

## Water rates

All water rates (excluding the Hautere/Te Horo water supply rate) will be invoiced separately on a quarterly basis dependent on when the water meters are read. The due dates will be specified on the invoice.

All payments made will be receipted against the earliest water rate outstanding amount in accordance with authorised accounting procedures.

## Penalties

The council will apply the following penalties on unpaid property rates in accordance with Sections 57 and 58 of the Local Government (Rating) Act 2002:

- A charge of ten per cent (10%) on so much of any property rate instalment that has been assessed after 1 July 2015 and which remains unpaid after the due dates above, to be added on the penalty dates above.
- A charge of ten per cent (10%) on so much of any property rates levied or assessed before 1 July 2015 which remain unpaid will be added on 8 July 2015.
- A charge of ten per cent (10%) on any current portion of a water rates invoice assessed after 1 July 2015 which remain unpaid after the due date specified on the invoice, to be added 20 working days after the due date.

## Rates for 2015/16

Notes: (GST inclusive) The rating definitions have been explained earlier in this policy.

### 1. Funding mechanism: rate – districtwide general

**Purposes applied:** districtwide general expenses including democratic services, general insurance, emergency management, public toilets and cemeteries, social wellbeing, environmental sustainability, districtwide coastal protection of the council's infrastructure and districtwide strategic flood protection and public contribution towards the following regulatory services which are not met by user charges: Resource consents, building consents, development management, environmental health, liquor licensing, hazardous substances environmental monitoring and animal control.

| Categories – rating areas | Rating basis                          | Revenue sought \$000 (incl. GST) |
|---------------------------|---------------------------------------|----------------------------------|
| U1                        | Rate in \$ of land value              | 22,602                           |
| R1                        | 38% of urban rate in \$ of land value |                                  |
| R2                        | 22% of urban rate in \$ of land value |                                  |
| R3                        | 70% of urban rate in \$ of land value |                                  |

| 2. Funding mechanism: targeted rate – community facilities rate   |   |                                  |
|---|---|----------------------------------|
| <b>Purposes applied:</b> Libraries, parks and reserves, swimming pools, public halls and community centres.   |   |                                  |
| Categories – rating areas   | Rating basis  | Revenue sought \$000 (incl. GST) |
| <i>Whole district</i><br>All rateable rating units, separately used or inhabited parts of a rating unit (excluding motels, camping grounds, hotels, hostels, lodges, licensed hotels and taverns).<br><br>Motels and camping grounds. | Fixed charge per separately used or inhabited part of a rating unit<br><br>30% base charge per separately used or inhabited part of a rating unit | 13,521                           |
| Hotels, hostels and lodges, licensed hotels and taverns.  | 200% base charge per separately used or inhabited part of a rating unit   |                                  |

| 3. Funding mechanism: targeted rate – districtwide roading rate  |   |                                  |
|--|---|----------------------------------|
| <b>Purposes applied:</b> All roading expenditure except for historic debt servicing costs.   |   |                                  |
| Categories – rating areas  | Rating basis  | Revenue sought \$000 (incl. GST) |
| <i>Whole district</i><br>All Rateable rating units, separately used or inhabited parts of a rating unit (excluding motels, camping grounds, hotels, hostels, lodges, licensed hotels and taverns)<br><br>Motels and camping grounds. | Fixed charge per separately used or inhabited part of a rating unit “base charge”<br><br>30% base charge per separately used or inhabited part of a rating unit | 5,094                            |
| Hotels, hostels and lodges, licensed hotels and taverns.   | 200% base charge per separately used or inhabited part of a rating unit   |                                  |

| 4. Funding mechanism: targeted rate – districtwide roading land value rate                 |                          |                                  |
|--|--------------------------|----------------------------------|
| <b>Purposes applied:</b> All roading expenditure except for historic debt servicing costs. |                          |                                  |
| Categories – rating areas  | Rating basis             | Revenue sought \$000 (incl. GST) |
| Whole district   | Rate in \$ of land value | 900                              |

| 5. Funding mechanism: targeted rate – districtwide stormwater rate  |                             |                                  |
|---|-----------------------------|----------------------------------|
| <b>Purposes applied:</b> Operating costs and loan servicing of stormwater in the district’s stormwater drainage areas.  |                             |                                  |
| Categories – rating areas   | Rating basis                | Revenue sought \$000 (incl. GST) |
| <ul style="list-style-type: none"> <li>• Paekākāriki stormwater drainage area</li> <li>• Paraparaumu/ Raumati stormwater drainage area</li> <li>• Waikanae stormwater drainage area</li> <li>• Ōtaki stormwater drainage area</li> </ul> <p>As defined in the drainage rating area maps</p> | Rate in \$ of capital value | 3,182                            |

## 6. Funding mechanism: targeted rate – districtwide water supply fixed rate

| Purposes applied: Water supply system   |  |                                  |
|---|--|----------------------------------|
| Categories – rating areas   | Rating basis   | Revenue sought \$000 (incl. GST) |
| General: All rating units connected to the district's water supply (excluding motels, camping grounds, hotels, hostels, lodges, licensed hotels and taverns, and large and medium scale rating units)   | 100% fixed charge per separately used or inhabited part of a rating unit | 4,671                            |
| Large scale rating units connected to the district's water supply: where the number of rating units or separately used or inhabited parts of a rating unit are 20 or more units whose water is collectively supplied through one or more water meters and individual check meters have not been installed                     | 80% base charge per separately used or inhabited part of a rating unit   |                                  |
| Medium scale rating units connected to the district's water supply: where the number of rating units or separately used or inhabited parts of a rating unit are 10 or more, but less than 20 units, whose water is collectively supplied through one or more water meters and individual check meters have not been installed | 90% fixed charge per separately used or inhabited part of a rating unit  |                                  |
| Motels/camping grounds/hotels/hostels/lodges/licensed hotels and taverns  | 200% fixed charge per separately used or inhabited part of a rating unit |                                  |
| Serviceable rating units not connected to the district's water supply, but within 100 metres of a water main and capable of being connected   | 100% fixed charge per rating unit  |                                  |

## 7. Funding mechanism: targeted rate – districtwide water supply volumetric rate

| Purposes applied: Water supply system                 |  |                                  |
|---|--|----------------------------------|
| Categories – rating areas                             | Rating basis                                 | Revenue sought \$000 (incl. GST) |
| All rating units provided with a metered water supply | Fixed rate per cubic metre of water consumed | 4,289                            |

## 8. Funding mechanism: targeted rate – Hautere/TeHoro water supply rate

| Purposes applied: Water supply system                      |   |                                  |
|--|---|----------------------------------|
| Categories – rating areas                                  | Rating basis  | Revenue sought \$000 (incl. GST) |
| All rating units connected to Hautere/Te Horo Water Supply | Fixed charge per unit of water (annual provision of 1 unit = 1m3 per day) | 270                              |

| 9. Funding mechanism: targeted rate – districtwide wastewater disposal rate   |   |                                  |
|---|---|----------------------------------|
| Purposes applied: Wastewater disposal   |   |                                  |
| Categories – rating areas   | Rating basis                                      | Revenue sought \$000 (incl. GST) |
| <i>Connected</i><br>A rating unit used primarily as a residence for one household shall not be treated as having more than one water closet.  |   | 8,189                            |
| All rating units characterised by one water closet or urinal other than rating units in the “Community” or “Educational” or “Recreational” or “Large Scale Commercial/Residential” categories                 | Fixed charge per rating unit “base charge”        |                                  |
| Community: Places of religious worship and instruction, Marae, hospital and welfare homes, community health services and charitable institutions that provide free maintenance or relief.                     | 50% fixed charge for every water closet or urinal |                                  |
| Educational: schools (with the exception of school houses), colleges, polytechnics, children’s health camps and early childhood centres   | 45% fixed charge for every water closet or urinal |                                  |
| Recreational, sporting and other community organisations, council community properties  | 25% fixed charge for every water closet or urinal |                                  |
| Rating units used for large scale commercial/ residential purposes as characterised by more than one water closet or urinal and residential rating units with more than one separately used or inhabited part | 50% fixed charge for every water closet or urinal |                                  |
| <i>Serviceable</i><br>Rating units not connected to a wastewater treatment plant but within 30 metres of a sewer main and is serviceable.   |   | 50% fixed charge per rating unit |

| 10. Funding mechanism: targeted rate – Paraparaumu/Raumati community rate  |                             |                                  |
|--|-----------------------------|----------------------------------|
| <b>Purposes applied:</b> Historic debt servicing costs of roading and stormwater activities, coastal protection and Paraparaumu/Raumati community board expenses. Matai Road industrial area improvements. |                             |                                  |
| Categories – rating areas  | Rating basis                | Revenue sought \$000 (incl. GST) |
| All rateable rating units in the Paraparaumu/Raumati urban and rural rating areas  | Rate in \$ of capital value | 106                              |

| 11. Funding mechanism: targeted rate – Waikanae community rate  |                             |                                  |
|---|-----------------------------|----------------------------------|
| <b>Purposes applied:</b> Historic debt servicing costs of roading and stormwater activities, Waikanae community board expenses. |                             |                                  |
| Categories – rating areas   | Rating basis                | Revenue sought \$000 (incl. GST) |
| All rateable rating units in the Waikanae urban and rural rating areas  | Rate in \$ of capital value | 134                              |

## 12. Funding mechanism: targeted rate – Ōtaki community rate

**Purposes applied:** Historic debt servicing costs for roading and stormwater activities, Ōtaki Community Board expenses, local grants and property expenses. Support for community initiatives of significance to the Ōtaki community, such as grants to the Ōtaki Heritage Bank Preservation Trust to assist with the funding of the museum activities

| Categories – rating areas   | Rating basis                | Revenue sought<br>\$000 (incl. GST) |
|---|-----------------------------|-------------------------------------|
| All rateable rating units in the Ōtaki urban and rural rating areas | Rate in \$ of capital value | 302                                 |

## 13. Funding mechanism: targeted rate – Paekākāriki community rate

**Purposes applied:** Paekākāriki Community Board expenses and historic servicing costs of roading, stormwater and coastal protection. Loan Servicing costs on a loan to the Paekākāriki Community Trust to assist with the refurbishment of St Peters Hall.

| Categories – rating areas   | Rating basis                | Revenue sought<br>\$000 (incl. GST) |
|---|-----------------------------|-------------------------------------|
| All rateable rating units in the Paekākāriki urban and rural rating areas | Rate in \$ of capital value | 81                                  |

**TOTAL (GST inclusive)**

**\$63,341**

## 14. Funding mechanism: targeted rate – water conservation device loan rate

**Purposes applied:** Repayment of interest free water conservation devices loans

| Categories – rating areas   | Rating basis                                    | Revenue sought<br>\$000 (incl. GST) |
|---|---|-------------------------------------|
| A targeted rate on those rating units that have received an interest free loan (maximum of \$5,000 per rating unit) for approved water conservation devices from the council that has not yet been fully repaid | 10% of the amount of the original loan plus GST | 58                                  |

### Analysis of total rates for 2015/16

|                                | Excl. GST<br>\$000 | Incl. GST<br>\$000 |
|--------------------------------|--------------------|--------------------|
| Rates (excluding water)        | 47,288             | 54,381             |
| Fixed water rates              | 4,062              | 4,671              |
| Volumetric water rates         | 3,730              | 4,289              |
| <b>Total</b>                   | <b>55,080</b>      | <b>63,341</b>      |
|                                |                    |                    |
| Water conservation device loan | 50                 | 58                 |
| <b>Total</b>                   | <b>55,130</b>      | <b>63,399</b>      |

### Fixed charges

Set out below are the fixed charges for 2015/16.

| Fixed charges districtwide   | 2015-35 Long Term Plan<br>2015/16 (Incl GST)<br>\$ |
|------------------------------|--|
| Community facilities         | 504.50   |
| Roading                      | 190.00   |
| Wastewater rate              | 366.00   |
| Water supply rate            | 190.00   |
| Volumetric water supply rate | 0.99   |

# Paraparaumu/Raumati wards: urban examples 2015/16 rates (excluding water rate)

| Land value       | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roading charge | Community facilities charge | Local community rate | Stormwater charge | Sewer charge | Total rates | Annual rate increase | Annual % change |
|------------------|---------------|------------|------------------|--------------------------|------------------|----------------|-----------------------------|----------------------|-------------------|--------------|-------------|----------------------|-----------------|
|                  |               |            |                  |                          |                  |                |                             |                      |                   |              |             |                      |                 |
| 99,000           | 225,000       | 2013/14    | 266.31           | 144.10                   | 3.96             | 220.00         | 491.00                      | 3.09                 | 76.73             | 359.00       | 1,564.19    |                      |                 |
| 99,000           | 225,000       | 2014/15    | 269.02           | 148.37                   | 17.82            | 240.00         | 475.50                      | 11.67                | 87.66             | 356.00       | 1,606.05    | 41.86                | 2.68            |
| 99,000           | 235,000       | 2015/16    | 488.99           | - *                      | 17.35            | 190.00         | 504.50                      | 4.51                 | 81.36             | 366.00       | 1,652.71    | 46.67                | 2.91            |
|                  |               |            |                  |                          |                  |                |                             |                      |                   |              |             |                      |                 |
| 175,000          | 330,000       | 2013/14    | 470.75           | 254.53                   | 7.00             | 220.00         | 491.00                      | 5.46                 | 112.53            | 359.00       | 1,920.47    |                      |                 |
| 175,000          | 330,000       | 2014/15    | 475.55           | 262.27                   | 31.50            | 240.00         | 475.50                      | 20.63                | 128.57            | 356.00       | 1,990.02    | 69.55                | 3.62            |
| 175,000          | 335,000       | 2015/16    | 864.38           | - *                      | 30.68            | 190.00         | 504.50                      | 6.43                 | 115.98            | 366.00       | 2,077.96    | 87.95                | 4.42            |
|                  |               |            |                  |                          |                  |                |                             |                      |                   |              |             |                      |                 |
| 355,000          | 490,000       | 2013/14    | 954.95           | 516.74                   | 14.20            | 220.00         | 491.00                      | 11.08                | 167.09            | 359.00       | 2,734.05    |                      |                 |
| 355,000          | 490,000       | 2014/15    | 964.68           | 532.04                   | 63.90            | 240.00         | 475.50                      | 41.85                | 190.90            | 356.00       | 2,864.87    | 130.82               | 4.78            |
| 355,000          | 485,000       | 2015/16    | 1,753.45         | - *                      | 62.23            | 190.00         | 504.50                      | 9.31                 | 167.91            | 366.00       | 3,053.40    | 188.53               | 6.58            |
|                  |               |            |                  |                          |                  |                |                             |                      |                   |              |             |                      |                 |
| Average Property |               |            |                  |                          |                  |                |                             |                      |                   |              |             |                      |                 |
| 187,000          | 403,000       | 2013/14    | 503.03           | 272.20                   | 7.48             | 220.00         | 491.00                      | 5.83                 | 137.42            | 359.00       | 1,995.96    |                      |                 |
| 187,000          | 403,000       | 2014/15    | 508.15           | 280.26                   | 33.66            | 240.00         | 475.50                      | 22.05                | 157.01            | 356.00       | 2,072.63    | 76.66                | 3.84            |
| 190,000          | 410,000       | 2015/16    | 938.47           | - *                      | 33.31            | 190.00         | 504.50                      | 7.87                 | 141.94            | 366.00       | 2,182.09    | 109.46               | 5.28            |

\*consolidated into the districtwide general rate



# Paraparaumu/Raumati wards: rural examples 2015/16 rates (excluding water rate)

| Land value         | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roothing charge | Community facilities charge | Local community rate | Stormwater charge |  | Total rates | Annual rate increase | Annual % change |
|--------------------|---------------|------------|------------------|--------------------------|------------------|-----------------|-----------------------------|----------------------|-------------------|--|-------------|----------------------|-----------------|
| 83,000             | 220,000       | 2013/14    | 84.83            | 45.91                    | 3.32             | 220.00          | 491.00                      | 0.98                 | 75.02             |  | 921.06      |                      |                 |
| 83,000             | 220,000       | 2014/15    | 85.71            | 47.27                    | 14.94            | 240.00          | 375.50                      | 3.72                 | 85.71             |  | 952.84      | 31.79                | 3.45            |
| 83,000             | 220,000       | 2015/16    | 155.78           | -*                       | 14.55            | 190.00          | 504.50                      | 4.22                 | 76.16             |  | 945.22      | -7.62                | -0.80           |
|                    |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |
| 140,000            | 670,000       | 2013/14    | 143.08           | 77.43                    | 5.60             | 220.00          | 491.00                      | 1.65                 | -                 |  | 938.77      |                      |                 |
| 140,000            | 670,000       | 2014/15    | 144.56           | 79.73                    | 25.20            | 240.00          | 475.50                      | 6.27                 | -                 |  | 971.27      | 32.50                | 3.46            |
| 140,000            | 670,000       | 2015/16    | 262.77           | -*                       | 24.54            | 190.00          | 504.50                      | 12.86                | -                 |  | 994.67      | 23.41                | 2.41            |
|                    |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |
| 395,000            | 470,000       | 2013/14    | 403.69           | 218.47                   | 15.80            | 220.00          | 491.00                      | 4.66                 | -                 |  | 1,353.63    |                      |                 |
| 395,000            | 470,000       | 2014/15    | 407.88           | 224.95                   | 71.10            | 240.00          | 475.50                      | 17.70                | -                 |  | 1,437.13    | 83.50                | 6.17            |
| 395,000            | 470,000       | 2015/16    | 741.38           | -*                       | 69.24            | 190.00          | 504.50                      | 9.02                 | -                 |  | 1,514.14    | 77.02                | 5.36            |
|                    |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |
| 560,000            | 1,100,000     | 2013/14    | 331.52           | 179.31                   | 22.40            | 220.00          | 491.00                      | 6.22                 | -                 |  | 1,248.10    |                      |                 |
| 560,000            | 1,100,000     | 2014/15    | 334.77           | 184.63                   | 100.80           | 240.00          | 475.50                      | 14.50                | -                 |  | 1,350.20    | 102.11               | 8.18            |
| 560,000            | 1,100,000     | 2015/16    | 608.55           | -*                       | 98.17            | 190.00          | 504.50                      | 21.12                | -                 |  | 1,422.34    | 72.14                | 5.34            |
| [Over 50 Hectares] |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |
|                    |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |
| Average Property   |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |
| 317,000            | 636,000       | 2013/14    | 323.97           | 175.33                   | 12.68            | 220.00          | 491.00                      | 3.74                 | -                 |  | 1,226.73    |                      |                 |
| 317,000            | 636,000       | 2014/15    | 327.33           | 180.53                   | 57.06            | 240.00          | 475.50                      | 14.20                | -                 |  | 1,294.63    | 67.90                | 5.54            |
| 317,000            | 636,000       | 2015/16    | 594.98           | -*                       | 55.57            | 190.00          | 504.50                      | 12.21                | -                 |  | 1,357.26    | 62.63                | 4.84            |
|                    |               |            |                  |                          |                  |                 |                             |                      |                   |  |             |                      |                 |

\*consolidated into the districtwide general rate

# Waikanae ward: urban examples 2015/16 rates (excluding water rate)

| Land value       | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roading charge | Community facilities charge | Local community rate | Stormwater rate | Sewer charge | Total rates | Annual rate increase | Annual % change |
|------------------|---------------|------------|------------------|--------------------------|------------------|----------------|-----------------------------|----------------------|-----------------|--------------|-------------|----------------------|-----------------|
|                  |               |            |                  |                          |                  |                |                             |                      |                 |              |             |                      |                 |
| 115,000          | 250,000       | 2013/14    | 309.35           | 167.39                   | 4.60             | 220.00         | 491.00                      | 12.68                | 85.25           | 359.00       | 1,649.28    |                      |                 |
| 115,000          | 250,000       | 2014/15    | 312.50           | 172.35                   | 20.70            | 240.00         | 475.50                      | 10.75                | 97.40           | 356.00       | 1,685.20    | 35.93                | 2.18            |
| 115,000          | 250,000       | 2015/16    | 568.02           | -*                       | 20.16            | 190.00         | 504.50                      | 11.00                | 86.55           | 366.00       | 1,746.23    | 61.02                | 3.62            |
|                  |               |            |                  |                          |                  |                |                             |                      |                 |              |             |                      |                 |
| 195,000          | 340,000       | 2013/14    | 524.55           | 283.84                   | 7.80             | 220.00         | 491.00                      | 21.51                | 115.94          | 359.00       | 2,023.64    |                      |                 |
| 195,000          | 340,000       | 2014/15    | 529.89           | 292.25                   | 35.10            | 240.00         | 475.50                      | 18.23                | 132.46          | 356.00       | 2,079.44    | 55.80                | 2.76            |
| 225,000          | 350,000       | 2015/16    | 1,111.34         | -*                       | 39.44            | 190.00         | 504.50                      | 15.40                | 121.17          | 366.00       | 2,347.86    | 268.42               | 12.91           |
|                  |               |            |                  |                          |                  |                |                             |                      |                 |              |             |                      |                 |
| 520,000          | 680,000       | 2013/14    | 1,398.80         | 756.91                   | 20.80            | 220.00         | 491.00                      | 57.36                | 231.88          | 359.00       | 3,535.75    |                      |                 |
| 520,000          | 680,000       | 2014/15    | 1,413.05         | 779.32                   | 93.60            | 240.00         | 475.50                      | 48.62                | 264.93          | 356.00       | 3,671.02    | 135.27               | 3.83            |
| 520,000          | 670,000       | 2015/16    | 2,568.44         | -*                       | 91.16            | 190.00         | 504.50                      | 29.48                | 231.95          | 366.00       | 3,981.53    | 310.51               | 8.46            |
|                  |               |            |                  |                          |                  |                |                             |                      |                 |              |             |                      |                 |
| Average Property |               |            |                  |                          |                  |                |                             |                      |                 |              |             |                      |                 |
| 192,000          | 383,000       | 2013/14    | 516.48           | 279.48                   | 7.68             | 220.00         | 491.00                      | 21.18                | 130.60          | 359.00       | 2,025.42    |                      |                 |
| 192,000          | 383,000       | 2014/15    | 521.74           | 287.75                   | 34.56            | 240.00         | 475.50                      | 17.95                | 149.22          | 356.00       | 2,082.72    | 57.30                | 2.83            |
| 192,000          | 400,000       | 2015/16    | 948.35           | -*                       | 33.66            | 190.00         | 504.50                      | 17.60                | 138.48          | 366.00       | 2,198.58    | 115.86               | 5.56            |

