

PRE-ELECTION REPORT

2025

Rīpoata i Mua i
Te Pōtitanga 2025



Building a resilient future for Kāpiti
Te whakatupu i te anamata manawaroa mō Kāpiti


Kāpiti Coast
DISTRICT COUNCIL
Me Huri Whakamuri, Ka Titiro Whakamua

HOW TO CONTACT US

Te whakapā mai ki a mātou

There's lots of ways we communicate with you and how you can get in touch and be involved in our mahi year round.

Visit our website: www.kapiticoast.govt.nz

Email us: kapiti.council@kapiticoast.govt.nz

Call us: 04 296 4700 or freephone 0800 486 486 (including after hours)

Visit us:

Civic Building Service Centre
175 Rimu Road, Paraparaumu
9am–5pm, Monday to Friday

Or our other service centres:

Waikanae Library, Mahara Place, Waikanae
Ōtaki Library, 81–83 Main Street, Ōtaki
9am–5pm, Monday, Tuesday, Thursday, Friday
and 10am–5pm Wednesdays

Connect with us:

Sign up for Everything Kāpiti, our weekly e-newsletter for Kāpiti residents, at kapiticoast.govt.nz/EverythingKapiti

Download Antenno, a free mobile app that we use to send Council-related notifications and you can use to report Council-related issues.

Follow us on our social media channels:

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ABOUT THE PRE-ELECTION REPORT

Mō te Pūrongo i Mua i te Pōtitanga

What is the report about?

This report provides essential information for voters and potential candidates for the upcoming local body elections on 11 October 2025. Prepared by Kāpiti Coast District Council's Chief Executive, it outlines the major challenges and issues facing our district, encouraging informed discussions and debates. It also details the role of Council governance (Elected Members) in addressing local needs, and summarises our major projects and finances over the past and next three years.

Who's it for?

This report is for anyone considering standing as a candidate for Mayor, Council, or one of our Community Boards. It's also for all voters and anyone interested in our community.

There is a huge amount going on in local government right now, which will have a significant effect on the future of our district, so we want everyone – especially those who aspire to be leaders in our community, to be as well informed as possible. We also want all those who can vote to have their say in deciding our future.

**WE NEED LEADERS WHO
ARE PREPARED TO MAKE
BOLD DECISIONS TO
ENSURE A SUSTAINABLE
AND AFFORDABLE
FUTURE FOR OUR
COMMUNITY**

Why vote?

Local government is our most fundamental level of democracy. While voter turnout on the Kāpiti Coast is slightly higher than most other districts, it is below 50 percent of those eligible to vote, with this number in decline over the past decade.

Democracy works best when all voices are heard – whoever you are, whatever you do, your vote counts the same as everyone else's.

**So, mark 11 October in your diary to vote for your elected members.
And if you want to be directly involved in making decisions that help shape
Kāpiti Coast's future consider standing as a candidate.**

ENROL.

STAND.

VOTE.

WHAT YOU NEED TO KNOW ABOUT THE ELECTION

Ngā mea kia mōhio koe mō te pōtitanga

The Kāpiti Coast District Council elections are being conducted by postal vote. The electoral office must receive all votes by 12 noon Saturday 11 October 2025.

The district uses the single transferable voting (STV) system, where voters rank candidates in order of preference from 1, 2 and so on. When votes are counted, all the first preferences are allocated first, the second preferences are allocated second, and so on. To be elected, a candidate must reach a “quota” of votes based on the number of vacancies and the number of valid votes. You can find more information about how it works at stv.govt.nz or on our [website](#).

Standing for election

If you're interested in standing for election, nominations are open from 4 July to noon on 1 August 2025. Detailed information on how to stand is available in the Candidates Information Handbook, which you can get from the Electoral Officer, at Council's main office in Paraparaumu, or from our [website](#). We're also running candidate information sessions – online on 9 July and in-person on 19 July in Council Chambers.

Enrolling to vote

To make voting easy and receive your voting documents by post, you need to enrol by 1 August 2025. If you're already enrolled, you should have received your enrolment information from the Electoral Commission. Check that your details are correct and update them if necessary. If you haven't received anything, you are either not enrolled or at a different address. If that's the case, you can pick up an enrolment pack from a Post Shop, or Council service centre or library, visit vote.nz, or call 0800 367 656. You can also visit vote.nz if you simply want to check your enrolment details.

Ratepayers who live outside the district may also qualify to vote and can download an enrolment form for ratepayer electors from our website, our online portal (www.ratepayer.co.nz) or contact the Electoral Officer at 0800 922 822 or via email at electoral@kapiticoast.govt.nz.

If you miss the 1 August 2025 deadline, you can still enrol to vote until Friday 10 October 2025, but you

will have to cast a special vote because the Electoral Officer will not have included you in their automatic mail out.

Voting

If you enrol by 1 August 2025, you will receive your voting documents in the mail between 9 September and 22 September 2025. You can fill out and return your vote by post before voting closes at noon on 11 October 2025. To ensure your vote is received on time, post it by 5pm on 7 October 2025. Postage is free. Alternatively, you can deliver your vote to a voting box at a Council service centre or library during normal business hours or come in to cast a special vote. For more details on voting locations and opening times check our website.

Special votes

If your name is not on the final electoral roll because you have not been able to enrol before 1 August 2025 or you have opted to be on the unpublished roll, you can cast a special vote. You can also cast a special vote if you did not receive your voting document, or you spoil or damage the voting form mailed to you. To cast a special vote between 9 September and noon 11 October 2025, please see our website for locations, dates and times.

Poll on Māori Ward

In addition to the election of Council and community board representatives, at this year's election, voters will also be asked to indicate whether to keep or remove the Kapiti Coast Māori Ward for the 2028 and 2031 local elections. The First Past the Post (FPP) electoral system will be used for these polls.