\*consolidated into the districtwide general rate

# Waikanae ward: Rural examples 2015/16 rates (excluding water rate)

| Land value         | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roothing charge | Community facilities charge | Local community rate |  | Total rates | Annual rate increase | Annual % change |
|--------------------|---------------|------------|------------------|--------------------------|------------------|-----------------|-----------------------------|----------------------|--|-------------|----------------------|-----------------|
|                    |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
| 150,000            | 265,000       | 2013/14    | 282.45           | 152.84                   | 6.00             | 220.00          | 491.00                      | 11.58                |  | 1,163.87    |                      |                 |
| 150,000            | 265,000       | 2014/15    | 285.33           | 157.37                   | 27.00            | 240.00          | 475.50                      | 9.81                 |  | 1,195.01    | 31.14                | 2.68            |
| 150,000            | 265,000       | 2015/16    | 518.63           | -*                       | 26.30            | 190.00          | 504.50                      | 11.66                |  | 1,251.08    | 56.08                | 4.69            |
| [Rural Village]    |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
|                    |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
| 330,000            | 500,000       | 2013/14    | 337.26           | 182.52                   | 13.20            | 220.00          | 491.00                      | 13.83                |  | 1,257.81    |                      |                 |
| 330,000            | 500,000       | 2014/15    | 340.76           | 187.94                   | 59.40            | 240.00          | 475.50                      | 11.72                |  | 1,315.31    | 57.50                | 4.57            |
| 330,000            | 500,000       | 2015/16    | 619.38           | -*                       | 57.85            | 190.00          | 504.50                      | 22.00                |  | 1,393.73    | 78.42                | 5.96            |
|                    |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
| 820,000            | 1,000,000     | 2013/14    | 485.44           | 262.56                   | 32.80            | 220.00          | 491.00                      | 19.93                |  | 1,511.73    |                      |                 |
| 820,000            | 1,000,000     | 2014/15    | 490.20           | 270.35                   | 147.60           | 240.00          | 475.50                      | 16.89                |  | 1,640.54    | 128.81               | 8.52            |
| 820,000            | 1,000,000     | 2015/16    | 891.09           | -*                       | 143.75           | 190.00          | 504.50                      | 44.00                |  | 1,773.34    | 132.80               | 8.09            |
| [Over 50 Hectares] |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
|                    |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
| Average Property   |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |
| 399,000            | 656,000       | 2013/14    | 407.78           | 220.69                   | 15.96            | 220.00          | 491.00                      | 16.72                |  | 1,372.14    |                      |                 |
| 399,000            | 656,000       | 2014/15    | 412.01           | 227.33                   | 71.82            | 240.00          | 475.50                      | 14.16                |  | 1,440.72    | 68.58                | 5.00            |
| 399,000            | 660,000       | 2015/16    | 748.88           | -*                       | 69.94            | 190.00          | 504.50                      | 29.04                |  | 1,542.37    | 101.65               | 7.06            |
|                    |               |            |                  |                          |                  |                 |                             |                      |  |             |                      |                 |

\*consolidated into the districtwide general rate

# Ōtaki ward: urban examples 2015/16 rates (excluding water rate)

| Land value       | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roading charge | Community facilities charge | Local community rate | Community services levy | Storm water rate | Sewer charge | Total rates | Annual rate increase | Annual % change |
|------------------|---------------|------------|------------------|--------------------------|------------------|----------------|-----------------------------|----------------------|-------------------------|------------------|--------------|-------------|----------------------|-----------------|
| 59,000           | 147,000       | 2013/14    | 158.71           | 85.88                    | 2.36             | 220.00         | 491.00                      | 27.49                | 12.50                   | 50.13            | 359.00       | 1,407.07    |                      |                 |
| 59,000           | 147,000       | 2014/15    | 160.33           | 88.42                    | 10.62            | 240.00         | 475.50                      | 28.11                | 11.50                   | 57.27            | 356.00       | 1,427.75    | 20.68                | 1.47            |
| 59,000           | 140,000       | 2015/16    | 291.42           | -*                       | 10.34            | 190.00         | 504.50                      | 10.06                | -**                     | 48.47            | 366.00       | 1,420.79    | -6.97                | -0.49           |
| 100,000          | 200,000       | 2013/14    | 269.00           | 145.56                   | 4.00             | 220.00         | 491.00                      | 46.60                | 12.50                   | 68.20            | 359.00       | 1,615.86    |                      |                 |
| 100,000          | 200,000       | 2014/15    | 271.74           | 149.87                   | 18.00            | 240.00         | 475.50                      | 47.65                | 11.50                   | 77.92            | 356.00       | 1,648.18    | 32.32                | 2.00            |
| 95,000           | 230,000       | 2015/16    | 469.23           | -*                       | 16.65            | 190.00         | 504.50                      | 39.22                | -**                     | 79.63            | 366.00       | 1,665.23    | 17.05                | 1.03            |
| 250,000          | 335,000       | 2013/14    | 672.50           | 363.90                   | 10.00            | 220.00         | 491.00                      | 116.50               | 12.50                   | 114.24           | 359.00       | 2,359.64    |                      |                 |
| 250,000          | 335,000       | 2014/15    | 679.35           | 374.68                   | 45.00            | 240.00         | 475.50                      | 119.13               | 11.50                   | 130.52           | 356.00       | 2,431.67    | 72.03                | 3.05            |
| 240,000          | 350,000       | 2015/16    | 1,185.43         | -*                       | 42.07            | 190.00         | 504.50                      | 59.68                | -**                     | 121.17           | 366.00       | 2,468.85    | 37.18                | 1.53            |
| 250,000          | 400,000       | 2013/14    | 672.50           | 363.90                   | 10.00            | 220.00         | 491.50                      | 116.50               | 12.50                   | 136.40           | 359.00       | 2,381.80    |                      |                 |
| 250,000          | 400,000       | 2014/15    | 679.35           | 374.78                   | 45.00            | 240.00         | 475.50                      | 119.13               | 11.50                   | 155.84           | 356.00       | 2,456.99    | 75.19                | 3.16            |
| 250,000          | 400,000       | 2015/16    | 1,234.83         | -*                       | 43.83            | 190.00         | 504.50                      | 68.20                | -**                     | 138.48           | 366.00       | 2,545.83    | 88.84                | 3.62            |
| Average Property |               |            |                  |                          |                  |                |                             |                      |                         |                  |              |             |                      |                 |
| 114,000          | 237,000       | 2013/14    | 306.66           | 165.94                   | 4.56             | 220.00         | 491.00                      | 53.12                | 12.50                   | 80.82            | 359.00       | 1,693.60    |                      |                 |
| 114,000          | 237,000       | 2014/15    | 309.78           | 170.85                   | 20.52            | 240.00         | 475.50                      | 54.32                | 11.50                   | 92.34            | 356.00       | 1,730.81    | 37.21                | 2.20            |
| 108,000          | 245,000       | 2015/16    | 533.44           | -*                       | 18.93            | 190.00         | 504.50                      | 41.77                | -**                     | 84.82            | 366.00       | 1,739.47    | 8.66                 | 0.50            |

\*consolidated into the districtwide general rate

\*\* consolidated into the local community rate

# Ōtaki ward: rural examples 2015/16 rates (excluding water rate)

| Land value       | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roading charge | Community facilities charge | Local community rate | Community services levy | Hautere water charge |   | Total rates | Annual rate increase | Annual % change |
|------------------|---------------|------------|------------------|--------------------------|------------------|----------------|-----------------------------|----------------------|-------------------------|----------------------|---|-------------|----------------------|-----------------|
|                  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
| 155,000          | 300,000       | 2013/14    | 291.87           | 157.93                   | 6.20             | 220.00         | 491.00                      | 50.58                | 12.50                   | -                    |   | 1,230.07    |                      |                 |
| 155,000          | 300,000       | 2014/15    | 294.84           | 162.61                   | 27.90            | 240.00         | 475.50                      | 51.69                | 11.50                   | -                    |   | 1,264.04    | 33.97                | 2.76            |
| 147,000          | 285,000       | 2015/16    | 508.25           | -*                       | 25.77            | 190.00         | 504.50                      | 48.59                | -**                     | -                    | - | 1,277.11    | 13.07                | 1.03            |
| [Rural Village]  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
|                  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
| 510,000          | 950,000       | 2013/14    | 521.22           | 282.08                   | 20.40            | 220.00         | 491.00                      | 90.32                | 12.50                   | 270.00               |   | 1,907.52    |                      |                 |
| 510,000          | 950,000       | 2014/15    | 526.63           | 290.45                   | 91.80            | 240.00         | 475.50                      | 92.36                | 11.50                   | 325.50               |   | 2,053.73    | 146.21               | 7.66            |
| 510,000          | 950,000       | 2015/16    | 957.22           | -*                       | 89.40            | 190.00         | 504.50                      | 161.98               | -**                     | 336.00               |   | 2,239.10    | 185.37               | 9.03            |
|                  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
| 450,000          | 1,200,000     | 2013/14    | 459.90           | 248.90                   | 18.00            | 440.00         | 982.00                      | 79.70                | 12.50                   | -                    |   | 2,241.00    |                      |                 |
| 450,000          | 1,200,000     | 2014/15    | 464.67           | 256.28                   | 81.00            | 480.00         | 951.00                      | 81.50                | 11.50                   | -                    |   | 2,325.94    | 84.95                | 3.79            |
| 450,000          | 1,200,000     | 2015/16    | 844.61           | -*                       | 78.89            | 380.00         | 1,009.00                    | 204.60               | -**                     | -                    |   | 2,517.09    | 191.15               | 8.22            |
| [Two Dwellings]  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
|                  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
| Average Property |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |
| 342,000          | 545,000       | 2013/14    | 349.52           | 189.16                   | 13.68            | 220.00         | 491.00                      | 60.57                | 12.50                   | 270.00               |   | 1,606.43    |                      |                 |
| 342,000          | 545,000       | 2014/15    | 353.15           | 194.77                   | 61.56            | 240.00         | 475.50                      | 61.94                | 11.50                   | 325.50               |   | 1,723.91    | 117.48               | 7.31            |
| 330,000          | 545,000       | 2015/16    | 619.38           | -*                       | 57.85            | 190.00         | 504.50                      | 92.92                | -**                     | 336.00               |   | 1,800.65    | 76.73                | 4.45            |
|                  |               |            |                  |                          |                  |                |                             |                      |                         |                      |   |             |                      |                 |

\* consolidated into the districtwide general rate

\*\* consolidated into the local community rate

Paekākāriki ward: urban examples 2015/16 rates (excluding water rate)

| Land value       | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roading charge | Community facilities charge | Community services levy | Local community rate | Stormwater rate | Total rates | Annual rate increase | Annual % change |
|------------------|---------------|------------|------------------|--------------------------|------------------|----------------|-----------------------------|-------------------------|----------------------|-----------------|-------------|----------------------|-----------------|
|                  |               |            |                  |                          |                  |                |                             |                         |                      |                 |             |                      |                 |
| 160,000          | 305,000       | 2013/14    | 430.40           | 232.90                   | 6.40             | 220.00         | 491.00                      | 24.00                   | 32.16                | 104.01          | 1,540.86    |                      |                 |
| 160,000          | 305,000       | 2014/15    | 434.78           | 239.79                   | 28.80            | 240.00         | 475.50                      | 22.50                   | 41.71                | 118.83          | 1,601.92    | 61.06                | 3.96            |
| 160,000          | 335,000       | 2015/16    | 790.29           | -*                       | 28.05            | 190.00         | 504.50                      | -**                     | 70.99                | 115.98          | 1,699.80    | 97.88                | 6.11            |
|                  |               |            |                  |                          |                  |                |                             |                         |                      |                 |             |                      |                 |
| 255,000          | 480,000       | 2013/14    | 685.95           | 3071.18                  | 10.20            | 220.00         | 491.00                      | 24.00                   | 51.26                | 163.68          | 2,017.26    |                      |                 |
| 255,000          | 480,000       | 2014/15    | 662.94           | 382.17                   | 45.90            | 240.00         | 475.50                      | 22.50                   | 66.48                | 187.01          | 2,112.49    | 95.23                | 4.72            |
| 255,000          | 500,000       | 2015/16    | 1,259.52         | -*                       | 44.70            | 190.00         | 504.50                      | -**                     | 105.95               | 173.10          | 2,277.77    | 165.28               | 7.82            |
|                  |               |            |                  |                          |                  |                |                             |                         |                      |                 |             |                      |                 |
| 550,000          | 720,000       | 2013/14    | 1,479.50         | 800.58                   | 22.00            | 220.00         | 491.00                      | 24.00                   | 110.55               | 245.52          | 3,393.15    |                      |                 |
| 550,000          | 720,000       | 2014/15    | 1,494.57         | 824.29                   | 99.00            | 240.00         | 475.50                      | 22.50                   | 143.39               | 280.51          | 3,579.75    | 186.60               | 5.50            |
| 550,000          | 730,000       | 2015/16    | 2,716.62         | -*                       | 96.42            | 190.00         | 504.50                      | -**                     | 154.69               | 252.73          | 3,914.94    | 335.19               | 9.36            |
|                  |               |            |                  |                          |                  |                |                             |                         |                      |                 |             |                      |                 |
| Average Property |               |            |                  |                          |                  |                |                             |                         |                      |                 |             |                      |                 |
| 260,000          | 429,000       | 2013/14    | 699.40           | 378.46                   | 10.40            | 220.00         | 491.00                      | 24.00                   | 52.26                | 146.29          | 2,021.81    |                      |                 |
| 260,000          | 429,000       | 2014/15    | 706.52           | 389.66                   | 46.80            | 240.00         | 475.50                      | 22.50                   | 67.78                | 167.14          | 2,115.91    | 94.10                | 4.65            |
| 260,000          | 455,000       | 2015/16    | 1,284.22         | -*                       | 45.58            | 190.00         | 504.50                      | -**                     | 96.41                | 157.52          | 2,278.23    | 162.33               | 7.67            |

\*consolidated into the districtwide general rate

\*\* consolidated into the local community rate

Paekākāriki ward: rural examples 2015/16 rates (excluding water rate)

| Land value            | Capital value | Rates year | D/W general rate | Regulatory services rate | D/W roading rate | Roading charge | Community facilities charge | Community services levy | Local community rate | Total rates | Annual rate increase | Annual % change |
|-----------------------|---------------|------------|------------------|--------------------------|------------------|----------------|-----------------------------|-------------------------|----------------------|-------------|----------------------|-----------------|
| 220,000               | 600,000       | 2013/14    | 224.84           | 121.68                   | 8.80             | 440.00         | 982.00                      | 24.00                   | 16.72                | 1,818.04    |                      |                 |
| 220,000               | 600,000       | 2014/15    | 227.17           | 125.29                   | 39.60            | 480.00         | 951.00                      | 22.50                   | 21.80                | 1,867.36    | 49.32                | 2.71            |
| 220,000               | 470,000       | 2015/16    | 412.92           | -*                       | 38.57            | 380.00         | 1,009.00                    | -**                     | 99.59                | 1,940.08    | 72.71                | 3.89            |
| [Two Occupiers/ Uses] |               |            |                  |                          |                  |                |                             |                         |                      |             |                      |                 |
| 610,000               | 610,000       | 2013/14    | 361.12           | 195.32                   | 24.40            | 220.00         | 491.00                      | 24.00                   | 26.84                | 1,342.68    |                      |                 |
| 610,000               | 610,000       | 2014/15    | 364.66           | 201.12                   | 109.80           | 240.00         | 475.50                      | 22.50                   | 34.95                | 1,448.53    | 105.85               | 7.88            |
| 610,000               | 610,000       | 2015/16    | 662.89           | -*                       | 106.93           | 190.00         | 504.50                      | -**                     | 129.26               | 1,593.58    | 145.05               | 10.01           |
| [50 Hectares]         |               |            |                  |                          |                  |                |                             |                         |                      |             |                      |                 |
| 1,050,000             | 1,475,000     | 2013/14    | 1,073.10         | 580.76                   | 42.00            | 440.00         | 982.00                      | 24.00                   | 79.80                | 3,221.66    |                      |                 |
| 1,050,000             | 1,475,000     | 2014/15    | 1,084.23         | 597.98                   | 189.00           | 480.00         | 951.00                      | 22.50                   | 104.06               | 3,428.76    | 207.11               | 6.43            |
| 1,050,000             | 1,475,000     | 2015/16    | 1,970.75         | -*                       | 184.07           | 380.00         | 1,009.00                    | -**                     | 312.55               | 3,856.36    | 427.60               | 12.47           |
| [Dwelling and Shop]   |               |            |                  |                          |                  |                |                             |                         |                      |             |                      |                 |
| Average Property      |               |            |                  |                          |                  |                |                             |                         |                      |             |                      |                 |
| 417,000               | 643,000       | 2013/14    | 426.17           | 230.64                   | 16.68            | 220.00         | 491.00                      | 24.00                   | 31.69                | 1,440.19    |                      |                 |
| 417,000               | 643,000       | 2014/15    | 430.59           | 237.48                   | 75.06            | 240.00         | 475.50                      | 22.50                   | 41.32                | 1,522.46    | 82.27                | 5.71            |
| 417,000               | 643,000       | 2015/16    | 782.67           | -*                       | 73.10            | 190.00         | 504.50                      | -**                     | 136.25               | 1,686.52    | 164.06               | 10.78           |