Information requests

To ensure equal access to information, we will be publishing Council's responses to information requests from all election candidates on our website.



**FOR ALL ELECTION
INFORMATION GO TO**
www.kapiticoast.govt.nz
keywords: local elections 2025

AN INTRODUCTION FROM THE CHIEF EXECUTIVE

He kupu whakataki nā Te Tumu Whakarae

Building a resilient future for Kāpiti

As we approach another important local election, it's timely to reflect on the journey we've taken together as a district. The work of local government is complex, but its impact is real - it shapes the everyday lives and the future of our communities. Serving as Chief Executive of the Kāpiti Coast District Council is a privilege. I'm proud of the progress we've made and the local, regional and national partnerships we're nurturing, but I appreciate the challenges that lay ahead. As we look towards the future, your voice and your vote continue to play a vital role in shaping the direction of our district.

Over the past three years, alongside the Mayor and Councillors, I've met with a wide range of people from across our district to better understand their priorities, aspirations, and needs, both now and for decades to come. Through community engagement initiatives like Vision Kāpiti and consultation on big ticket items such as our Long-term Plan 2024-34 and Local Water Done Well, we've gained a strong sense of what matters most to our residents. This insight is helping us shape a future where the people, places, and partnerships of Kāpiti can truly thrive.

We know many of our residents are dealing with significant economic pressures in both their households and businesses. Council is facing those same pressures, alongside large costs associated with our assets and infrastructure, reliance on rates, high debt levels, and an estimated population growth of 22,000 people by 2051.

It's clear our community wants a say in how we bring their aspirations to life and when and how we grow in an affordable, measured way.

Transparency and accountability will remain front of mind given the complexities of central government reform and the rapid changes shaping our nation. Local authorities across Aotearoa New Zealand are tackling similar issues - how to support good growth, rethinking financial strategies so we're not solely reliant on rates and debt funding, investing in our infrastructure, and making long-term planning decisions that will benefit future generations.

Here in Kāpiti, we've already taken bold steps to re-evaluate our financial strategy, infrastructure plans, and Long-term Plan to ensure we're prepared for the opportunities and pressures ahead. We've also made a key decision to retain our three waters services (water supply, wastewater, and stormwater) in-house.

As we move into the next triennium, it will be essential that our Elected Members approach their roles with an open mind. Understanding the implications of historical decisions, funding choices, and the scale of our high-value asset portfolio will be key to ensuring sound decision-making and responsible governance.

In the interests of good representation, we need people from all walks of life. We also need those people to be able to work together to make decisions in the best interests of the entire district. This means recognising sometimes the best decisions aren't the most popular. Take water meters for example. If a previous Council hadn't made the decision to install these more than a decade ago, we wouldn't have been in the position to go it alone now.

We must continue our progress in being transparent and accessible in our work. I remain committed to nurturing a strong trust-based relationship with our Elected Members to ensure the right information, insights, and recommendations are provided to enable informed decisions on behalf of the community. Together, we've made difficult decisions, including budget adjustments to ensure we operate within agreed parameters. This approach has allowed us to act responsibly while ensuring we have the flexibility to adapt as circumstances evolve.

We're also laying the foundations to ensure the organisation is set up for long-term success. A key part of this has been repositioning key functions to foster stronger collaboration, streamline the flow of information, and align more closely with how we deliver services.

This transformation marks a shift from a traditionally transactional approach to a more holistic, facilitative, and customer focused environment.

However, we are not without our challenges

One of the most pressing issues continues to be our relationship with central government. We acknowledge their financial support that's helping us deliver key infrastructure in Ōtaki however, the growth we're experiencing in Kāpiti and our reliance on rates means we require more core services than we're able to provide. We need their support in key areas such as health, education, transport, and housing.

As a district, we welcome the simplification of regulatory requirements and more enabling legislation. This is critical for us to grow well and make the right decisions for our community, for both now and future generations.

We need to ensure the decisions we make are aligned to any new regulatory requirements, this will be particularly crucial in the coming years as we start to set up our future in-house water services arrangements.

I'm also committed to partnering with business, iwi, and investors to ensure that as we grow, we do so in a way where our voices are heard and that Kāpiti gets the services and resources it needs to thrive.

Living in a district that spans the beautiful coastline comes with its own set of risks, particularly in relation to severe weather events and natural hazards.

As a community, we know it's not a question of if but when we will face a significant disaster.






Our financial and infrastructure strategies have a strong focus on building resilience both in terms of creating more borrowing capacity in the future and ensuring climate change is considered in our infrastructure asset management plans and proposed future upgrades.

As we look to the future, I remain committed to ensuring Kāpiti is positioned well and continues to be agile, innovative, and collaborative to meet the needs of today while building a resilient future for all who call Kāpiti home.

Thank you for your continued support; I look forward to the next steps on this journey with you.