\*consolidated into the districtwide general rate

\*\* consolidated into the local community rate



# Funding impact statement – council-wide

| Prospective funding impact statement - council                           |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
| <b>Sources of operating funding</b>                                      |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties             | 9,857                    | 10,719                   | 11,424                   | 12,193                   | 13,182                   | 13,972                   | 14,039                   | 15,227                   | 15,788                   | 16,298                    | 17,123                    | 17,390                    | 17,893                    | 18,499                    | 19,514                    | 18,940                    | 20,580                    | 20,277                    | 21,390                    | 21,183                    |
| Targeted rates   | 30,862                   | 32,529                   | 33,605                   | 36,140                   | 37,435                   | 38,714                   | 41,476                   | 42,666                   | 43,982                   | 45,777                    | 47,318                    | 49,476                    | 51,320                    | 52,996                    | 54,635                    | 55,605                    | 57,395                    | 59,889                    | 61,193                    | 63,583                    |
| Grants and subsidies for operating purposes                              | 1,520                    | 1,587                    | 1,655                    | 1,729                    | 1,821                    | 1,870                    | 1,923                    | 1,981                    | 2,042                    | 2,110                     | 2,162                     | 2,215                     | 2,270                     | 2,326                     | 2,384                     | 2,442                     | 2,503                     | 2,564                     | 2,628                     | 2,693                     |
| Fees and charges   | 6,717                    | 6,778                    | 7,046                    | 7,253                    | 7,486                    | 7,468                    | 7,762                    | 7,860                    | 8,182                    | 8,358                     | 8,594                     | 8,925                     | 9,054                     | 9,457                     | 9,543                     | 10,046                    | 10,059                    | 10,716                    | 10,607                    | 11,347                    |
| Interest and dividends from investments                                  | 1,060                    | 1,094                    | 1,121                    | 1,149                    | 1,192                    | 1,227                    | 1,276                    | 1,328                    | 1,371                    | 1,416                     | 1,465                     | 1,510                     | 1,551                     | 1,616                     | 1,663                     | 1,711                     | 1,766                     | 1,874                     | 1,922                     | 1,983                     |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 388                      | 389                      | 394                      | 404                      | 413                      | 424                      | 436                      | 448                      | 460                      | 474                       | 486                       | 498                       | 509                       | 521                       | 534                       | 546                       | 559                       | 571                       | 585                       | 598                       |
| <b>Total operating funding</b>   | <b>50,404</b>            | <b>53,096</b>            | <b>55,245</b>            | <b>58,868</b>            | <b>61,529</b>            | <b>63,675</b>            | <b>66,912</b>            | <b>69,510</b>            | <b>71,825</b>            | <b>74,433</b>             | <b>77,148</b>             | <b>80,014</b>             | <b>82,597</b>             | <b>85,415</b>             | <b>88,273</b>             | <b>89,290</b>             | <b>92,862</b>             | <b>95,891</b>             | <b>98,325</b>             | <b>101,387</b>            |
| <b>Applications of operating funding</b>                                 |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers   | 47,320                   | 48,792                   | 50,467                   | 51,440                   | 53,406                   | 53,924                   | 55,684                   | 57,157                   | 58,878                   | 60,478                    | 62,424                    | 64,247                    | 66,357                    | 68,061                    | 70,699                    | 71,808                    | 74,901                    | 77,935                    | 80,830                    | 82,576                    |
| Finance costs  | 7,719                    | 8,011                    | 8,243                    | 8,607                    | 9,141                    | 9,430                    | 9,469                    | 9,574                    | 9,721                    | 9,741                     | 9,877                     | 10,043                    | 10,235                    | 10,198                    | 10,158                    | 10,391                    | 10,307                    | 9,880                     | 9,456                     | 9,300                     |
| Internal charges and overheads applied                                   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other operating funding applications                                     | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>                           | <b>55,039</b>            | <b>56,803</b>            | <b>58,710</b>            | <b>60,047</b>            | <b>62,547</b>            | <b>63,354</b>            | <b>65,153</b>            | <b>66,731</b>            | <b>68,599</b>            | <b>70,219</b>             | <b>72,301</b>             | <b>74,290</b>             | <b>76,592</b>             | <b>78,259</b>             | <b>80,857</b>             | <b>82,199</b>             | <b>85,208</b>             | <b>87,815</b>             | <b>90,286</b>             | <b>91,876</b>             |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                              | <b>(4,635)</b>           | <b>(3,707)</b>           | <b>(3,465)</b>           | <b>(1,179)</b>           | <b>(1,018)</b>           | <b>321</b>               | <b>1,759</b>             | <b>2,779</b>             | <b>3,226</b>             | <b>4,214</b>              | <b>4,847</b>              | <b>5,724</b>              | <b>6,005</b>              | <b>7,156</b>              | <b>7,416</b>              | <b>7,091</b>              | <b>7,654</b>              | <b>8,076</b>              | <b>8,039</b>              | <b>9,511</b>              |
| <b>Sources of capital funding</b>  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                             | 2,756                    | 2,186                    | 4,440                    | 4,508                    | 2,952                    | 6,616                    | 1,861                    | 1,917                    | 1,976                    | 2,041                     | 2,092                     | 2,143                     | 2,196                     | 2,250                     | 2,305                     | 2,362                     | 2,420                     | 2,479                     | 2,540                     | 2,603                     |
| Development and financial contributions                                  | 1,055                    | 1,081                    | 1,109                    | 1,140                    | 1,173                    | 1,207                    | 1,244                    | 1,286                    | 1,329                    | 1,377                     | 1,418                     | 1,460                     | 1,503                     | 1,547                     | 1,593                     | 1,639                     | 1,687                     | 1,737                     | 1,787                     | 1,841                     |
| Increase (decrease) in debt  | 14,554                   | 10,533                   | 14,491                   | 21,315                   | 15,364                   | 18,335                   | 10,644                   | 12,838                   | 10,269                   | 11,247                    | 14,980                    | 18,530                    | 20,162                    | 12,186                    | 22,115                    | 20,004                    | 10,558                    | 11,456                    | 11,892                    | 12,201                    |
| Gross proceeds from sale of assets                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                                  | <b>18,365</b>            | <b>13,800</b>            | <b>20,040</b>            | <b>26,963</b>            | <b>19,489</b>            | <b>26,158</b>            | <b>13,749</b>            | <b>16,041</b>            | <b>13,574</b>            | <b>14,665</b>             | <b>18,490</b>             | <b>22,133</b>             | <b>23,861</b>             | <b>15,983</b>             | <b>26,013</b>             | <b>24,005</b>             | <b>14,665</b>             | <b>15,672</b>             | <b>16,219</b>             | <b>16,645</b>             |
| <b>Application of capital funding</b>                                    |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service  | 14,670                   | 11,226                   | 14,598                   | 21,447                   | 15,608                   | 18,662                   | 10,896                   | 12,951                   | 10,545                   | 11,671                    | 15,117                    | 18,687                    | 20,961                    | 12,349                    | 22,677                    | 20,140                    | 10,656                    | 11,594                    | 12,246                    | 12,762                    |
| - to replace existing assets   | 8,556                    | 13,722                   | 8,123                    | 13,246                   | 14,399                   | 10,235                   | 8,982                    | 14,505                   | 12,687                   | 13,230                    | 15,062                    | 10,441                    | 10,782                    | 10,757                    | 12,496                    | 13,849                    | 15,570                    | 12,086                    | 14,117                    | 21,770                    |
| Increase (decrease) in reserves  | (9,496)                  | (14,855)                 | (6,146)                  | (8,909)                  | (11,536)                 | (2,418)                  | (4,370)                  | (8,636)                  | (6,432)                  | (6,022)                   | (6,842)                   | (1,271)                   | (1,877)                   | 33                        | (1,744)                   | (2,893)                   | (3,907)                   | 68                        | (2,105)                   | (8,376)                   |
| Increase (decrease) in investments                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                             | <b>13,730</b>            | <b>10,093</b>            | <b>16,575</b>            | <b>25,784</b>            | <b>18,471</b>            | <b>26,479</b>            | <b>15,508</b>            | <b>18,820</b>            | <b>16,800</b>            | <b>18,879</b>             | <b>23,337</b>             | <b>27,857</b>             | <b>29,866</b>             | <b>23,139</b>             | <b>33,429</b>             | <b>31,096</b>             | <b>22,319</b>             | <b>23,748</b>             | <b>24,258</b>             | <b>26,156</b>             |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                                | <b>4,635</b>             | <b>3,707</b>             | <b>3,465</b>             | <b>1,179</b>             | <b>1,018</b>             | <b>(321)</b>             | <b>(1,759)</b>           | <b>(2,779)</b>           | <b>(3,226)</b>           | <b>(4,214)</b>            | <b>(4,847)</b>            | <b>(5,724)</b>            | <b>(6,005)</b>            | <b>(7,156)</b>            | <b>(7,416)</b>            | <b>(7,091)</b>            | <b>(7,654)</b>            | <b>(8,076)</b>            | <b>(8,039)</b>            | <b>(9,511)</b>            |
| <b>FUNDING BALANCE</b>   | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

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## Prospective funding impact statement - access and transport

|  | Year 1       | Year 2         | Year 3         | Year 4         | Year 5         | Year 6         | Year 7         | Year 8         | Year 9         | Year 10        | Year 11        | Year 12        | Year 13        | Year 14        | Year 15        | Year 16        | Year 17        | Year 18        | Year 19        | Year 20        |
|--|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|  | 15/16        | 16/17          | 17/18          | 18/19          | 19/20          | 20/21          | 21/22          | 22/23          | 23/24          | 24/25          | 25/26          | 26/27          | 27/28          | 28/29          | 29/30          | 30/31          | 31/32          | 32/33          | 33/34          | 34/35          |
|  | \$000        | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          |
| <b>Sources of operating funding</b>                                      |              |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| General rate, uniform annual general charge, rates penalties             | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Targeted rates   | 4,869        | 5,537          | 5,856          | 7,517          | 7,504          | 8,386          | 9,644          | 10,060         | 10,238         | 10,795         | 10,913         | 11,435         | 11,313         | 11,598         | 11,696         | 11,540         | 11,612         | 12,188         | 11,655         | 12,278         |
| Grants and subsidies for operating purposes                              | 1,486        | 1,552          | 1,619          | 1,692          | 1,783          | 1,831          | 1,883          | 1,939          | 1,999          | 2,065          | 2,116          | 2,168          | 2,221          | 2,276          | 2,332          | 2,389          | 2,448          | 2,508          | 2,570          | 2,633          |
| Fees and charges   | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Interest and dividends from investments                                  | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 322          | 326            | 334            | 342            | 350            | 360            | 370            | 381            | 392            | 405            | 415            | 426            | 436            | 447            | 458            | 469            | 481            | 492            | 505            | 517            |
| <b>Total operating funding</b>   | <b>6,677</b> | <b>7,415</b>   | <b>7,809</b>   | <b>9,551</b>   | <b>9,637</b>   | <b>10,577</b>  | <b>11,897</b>  | <b>12,380</b>  | <b>12,629</b>  | <b>13,265</b>  | <b>13,444</b>  | <b>14,029</b>  | <b>13,970</b>  | <b>14,321</b>  | <b>14,486</b>  | <b>14,398</b>  | <b>14,541</b>  | <b>15,188</b>  | <b>14,730</b>  | <b>15,428</b>  |
| <b>Applications of operating funding</b>                                 |              |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Payment to staff and suppliers   | 3,944        | 3,959          | 4,117          | 4,171          | 4,323          | 4,420          | 4,595          | 4,680          | 4,879          | 5,040          | 5,164          | 5,291          | 5,421          | 5,555          | 5,691          | 5,831          | 5,975          | 6,122          | 6,272          | 6,427          |
| Finance costs  | 1,482        | 1,442          | 1,389          | 1,360          | 1,293          | 1,296          | 1,272          | 1,103          | 917            | 720            | 520            | 311            | 103            | (102)          | (308)          | (506)          | (696)          | (889)          | (1,073)        | (1,249)        |
| Internal charges and overheads applied                                   | 659          | 691            | 725            | 746            | 782            | 827            | 851            | 896            | 943            | 972            | 1,010          | 1,061          | 1,084          | 1,129          | 1,186          | 1,219          | 1,268          | 1,389          | 1,421          | 1,476          |
| Other operating funding applications                                     | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total applications of operating funding</b>                           | <b>6,085</b> | <b>6,092</b>   | <b>6,231</b>   | <b>6,277</b>   | <b>6,398</b>   | <b>6,543</b>   | <b>6,718</b>   | <b>6,679</b>   | <b>6,739</b>   | <b>6,732</b>   | <b>6,694</b>   | <b>6,663</b>   | <b>6,608</b>   | <b>6,582</b>   | <b>6,569</b>   | <b>6,544</b>   | <b>6,547</b>   | <b>6,622</b>   | <b>6,620</b>   | <b>6,654</b>   |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                              | <b>592</b>   | <b>1,323</b>   | <b>1,578</b>   | <b>3,274</b>   | <b>3,239</b>   | <b>4,034</b>   | <b>5,179</b>   | <b>5,701</b>   | <b>5,890</b>   | <b>6,533</b>   | <b>6,750</b>   | <b>7,366</b>   | <b>7,362</b>   | <b>7,739</b>   | <b>7,917</b>   | <b>7,854</b>   | <b>7,994</b>   | <b>8,566</b>   | <b>8,110</b>   | <b>8,774</b>   |
| <b>Sources of capital funding</b>  |              |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Grants and subsidies for capital expenditure                             | 2,756        | 2,186          | 2,690          | 2,711          | 2,952          | 6,616          | 1,861          | 1,917          | 1,976          | 2,041          | 2,092          | 2,143          | 2,196          | 2,250          | 2,305          | 2,362          | 2,420          | 2,479          | 2,540          | 2,603          |
| Development and financial contributions                                  | 197          | 202            | 207            | 213            | 219            | 225            | 232            | 240            | 248            | 257            | 265            | 273            | 281            | 289            | 297            | 306            | 315            | 324            | 334            | 344            |
| Increase (decrease) in debt  | 4,478        | 3,069          | 4,345          | 5,160          | 4,111          | 11,144         | 1,942          | 2,019          | 1,808          | 2,150          | 2,203          | 2,257          | 2,313          | 2,370          | 2,428          | 2,488          | 2,549          | 2,612          | 2,676          | 2,742          |
| Gross proceeds from sale of assets                                       | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Lump sum contributions   | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Other dedicated capital funding  | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total sources of capital funding</b>                                  | <b>7,431</b> | <b>5,457</b>   | <b>7,242</b>   | <b>8,084</b>   | <b>7,282</b>   | <b>17,985</b>  | <b>4,035</b>   | <b>4,176</b>   | <b>4,032</b>   | <b>4,448</b>   | <b>4,560</b>   | <b>4,673</b>   | <b>4,790</b>   | <b>4,909</b>   | <b>5,030</b>   | <b>5,156</b>   | <b>5,284</b>   | <b>5,415</b>   | <b>5,550</b>   | <b>5,689</b>   |
| <b>Application of capital funding</b>                                    |              |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Capital expenditure:   | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| - to meet additional demand  | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| - to improve the level of service  | 4,478        | 3,069          | 4,345          | 5,160          | 4,111          | 11,144         | 1,942          | 2,019          | 1,808          | 2,150          | 2,203          | 2,257          | 2,313          | 2,370          | 2,428          | 2,488          | 2,549          | 2,612          | 2,676          | 2,742          |
| - to replace existing assets   | 2,029        | 2,057          | 2,103          | 2,153          | 2,207          | 2,267          | 2,330          | 2,400          | 2,474          | 2,556          | 2,619          | 2,683          | 2,749          | 2,817          | 2,886          | 2,957          | 3,030          | 3,104          | 3,181          | 3,259          |
| Increase (decrease) in reserves  | 1,516        | 1,654          | 2,372          | 4,045          | 4,203          | 8,608          | 4,942          | 5,458          | 5,640          | 6,275          | 6,488          | 7,099          | 7,090          | 7,461          | 7,633          | 7,565          | 7,699          | 8,265          | 7,803          | 8,462          |
| Increase (decrease) in investments                                       | -            | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total applications of capital funding</b>                             | <b>8,023</b> | <b>6,780</b>   | <b>8,820</b>   | <b>11,358</b>  | <b>10,521</b>  | <b>22,019</b>  | <b>9,214</b>   | <b>9,877</b>   | <b>9,922</b>   | <b>10,981</b>  | <b>11,310</b>  | <b>12,039</b>  | <b>12,152</b>  | <b>12,648</b>  | <b>12,947</b>  | <b>13,010</b>  | <b>13,278</b>  | <b>13,981</b>  | <b>13,660</b>  | <b>14,463</b>  |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                                | <b>(592)</b> | <b>(1,323)</b> | <b>(1,578)</b> | <b>(3,274)</b> | <b>(3,239)</b> | <b>(4,034)</b> | <b>(5,179)</b> | <b>(5,701)</b> | <b>(5,890)</b> | <b>(6,533)</b> | <b>(6,750)</b> | <b>(7,366)</b> | <b>(7,362)</b> | <b>(7,739)</b> | <b>(7,917)</b> | <b>(7,854)</b> | <b>(7,994)</b> | <b>(8,566)</b> | <b>(8,110)</b> | <b>(8,774)</b> |
| <b>FUNDING BALANCE</b>   | <b>-</b>     | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

## Prospective funding impact statement - coastal management

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                                      |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties             | 826                      | 982                      | 1,233                    | 1,559                    | 1,848                    | 2,067                    | 1,896                    | 1,981                    | 2,033                    | 2,113                     | 2,191                     | 2,202                     | 1,939                     | 1,980                     | 1,996                     | 2,037                     | 2,120                     | 2,134                     | 2,196                     | 2,303                     |
| Targeted rates   | -                        | -                        | -                        | -                        | 1                        | 1                        | 1                        | 1                        | 1                        | 1                         | 1                         | 1                         | 1                         | 1                         | 1                         | 1                         | 1                         | 1                         | 1                         | 1                         |
| Grants and subsidies for operating purposes                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Interest and dividends from investments                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines, infringement fees, and other receipts | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>   | <b>826</b>               | <b>982</b>               | <b>1,233</b>             | <b>1,559</b>             | <b>1,849</b>             | <b>2,068</b>             | <b>1,897</b>             | <b>1,982</b>             | <b>2,034</b>             | <b>2,114</b>              | <b>2,192</b>              | <b>2,203</b>              | <b>1,940</b>              | <b>1,981</b>              | <b>1,997</b>              | <b>2,038</b>              | <b>2,121</b>              | <b>2,135</b>              | <b>2,197</b>              | <b>2,304</b>              |
| <b>Applications of operating funding</b>                                 |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers   | 290                      | 302                      | 310                      | 350                      | 361                      | 371                      | 418                      | 432                      | 447                      | 502                       | 517                       | 532                       | 590                       | 608                       | 626                       | 691                       | 711                       | 732                       | 804                       | 828                       |
| Finance costs  | 167                      | 239                      | 372                      | 494                      | 613                      | 648                      | 609                      | 594                      | 593                      | 578                       | 548                       | 513                       | 479                       | 455                       | 432                       | 409                       | 386                       | 364                       | 341                       | 322                       |
| Internal charges and overheads applied                                   | 37                       | 39                       | 40                       | 42                       | 44                       | 45                       | 47                       | 50                       | 52                       | 54                        | 56                        | 58                        | 60                        | 62                        | 65                        | 67                        | 70                        | 76                        | 78                        | 81                        |
| Other operating funding applications                                     | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>                           | <b>494</b>               | <b>580</b>               | <b>722</b>               | <b>886</b>               | <b>1,018</b>             | <b>1,064</b>             | <b>1,074</b>             | <b>1,076</b>             | <b>1,092</b>             | <b>1,134</b>              | <b>1,121</b>              | <b>1,103</b>              | <b>1,129</b>              | <b>1,125</b>              | <b>1,123</b>              | <b>1,167</b>              | <b>1,167</b>              | <b>1,172</b>              | <b>1,223</b>              | <b>1,231</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                              | <b>332</b>               | <b>402</b>               | <b>511</b>               | <b>673</b>               | <b>831</b>               | <b>1,004</b>             | <b>823</b>               | <b>906</b>               | <b>942</b>               | <b>980</b>                | <b>1,071</b>              | <b>1,100</b>              | <b>811</b>                | <b>856</b>                | <b>874</b>                | <b>871</b>                | <b>954</b>                | <b>963</b>                | <b>974</b>                | <b>1,073</b>              |
| <b>Sources of capital funding</b>  |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                             | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in debt  | 140                      | 128                      | 32                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 189                       | 262                       | 42                        | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 51                        | 166                       |
| Gross proceeds from sale of assets                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                                  | <b>140</b>               | <b>128</b>               | <b>32</b>                | <b>32</b>                | <b>33</b>                | <b>34</b>                | <b>35</b>                | <b>37</b>                | <b>38</b>                | <b>189</b>                | <b>262</b>                | <b>42</b>                 | <b>43</b>                 | <b>44</b>                 | <b>45</b>                 | <b>47</b>                 | <b>48</b>                 | <b>49</b>                 | <b>51</b>                 | <b>166</b>                |
| <b>Application of capital funding</b>                                    |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service  | 140                      | 128                      | 32                       | 32                       | 33                       | 34                       | 35                       | 37                       | 38                       | 189                       | 262                       | 42                        | 43                        | 44                        | 45                        | 47                        | 48                        | 49                        | 51                        | 166                       |
| - to replace existing assets   | 384                      | 2,924                    | 2,742                    | 2,816                    | 2,898                    | 104                      | 226                      | 747                      | 775                      | 154                       | 124                       | 132                       | 136                       | 140                       | 144                       | 148                       | 152                       | 157                       | 161                       | 166                       |
| Increase (decrease) in reserves  | (52)                     | (2,522)                  | (2,231)                  | (2,143)                  | (2,067)                  | 900                      | 597                      | 159                      | 167                      | 826                       | 947                       | 968                       | 675                       | 716                       | 730                       | 723                       | 802                       | 806                       | 813                       | 907                       |
| Increase (decrease) in investments                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                             | <b>472</b>               | <b>530</b>               | <b>543</b>               | <b>705</b>               | <b>864</b>               | <b>1,038</b>             | <b>858</b>               | <b>943</b>               | <b>980</b>               | <b>1,169</b>              | <b>1,333</b>              | <b>1,142</b>              | <b>854</b>                | <b>900</b>                | <b>919</b>                | <b>918</b>                | <b>1,002</b>              | <b>1,012</b>              | <b>1,025</b>              | <b>1,239</b>              |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                                | <b>(332)</b>             | <b>(402)</b>             | <b>(511)</b>             | <b>(673)</b>             | <b>(831)</b>             | <b>(1,004)</b>           | <b>(823)</b>             | <b>(906)</b>             | <b>(942)</b>             | <b>(980)</b>              | <b>(1,071)</b>            | <b>(1,100)</b>            | <b>(811)</b>              | <b>(856)</b>              | <b>(874)</b>              | <b>(871)</b>              | <b>(954)</b>              | <b>(963)</b>              | <b>(974)</b>              | <b>(1,073)</b>            |
| <b>FUNDING BALANCE</b>   | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - community facilities and community support