[Handwritten Signature]
Darren Edwards
 Chief Executive
 Te Tumuaki Rangatira

<p>COUNCIL IS A BIG BUSINESS</p>	 <p>We have \$2.42 billion total assets (94 percent is property plant and equipment)</p>	 <p>Our annual rates revenue is just over \$114 million</p>	 <p>Our annual capital works programme is around \$70 million per year</p>	 <p>At 30 June 2025 our net debt was \$270 million</p>	 <p>Full-time equivalent staff numbers well within cap of 436</p>
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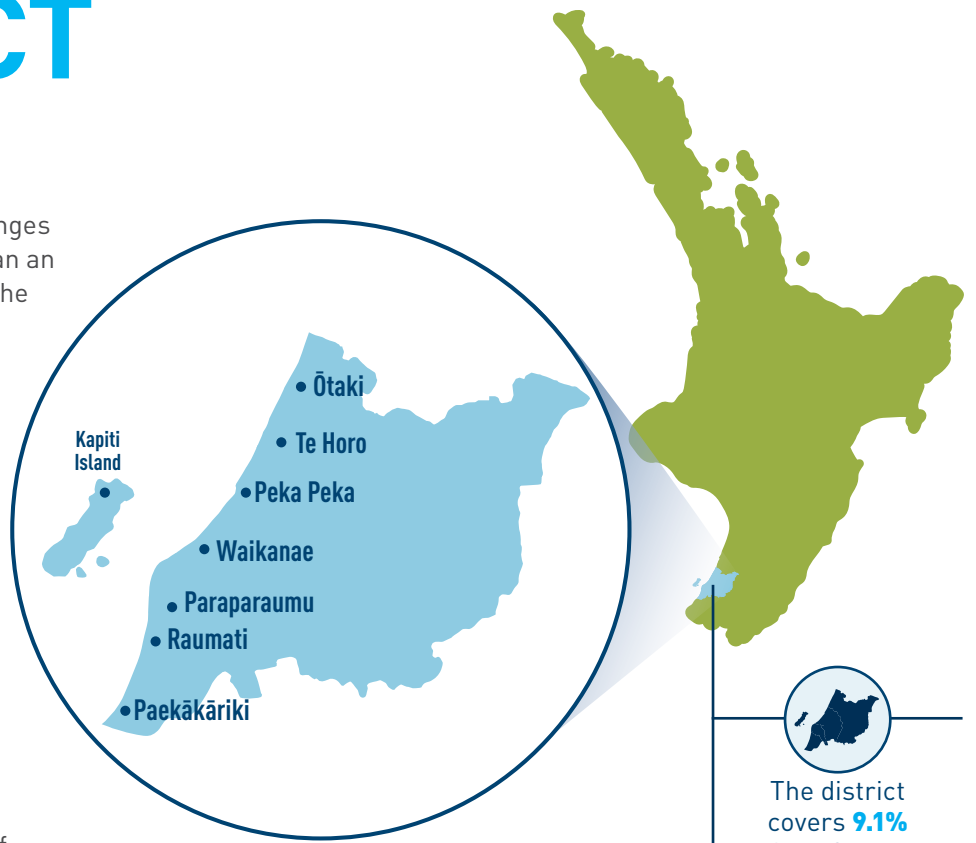
OUR DISTRICT

Tō tātou rohe

Nestled between the Tararua Ranges and the Tasman Sea, and less than an hour's journey from Wellington, the Kāpiti Coast spans 40 kilometres of stunning coastline and 732 km² of mainland. The district also includes multiple islands, the most prominent of which is Kāpiti Island.

Most of the district's population live in low-lying coastal areas on the western side of State Highway 1 and across multiple communities including Paekākāriki, Raumati, Paraparaumu, Waikanae, Peka Peka, Te Horo and Ōtaki.

Mana Whenua are the three iwi of Te Atiawa ki Whakarongotai, Ngāti Raukawa ki te Tonga and Ngāti Toa Rangatira.



The district covers **9.1%** of the Greater Wellington region and makes up **11%** of the region's population



57,700 estimated population
growth rate of **4.2%** since 2018



57.4% of our population is working age (15-64)
15.8% are young (0-14 years)
26.9% are 65+ years old



The median age in Kāpiti is **48.8** years
Compared with the national median age of **38.1** years



86.6% of our district identify as European
13.4% of our district are of Māori descent



4.7% of Kāpiti residents are fluent in te reo Māori – slightly higher than **4.3%** nationally



26,462 rating units, with an expected growth rate of **1.1%** by the end of 2025/26



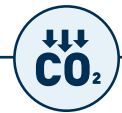
56.7% of adults in Kāpiti have post-school qualifications
Compared with **54%** nationally



An estimated **15,441** families call Kāpiti home, **12%** of families in the Greater Wellington region



77.7% of Kāpiti residents own their home or hold it in a family trust



Kāpiti's carbon footprint
57% transport
17% buildings
14% waste and industry
12% agriculture

Metrics are sourced from StatsNZ and Infometrics 2024/25 data as well as other sources you can find on Council's website: www.kapiticoast.govt.nz

\$2.42 BILLION

of assets including

Access and Transport



- 431km** sealed roads
- 12km** unsealed roads
- 399km** footpaths and shared paths
- 5,352** streetlights
- 34** bridges

Coastal Management



- 69** beach access outlets
- 5.9km** coastal protection structures

Community Facilities



- 25** community facilities including galleries, town halls, museums and theatres
- 118** pensioner flats
- 4** libraries
- 3** aquatics centres
- 45** public toilets

Parks and Open Spaces



- 591+** hectares of land
- 100+** parks and reserves
- 50** playgrounds
- 13** sports grounds
- 100km+** cycleways, walkways and bridleways
- 4** cemeteries

Stormwater and Flood Protection



- 216km** stormwater drainage pipes
- 523.7km** open waterways
- 18** pump stations
- 3,029** service lines

Wastewater Management



- 2** wastewater treatment plants
- 153** pump stations
- 6,242** manholes
- 354km** wastewater pipes
- 21,057** service connections

Water Management



- 5** treatment plants
- 15** bores (wells)
- 588km** water pipes
- 27.3 million** litres water storage
- 9** pump stations
- 2,423** water hydrants

Metrics are sourced from StatsNZ and Infometrics 2024/25 data as well as other sources you can find on Council's website: www.kapiticoast.govt.nz

OUR ECONOMY



Productivity

Kāpiti Coast's GDP reached **\$2.85 billion** in 2024, representing 0.7% of New Zealand's total.

GDP per job was **\$142,556**, a 0.5% decline from 2023.

GDP per capita grew 0.4% to **\$49,504**, outperforming the national decline of **-0.3%** but remaining below the New Zealand average of **\$79,210**.