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | 2,427                    | 2,678                    | 2,742                    | 2,868                    | 2,929                    | 3,095                    | 3,201                    | 3,335                    | 3,393                    | 3,358                     | 3,476                     | 3,513                     | 3,509                     | 3,608                     | 3,728                     | 3,803                     | 3,955                     | 4,145                     | 4,131                     | 4,232                     |
| Targeted rates   | 80                       | 83                       | 84                       | 84                       | 79                       | 37                       | 38                       | 39                       | 41                       | 41                        | 43                        | 44                        | 45                        | 46                        | 48                        | 49                        | 50                        | 53                        | 54                        | 56                        |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | 1,078                    | 1,123                    | 1,172                    | 1,224                    | 1,281                    | 1,341                    | 1,404                    | 1,449                    | 1,497                    | 1,548                     | 1,592                     | 1,637                     | 1,683                     | 1,731                     | 1,780                     | 1,830                     | 1,882                     | 1,935                     | 1,990                     | 2,046                     |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>3,585</b>             | <b>3,884</b>             | <b>3,998</b>             | <b>4,176</b>             | <b>4,289</b>             | <b>4,473</b>             | <b>4,643</b>             | <b>4,823</b>             | <b>4,931</b>             | <b>4,947</b>              | <b>5,111</b>              | <b>5,194</b>              | <b>5,237</b>              | <b>5,385</b>              | <b>5,556</b>              | <b>5,682</b>              | <b>5,887</b>              | <b>6,133</b>              | <b>6,175</b>              | <b>6,334</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 2,290                    | 2,481                    | 2,571                    | 2,628                    | 2,692                    | 2,778                    | 2,877                    | 2,966                    | 3,053                    | 3,176                     | 3,257                     | 3,342                     | 3,435                     | 3,543                     | 3,631                     | 3,733                     | 3,877                     | 3,945                     | 4,056                     | 4,170                     |
| Finance costs  | 14                       | (1)                      | (18)                     | (42)                     | (69)                     | (92)                     | (111)                    | (136)                    | (162)                    | (181)                     | (199)                     | (210)                     | (216)                     | (225)                     | (229)                     | (234)                     | (239)                     | (250)                     | (268)                     | (284)                     |
| Internal charges and overheads applied                       | 1,382                    | 1,407                    | 1,467                    | 1,473                    | 1,520                    | 1,598                    | 1,629                    | 1,690                    | 1,773                    | 1,788                     | 1,838                     | 1,927                     | 1,930                     | 1,989                     | 2,089                     | 2,106                     | 2,170                     | 2,380                     | 2,391                     | 2,464                     |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>3,686</b>             | <b>3,887</b>             | <b>4,020</b>             | <b>4,059</b>             | <b>4,143</b>             | <b>4,284</b>             | <b>4,395</b>             | <b>4,520</b>             | <b>4,664</b>             | <b>4,783</b>              | <b>4,896</b>              | <b>5,059</b>              | <b>5,149</b>              | <b>5,307</b>              | <b>5,491</b>              | <b>5,605</b>              | <b>5,808</b>              | <b>6,075</b>              | <b>6,179</b>              | <b>6,350</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>(101)</b>             | <b>(3)</b>               | <b>(22)</b>              | <b>117</b>               | <b>146</b>               | <b>189</b>               | <b>248</b>               | <b>303</b>               | <b>267</b>               | <b>164</b>                | <b>215</b>                | <b>135</b>                | <b>88</b>                 | <b>78</b>                 | <b>65</b>                 | <b>77</b>                 | <b>79</b>                 | <b>58</b>                 | <b>(4)</b>                | <b>(16)</b>               |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | 47                       | 49                       | 50                       | 51                       | 53                       | 54                       | 56                       | 58                       | 60                       | 62                        | 64                        | 66                        | 68                        | 70                        | 72                        | 74                        | 76                        | 78                        | 80                        | 83                        |
| Increase (decrease) in debt                                  | 393                      | 179                      | 17                       | 20                       | 17                       | 20                       | 21                       | 17                       | 19                       | 118                       | 25                        | 139                       | 26                        | 30                        | 34                        | 31                        | 35                        | 36                        | 33                        | 37                        |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>440</b>               | <b>228</b>               | <b>67</b>                | <b>71</b>                | <b>70</b>                | <b>74</b>                | <b>77</b>                | <b>75</b>                | <b>79</b>                | <b>180</b>                | <b>89</b>                 | <b>205</b>                | <b>94</b>                 | <b>100</b>                | <b>106</b>                | <b>105</b>                | <b>111</b>                | <b>114</b>                | <b>113</b>                | <b>120</b>                |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | 393                      | 179                      | 17                       | 20                       | 17                       | 20                       | 21                       | 17                       | 19                       | 118                       | 25                        | 139                       | 147                       | 30                        | 34                        | 31                        | 35                        | 36                        | 33                        | 37                        |
| - to replace existing assets                                 | 356                      | 492                      | 494                      | 940                      | 915                      | 1,149                    | 582                      | 437                      | 589                      | 449                       | 451                       | 748                       | 530                       | 527                       | 994                       | 629                       | 965                       | 391                       | 213                       | 794                       |
| Increase (decrease) in reserves                              | (410)                    | (446)                    | (466)                    | (772)                    | (716)                    | (906)                    | (278)                    | (76)                     | (262)                    | (223)                     | (172)                     | (547)                     | (495)                     | (379)                     | (857)                     | (478)                     | (810)                     | (255)                     | (137)                     | (727)                     |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>339</b>               | <b>225</b>               | <b>45</b>                | <b>188</b>               | <b>216</b>               | <b>263</b>               | <b>325</b>               | <b>378</b>               | <b>346</b>               | <b>344</b>                | <b>304</b>                | <b>340</b>                | <b>182</b>                | <b>178</b>                | <b>171</b>                | <b>182</b>                | <b>190</b>                | <b>172</b>                | <b>109</b>                | <b>104</b>                |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>101</b>               | <b>3</b>                 | <b>22</b>                | <b>(117)</b>             | <b>(146)</b>             | <b>(189)</b>             | <b>(248)</b>             | <b>(303)</b>             | <b>(267)</b>             | <b>(164)</b>              | <b>(215)</b>              | <b>(135)</b>              | <b>(88)</b>               | <b>(78)</b>               | <b>(65)</b>               | <b>(77)</b>               | <b>(79)</b>               | <b>(58)</b>               | <b>4</b>                  | <b>16</b>                 |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - districtwide planning

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Targeted rates   | 2,900                    | 2,822                    | 2,735                    | 2,598                    | 2,596                    | 2,592                    | 2,577                    | 2,224                    | 2,249                    | 2,311                     | 2,373                     | 2,329                     | 2,380                     | 2,448                     | 2,519                     | 2,585                     | 2,658                     | 2,813                     | 2,879                     | 2,962                     |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>2,900</b>             | <b>2,822</b>             | <b>2,735</b>             | <b>2,598</b>             | <b>2,596</b>             | <b>2,592</b>             | <b>2,577</b>             | <b>2,224</b>             | <b>2,249</b>             | <b>2,311</b>              | <b>2,373</b>              | <b>2,329</b>              | <b>2,380</b>              | <b>2,448</b>              | <b>2,519</b>              | <b>2,585</b>              | <b>2,658</b>              | <b>2,813</b>              | <b>2,879</b>              | <b>2,962</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 2,086                    | 2,010                    | 1,905                    | 1,752                    | 1,723                    | 1,692                    | 1,656                    | 1,265                    | 1,262                    | 1,298                     | 1,334                     | 1,259                     | 1,293                     | 1,328                     | 1,362                     | 1,398                     | 1,435                     | 1,473                     | 1,512                     | 1,552                     |
| Finance costs  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Internal charges and overheads applied                       | 814                      | 812                      | 830                      | 846                      | 873                      | 900                      | 921                      | 959                      | 987                      | 1,013                     | 1,039                     | 1,070                     | 1,087                     | 1,120                     | 1,157                     | 1,187                     | 1,223                     | 1,340                     | 1,367                     | 1,410                     |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>2,900</b>             | <b>2,822</b>             | <b>2,735</b>             | <b>2,598</b>             | <b>2,596</b>             | <b>2,592</b>             | <b>2,577</b>             | <b>2,224</b>             | <b>2,249</b>             | <b>2,311</b>              | <b>2,373</b>              | <b>2,329</b>              | <b>2,380</b>              | <b>2,448</b>              | <b>2,519</b>              | <b>2,585</b>              | <b>2,658</b>              | <b>2,813</b>              | <b>2,879</b>              | <b>2,962</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in debt                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to replace existing assets                                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in reserves                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - economic development

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | 2,221                    | 2,362                    | 2,557                    | 2,776                    | 2,989                    | 3,148                    | 3,356                    | 3,703                    | 4,054                    | 4,381                     | 4,830                     | 5,255                     | 5,629                     | 6,043                     | 6,166                     | 6,164                     | 6,286                     | 6,336                     | 6,358                     | 6,511                     |
| Targeted rates   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | 85                       | 88                       | 91                       | 94                       | 82                       | 56                       | 58                       | 60                       | 62                       | 64                        | 66                        | 68                        | 70                        | 72                        | 74                        | 76                        | 78                        | 81                        | 83                        | 86                        |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>2,306</b>             | <b>2,450</b>             | <b>2,648</b>             | <b>2,870</b>             | <b>3,071</b>             | <b>3,204</b>             | <b>3,414</b>             | <b>3,763</b>             | <b>4,116</b>             | <b>4,445</b>              | <b>4,896</b>              | <b>5,323</b>              | <b>5,699</b>              | <b>6,115</b>              | <b>6,240</b>              | <b>6,240</b>              | <b>6,364</b>              | <b>6,417</b>              | <b>6,441</b>              | <b>6,597</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 1,287                    | 1,326                    | 1,367                    | 1,410                    | 1,418                    | 1,426                    | 1,468                    | 1,513                    | 1,561                    | 1,612                     | 1,658                     | 1,705                     | 1,753                     | 1,802                     | 1,853                     | 1,905                     | 1,959                     | 2,014                     | 2,071                     | 2,129                     |
| Finance costs  | 476                      | 562                      | 671                      | 809                      | 928                      | 1,009                    | 1,126                    | 1,311                    | 1,503                    | 1,683                     | 1,907                     | 2,137                     | 2,340                     | 2,471                     | 2,474                     | 2,424                     | 2,375                     | 2,326                     | 2,277                     | 2,228                     |
| Internal charges and overheads applied                       | 458                      | 446                      | 455                      | 466                      | 480                      | 494                      | 507                      | 525                      | 539                      | 555                       | 570                       | 585                       | 597                       | 615                       | 632                       | 649                       | 669                       | 715                       | 732                       | 754                       |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>2,221</b>             | <b>2,334</b>             | <b>2,493</b>             | <b>2,685</b>             | <b>2,826</b>             | <b>2,929</b>             | <b>3,101</b>             | <b>3,349</b>             | <b>3,603</b>             | <b>3,850</b>              | <b>4,135</b>              | <b>4,427</b>              | <b>4,690</b>              | <b>4,888</b>              | <b>4,959</b>              | <b>4,978</b>              | <b>5,003</b>              | <b>5,055</b>              | <b>5,080</b>              | <b>5,111</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>85</b>                | <b>116</b>               | <b>155</b>               | <b>185</b>               | <b>245</b>               | <b>275</b>               | <b>313</b>               | <b>414</b>               | <b>513</b>               | <b>595</b>                | <b>761</b>                | <b>896</b>                | <b>1,009</b>              | <b>1,227</b>              | <b>1,281</b>              | <b>1,262</b>              | <b>1,361</b>              | <b>1,362</b>              | <b>1,361</b>              | <b>1,486</b>              |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in debt                                  | 3,160                    | 2,259                    | 2,601                    | 3,334                    | 2,053                    | 1,639                    | 2,948                    | 4,034                    | 3,356                    | 3,866                     | 5,009                     | 4,714                     | 4,306                     | 3,300                     | 1,510                     | 1,554                     | 1,600                     | 1,647                     | 1,695                     | 1,745                     |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>3,160</b>             | <b>2,259</b>             | <b>2,601</b>             | <b>3,334</b>             | <b>2,053</b>             | <b>1,639</b>             | <b>2,948</b>             | <b>4,034</b>             | <b>3,356</b>             | <b>3,866</b>              | <b>5,009</b>              | <b>4,714</b>              | <b>4,306</b>              | <b>3,300</b>              | <b>1,510</b>              | <b>1,554</b>              | <b>1,600</b>              | <b>1,647</b>              | <b>1,695</b>              | <b>1,745</b>              |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | 3,160                    | 2,259                    | 2,601                    | 3,334                    | 2,053                    | 1,639                    | 2,948                    | 4,034                    | 3,356                    | 3,866                     | 5,009                     | 4,714                     | 4,306                     | 3,300                     | 1,510                     | 1,554                     | 1,600                     | 1,647                     | 1,695                     | 1,745                     |
| - to replace existing assets                                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in reserves                              | 85                       | 116                      | 155                      | 185                      | 245                      | 275                      | 313                      | 414                      | 513                      | 595                       | 761                       | 896                       | 1,009                     | 1,227                     | 1,281                     | 1,262                     | 1,361                     | 1,362                     | 1,361                     | 1,486                     |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>3,245</b>             | <b>2,375</b>             | <b>2,756</b>             | <b>3,519</b>             | <b>2,298</b>             | <b>1,914</b>             | <b>3,261</b>             | <b>4,448</b>             | <b>3,869</b>             | <b>4,461</b>              | <b>5,770</b>              | <b>5,610</b>              | <b>5,315</b>              | <b>4,527</b>              | <b>2,791</b>              | <b>2,816</b>              | <b>2,961</b>              | <b>3,009</b>              | <b>3,056</b>              | <b>3,231</b>              |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>(85)</b>              | <b>(116)</b>             | <b>(155)</b>             | <b>(185)</b>             | <b>(245)</b>             | <b>(275)</b>             | <b>(313)</b>             | <b>(414)</b>             | <b>(513)</b>             | <b>(595)</b>              | <b>(761)</b>              | <b>(896)</b>              | <b>(1,009)</b>            | <b>(1,227)</b>            | <b>(1,281)</b>            | <b>(1,262)</b>            | <b>(1,361)</b>            | <b>(1,362)</b>            | <b>(1,361)</b>            | <b>(1,486)</b>            |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |



## Prospective funding impact statement - governance and tāngata whenua

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | 2,790                    | 3,095                    | 3,163                    | 3,059                    | 3,344                    | 3,454                    | 3,379                    | 3,735                    | 3,860                    | 3,781                     | 4,147                     | 4,268                     | 4,158                     | 4,571                     | 4,707                     | 4,603                     | 5,041                     | 5,293                     | 5,160                     | 5,638                     |
| Targeted rates   | 437                      | 436                      | 512                      | 510                      | 537                      | 483                      | 507                      | 507                      | 539                      | 537                       | 567                       | 569                       | 598                       | 597                       | 634                       | 630                       | 666                       | 676                       | 710                       | 710                       |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | 29                       | 20                       | 15                       | 12                       | 13                       | 13                       | 14                       | 14                       | 15                       | 15                        | 16                        | 16                        | 16                        | 17                        | 17                        | 18                        | 18                        | 19                        | 20                        | 20                        |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | 66                       | 63                       | 60                       | 62                       | 63                       | 64                       | 66                       | 67                       | 68                       | 69                        | 71                        | 72                        | 73                        | 74                        | 76                        | 77                        | 78                        | 79                        | 80                        | 81                        |
| <b>Total operating funding</b>                               | <b>3,322</b>             | <b>3,614</b>             | <b>3,750</b>             | <b>3,643</b>             | <b>3,957</b>             | <b>4,014</b>             | <b>3,966</b>             | <b>4,323</b>             | <b>4,482</b>             | <b>4,402</b>              | <b>4,801</b>              | <b>4,925</b>              | <b>4,845</b>              | <b>5,259</b>              | <b>5,434</b>              | <b>5,328</b>              | <b>5,803</b>              | <b>6,067</b>              | <b>5,970</b>              | <b>6,449</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 2,456                    | 2,706                    | 2,798                    | 2,661                    | 2,919                    | 2,912                    | 2,819                    | 3,101                    | 3,189                    | 3,064                     | 3,399                     | 3,455                     | 3,339                     | 3,669                     | 3,765                     | 3,602                     | 3,999                     | 4,065                     | 3,925                     | 4,317                     |
| Finance costs  | 70                       | 70                       | 69                       | 68                       | 65                       | 63                       | 60                       | 59                       | 58                       | 56                        | 53                        | 53                        | 53                        | 51                        | 51                        | 50                        | 47                        | 45                        | 41                        | 37                        |
| Internal charges and overheads applied                       | 1,721                    | 1,761                    | 1,810                    | 1,842                    | 1,899                    | 1,964                    | 2,009                    | 2,081                    | 2,148                    | 2,195                     | 2,257                     | 2,328                     | 2,365                     | 2,442                     | 2,521                     | 2,573                     | 2,650                     | 2,848                     | 2,897                     | 2,983                     |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>4,247</b>             | <b>4,537</b>             | <b>4,677</b>             | <b>4,571</b>             | <b>4,883</b>             | <b>4,939</b>             | <b>4,888</b>             | <b>5,241</b>             | <b>5,395</b>             | <b>5,315</b>              | <b>5,709</b>              | <b>5,836</b>              | <b>5,757</b>              | <b>6,162</b>              | <b>6,337</b>              | <b>6,225</b>              | <b>6,696</b>              | <b>6,958</b>              | <b>6,863</b>              | <b>7,337</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>(925)</b>             | <b>(923)</b>             | <b>(927)</b>             | <b>(928)</b>             | <b>(926)</b>             | <b>(925)</b>             | <b>(922)</b>             | <b>(918)</b>             | <b>(913)</b>             | <b>(913)</b>              | <b>(908)</b>              | <b>(911)</b>              | <b>(912)</b>              | <b>(903)</b>              | <b>(903)</b>              | <b>(897)</b>              | <b>(893)</b>              | <b>(891)</b>              | <b>(893)</b>              | <b>(888)</b>              |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in debt                                  | 15                       | 47                       | 24                       | 13                       | -                        | -                        | -                        | 45                       | 8                        | -                         | -                         | 76                        | 11                        | 37                        | 68                        | -                         | -                         | 20                        | -                         | -                         |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>15</b>                | <b>47</b>                | <b>24</b>                | <b>13</b>                | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>45</b>                | <b>8</b>                 | <b>-</b>                  | <b>-</b>                  | <b>76</b>                 | <b>11</b>                 | <b>37</b>                 | <b>68</b>                 | <b>-</b>                  | <b>-</b>                  | <b>20</b>                 | <b>-</b>                  | <b>-</b>                  |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | 15                       | 47                       | 24                       | 13                       | -                        | -                        | -                        | 45                       | 8                        | -                         | -                         | 76                        | 11                        | 37                        | 68                        | -                         | -                         | 20                        | -                         | -                         |
| - to replace existing assets                                 | 531                      | 519                      | 485                      | 498                      | 563                      | 528                      | 544                      | 617                      | 581                      | 602                       | 687                       | 623                       | 665                       | 726                       | 707                       | 699                       | 823                       | 741                       | 763                       | 864                       |
| Increase (decrease) in reserves                              | (1,456)                  | (1,442)                  | (1,412)                  | (1,426)                  | (1,489)                  | (1,453)                  | (1,466)                  | (1,535)                  | (1,494)                  | (1,515)                   | (1,595)                   | (1,534)                   | (1,577)                   | (1,629)                   | (1,610)                   | (1,596)                   | (1,716)                   | (1,632)                   | (1,656)                   | (1,752)                   |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>(910)</b>             | <b>(876)</b>             | <b>(903)</b>             | <b>(915)</b>             | <b>(926)</b>             | <b>(925)</b>             | <b>(922)</b>             | <b>(873)</b>             | <b>(905)</b>             | <b>(913)</b>              | <b>(908)</b>              | <b>(835)</b>              | <b>(901)</b>              | <b>(866)</b>              | <b>(835)</b>              | <b>(897)</b>              | <b>(893)</b>              | <b>(871)</b>              | <b>(893)</b>              | <b>(888)</b>              |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>925</b>               | <b>923</b>               | <b>927</b>               | <b>928</b>               | <b>926</b>               | <b>925</b>               | <b>922</b>               | <b>918</b>               | <b>913</b>               | <b>913</b>                | <b>908</b>                | <b>911</b>                | <b>912</b>                | <b>903</b>                | <b>903</b>                | <b>897</b>                | <b>893</b>                | <b>891</b>                | <b>893</b>                | <b>888</b>                |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - parks and open space

|  | Year 1         | Year 2         | Year 3         | Year 4         | Year 5         | Year 6         | Year 7         | Year 8         | Year 9         | Year 10        | Year 11        | Year 12        | Year 13        | Year 14        | Year 15        | Year 16        | Year 17        | Year 18        | Year 19        | Year 20        |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|  | 15/16          | 16/17          | 17/18          | 18/19          | 19/20          | 20/21          | 21/22          | 22/23          | 23/24          | 24/25          | 25/26          | 26/27          | 27/28          | 28/29          | 29/30          | 30/31          | 31/32          | 32/33          | 33/34          | 34/35          |
|  | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         |
| <b>Sources of operating funding</b>                          |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| General rate, uniform annual general charge, rates penalties | 20             | 20             | 21             | 22             | 22             | 23             | 23             | 24             | 25             | 26             | 27             | 27             | 28             | 29             | 30             | 31             | 31             | 32             | 33             | 34             |
| Targeted rates   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Grants and subsidies for operating purposes                  | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Fees and charges   | 155            | 159            | 163            | 167            | 172            | 177            | 182            | 188            | 194            | 201            | 207            | 213            | 219            | 225            | 231            | 238            | 244            | 251            | 258            | 266            |
| Interest and dividends from investments                      | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Local authorities fuel tax, fines,                           | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total operating funding</b>                               | <b>175</b>     | <b>179</b>     | <b>184</b>     | <b>189</b>     | <b>194</b>     | <b>200</b>     | <b>205</b>     | <b>212</b>     | <b>219</b>     | <b>227</b>     | <b>234</b>     | <b>240</b>     | <b>247</b>     | <b>254</b>     | <b>261</b>     | <b>269</b>     | <b>275</b>     | <b>283</b>     | <b>291</b>     | <b>300</b>     |
| <b>Applications of operating funding</b>                     |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Payment to staff and suppliers                               | 2,417          | 2,475          | 2,615          | 2,665          | 2,759          | 2,956          | 3,030          | 3,149          | 3,257          | 3,373          | 3,464          | 3,560          | 3,662          | 3,756          | 3,861          | 3,970          | 4,080          | 4,168          | 4,288          | 4,407          |
| Finance costs  | 140            | 140            | 117            | 157            | 218            | 229            | 214            | 231            | 264            | 285            | 314            | 308            | 282            | 257            | 277            | 318            | 328            | 329            | 342            | 382            |
| Internal charges and overheads applied                       | 1,473          | 1,522          | 1,577          | 1,599          | 1,657          | 1,725          | 1,775          | 1,846          | 1,923          | 1,967          | 2,029          | 2,112          | 2,146          | 2,223          | 2,314          | 2,362          | 2,437          | 2,627          | 2,672          | 2,757          |
| Other operating funding applications                         | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total applications of operating funding</b>               | <b>4,030</b>   | <b>4,137</b>   | <b>4,309</b>   | <b>4,421</b>   | <b>4,634</b>   | <b>4,910</b>   | <b>5,019</b>   | <b>5,226</b>   | <b>5,444</b>   | <b>5,625</b>   | <b>5,807</b>   | <b>5,980</b>   | <b>6,090</b>   | <b>6,236</b>   | <b>6,452</b>   | <b>6,650</b>   | <b>6,845</b>   | <b>7,124</b>   | <b>7,302</b>   | <b>7,546</b>   |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>(3,855)</b> | <b>(3,958)</b> | <b>(4,125)</b> | <b>(4,232)</b> | <b>(4,440)</b> | <b>(4,710)</b> | <b>(4,814)</b> | <b>(5,014)</b> | <b>(5,225)</b> | <b>(5,398)</b> | <b>(5,573)</b> | <b>(5,740)</b> | <b>(5,843)</b> | <b>(5,982)</b> | <b>(6,191)</b> | <b>(6,381)</b> | <b>(6,570)</b> | <b>(6,841)</b> | <b>(7,011)</b> | <b>(7,246)</b> |
| <b>Sources of capital funding</b>                            |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Grants and subsidies for capital expenditure                 | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Development and financial contributions                      | 512            | 524            | 538            | 553            | 569            | 586            | 604            | 624            | 645            | 668            | 688            | 708            | 729            | 750            | 772            | 795            | 818            | 843            | 867            | 893            |
| Increase (decrease) in debt                                  | 842            | 852            | 840            | 2,376          | 1,307          | 607            | 836            | 1,367          | 654            | 1,020          | 715            | 660            | 988            | 749            | 2,079          | 1,124          | 1,098          | 838            | 1,178          | 698            |
| Gross proceeds from sale of assets                           | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Lump sum contributions                                       | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Other dedicated capital funding                              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total sources of capital funding</b>                      | <b>1,354</b>   | <b>1,376</b>   | <b>1,378</b>   | <b>2,929</b>   | <b>1,876</b>   | <b>1,193</b>   | <b>1,440</b>   | <b>1,991</b>   | <b>1,299</b>   | <b>1,688</b>   | <b>1,403</b>   | <b>1,368</b>   | <b>1,717</b>   | <b>1,499</b>   | <b>2,851</b>   | <b>1,919</b>   | <b>1,916</b>   | <b>1,681</b>   | <b>2,045</b>   | <b>1,591</b>   |
| <b>Application of capital funding</b>                        |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Capital expenditure:   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| - to meet additional demand                                  | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| - to improve the level of service                            | 853            | 863            | 860            | 2,382          | 1,368          | 613            | 842            | 1,383          | 660            | 1,027          | 722            | 668            | 996            | 757            | 2,087          | 1,144          | 1,106          | 847            | 1,187          | 707            |
| - to replace existing assets                                 | 1,304          | 375            | 484            | 1,000          | 866            | 1,154          | 538            | 1,604          | 1,359          | 1,488          | 1,571          | 613            | 442            | 484            | 875            | 762            | 867            | 678            | 1,070          | 1,791          |
| Increase (decrease) in reserves                              | (4,658)        | (3,820)        | (4,091)        | (4,685)        | (4,798)        | (5,284)        | (4,754)        | (6,010)        | (5,945)        | (6,225)        | (6,463)        | (5,653)        | (5,564)        | (5,724)        | (6,302)        | (6,368)        | (6,627)        | (6,685)        | (7,223)        | (8,153)        |
| Increase (decrease) in investments                           | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total applications of capital funding</b>                 | <b>(2,501)</b> | <b>(2,582)</b> | <b>(2,747)</b> | <b>(1,303)</b> | <b>(2,564)</b> | <b>(3,517)</b> | <b>(3,374)</b> | <b>(3,023)</b> | <b>(3,926)</b> | <b>(3,710)</b> | <b>(4,170)</b> | <b>(4,372)</b> | <b>(4,126)</b> | <b>(4,483)</b> | <b>(3,340)</b> | <b>(4,462)</b> | <b>(4,654)</b> | <b>(5,160)</b> | <b>(4,966)</b> | <b>(5,655)</b> |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>3,855</b>   | <b>3,958</b>   | <b>4,125</b>   | <b>4,232</b>   | <b>4,440</b>   | <b>4,710</b>   | <b>4,814</b>   | <b>5,014</b>   | <b>5,225</b>   | <b>5,398</b>   | <b>5,573</b>   | <b>5,740</b>   | <b>5,843</b>   | <b>5,982</b>   | <b>6,191</b>   | <b>6,381</b>   | <b>6,570</b>   | <b>6,841</b>   | <b>7,011</b>   | <b>7,246</b>   |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

# Prospective funding impact statement - recreation and leisure

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | 355                      | 259                      | 295                      | 463                      | 498                      | 563                      | 499                      | 624                      | 527                      | 668                       | 629                       | 445                       | 880                       | 421                       | 1,008                     | 368                       | 1,149                     | 264                       | 1,383                     | 235                       |
| Targeted rates   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Grants and subsidies for operating purposes                  | 34                       | 35                       | 36                       | 37                       | 38                       | 39                       | 40                       | 42                       | 43                       | 45                        | 46                        | 47                        | 49                        | 50                        | 52                        | 53                        | 55                        | 56                        | 58                        | 60                        |
| Fees and charges   | 1,576                    | 1,514                    | 1,656                    | 1,723                    | 1,817                    | 1,814                    | 1,935                    | 1,919                    | 2,064                    | 2,050                     | 2,129                     | 2,293                     | 2,252                     | 2,477                     | 2,382                     | 2,698                     | 2,519                     | 2,978                     | 2,665                     | 3,194                     |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>1,965</b>             | <b>1,808</b>             | <b>1,987</b>             | <b>2,223</b>             | <b>2,353</b>             | <b>2,416</b>             | <b>2,474</b>             | <b>2,585</b>             | <b>2,634</b>             | <b>2,763</b>              | <b>2,804</b>              | <b>2,785</b>              | <b>3,181</b>              | <b>2,948</b>              | <b>3,442</b>              | <b>3,119</b>              | <b>3,723</b>              | <b>3,298</b>              | <b>4,106</b>              | <b>3,489</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 5,346                    | 5,341                    | 5,599                    | 5,907                    | 6,136                    | 6,310                    | 6,490                    | 6,711                    | 6,879                    | 7,158                     | 7,313                     | 7,422                     | 7,958                     | 7,851                     | 8,484                     | 8,316                     | 9,057                     | 8,788                     | 9,754                     | 9,299                     |
| Finance costs  | 1,263                    | 1,430                    | 1,626                    | 1,740                    | 1,809                    | 1,765                    | 1,718                    | 1,664                    | 1,601                    | 1,543                     | 1,483                     | 1,404                     | 1,349                     | 1,308                     | 1,545                     | 2,076                     | 2,282                     | 2,157                     | 2,037                     | 1,932                     |
| Internal charges and overheads applied                       | 1,790                    | 1,836                    | 1,908                    | 1,915                    | 1,977                    | 2,081                    | 2,089                    | 2,180                    | 2,286                    | 2,308                     | 2,364                     | 2,491                     | 2,479                     | 2,563                     | 2,695                     | 2,722                     | 2,799                     | 3,157                     | 3,160                     | 3,266                     |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>8,399</b>             | <b>8,607</b>             | <b>9,133</b>             | <b>9,562</b>             | <b>9,922</b>             | <b>10,156</b>            | <b>10,297</b>            | <b>10,555</b>            | <b>10,766</b>            | <b>11,009</b>             | <b>11,160</b>             | <b>11,317</b>             | <b>11,786</b>             | <b>11,722</b>             | <b>12,724</b>             | <b>13,114</b>             | <b>14,138</b>             | <b>14,102</b>             | <b>14,951</b>             | <b>14,497</b>             |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>(6,434)</b>           | <b>(6,799)</b>           | <b>(7,146)</b>           | <b>(7,339)</b>           | <b>(7,569)</b>           | <b>(7,740)</b>           | <b>(7,823)</b>           | <b>(7,970)</b>           | <b>(8,132)</b>           | <b>(8,246)</b>            | <b>(8,356)</b>            | <b>(8,532)</b>            | <b>(8,605)</b>            | <b>(8,774)</b>            | <b>(9,282)</b>            | <b>(9,995)</b>            | <b>(10,415)</b>           | <b>(10,804)</b>           | <b>(10,845)</b>           | <b>(11,008)</b>           |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | 1,750                    | 1,797                    | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in debt                                  | 446                      | 2,623                    | 4,026                    | 6,063                    | 551                      | 510                      | 526                      | 543                      | 562                      | 582                       | 599                       | 617                       | 635                       | 1,002                     | 10,576                    | 11,243                    | 713                       | 734                       | 756                       | 778                       |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>446</b>               | <b>2,623</b>             | <b>5,776</b>             | <b>7,860</b>             | <b>551</b>               | <b>510</b>               | <b>526</b>               | <b>543</b>               | <b>562</b>               | <b>582</b>                | <b>599</b>                | <b>617</b>                | <b>635</b>                | <b>1,002</b>              | <b>10,576</b>             | <b>11,243</b>             | <b>713</b>                | <b>734</b>                | <b>756</b>                | <b>778</b>                |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | 551                      | 3,305                    | 4,113                    | 6,188                    | 735                      | 831                      | 771                      | 640                      | 832                      | 999                       | 729                       | 767                       | 1,305                     | 1,158                     | 11,130                    | 11,361                    | 803                       | 864                       | 1,102                     | 1,329                     |
| - to replace existing assets                                 | 820                      | 3,977                    | 214                      | 451                      | 528                      | 412                      | 445                      | 570                      | 189                      | 424                       | 343                       | 161                       | 615                       | 448                       | 569                       | 742                       | 574                       | 372                       | 506                       | 630                       |
| Increase (decrease) in reserves                              | (7,359)                  | (11,458)                 | (5,697)                  | (6,118)                  | (8,281)                  | (8,473)                  | (8,513)                  | (8,637)                  | (8,591)                  | (9,087)                   | (8,829)                   | (8,843)                   | (9,890)                   | (9,378)                   | (10,405)                  | (10,855)                  | (11,079)                  | (11,306)                  | (11,697)                  | (12,189)                  |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>(5,988)</b>           | <b>(4,176)</b>           | <b>(1,370)</b>           | <b>521</b>               | <b>(7,018)</b>           | <b>(7,230)</b>           | <b>(7,297)</b>           | <b>(7,427)</b>           | <b>(7,570)</b>           | <b>(7,664)</b>            | <b>(7,757)</b>            | <b>(7,915)</b>            | <b>(7,970)</b>            | <b>(7,772)</b>            | <b>1,294</b>              | <b>1,248</b>              | <b>(9,702)</b>            | <b>(10,070)</b>           | <b>(10,089)</b>           | <b>(10,230)</b>           |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>6,434</b>             | <b>6,799</b>             | <b>7,146</b>             | <b>7,339</b>             | <b>7,569</b>             | <b>7,740</b>             | <b>7,823</b>             | <b>7,970</b>             | <b>8,132</b>             | <b>8,246</b>              | <b>8,356</b>              | <b>8,532</b>              | <b>8,605</b>              | <b>8,774</b>              | <b>9,282</b>              | <b>9,995</b>              | <b>10,415</b>             | <b>10,804</b>             | <b>10,845</b>             | <b>11,008</b>             |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - regulatory services

|  | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Year 6       | Year 7       | Year 8       | Year 9       | Year 10      | Year 11      | Year 12      | Year 13       | Year 14       | Year 15       | Year 16       | Year 17       | Year 18       | Year 19       | Year 20       |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|  | 15/16        | 16/17        | 17/18        | 18/19        | 19/20        | 20/21        | 21/22        | 22/23        | 23/24        | 24/25        | 25/26        | 26/27        | 27/28         | 28/29         | 29/30         | 30/31         | 31/32         | 32/33         | 33/34         | 34/35         |
|  | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000        | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         | \$000         |
| <b>Sources of operating funding</b>                                      |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| General rate, uniform annual general charge, rates penalties             | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Targeted rates   | 4,727        | 5,056        | 5,346        | 5,478        | 5,890        | 5,161        | 5,453        | 5,572        | 5,606        | 5,625        | 5,849        | 5,965        | 6,114         | 6,199         | 6,517         | 6,541         | 6,822         | 7,355         | 7,558         | 7,683         |
| Grants and subsidies for operating purposes                              | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Fees and charges   | 3,171        | 3,234        | 3,303        | 3,377        | 3,458        | 3,394        | 3,486        | 3,537        | 3,644        | 3,762        | 3,861        | 3,964        | 4,069         | 4,177         | 4,289         | 4,404         | 4,522         | 4,644         | 4,769         | 4,898         |
| Interest and dividends from investments                                  | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Local authorities fuel tax, fines, infringement fees, and other receipts | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total operating funding</b>   | <b>7,898</b> | <b>8,290</b> | <b>8,649</b> | <b>8,855</b> | <b>9,348</b> | <b>8,555</b> | <b>8,939</b> | <b>9,109</b> | <b>9,250</b> | <b>9,387</b> | <b>9,710</b> | <b>9,929</b> | <b>10,183</b> | <b>10,376</b> | <b>10,806</b> | <b>10,945</b> | <b>11,344</b> | <b>11,999</b> | <b>12,327</b> | <b>12,581</b> |
| <b>Applications of operating funding</b>                                 |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| Payment to staff and suppliers   | 4,494        | 4,792        | 5,081        | 5,249        | 5,625        | 4,691        | 5,026        | 5,037        | 5,030        | 5,095        | 5,308        | 5,362        | 5,586         | 5,636         | 5,880         | 5,931         | 6,181         | 6,242         | 6,505         | 6,578         |
| Finance costs  | 16           | 15           | 15           | 15           | 14           | 14           | 13           | 13           | 13           | 12           | 12           | 12           | 11            | 11            | 10            | 10            | 9             | 9             | 8             | 8             |
| Internal charges and overheads applied                                   | 3,381        | 3,476        | 3,547        | 3,585        | 3,703        | 3,845        | 3,894        | 4,053        | 4,201        | 4,273        | 4,383        | 4,547        | 4,578         | 4,722         | 4,908         | 4,996         | 5,146         | 5,739         | 5,805         | 5,986         |
| Other operating funding applications                                     | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total applications of operating funding</b>                           | <b>7,891</b> | <b>8,283</b> | <b>8,643</b> | <b>8,849</b> | <b>9,342</b> | <b>8,550</b> | <b>8,933</b> | <b>9,103</b> | <b>9,244</b> | <b>9,380</b> | <b>9,703</b> | <b>9,921</b> | <b>10,175</b> | <b>10,369</b> | <b>10,798</b> | <b>10,937</b> | <b>11,336</b> | <b>11,990</b> | <b>12,318</b> | <b>12,572</b> |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                              | <b>7</b>     | <b>7</b>     | <b>6</b>     | <b>6</b>     | <b>6</b>     | <b>5</b>     | <b>6</b>     | <b>6</b>     | <b>6</b>     | <b>7</b>     | <b>7</b>     | <b>8</b>     | <b>8</b>      | <b>7</b>      | <b>8</b>      | <b>8</b>      | <b>8</b>      | <b>9</b>      | <b>9</b>      | <b>9</b>      |
| <b>Sources of capital funding</b>  |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| Grants and subsidies for capital expenditure                             | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Development and financial contributions                                  | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Increase (decrease) in debt  | -            | 41           | 26           | 11           | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Gross proceeds from sale of assets                                       | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Lump sum contributions   | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Other dedicated capital funding  | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total sources of capital funding</b>                                  | <b>-</b>     | <b>41</b>    | <b>26</b>    | <b>11</b>    | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b>Application of capital funding</b>                                    |              |              |              |              |              |              |              |              |              |              |              |              |               |               |               |               |               |               |               |               |
| Capital expenditure:   | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| - to meet additional demand  | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| - to improve the level of service  | -            | 41           | 26           | 11           | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| - to replace existing assets   | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| Increase (decrease) in reserves  | 7            | 7            | 6            | 6            | 6            | 5            | 6            | 6            | 6            | 7            | 7            | 8            | 8             | 7             | 8             | 8             | 8             | 9             | 9             | 9             |
| Increase (decrease) in investments                                       | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total applications of capital funding</b>                             | <b>7</b>     | <b>48</b>    | <b>32</b>    | <b>17</b>    | <b>6</b>     | <b>5</b>     | <b>6</b>     | <b>6</b>     | <b>6</b>     | <b>7</b>     | <b>7</b>     | <b>8</b>     | <b>8</b>      | <b>7</b>      | <b>8</b>      | <b>8</b>      | <b>8</b>      | <b>9</b>      | <b>9</b>      | <b>9</b>      |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                                | <b>(7)</b>   | <b>(7)</b>   | <b>(6)</b>   | <b>(6)</b>   | <b>(6)</b>   | <b>(5)</b>   | <b>(6)</b>   | <b>(6)</b>   | <b>(6)</b>   | <b>(7)</b>   | <b>(7)</b>   | <b>(8)</b>   | <b>(8)</b>    | <b>(7)</b>    | <b>(8)</b>    | <b>(8)</b>    | <b>(8)</b>    | <b>(9)</b>    | <b>(9)</b>    | <b>(9)</b>    |
| <b>FUNDING BALANCE</b>   | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>     | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |

## Prospective funding impact statement - solid waste

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | 724                      | 780                      | 825                      | 864                      | 939                      | 991                      | 1,036                    | 1,139                    | 1,198                    | 1,245                     | 1,027                     | 843                       | 841                       | 901                       | 916                       | 916                       | 961                       | 1,009                     | 1,006                     | 1,070                     |
| Targeted rates   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | 527                      | 533                      | 537                      | 543                      | 548                      | 555                      | 561                      | 568                      | 576                      | 584                       | 585                       | 592                       | 599                       | 607                       | 615                       | 623                       | 631                       | 639                       | 648                       | 657                       |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>1,251</b>             | <b>1,313</b>             | <b>1,362</b>             | <b>1,407</b>             | <b>1,487</b>             | <b>1,546</b>             | <b>1,597</b>             | <b>1,707</b>             | <b>1,774</b>             | <b>1,829</b>              | <b>1,612</b>              | <b>1,435</b>              | <b>1,440</b>              | <b>1,508</b>              | <b>1,531</b>              | <b>1,539</b>              | <b>1,592</b>              | <b>1,648</b>              | <b>1,654</b>              | <b>1,727</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 388                      | 395                      | 405                      | 416                      | 413                      | 425                      | 438                      | 443                      | 458                      | 472                       | 398                       | 409                       | 421                       | 434                       | 446                       | 451                       | 464                       | 478                       | 492                       | 506                       |
| Finance costs  | 161                      | 166                      | 170                      | 175                      | 179                      | 181                      | 184                      | 186                      | 186                      | 184                       | 167                       | 143                       | 127                       | 112                       | 95                        | 77                        | 58                        | 39                        | 22                        | 5                         |
| Internal charges and overheads applied                       | 293                      | 308                      | 323                      | 333                      | 351                      | 371                      | 382                      | 404                      | 426                      | 440                       | 458                       | 482                       | 493                       | 514                       | 541                       | 557                       | 580                       | 646                       | 661                       | 687                       |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>842</b>               | <b>869</b>               | <b>898</b>               | <b>924</b>               | <b>943</b>               | <b>977</b>               | <b>1,004</b>             | <b>1,033</b>             | <b>1,070</b>             | <b>1,096</b>              | <b>1,023</b>              | <b>1,034</b>              | <b>1,041</b>              | <b>1,060</b>              | <b>1,082</b>              | <b>1,085</b>              | <b>1,102</b>              | <b>1,163</b>              | <b>1,175</b>              | <b>1,198</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>409</b>               | <b>444</b>               | <b>464</b>               | <b>483</b>               | <b>544</b>               | <b>569</b>               | <b>593</b>               | <b>674</b>               | <b>704</b>               | <b>733</b>                | <b>589</b>                | <b>401</b>                | <b>399</b>                | <b>448</b>                | <b>449</b>                | <b>454</b>                | <b>490</b>                | <b>485</b>                | <b>479</b>                | <b>529</b>                |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Increase (decrease) in debt                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to replace existing assets                                 | (511)                    | (525)                    | (533)                    | (578)                    | (569)                    | (601)                    | (618)                    | (656)                    | (665)                    | (601)                     | -                         | (5)                       | (85)                      | (36)                      | (48)                      | (2)                       | (3)                       | (9)                       | (76)                      | (2)                       |
| Increase (decrease) in reserves                              | 920                      | 969                      | 997                      | 1,061                    | 1,113                    | 1,170                    | 1,211                    | 1,330                    | 1,369                    | 1,334                     | 589                       | 406                       | 484                       | 484                       | 497                       | 456                       | 493                       | 494                       | 555                       | 531                       |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>409</b>               | <b>444</b>               | <b>464</b>               | <b>483</b>               | <b>544</b>               | <b>569</b>               | <b>593</b>               | <b>674</b>               | <b>704</b>               | <b>733</b>                | <b>589</b>                | <b>401</b>                | <b>399</b>                | <b>448</b>                | <b>449</b>                | <b>454</b>                | <b>490</b>                | <b>485</b>                | <b>479</b>                | <b>529</b>                |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>(409)</b>             | <b>(444)</b>             | <b>(464)</b>             | <b>(483)</b>             | <b>(544)</b>             | <b>(569)</b>             | <b>(593)</b>             | <b>(674)</b>             | <b>(704)</b>             | <b>(733)</b>              | <b>(589)</b>              | <b>(401)</b>              | <b>(399)</b>              | <b>(448)</b>              | <b>(449)</b>              | <b>(454)</b>              | <b>(490)</b>              | <b>(485)</b>              | <b>(479)</b>              | <b>(529)</b>              |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - stormwater

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | 485                      | 535                      | 580                      | 574                      | 605                      | 623                      | 641                      | 679                      | 691                      | 719                       | 788                       | 829                       | 902                       | 938                       | 956                       | 1,015                     | 1,035                     | 1,061                     | 1,120                     | 1,157                     |
| Targeted rates   | 2,710                    | 2,945                    | 3,028                    | 3,098                    | 3,224                    | 3,508                    | 3,603                    | 3,916                    | 4,217                    | 4,560                     | 4,866                     | 5,286                     | 5,602                     | 6,044                     | 6,361                     | 6,772                     | 7,078                     | 7,560                     | 7,882                     | 8,351                     |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | 57                       | 67                       | 68                       | 70                       | 71                       | 73                       | 75                       | 76                       | 79                       | 81                        | 83                        | 85                        | 87                        | 89                        | 91                        | 93                        | 96                        | 98                        | 100                       | 103                       |
| Interest and dividends from investments                      | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>3,252</b>             | <b>3,547</b>             | <b>3,676</b>             | <b>3,742</b>             | <b>3,900</b>             | <b>4,204</b>             | <b>4,319</b>             | <b>4,671</b>             | <b>4,987</b>             | <b>5,360</b>              | <b>5,737</b>              | <b>6,200</b>              | <b>6,591</b>              | <b>7,071</b>              | <b>7,408</b>              | <b>7,880</b>              | <b>8,209</b>              | <b>8,719</b>              | <b>9,102</b>              | <b>9,611</b>              |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 1,008                    | 1,062                    | 1,119                    | 1,143                    | 1,195                    | 1,222                    | 1,252                    | 1,312                    | 1,350                    | 1,392                     | 1,458                     | 1,493                     | 1,562                     | 1,600                     | 1,639                     | 1,714                     | 1,755                     | 1,798                     | 1,879                     | 1,925                     |
| Finance costs  | 983                      | 1,095                    | 1,126                    | 1,120                    | 1,224                    | 1,366                    | 1,472                    | 1,670                    | 1,862                    | 2,038                     | 2,249                     | 2,459                     | 2,680                     | 2,892                     | 3,071                     | 3,244                     | 3,416                     | 3,599                     | 3,779                     | 3,968                     |
| Internal charges and overheads applied                       | 192                      | 200                      | 212                      | 213                      | 223                      | 238                      | 240                      | 251                      | 268                      | 270                       | 280                       | 298                       | 298                       | 310                       | 329                       | 332                       | 344                       | 381                       | 383                       | 397                       |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>2,183</b>             | <b>2,357</b>             | <b>2,457</b>             | <b>2,476</b>             | <b>2,642</b>             | <b>2,826</b>             | <b>2,964</b>             | <b>3,233</b>             | <b>3,480</b>             | <b>3,700</b>              | <b>3,987</b>              | <b>4,250</b>              | <b>4,540</b>              | <b>4,802</b>              | <b>5,039</b>              | <b>5,290</b>              | <b>5,515</b>              | <b>5,778</b>              | <b>6,041</b>              | <b>6,290</b>              |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>1,069</b>             | <b>1,190</b>             | <b>1,219</b>             | <b>1,266</b>             | <b>1,258</b>             | <b>1,378</b>             | <b>1,355</b>             | <b>1,438</b>             | <b>1,507</b>             | <b>1,660</b>              | <b>1,750</b>              | <b>1,950</b>              | <b>2,051</b>              | <b>2,269</b>              | <b>2,369</b>              | <b>2,590</b>              | <b>2,694</b>              | <b>2,941</b>              | <b>3,061</b>              | <b>3,321</b>              |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | 51                       | 52                       | 54                       | 55                       | 57                       | 58                       | 60                       | 62                       | 64                       | 66                        | 68                        | 70                        | 72                        | 75                        | 77                        | 79                        | 81                        | 84                        | 86                        | 89                        |
| Increase (decrease) in debt                                  | 3,622                    | 314                      | 1,482                    | 886                      | 5,301                    | 2,171                    | 3,049                    | 3,947                    | 2,511                    | 3,046                     | 4,799                     | 3,762                     | 4,514                     | 4,336                     | 4,441                     | 2,962                     | 3,292                     | 5,217                     | 5,189                     | 5,709                     |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>3,673</b>             | <b>366</b>               | <b>1,536</b>             | <b>941</b>               | <b>5,358</b>             | <b>2,229</b>             | <b>3,109</b>             | <b>4,009</b>             | <b>2,575</b>             | <b>3,112</b>              | <b>4,867</b>              | <b>3,832</b>              | <b>4,586</b>              | <b>4,411</b>              | <b>4,518</b>              | <b>3,041</b>              | <b>3,373</b>              | <b>5,301</b>              | <b>5,275</b>              | <b>5,798</b>              |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | 3,622                    | 314                      | 1,482                    | 887                      | 5,300                    | 2,171                    | 3,050                    | 3,947                    | 2,511                    | 3,046                     | 4,799                     | 3,761                     | 4,514                     | 4,335                     | 4,441                     | 2,960                     | 3,292                     | 5,216                     | 5,188                     | 5,710                     |
| - to replace existing assets                                 | 500                      | 1,744                    | -                        | -                        | -                        | 112                      | 1,089                    | 1,527                    | 1,572                    | 1,994                     | 702                       | 1,438                     | 1,606                     | 754                       | 772                       | 2,085                     | 2,135                     | 377                       | 386                       | 395                       |
| Increase (decrease) in reserves                              | 620                      | (502)                    | 1,273                    | 1,320                    | 1,316                    | 1,324                    | 325                      | (27)                     | (1)                      | (268)                     | 1,116                     | 583                       | 517                       | 1,591                     | 1,674                     | 586                       | 640                       | 2,649                     | 2,762                     | 3,014                     |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>4,742</b>             | <b>1,556</b>             | <b>2,755</b>             | <b>2,207</b>             | <b>6,616</b>             | <b>3,607</b>             | <b>4,464</b>             | <b>5,447</b>             | <b>4,082</b>             | <b>4,772</b>              | <b>6,617</b>              | <b>5,782</b>              | <b>6,637</b>              | <b>6,680</b>              | <b>6,887</b>              | <b>5,631</b>              | <b>6,067</b>              | <b>8,242</b>              | <b>8,336</b>              | <b>9,119</b>              |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>(1,069)</b>           | <b>(1,190)</b>           | <b>(1,219)</b>           | <b>(1,266)</b>           | <b>(1,258)</b>           | <b>(1,378)</b>           | <b>(1,355)</b>           | <b>(1,438)</b>           | <b>(1,507)</b>           | <b>(1,660)</b>            | <b>(1,750)</b>            | <b>(1,950)</b>            | <b>(2,051)</b>            | <b>(2,269)</b>            | <b>(2,369)</b>            | <b>(2,590)</b>            | <b>(2,694)</b>            | <b>(2,941)</b>            | <b>(3,061)</b>            | <b>(3,321)</b>            |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |

## Prospective funding impact statement - wastewater

|  | Year 1<br>15/16<br>\$000 | Year 2<br>16/17<br>\$000 | Year 3<br>17/18<br>\$000 | Year 4<br>18/19<br>\$000 | Year 5<br>19/20<br>\$000 | Year 6<br>20/21<br>\$000 | Year 7<br>21/22<br>\$000 | Year 8<br>22/23<br>\$000 | Year 9<br>23/24<br>\$000 | Year 10<br>24/25<br>\$000 | Year 11<br>25/26<br>\$000 | Year 12<br>26/27<br>\$000 | Year 13<br>27/28<br>\$000 | Year 14<br>28/29<br>\$000 | Year 15<br>29/30<br>\$000 | Year 16<br>30/31<br>\$000 | Year 17<br>31/32<br>\$000 | Year 18<br>32/33<br>\$000 | Year 19<br>33/34<br>\$000 | Year 20<br>34/35<br>\$000 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Sources of operating funding</b>                          |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| General rate, uniform annual general charge, rates penalties | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Targeted rates   | 6,997                    | 7,210                    | 7,321                    | 8,052                    | 8,337                    | 9,102                    | 9,712                    | 10,331                   | 10,606                   | 11,217                    | 11,344                    | 12,031                    | 12,289                    | 12,835                    | 13,008                    | 13,422                    | 13,656                    | 14,072                    | 14,244                    | 14,760                    |
| Grants and subsidies for operating purposes                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Fees and charges   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Interest and dividends from investments                      | 1,060                    | 1,094                    | 1,121                    | 1,149                    | 1,192                    | 1,227                    | 1,276                    | 1,328                    | 1,371                    | 1,416                     | 1,465                     | 1,510                     | 1,551                     | 1,616                     | 1,663                     | 1,711                     | 1,766                     | 1,874                     | 1,922                     | 1,983                     |
| Local authorities fuel tax, fines,                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total operating funding</b>                               | <b>8,057</b>             | <b>8,304</b>             | <b>8,442</b>             | <b>9,201</b>             | <b>9,529</b>             | <b>10,329</b>            | <b>10,988</b>            | <b>11,659</b>            | <b>11,977</b>            | <b>12,633</b>             | <b>12,809</b>             | <b>13,541</b>             | <b>13,840</b>             | <b>14,451</b>             | <b>14,671</b>             | <b>15,133</b>             | <b>15,422</b>             | <b>15,946</b>             | <b>16,166</b>             | <b>16,743</b>             |
| <b>Applications of operating funding</b>                     |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Payment to staff and suppliers                               | 3,998                    | 3,916                    | 3,985                    | 4,214                    | 4,270                    | 4,438                    | 4,706                    | 4,874                    | 4,969                    | 5,222                     | 5,339                     | 5,606                     | 5,748                     | 5,997                     | 6,154                     | 6,403                     | 6,578                     | 6,790                     | 7,088                     | 7,328                     |
| Finance costs  | 876                      | 874                      | 843                      | 906                      | 1,041                    | 1,136                    | 1,178                    | 1,214                    | 1,268                    | 1,242                     | 1,168                     | 1,188                     | 1,174                     | 1,062                     | 960                       | 864                       | 796                       | 725                       | 614                       | 485                       |
| Internal charges and overheads applied                       | 1,470                    | 1,531                    | 1,590                    | 1,627                    | 1,709                    | 1,785                    | 1,841                    | 1,938                    | 2,023                    | 2,084                     | 2,172                     | 2,263                     | 2,313                     | 2,427                     | 2,527                     | 2,593                     | 2,697                     | 2,937                     | 3,000                     | 3,118                     |
| Other operating funding applications                         | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of operating funding</b>               | <b>6,344</b>             | <b>6,321</b>             | <b>6,418</b>             | <b>6,747</b>             | <b>7,020</b>             | <b>7,359</b>             | <b>7,725</b>             | <b>8,026</b>             | <b>8,260</b>             | <b>8,548</b>              | <b>8,679</b>              | <b>9,057</b>              | <b>9,235</b>              | <b>9,486</b>              | <b>9,641</b>              | <b>9,860</b>              | <b>10,071</b>             | <b>10,452</b>             | <b>10,702</b>             | <b>10,931</b>             |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>1,713</b>             | <b>1,983</b>             | <b>2,024</b>             | <b>2,454</b>             | <b>2,509</b>             | <b>2,970</b>             | <b>3,263</b>             | <b>3,633</b>             | <b>3,717</b>             | <b>4,085</b>              | <b>4,130</b>              | <b>4,484</b>              | <b>4,605</b>              | <b>4,965</b>              | <b>5,030</b>              | <b>5,273</b>              | <b>5,351</b>              | <b>5,494</b>              | <b>5,464</b>              | <b>5,812</b>              |
| <b>Sources of capital funding</b>                            |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Grants and subsidies for capital expenditure                 | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Development and financial contributions                      | 147                      | 150                      | 154                      | 159                      | 163                      | 168                      | 173                      | 179                      | 185                      | 192                       | 197                       | 203                       | 209                       | 215                       | 222                       | 228                       | 235                       | 242                       | 249                       | 256                       |
| Increase (decrease) in debt                                  | 1,207                    | 818                      | 944                      | 3,187                    | 1,733                    | 1,430                    | 1,133                    | 625                      | 1,147                    | 54                        | 474                       | 3,802                     | 59                        | 61                        | 63                        | 278                       | 998                       | 70                        | 72                        | 75                        |
| Gross proceeds from sale of assets                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Lump sum contributions                                       | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| Other dedicated capital funding                              | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total sources of capital funding</b>                      | <b>1,354</b>             | <b>968</b>               | <b>1,098</b>             | <b>3,346</b>             | <b>1,896</b>             | <b>1,598</b>             | <b>1,306</b>             | <b>804</b>               | <b>1,332</b>             | <b>246</b>                | <b>671</b>                | <b>4,005</b>              | <b>268</b>                | <b>276</b>                | <b>285</b>                | <b>506</b>                | <b>1,233</b>              | <b>312</b>                | <b>321</b>                | <b>331</b>                |
| <b>Application of capital funding</b>                        |                          |                          |                          |                          |                          |                          |                          |                          |                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Capital expenditure:   | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to meet additional demand                                  | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| - to improve the level of service                            | 1,207                    | 818                      | 944                      | 3,187                    | 1,733                    | 1,430                    | 1,133                    | 625                      | 1,147                    | 54                        | 474                       | 3,802                     | 59                        | 61                        | 63                        | 278                       | 998                       | 70                        | 72                        | 75                        |
| - to replace existing assets                                 | 2,014                    | 1,297                    | 1,436                    | 2,395                    | 3,316                    | 3,112                    | 2,361                    | 4,079                    | 3,309                    | 2,273                     | 2,617                     | 2,090                     | 2,159                     | 2,842                     | 2,762                     | 3,053                     | 3,061                     | 3,157                     | 2,539                     | 2,669                     |
| Increase (decrease) in reserves                              | (154)                    | 836                      | 742                      | 218                      | (644)                    | 26                       | 1,075                    | (267)                    | 593                      | 2,004                     | 1,710                     | 2,597                     | 2,655                     | 2,338                     | 2,490                     | 2,448                     | 2,525                     | 2,579                     | 3,174                     | 3,399                     |
| Increase (decrease) in investments                           | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                        | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         | -                         |
| <b>Total applications of capital funding</b>                 | <b>3,067</b>             | <b>2,951</b>             | <b>3,122</b>             | <b>5,800</b>             | <b>4,405</b>             | <b>4,568</b>             | <b>4,569</b>             | <b>4,437</b>             | <b>5,049</b>             | <b>4,331</b>              | <b>4,801</b>              | <b>8,489</b>              | <b>4,873</b>              | <b>5,241</b>              | <b>5,315</b>              | <b>5,779</b>              | <b>6,584</b>              | <b>5,806</b>              | <b>5,785</b>              | <b>6,143</b>              |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>(1,713)</b>           | <b>(1,983)</b>           | <b>(2,024)</b>           | <b>(2,454)</b>           | <b>(2,509)</b>           | <b>(2,970)</b>           | <b>(3,263)</b>           | <b>(3,633)</b>           | <b>(3,717)</b>           | <b>(4,085)</b>            | <b>(4,130)</b>            | <b>(4,484)</b>            | <b>(4,605)</b>            | <b>(4,965)</b>            | <b>(5,030)</b>            | <b>(5,273)</b>            | <b>(5,351)</b>            | <b>(5,494)</b>            | <b>(5,464)</b>            | <b>(5,812)</b>            |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                 | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |



## Prospective funding impact statement - water

|  | Year 1         | Year 2         | Year 3         | Year 4         | Year 5         | Year 6         | Year 7         | Year 8         | Year 9         | Year 10        | Year 11        | Year 12        | Year 13        | Year 14        | Year 15        | Year 16        | Year 17        | Year 18        | Year 19        | Year 20        |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|  | 15/16          | 16/17          | 17/18          | 18/19          | 19/20          | 20/21          | 21/22          | 22/23          | 23/24          | 24/25          | 25/26          | 26/27          | 27/28          | 28/29          | 29/30          | 30/31          | 31/32          | 32/33          | 33/34          | 34/35          |
|  | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          | \$000          |
| <b>Sources of operating funding</b>                          |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| General rate, uniform annual general charge, rates penalties | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Targeted rates   | 8,112          | 8,421          | 8,703          | 8,782          | 9,247          | 9,427          | 9,912          | 9,987          | 10,456         | 10,660         | 11,332         | 11,786         | 12,947         | 13,197         | 13,819         | 14,033         | 14,819         | 15,138         | 16,176         | 16,747         |
| Grants and subsidies for operating purposes                  | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Fees and charges   | 39             | 40             | 41             | 43             | 44             | 45             | 47             | 49             | 51             | 53             | 55             | 57             | 59             | 62             | 64             | 66             | 69             | 71             | 74             | 77             |
| Interest and dividends from investments                      | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Local authorities fuel tax, fines,                           | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total operating funding</b>                               | <b>8,151</b>   | <b>8,461</b>   | <b>8,744</b>   | <b>8,825</b>   | <b>9,291</b>   | <b>9,472</b>   | <b>9,959</b>   | <b>10,036</b>  | <b>10,507</b>  | <b>10,713</b>  | <b>11,387</b>  | <b>11,843</b>  | <b>13,006</b>  | <b>13,259</b>  | <b>13,883</b>  | <b>14,099</b>  | <b>14,888</b>  | <b>15,209</b>  | <b>16,250</b>  | <b>16,824</b>  |
| <b>Applications of operating funding</b>                     |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Payment to staff and suppliers                               | 2,939          | 3,274          | 3,348          | 3,410          | 3,542          | 3,553          | 3,836          | 3,871          | 3,995          | 4,152          | 4,318          | 4,492          | 5,046          | 5,006          | 5,123          | 5,256          | 5,485          | 5,677          | 6,187          | 6,245          |
| Finance costs  | 2,067          | 1,975          | 1,858          | 1,801          | 1,821          | 1,811          | 1,731          | 1,662          | 1,615          | 1,578          | 1,652          | 1,722          | 1,850          | 1,903          | 1,777          | 1,657          | 1,542          | 1,424          | 1,334          | 1,464          |
| Internal charges and overheads applied                       | 676            | 705            | 743            | 756            | 792            | 839            | 858            | 901            | 951            | 972            | 1,011          | 1,066          | 1,081          | 1,128          | 1,188          | 1,211          | 1,259          | 1,374          | 1,395          | 1,450          |
| Other operating funding applications                         | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total applications of operating funding</b>               | <b>5,682</b>   | <b>5,954</b>   | <b>5,949</b>   | <b>5,967</b>   | <b>6,155</b>   | <b>6,203</b>   | <b>6,425</b>   | <b>6,434</b>   | <b>6,561</b>   | <b>6,702</b>   | <b>6,981</b>   | <b>7,280</b>   | <b>7,977</b>   | <b>8,037</b>   | <b>8,088</b>   | <b>8,124</b>   | <b>8,286</b>   | <b>8,475</b>   | <b>8,916</b>   | <b>9,159</b>   |
| <b>SURPLUS/DEFICIT OF OPERATING FUNDING</b>                  | <b>2,469</b>   | <b>2,507</b>   | <b>2,795</b>   | <b>2,858</b>   | <b>3,136</b>   | <b>3,269</b>   | <b>3,534</b>   | <b>3,602</b>   | <b>3,946</b>   | <b>4,011</b>   | <b>4,406</b>   | <b>4,563</b>   | <b>5,029</b>   | <b>5,222</b>   | <b>5,795</b>   | <b>5,975</b>   | <b>6,602</b>   | <b>6,734</b>   | <b>7,334</b>   | <b>7,665</b>   |
| <b>Sources of capital funding</b>                            |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Grants and subsidies for capital expenditure                 | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Development and financial contributions                      | 101            | 104            | 106            | 109            | 112            | 116            | 119            | 123            | 127            | 132            | 136            | 140            | 144            | 148            | 153            | 157            | 162            | 166            | 171            | 176            |
| Increase (decrease) in debt                                  | 201            | 203            | 154            | 233            | 258            | 780            | 154            | 204            | 166            | 222            | 894            | 2,461          | 7,267          | 257            | 871            | 277            | 225            | 233            | 242            | 251            |
| Gross proceeds from sale of assets                           | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Lump sum contributions                                       | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Other dedicated capital funding                              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total sources of capital funding</b>                      | <b>302</b>     | <b>307</b>     | <b>260</b>     | <b>342</b>     | <b>370</b>     | <b>896</b>     | <b>273</b>     | <b>327</b>     | <b>293</b>     | <b>354</b>     | <b>1,030</b>   | <b>2,601</b>   | <b>7,411</b>   | <b>405</b>     | <b>1,024</b>   | <b>434</b>     | <b>387</b>     | <b>399</b>     | <b>413</b>     | <b>427</b>     |
| <b>Application of capital funding</b>                        |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |                |
| Capital expenditure:   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| - to meet additional demand                                  | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| - to improve the level of service                            | 201            | 203            | 154            | 233            | 258            | 780            | 154            | 204            | 166            | 222            | 894            | 2,461          | 7,267          | 257            | 871            | 277            | 225            | 233            | 242            | 251            |
| - to replace existing assets                                 | 1,129          | 862            | 698            | 3,571          | 3,675          | 1,998          | 1,485          | 3,180          | 2,504          | 3,891          | 5,948          | 1,958          | 1,965          | 2,055          | 2,835          | 2,776          | 3,966          | 3,118          | 5,374          | 11,204         |
| Increase (decrease) in reserves                              | 1,441          | 1,749          | 2,203          | (604)          | (427)          | 1,387          | 2,168          | 545            | 1,569          | 252            | (1,406)        | 2,745          | 3,208          | 3,315          | 3,113          | 3,356          | 2,798          | 3,782          | 2,131          | (3,363)        |
| Increase (decrease) in investments                           | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total applications of capital funding</b>                 | <b>2,771</b>   | <b>2,814</b>   | <b>3,055</b>   | <b>3,200</b>   | <b>3,506</b>   | <b>4,165</b>   | <b>3,807</b>   | <b>3,929</b>   | <b>4,239</b>   | <b>4,365</b>   | <b>5,436</b>   | <b>7,164</b>   | <b>12,440</b>  | <b>5,627</b>   | <b>6,819</b>   | <b>6,409</b>   | <b>6,989</b>   | <b>7,133</b>   | <b>7,747</b>   | <b>8,092</b>   |
| <b>SURPLUS/DEFICIT OF CAPITAL FUNDING</b>                    | <b>(2,469)</b> | <b>(2,507)</b> | <b>(2,795)</b> | <b>(2,858)</b> | <b>(3,136)</b> | <b>(3,269)</b> | <b>(3,534)</b> | <b>(3,602)</b> | <b>(3,946)</b> | <b>(4,011)</b> | <b>(4,406)</b> | <b>(4,563)</b> | <b>(5,029)</b> | <b>(5,222)</b> | <b>(5,795)</b> | <b>(5,975)</b> | <b>(6,602)</b> | <b>(6,734)</b> | <b>(7,334)</b> | <b>(7,665)</b> |
| <b>FUNDING BALANCE</b>                                       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

# Statement of reserve funds

Reserves are held to ensure that funds received for a specified purpose are applied to that purpose and any surplus result is managed in accordance with the purpose for which the reserve was established. Surpluses held in reserves are credited with interest. The council holds seven reserves, three of the reserves are classified as restricted reserves.

Restricted reserves are subject to rules under legal obligation that restrict the uses to which council may apply the funds. The remaining council-created reserves are discretionary reserves which have been established for the fair and transparent use of funds. Reserves are not separately held in cash and the funds are managed as part of the council's treasury management activities.

Below is a list of current reserves held by council, outlining the purpose for holding each reserve as well as the activity to which the reserve relates. Summary financial information across the twenty year period covering the long term plan is reflected as follows:

|  | Projected opening balance<br>July 2015<br>\$000 | Revenue/<br>deposits<br>\$000 | Expenditure/<br>transfers<br>\$000 | Projected closing balance<br>June 2035<br>\$000 |
|--|---|-------------------------------|------------------------------------|---|
| <b>Council restricted reserves</b>   |   |                               |                                    |   |
| <b>Waikanae Property Fund</b><br>The purpose of the reserve is to fund improvements to council-owned properties in Waikanae. The source of funds is the proceeds from the sale of other council property in the Waikanae Ward (excluding district wide funded properties).   | 76  | 179                           | 0                                  | 255   |
| <b>Waikanae Capital Improvement Fund</b><br>The purpose of the reserve is to fund capital improvements in the Waikanae Ward and to provide capital grants to Waikanae organisations in accordance with approved criteria. The source of funds is the Waikanae Ward's share of the property assets of the Horowhenua County Council and interest earned on the capital sum. | 1,180   | 4,528                         | 4,879                              | 830   |
| Plant Purchase and Renewal Fund  | 404   | 0                             | 0                                  | 404   |

|  | Projected opening balance<br>July 2015<br>\$000 | Revenue/<br>deposits<br>\$000 | Expenditure/<br>transfers<br>\$000 | Projected closing balance<br>June 2035<br>\$000 |
|--|---|-------------------------------|------------------------------------|---|
| The purpose of the reserve is to fund ongoing replacement of plant and vehicles when this falls due. The reserve is funded from the depreciation charge on current plant and vehicles.   |   |                               |                                    |   |
| <b>Council created reserves</b>  |   |                               |                                    |   |
| <b>Road Reserve Upgrading Contributions</b><br>The purpose of the reserve is to fund road upgrading works. The source of funds is the road upgrading development contributions from developers and interest earned on the capital sum.   | 784   | 0                             | 0                                  | 784   |
| <b>Election Reserve</b><br>The purpose of the reserve is to fund the three yearly election cycle. The reserve is funded from rates on an annual basis.   | 76  | 0                             | 0                                  | 76  |
| <b>Contingency Fund</b><br>The purpose of the reserve is to fund unexpected expenditure across the District, e.g. leaky home claims, flood events and insurance excess. The source of funds includes rates and rate penalties.   | 724   | 0                             | 0                                  | 724   |
| <b>Paekakariki Campe Estate</b><br>The purpose of the reserve is to fund administration of the Paekakariki Campe Estate for the benefit of the youth of Kapiti. The source of the funds is the proceeds from sale of the property owned by Mr Campe plus interest earned on the capital sum. | 114   | 250                           | 0                                  | 363   |

# Disclosure statement against financial prudence regulations

## Local Government (Financial Reporting and Prudence) Regulations 2014

### Background

New Zealand local authorities have had a statutory obligation to manage their affairs in a financially prudent manner since 2002. However, there has been little discussion of what financial prudence means or how it is appropriately measured. Notwithstanding this, the Department of Internal Affairs considers the Financial Prudence Regulations have the potential to make a significant contribution to improving public understanding of local authority finances and improving local authority financial management.

The Financial Prudence Regulations mandate benchmarks for three components of financial prudence:

- affordability
- sustainability
- predictability.

Please note that predictability benchmarks are not required to be disclosed in long term plans.

The five benchmarks are described in the table below, including their rationale.

| Component                 | Benchmark/indicator |                               | Benchmark rationale  |
|---------------------------|---------------------|-------------------------------|--|
| Affordability benchmarks  | 1                   | Rates affordability benchmark | Rates revenue complies with the limits set in the council's financial strategy.  |
|                           | 2                   | Debt affordability benchmark  | Debt complies with the limits set in the council's financial strategy.   |
| Sustainability benchmarks | 3                   | Balanced budget benchmark     | Operating revenue, excluding development and financial contributions and revenue from revaluations, exceeds operating expenditure.   |
|                           | 4                   | Essential services benchmark  | Capital expenditure on the five network infrastructure services <sup>1</sup> exceeds depreciation on those five services.  |
|                           | 5                   | Debt servicing benchmark      | Interest expense is less than 10% of operating revenue, as defined in the balanced budget benchmark, except for local authorities with projected population growth greater than or equal to New Zealand's projected population growth. For those local authorities, the benchmark is 15% of operating revenue. |

*Note 1 – Network services means infrastructure related to water supply, sewerage, treatment and disposal of sewage, stormwater drainage, and the provision of roads and footpaths.*

## Long term plan disclosure statement for period commencing 1 July 2015

### What is the purpose of this statement?

The purpose of this statement is to disclose the council's planned financial performance in relation to various benchmarks to enable the assessment of whether the council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its long term plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

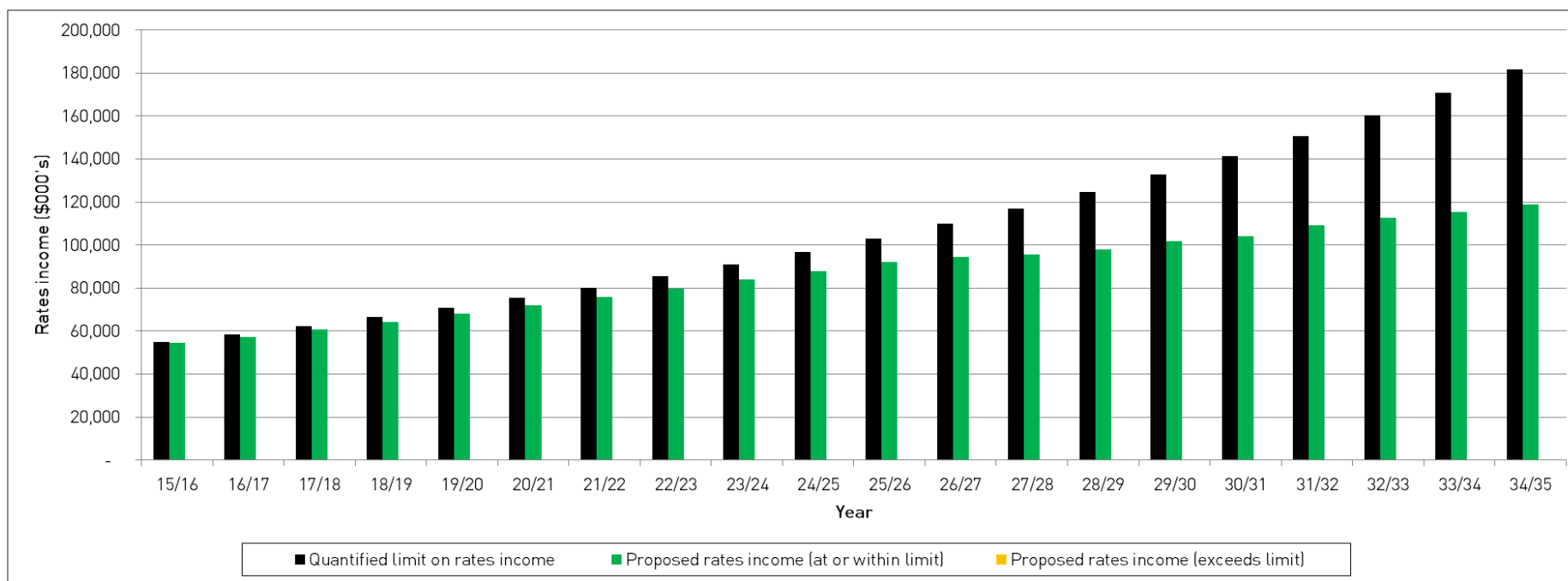
### Rates affordability benchmark

The council meets its affordability benchmark if:

- its planned rates income equals or is less than each quantified limit on rates; and
- its planned rates increases equal or are less than each quantified limit on rates increase.

### Rates (income) affordability

The graph below compares the council's planned rates with a quantified limit on rates contained in the financial strategy included in this long term plan. The council meets the rates affordability benchmark if its planned rates income equals or is less than each quantified limit on rates. The quantified limit on rates income is an allowable increase between 2.9% to 5.5% (after growth) against the preceding financial year.

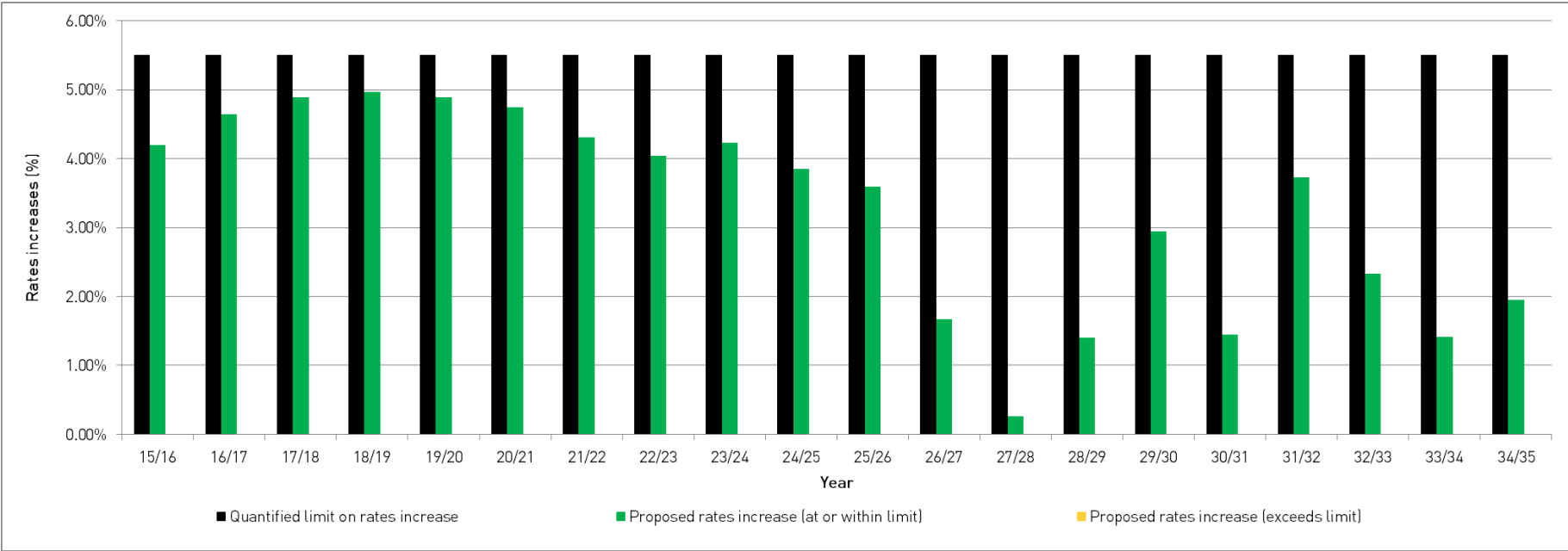


**Rates (increases) affordability**

The following graph compares the council's planned rates increases with a quantified limit on rates increases contained in the financial strategy included in this long term plan.

The council meets the rates affordability benchmark if its planned rates increases equal or are less than each quantified limit on rates increases.

The quantified limit on average annual rates increases is between 2.9% to 5.5% (after growth) against the preceding financial year.

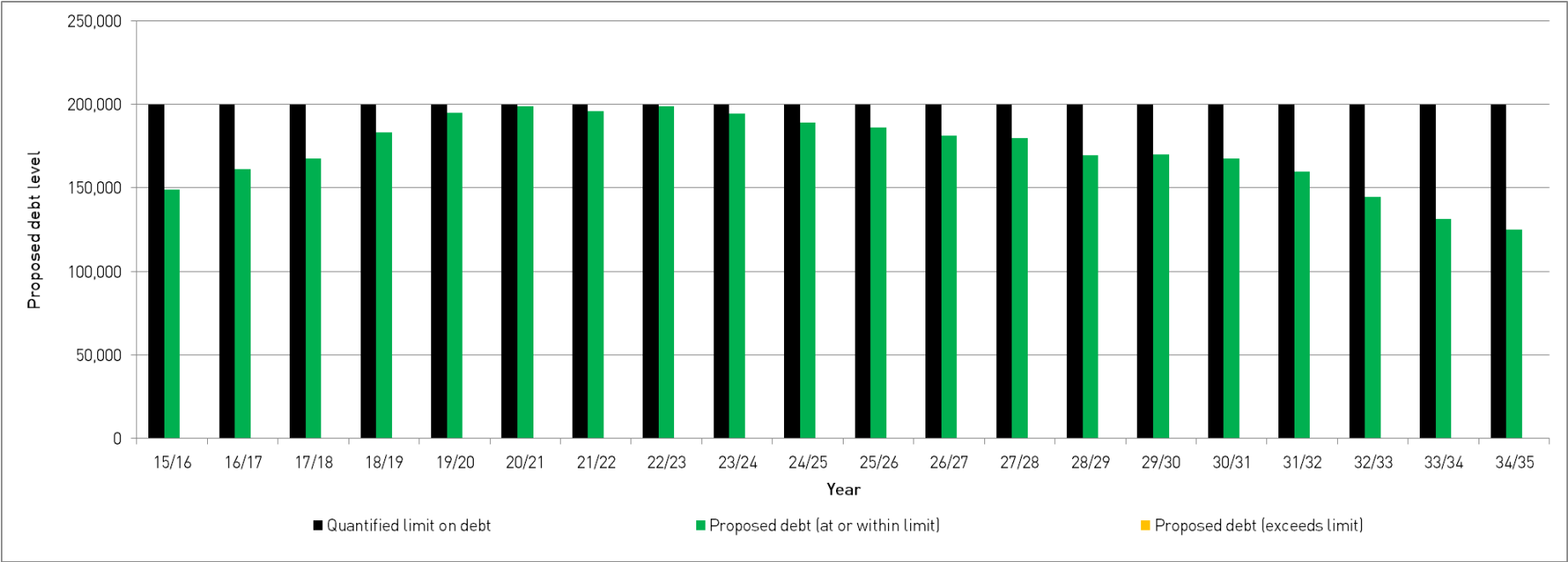


Debt affordability benchmark

The council meets the debt affordability benchmark if its planned borrowings are within each quantified limit on borrowing.

The following graph compares the council's planned debt with a quantified limit on borrowings contained in the financial strategy included in the long term plan.

The quantified limit for planned debt for this long term plan is between \$nil to \$200 million.