Employment

Kāpiti Coast's employment rose **1.3%** in 2024 to **20,037** jobs, accounting for 0.7% of New Zealand's workforce, although growth lagged behind the national rate of 2.2%.

Construction remained the **top employer** (16.5%), followed by health care (13.5%) and retail trade (12.0%).

The tourism sector recorded **1,138** jobs, growing 13.2% over the year. Tourism jobs account for 5.7% of the Kāpiti Coast's total employment in 2024.

Unemployment increased slightly to **3.0%**, still below the national rate of 4.0%.



Income

Average household income in Kāpiti Coast was **\$120,145**, trailing the national average of \$135,092.

Per capita income in 2025 reached **\$55,964**, surpassing the New Zealand average of \$51,990.

Average weekly rent rose to **\$581**, exceeding the national average of \$575, with slower growth of 2.3% compared to 2.7% nationwide.

GOVERNANCE

Kāwanatanga

Good governance:

- is dependent on having Elected Members who reflect the community and are open and available to representing the interests of their community.
- requires effective monitoring of Council's performance against its stated objectives and policies, balancing short-term and long-term responsibilities, and prudent stewardship of Council assets.
- promotes effective and inclusive decision-making and community engagement and helps to enhance Council's accountability.
- builds trust and credibility within the community.

Representation

The new Council structure was confirmed by the Local Government Commission in April 2025. This structure differs slightly to the structure used for the 2022 election and includes the new Kapiti Coast Māori Ward and boundary changes for Emerald Glen and Valley Road residents who will vote for the Paekākāriki-Raumati Ward councillor and the Paekākāriki Community Board.

🗳️ **Mayor:** 1

🗳️ **Districtwide Councillors:** 2

🗳️ **Kapiti Coast Māori Ward**

Ward Councillor: 1

🗳️ **Ōtaki General Ward**

Ward Councillor: 1

🗳️ **Waikanae General Ward**

Ward Councillor: 2

🗳️ **Paraparaumu General Ward**

Ward Councillor: 3

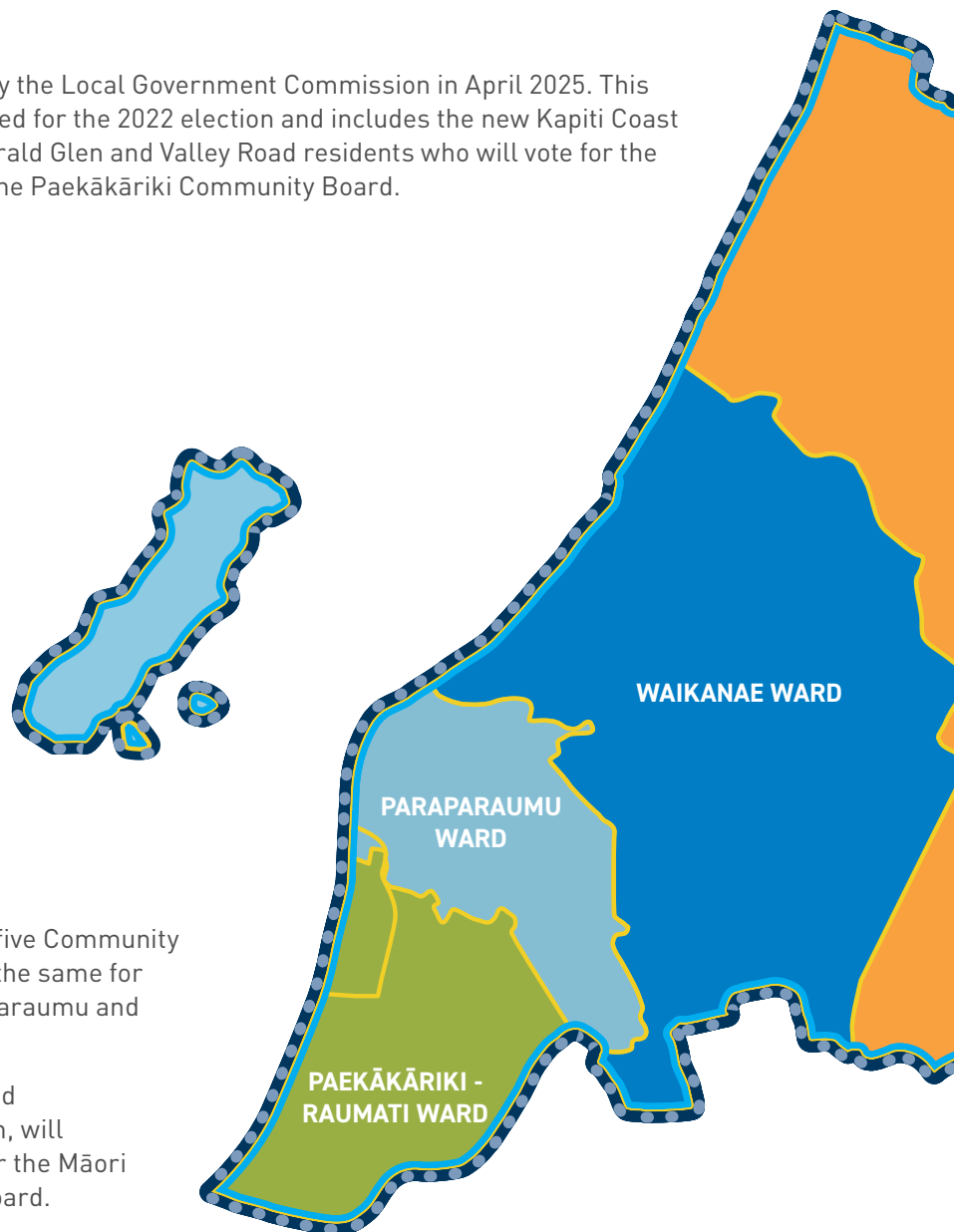
🗳️ **Paekākāriki-Raumati General Ward**

Ward Councillor: 1

🗳️ **Community Boards**

The Kāpiti Coast District will comprise five Community Boards with the boundaries remaining the same for all community boards except the Paraparaumu and Paekākāriki Community Boards.

Each Community Board has four elected representatives. Council, once sworn in, will appoint one General Ward Councillor or the Māori Ward Councillor to each Community Board.



Roles and responsibilities

Mayor

The Mayor is elected by the district as a whole and is responsible for providing leadership for councillors and the district in general. The Mayor leads the development of Kāpiti Coast District Council's plans, policies and budgets, which are then considered and adopted by the Council as a whole. Following the election, the Mayor is empowered to appoint a Deputy Mayor and establish Committees of Council.

Chief Executive

The council employs the Chief Executive, who in turn employs the council's managers and staff.

Elected members

Councillors help set Council direction by evaluating advice and recommendations from staff and considering them through the lens of the communities they represent. They make decisions and then monitor the delivery and effectiveness of those decisions.

Community Board members main role is advocacy, but they have some powers to make decisions about issues within their boundaries. For example, Boards can make submissions to Council and other statutory agencies. And in some cases, they are delegated certain decision-making powers like the control of local funds for making grants to individuals and groups for community purposes.



OUR PLANNING AND REPORTING CYCLE

Tō mātou huringa whakamahere me te pūrongo

All councils in New Zealand must have an operative Long-term Plan (LTP), outlining their financial and infrastructure strategies, and forecast budgets and plans over the next 10 or more years.

Our Council adopted its LTP for 2024-2034 in June 2024.

As the LTP covers our plans and budgets for the 2024/25 financial year, we didn't need to adopt an Annual Plan for the first year. However, we must adopt Annual Plans for the second and third years of the LTP. After that, the cycle repeats with the development of the next LTP, covering 2027-37.

In addition to Long-term and Annual Plans, each year we produce an Annual Report to assess how we delivered to our Annual Plan for the previous year. This includes audited financial and non-financial performance results.



FOR ALL OUR PLANS GO TO
www.kapiticoast.govt.nz
keywords: Annual and Long-term plans

OUR PARTNERSHIP WITH MANA WHENUA

Tō mātou hononga ki te Mana Whenua

We recognise the important and unique roles both iwi and Council play in defining future-focused outcomes for our district. We're committed to our partnership with Mana Whenua and honouring and giving mana to te Tiriti o Waitangi.

The Mana Whenua of our district are three iwi: Te Āti Awa ki Whakarongotai, Ngāti Raukawa ki te Tonga, and Ngāti Toa Rangatira, including their whānau and hapū.

In 1994, a commitment to build a partnership between each of the three iwi and Council was formally acknowledged by the signing of Whakahoatanga Manatu | Memorandum of Partnership. In 1995 Te Whakaminenga o Kāpiti, a forum created for decision making and collaborative engagement on mutually agreed priorities, was established

In 2022, Council further strengthened this partnership by deciding to appoint one representative from each of our Mana Whenua partners to Council's Strategy and Operations Committee, Appeals Hearing Committee, and the Grants Allocation Subcommittee with full voting rights. Council also extended a seat at all Council meetings to representatives from the three iwi. By law these representatives can't vote at our Council meetings however, they can fully contribute to our discussions and share their important perspectives.

Council more recently reaffirmed its decision to establish the Kapiti Coast Māori ward, which is in place for this year's local elections. Everybody on the Māori electoral roll will vote in the Māori ward instead of a general ward. The Local Government (Electoral Legislation and Māori Wards and Constituencies) Amendment Bill requires us to run a poll to determine whether the new ward will remain in place for the 2028 and 2031 local elections.

2024 marked 30 years of Whakahoatanga Manatu | Memorandum of Partnership. A recent review cemented this partnership which was renewed in June 2025.

He Whakaaetanga Hononga, the Partnership Agreement, is a living document grounded in te Tiriti and shaped by tikanga and guided by shared values, while recognising Council's responsibilities under the Local Government Act.

The Agreement introduces the mātāpono (principles) of Kotahitanga (collective leadership), Rangatiratanga (self-determined leadership), Whanaungatanga (sustaining relationships) and Manaakitanga (upholding mana) as a guiding framework. It reflects our intent to lead together with integrity, relate to one another, respond to challenges, and carry out our responsibilities across time, projects and governance changes.



Te Whakaminenga o Kāpiti – He Whakaaetanga Hononga, renewed Partnership Agreement June 2025

OUR CURRENT STRATEGIC DIRECTION

Tō mātou aronga rautaki

Our Long-term Plan 2024-34 sets out Council’s vision and community outcomes. These outcomes guide our response to key challenges and help us prioritise what matters most: the cultural, economic, environmental, and social wellbeing of everyone in our district. Council’s current top 10 priorities, and our financial and infrastructure strategies underpin how we’ll achieve our community outcomes.

OUR VISION

TOITŪ KĀPITI

Supporting sustainable development and communities by a strengthened focus on place, people, and partnership.

OUR COMMUNITY OUTCOMES

Our community outcomes focus on **place, people, and partnership**. By concentrating on these areas, we aim to create a vibrant, inclusive, and sustainable community for current and future generations.



Place

Our place is resilient and liveable for current and future generations.

Our natural environment, water, land, and infrastructure remains accessible, well maintained and protected from degradation, including climate change impacts as we grow.

People

Tāngata/people are supported to live, work, and play in our district.

Our people have access to services, resources, and opportunities that enable them to lead healthy, fulfilling lives and feel connected within their communities.

Partnership

We partner with others to connect, facilitate, and advocate for the good of all in Kāpiti.