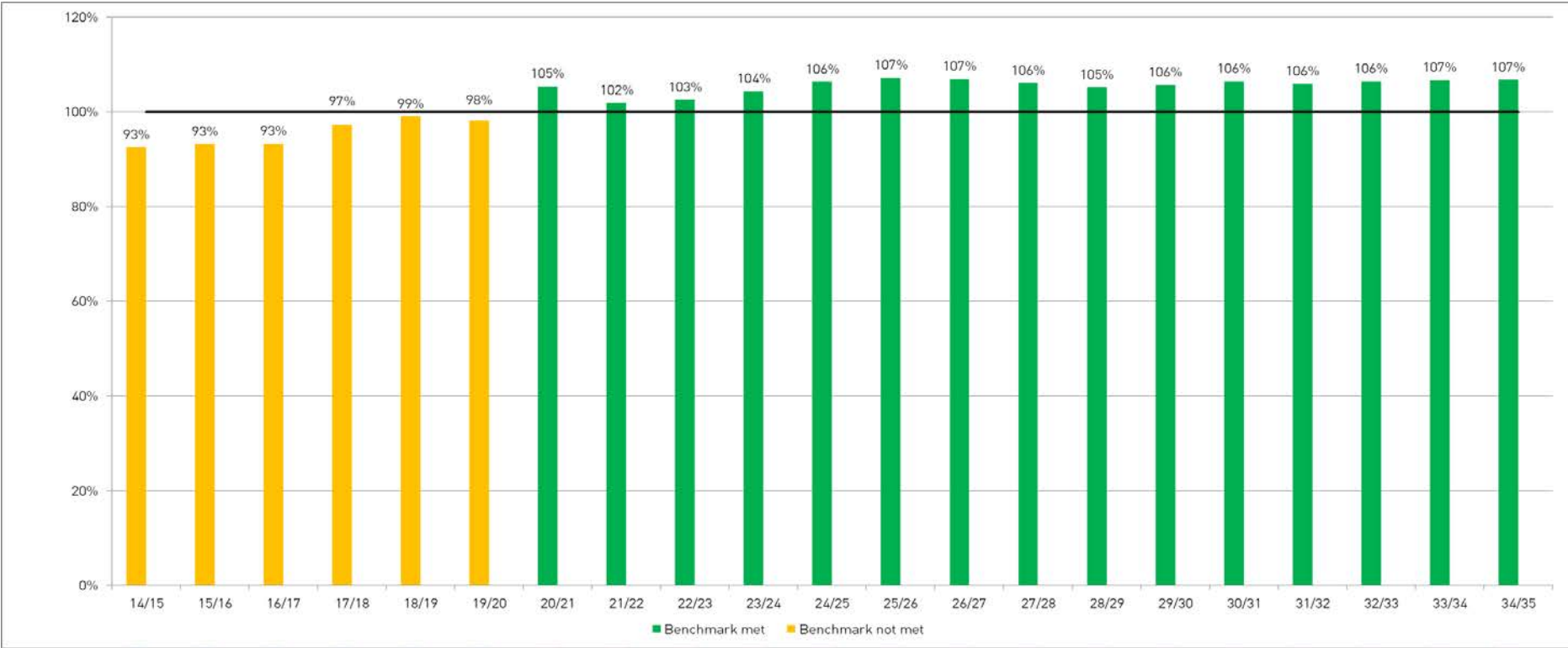
Balanced budget benchmark

The following graph displays the council’s planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant and equipment) as a proportion of planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

The council meets the balanced budget benchmark if its planned revenue equals or is greater than its planned operating expenses.

Kāpiti Coast District Council does not plan to meet this benchmark in the first six years of this long term plan due to its policy of non-funded depreciation of infrastructure assets.

Council’s financial strategy for this long term plan is to accelerate repayment of debt by fully funding annual depreciation by 2020/21.

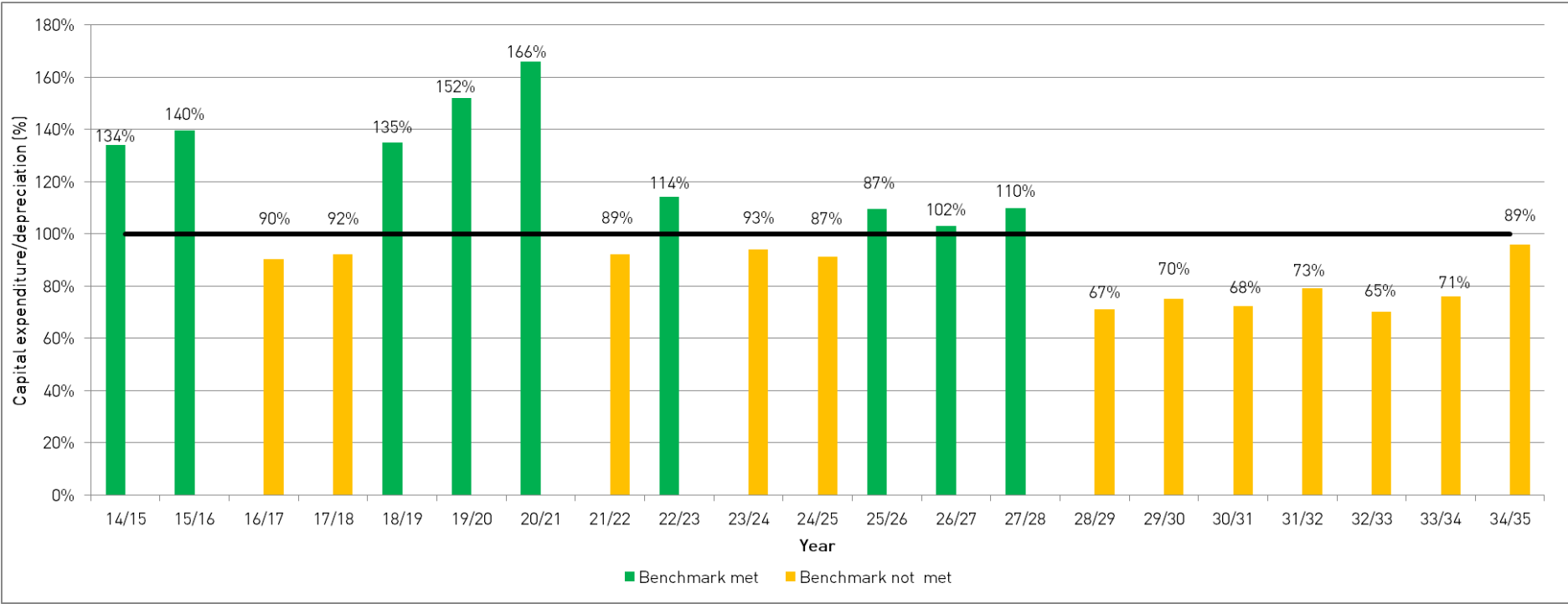


Essential services benchmark

The following graph displays the council's planned capital expenditure on network services as a proportion of expected depreciation on network services.

The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

Council will not meet this benchmark in all years of this long term plan because our assets are still relatively young and so do not need full replacement during this plan.

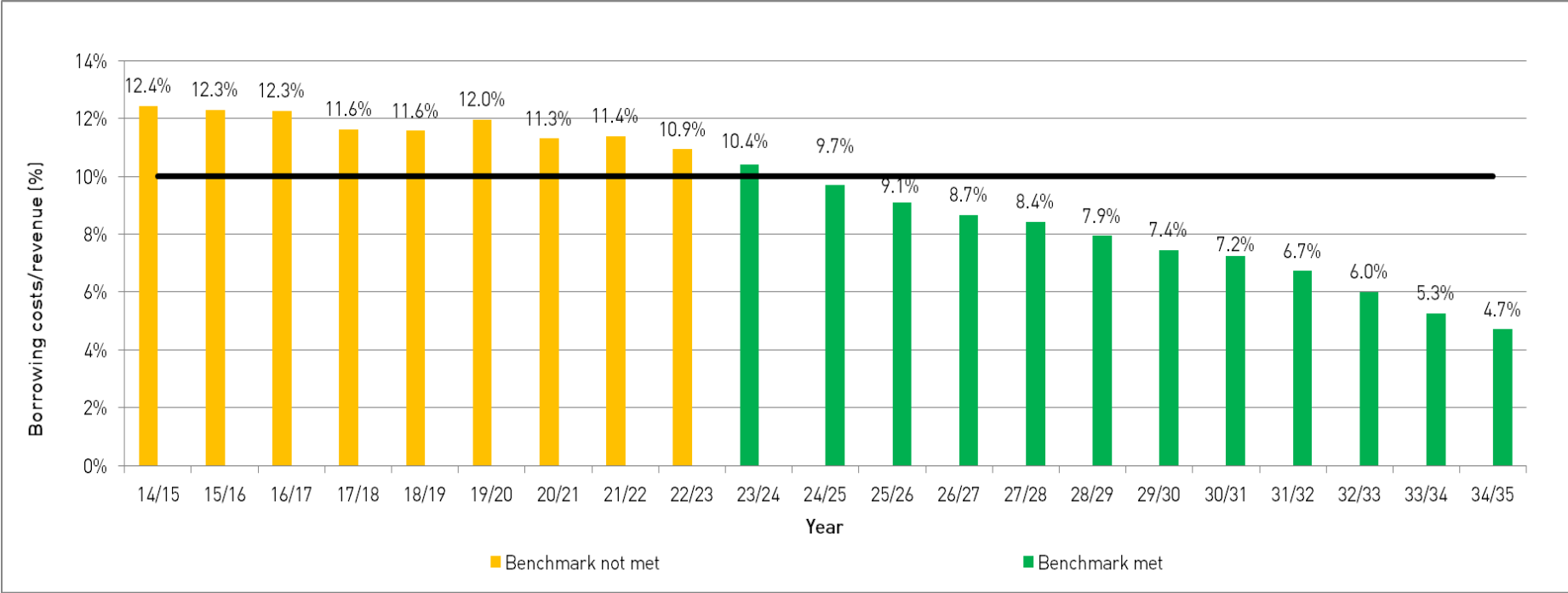


Debt servicing benchmark

The following graph displays the council’s planned borrowing costs as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).

Because Statistics New Zealand projects the council’s population will grow more slowly than the national population is projected to grow, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.

Council does not plan to meet this benchmark until 2023/24. There has been significant capital investment in the Kāpiti District over the past four years, in response to the community’s needs. This has resulted in a high level of debt for the council; however, our financial strategy for this long term plan is to accelerate repayment of debt by fully funding annual depreciation by 2020/21. This will reduce planned borrowing costs.



# Total number of rating units

The following table shows the total number of rateable properties planned for this long term plan.  
The planned growth to the rating units peaks at 1% per annum from 2017/18.

|                        | 2015/16      | 2016/17     | 2017/18   | 2018/19   | 2019/20   | 2020/21   | 2021/22   | 2022/23   | 2023/24   | 2024/25   |
|------------------------|--------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Rateable units         | 24,513       | 24,709      | 24,956    | 25,206    | 25,458    | 25,712    | 25,969    | 26,229    | 26,491    | 26,756    |
| Non-rateable units     | 741          | 747         | 755       | 762       | 770       | 777       | 785       | 793       | 801       | 809       |
| <b>Forecast growth</b> | <b>0.15%</b> | <b>0.8%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> |

|                        | 2025/26   | 2026/27   | 2027/28   | 2028/29   | 2029/30   | 2030/31   | 2031/32   | 2032/33   | 2033/34   | 2033/35   |
|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Rateable units         | 27,024    | 27,294    | 27,567    | 27,843    | 28,121    | 28,402    | 28,686    | 28,973    | 29,263    | 29,556    |
| Non-rateable units     | 817       | 825       | 833       | 842       | 850       | 859       | 867       | 876       | 885       | 894       |
| <b>Forecast growth</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> | <b>1%</b> |

# Balancing the budget

The council is required under the Local Government Act 2002 to ensure that each year's projected operating revenues are set at a level sufficient to meet that year's projected operating expenses. The council may set projected operating revenues at a different level from that required, if the council resolves that it is financially prudent to do so.

In assessing a financially prudent position, consideration is to be given to:

- The council's financial strategy where we seek to deliver affordable rates to the community, minimise council's borrowings and optimise capital spending;
- The projected cost of maintaining our levels of service provision set out in the twenty year plan;
- The projected revenue available to fund our planned expenses associated with maintaining the service capacity and integrity of assets throughout their useful life;
- Our decision making needs to balance the interests of our range of residents, both now and into the future. We need to be aware of the various communities of interest – whether geographic or demographic – and ensure we understand what they want and what we can deliver;
- Any changes that we make need to be implemented in slow and steady increments, so that our community has certainty and stability.

## Non-funded depreciation

In previous long term plans the council has opted not to fully fund depreciation, on the basis that the asset renewals and rates funding thereof was not required until later. In the eight years prior to 2015/16 non-funded depreciation has grown. From 2015/16, this non-funding was planned to reduce, with the intention of fully funding this shortfall over the remaining years of the 2012/13 long term plan. This however creates an accumulated shortfall in rates funding, which has to be subsidised by new debt. Because we are looking to get debt levels lower, we want to close the non-funded depreciation gap faster than was previously planned.

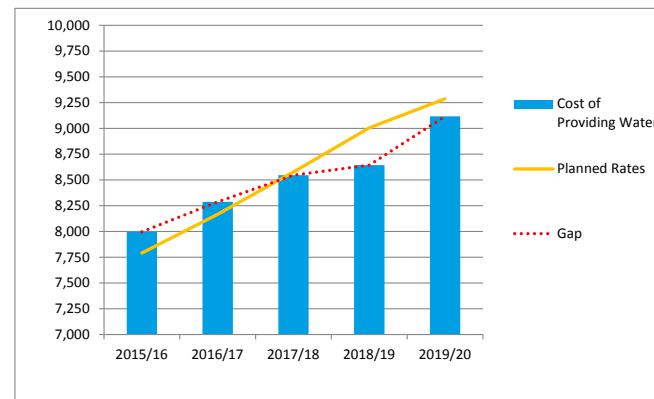
Closing that funding gap for depreciation is part of the balancing act. To remove the \$6.4m in one year would require a rates increase of 12%. This is clearly not a reasonable option, but the longer the gap remains, the greater the accumulated subsidised debt will be.

So, like all the key decisions relating to this financial strategy, there is a need to find a balance – to close the non-funded depreciation gap as fast as is practical, but without creating undue pressure on other costs, and on rates. We plan to close this gap over the next seven years, the impact being an average rates increase of approximately 1.6% per annum.

## Water rates

Water rates are in a closed account which means that we ensure that water rates are only used to cover the cost of providing water services. Rather than facing a

series of cost spikes across the coming years we'll manage these likely fluctuations with a gentle upward movement in rates spread over the next 10 years. This means that we might under- or over-recover in a particular year, but over the period all costs will be recovered.



## Rates funded borrowings repayments

Given we don't have surplus assets to sell, additional debt repayments are primarily sourced from rates, by way of a rates surplus. Based on the forecast peak debt of \$199 million, the annual repayments would need to be \$6.6 million, to repay all our debt over 30 years. It will take time to build up that rates surplus.

The planned annual levels of non-funding of depreciation and the future accelerated annual debt repayments are set out in the table on the following page.

|  | 2015/16      | 2016/17      | 2017/18      | 2018/19      | 2019/20      | 2020/21    | 2021/22      | 2022/23        | 2023/24        | 2024/25        |
|--|--------------|--------------|--------------|--------------|--------------|------------|--------------|----------------|----------------|----------------|
| Unfunded depreciation  | 6,337        | 5,325        | 5,253        | 3,176        | 3,451        | 1,394      | -            | -              | -              | -              |
| Operational costs funded by borrowings/<br>(rates funded borrowings repayment) | (171)        | 357          | (108)        | 863          | 208          | (427)      | (932)        | (1,596)        | (3,398)        | (5,270)        |
| Water rates funding deficit/(surplus)  | 206          | 120          | (30)         | (362)        | (169)        | (52)       | -            | -              | -              | -              |
| <b>Total impact on borrowings</b>  | <b>6,166</b> | <b>5,683</b> | <b>5,146</b> | <b>4,038</b> | <b>3,659</b> | <b>967</b> | <b>(932)</b> | <b>(1,596)</b> | <b>(3,398)</b> | <b>(5,270)</b> |

|                                     | 2025/26        | 2026/27        | 2027/28        | 2028/29        | 2029/30        | 2030/31        | 2031/32        | 2032/33        | 2033/34        | 2034/35        |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Unfunded depreciation               | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Rates funded borrowings repayment   | (6,433)        | (6,281)        | (5,495)        | (4,791)        | (5,360)        | (6,358)        | (6,156)        | (6,974)        | (7,461)        | (7,806)        |
| Water rates funding surplus/deficit | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Total impact on borrowings</b>   | <b>(6,433)</b> | <b>(6,281)</b> | <b>(5,495)</b> | <b>(4,791)</b> | <b>(5,360)</b> | <b>(6,358)</b> | <b>(6,156)</b> | <b>(6,974)</b> | <b>(7,461)</b> | <b>(7,806)</b> |

# Report from the council's auditor

## Independent auditor's report on Kapiti Coast District Council's 2015/35 Long-Term Plan



I am the Auditor-General's appointed auditor for Kapiti Coast District Council (the Council). Section 94 of the Local Government Act 2002 (the Act) requires an audit report on the Council's long term plan (the plan). I have carried out this audit using the staff and resources of Ernst & Young. We completed the audit on 25 June 2015.

### Opinion

In my opinion:

- the plan provides a reasonable basis for:
  - long-term, integrated decision-making and coordination of the Council's resources; and
  - accountability of the Council to the community;
- the information and assumptions underlying the forecast information in the plan are reasonable; and
- the disclosures on pages 157 to 163 represent a complete list of the disclosures required by Part 2 of the Local Government (Financial Reporting and Prudence) Regulations 2014 and accurately reflect the information drawn from the Council's audited information.
- This opinion does not provide assurance that the forecasts in the plan will be achieved, because events do not always occur as expected and variations may be material. Nor does it guarantee complete accuracy of the information in the plan.

### Basis of Opinion

We carried out our work in accordance with the Auditor-General's Auditing Standards, relevant international standards and the ethical requirements in those standards.

We assessed the evidence the Council has to support the information and disclosures in the plan and the application of its policies and strategies to the forecast information in the plan. To select appropriate audit procedures, we assessed the risk of material misstatement and the Council's systems and processes applying to the preparation of the plan.

Our audit procedures included assessing whether:

- the Council's financial strategy, and the associated financial policies, support prudent financial management by the Council;
- the Council's infrastructure strategy identifies the significant infrastructure issues that the Council is likely to face over the next 30 years;
- the information in the plan is based on materially complete and reliable asset and activity information;
- the Council's key plans and policies have been consistently applied in the development of the forecast information;
- the assumptions set out within the plan are based on the best information currently available to the Council and provide a reasonable and supportable basis for the preparation of the forecast information;

- the forecast financial information has been properly prepared on the basis of the underlying information and the assumptions adopted and complies with generally accepted accounting practice in New Zealand;
- the rationale for the Council's activities is clearly presented and agreed levels of service are reflected throughout the plan;
- the levels of service and performance measures are reasonable estimates and reflect the main aspects of the Council's intended service delivery and performance; and
- the relationship between the levels of service, performance measures and forecast financial information has been adequately explained within the plan.

We did not evaluate the security and controls over the electronic publication of the plan.

### Responsibilities of the Council and auditor

The Council is responsible for:

- meeting all legal requirements affecting its procedures, decisions, consultation, disclosures and other actions relating to the preparation of the plan;
- presenting forecast financial information in accordance with generally accepted accounting practice in New Zealand; and

- having systems and processes in place to enable the preparation of a plan that is free from material misstatement.

I am responsible for expressing an independent opinion on aspects of the plan, as required by sections 94 and 259C of the Act. I do not express an opinion on the merits of the plan's policy content.

### Independence

We have followed the independence requirements of the Auditor-General, which incorporate those of the External Reporting Board. Other than our work in carrying out all legally required external audits, we provide assurance services to the Council pursuant to its Debenture Trust Deed and accounting advice related to the adoption of Public Benefit Entity Accounting Standards. We have no other relationship with or interests in the Council.



**Grant Taylor,**

Ernst & Young

On behalf of the Auditor-General,

Wellington, New Zealand





# Outline of Long term plan – Supporting information

There is a range of strategies and policies and other information that supports FutureKāpiti – the Kāpiti Coast District Council Long term plan 2015-35. This has been compiled into one document – Supporting information. It comprises:

- Financial strategy
- Infrastructure strategy
- Revenue and financing policy
- Rates remission policy
- Financial forecasting assumptions
- Development contributions policy
- Significance and engagement policy
- Council controlled organisations
- Activity reconciliation
- Detailed schedule of capital spending
- Your elected members
- User fees and charges

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