Our community is involved in decisions that affect Kāpiti, and business, government, and community groups work together to ensure resources and funds support our economic needs.

WHAT MATTERS MOST - OUR TOP 10 PRIORITIES

After the last election, our councillors identified 10 key priorities to guide our growing district. These priorities build on Vision Kāpiti and are shaped by extensive community engagement, ensuring we listened carefully to our residents.

The priorities reflect enduring, long-term goals that are unlikely to change, even as we refine specific actions and activities through annual and long-term planning processes. The work to deliver on these priorities will continue into the next triennium, where further steps and initiatives will be determined to align with our shared vision for the district's future.

The top 10 priorities are mapped across the fundamental components of growth and our community outcomes:



PLACE

Supporting people to live, work, and play in our district through various actions such as ensuring everyone has recreation and employment opportunities, the district is promoted as a good place to visit and do business, and health and housing strategies are implemented for the benefit of our communities.

- A** Develop a plan to address inland flooding and ponding – stormwater, infrastructure, and the impacts of three water reforms.
- B** Implement a 'good' growth strategy that balances needs for housing and our environment, via appropriate district and regional spatial planning.
- C** Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the environment, and how we enhance it.



PEOPLE

Making Kāpiti resilient and liveable for current and future generations through various actions, including developing plans and strategies to better cope with weather events, balancing community needs and the needs of our environment, and reducing emissions.

- D** Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.
- E** Enable residents to earn a living in Kāpiti, through increased tourism and economic development.
- F** Implement the housing strategy.
- G** Shape the design for a health strategy to create more coordination and more service.



PARTNERSHIP

Partnering more effectively with iwi partners and others to connect, facilitate, and advocate for the benefit of everyone that calls Kāpiti home. This includes having a shared vision for our district and improving Council's accountability so our activities are seen as good value.

- H** Create a shared vision for Kāpiti.
- I** Lift mana and pride in Council's operational culture so that we deliver more value to you.
- J** Support Council to remain on-track and improve accountability.

CORE STRATEGIES

Our Long-Term Plan includes two strategies required by legislation. Together these strategies inform how we will operate and make decisions as an organisation.

Our financial strategy for 2024-34: Building a resilient future for Kāpiti

Our financial strategy is bold and future focused. It prioritises:

- 1. Sustainable funding** - Ensuring everyday costs are met from everyday revenue. Historically, we have underfunded our annual depreciation expense and have debt-funded this shortfall for several years. In 2025/26 this shortfall is funded from rates in the future without reliance on debt.
- 2. Debt reduction** – Targeting a \$153 million reduction in net debt by 2034, saving an estimated \$6 million annually in borrowing costs by 2033/34 and giving Council flexibility to respond to unforeseen events and invest in essential infrastructure for a growing community.
- 3. Strong asset management** – supporting a well-planned capital works programme to maintain and improve essential infrastructure critical to community wellbeing, while ensuring resources are used efficiently and effectively.

Our infrastructure strategy (2024-2054): Managing growth and resilience

This strategy outlines our long-term approach to managing core infrastructure, including transport, water supply, stormwater, wastewater, and coastal protection. Key focus areas include:

- 1. Growth management:** Supporting a potentially significant population increase by 2054 through sustainable urban development
- 2. Climate resilience:** Investing in stormwater upgrades, coastal protection, and water storage to help adapt to climate change.
- 3. Asset maintenance:** Prioritising timely renewals based on asset condition and to minimise service disruptions and optimise investments.



TO READ MORE ABOUT THESE STRATEGIES GO TO
www.kapiticoast.govt.nz
keywords: Long-term Plan strategies

OTHER COUNCIL STRATEGIES AND PLANS

Other strategies and frameworks, whether already established or currently being developed, are designed to support our community's needs and outline how we will achieve sustainable growth.

These cover many aspects of Council's work, including:

- Health
- Housing
- Economic development
- Environment
- Climate
- Creativity and heritage



TO READ MORE ABOUT OUR OTHER STRATEGIES AND PLANS GO TO
www.kapiticoast.govt.nz
keywords: Strategies and plans

OUR MAJOR ACHIEVEMENTS OVER THE PAST THREE YEARS

Ngā hua nui mō ngā tau e toru e tū mai nei

The past three years have been a period of challenge and change for the Kāpiti Coast district. Economic upheaval, rising costs, and uncertainty have tested communities and councils alike. Despite these hurdles, we have delivered significant achievements that will benefit residents for years to come. From critical infrastructure upgrades to community-focused initiatives, Council has worked tirelessly to ensure our district continues to thrive. Delivery highlights over the past three years include:

Three waters improvements

In recent years, we have made transformative changes to the district's water infrastructure to enhance resilience, safety, and service quality. A standout achievement is the completion of the first of two Ōtaki water reservoirs. This vital asset secures a reliable water supply for the growing community and improves firefighting capabilities. Alongside this, we have initiated a major upgrade to the wastewater network in central Ōtaki, addressing long-standing infrastructure needs.

Stormwater systems across the district have seen significant enhancements. Projects in Paraparaumu, Waikanae, and Ōtaki have addressed critical flooding concerns, while the multi-stage Amohia catchment upgrade in Paraparaumu, involving nearly 900 metres of larger pipes, has been a game-changer for reducing flood risks in key areas.

The Waikanae Water Treatment Plant is approximately halfway through its \$22 million upgrade, with the installation of modern equipment designed to improve capacity, water supply resilience and seismic code compliance, ensuring reliable service for years to come.

The Paraparaumu Wastewater Treatment Plant upgrade is almost complete with a new aeration system, lining, basin expansion to cease discharges to land and provide more storage capacity for community growth and extreme weather events. A new pH correction system has been installed and we're investing in treatment capability to improve discharge quality through reduced nutrient and bacteria concentrations.



Ōtaki water reservoir construction

Local Water Done Well reform

The Government's ongoing reform programme for the provision of three waters services concluded in a Council decision to retain our services in-house - reflecting strong community support for this model shared during Council's recent consultation.

While this decision does not preclude us from exploring other water services delivery models in the future, for now we remain focussed on ensuring local priorities are upheld, and that we meet the Government's requirement to provide a Water Services Delivery Plan by 3 September 2025.

Our plan will need to show how our water services delivery will be sustainable by 1 July 2028 and includes ring-fencing our water operations, finances, and assets from the rest of our services to show how we're meeting new stringent regulations and standards.

Transportation enhancements

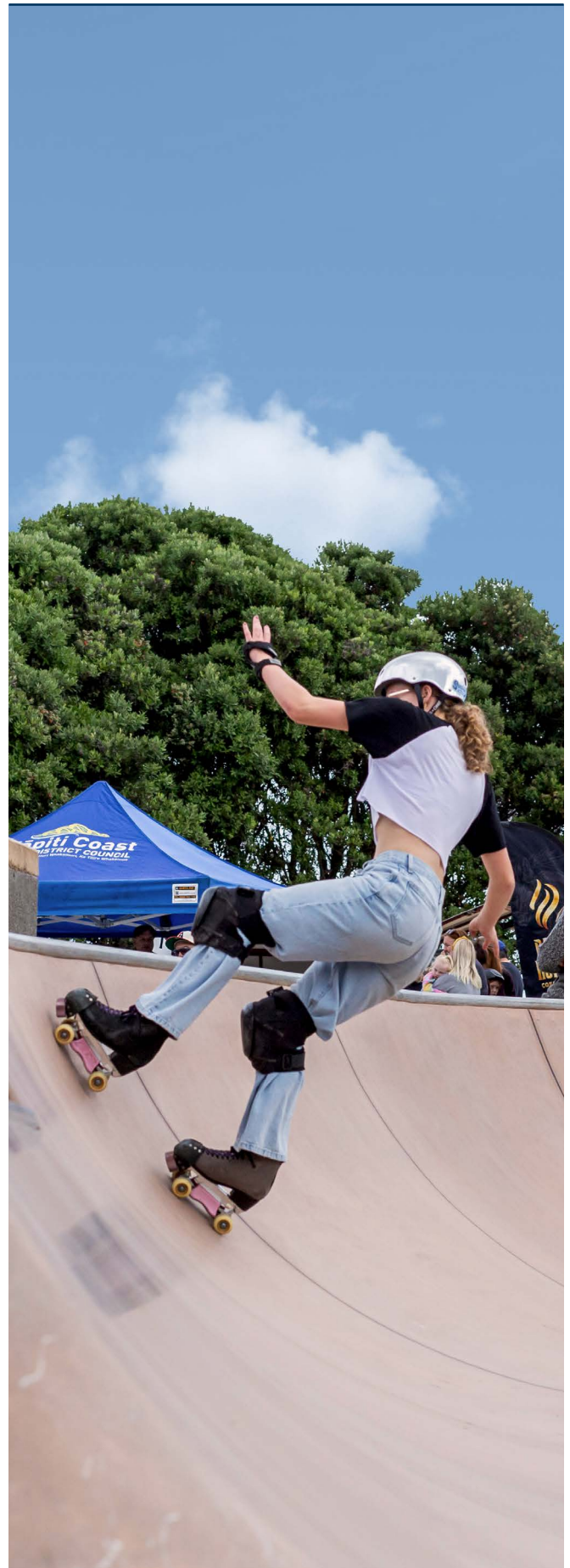
Our roading network has been at the forefront of change, with significant improvements benefiting locals and visitors alike. The State Highway 1 Mackays to Peka Peka revocation project has been completed and the road passed over to Council. We're currently working with NZTA Waka Kotahi on the Peka Peka to Ōtaki revocation, with most of the work taking place in the Ōtaki township. It's anticipated this work will be completed and the road passed over to Council in 2026.

These revocation projects separate local and expressway traffic, with the additions of pedestrian-friendly clip-on bridges across the Ōtaki and Waikanae Rivers improving accessibility for walkers and cyclists, reflecting our commitment to creating a more connected district.

In Paraparaumu, the new transport hub is operational and enhancing public transport connections while supporting local businesses, and essential repairs on the slip at Blue Bluff along Ōtaki Gorge Road have been completed, restoring access to Ōtaki Forks and the Tararua Ranges.

Facilities and amenities

Our dedication to enhancing community spaces is evident in the many projects completed over this term. The completion of Toi MAHARA has enriched the cultural fabric of our district, and we continue to support its operations. The introduction of our Open Space Strategy ensures that our parks and reserves will meet the evolving needs of our growing community.



Maclean Park Skatepark opening

Playground upgrades, such as those at Raumati South's Lorna Irene Drive Reserve and the redevelopment of Maclean Park Skatepark at Paraparaumu Beach, have provided vibrant recreational spaces for our younger residents and those with accessibility needs. Housing for older people has also received much-needed attention, with substantial upgrades bringing properties up to Healthy Homes standards.

Environmental sustainability remains a priority, highlighted by the opening of the Otaihanga Zero Waste Hub in 2024, which offers an innovative solution for repurposing building materials and reducing landfill waste.

Planning for growth and housing

Plan Change 2 to the Operative Kāpiti Coast District Plan, adopted in 2023, responded to Government requirements for us to accommodate more residents, businesses and community services in Kāpiti. It is also a significant step towards implementing our Growth Strategy, paving the way for well-managed growth across the district.

Council also decided to step up and take a bigger role in housing, as we agreed with our community through consultation on the Long-term Plan 2021–41 and our 2022 Housing Strategy.

One of our key actions from the strategy was to look at how we can help more people access affordable housing in our district. In 2024, we established an independent Affordable Housing Trust to work with our iwi partners and other organisations to help us deliver affordable housing to those in need.

Economic development

Council recently approved a new operating model for the delivery of economic development activity in Kāpiti. A key part of this change is the transition from the current Economic Development Kotahitanga Board (EDKB) to two new independent entities including an independent Charitable Trust and a Limited Liability Company (LLC), owned by the Trust.

The LLC will undertake economic development activities as a general-purpose vehicle (GPV). The LLC will also be able to establish new subsidiaries for specific commercial initiatives, these will be special purpose vehicles (SPV's).

This new model will save Council money in the medium and long-term. It will also let the Board access investments Council can't, like co-investing

in projects with businesses, research groups, property developers, Māori landowners, and central government.

Environmental leadership



Pharazyn Reserve planting

Our commitment to environmental sustainability is evident in our updated Climate Emergency Action Framework published in 2023. With an aspirational goal of achieving net-zero emissions by 2040, we have made tangible improvements to Council facilities and operations to reduce our footprint, including energy efficiency upgrades at treatment plants and community halls, and the use of energy efficient vehicles. These efforts are guided by our draft Emissions Reduction Strategy, ensuring a coherent path toward a more sustainable future for Kāpiti.

Financial sustainability

The LTP introduced a financial strategy that, if we stay the course, will be transformative for the Kāpiti Coast. Focused on sustainable funding, debt reduction, and strong asset management, this strategy ensures that our district's financial resources are used wisely to support both immediate needs and long-term growth.

To address affordability and deliverability, \$100 million was removed from the first three years of the capital budgets in the LTP. In doing so, Council mandated that officers adhere to the overall capital project budget for the three years ended 30 June 2027. A Capital Programme Board was established to oversee the consolidated budget and approve necessary adjustments. In practice over the past two years, budget reallocations between projects and financial years have helped us to ensure timely delivery, maintain levels of service, and deliver on Council's strategic outcomes.

WHAT'S COMING UP IN THE NEXT THREE YEARS

Ngā mea e haere ake nei ā ngā tau e toru e tū mai nei

Infrastructure capital works programme

Our infrastructure strategy seeks to balance maintaining our existing assets while also providing sufficient capacity for new growth and development. We have set an ambitious programme of capital works with a focus on improving asset performance and resilience as well as improving our project management maturity and capability.

We have several major infrastructure projects either planned or underway for the next three years as outlined below:

- The infrastructure work programme in Ōtaki, co-funded through Government's Infrastructure Acceleration Fund, will continue with more wastewater lines, stormwater improvements and a second reservoir. This reservoir will hold 1 million litres of water and serve the area around the Waitohu Plateau.
- In Ōtaki we will also be constructing a wastewater terminal pump station, refurbishing the land discharge area, and upgrading the Wastewater Treatment Plant discharge system.
- Stage two of our Waikanae Water Treatment Plant upgrade will be completed over the next few years, with stage three planned for 2028. This will include replacing the UV units, upgrading the sludge and wastewater handling systems, refurbishing existing sand filters and building two additional sand filters.
- Upgrading 3 kilometres of the Waikanae north water trunk main to enable development and reservoir connection.
- Further work at the Paraparaumu Wastewater Treatment Plant will include upgrading the UV, inlet-works and diffusers in the aeration system.
- We're working to improve the resilience of the Kenakena neighbourhood and environmental conditions of the Te Atiawa Stream with significant stormwater improvements. This work includes improving pipe capacity, installing a fish-friendly pump station and lowering the level of water in the stream to increase the amount that can flow to the estuary.
- Works on the like-for-like replacement of the Paekākāriki seawall will begin in 2025/26 and continue over the next seven years.
- The like-for-like Raumati seawall replacement will begin 2027/28 and take approximately 10 years to complete.
- Establishing a link road between Arawhata Road and Ihakara Road in Paraparaumu (Link Road).
- Ensuring that Ringawhata Road, Ōtaki, remains accessible.
- Roading renewals over the next three years include an investment of just over \$12 million in road resurfacing, \$1.5 million in footpath renewals, and \$1.8 million in street lighting.



Raumati seawall

Town centre planning

Stage two of Vision Kāpiti is turning our community's aspirations into action. A key part of this master planning is ensuring our town centres are vibrant and fit for purpose.

This work will help Council plan for and influence what happens in our town centres and their surrounding areas. This includes providing a coordinated view of Council and private sector projects and initiatives underway, and a framework to assess future initiatives. The plans will align progress towards high-quality town centres for our district and consider how development intersects with district planning, barriers, opportunities, legislative frameworks, Long-term Plan funding, infrastructure considerations, and community facility needs.

We have started a project to develop plans and principles for the Paraparaumu, Waikanae, and two Ōtaki town centres, with a focus on Paekākāriki and Raumati in the future.

Facilities and amenities

Council's facilities and amenities are a key way we provide opportunities for our community to connect, play and foster wellbeing. From our parks and pools to our libraries and nature reserves, supporting our environment and creating recreational opportunities promotes our district as a good place to live, work, play and visit. Our aim is to work better with the community to improve the management of our facilities and ensure they are appropriate and feasible.

The construction of Te Ara Whetū, the new library for Waikanae, will start in September 2025 with an opening date planned for late 2026, and an upgrade to Ōtaki Pool to improve facilities and reduced energy requirements is planned to start in 2027/28.

Council manages and maintains more than 130 parks and reserves - from urban playgrounds and sportsgrounds to coastal and native bush scenic reserves. While our work is guided by multiple plans and policies, we don't have one overarching Reserve Management Plan. We will be seeking community input to help us develop a comprehensive plan during the next financial year. The plan will support Council's decision-making on parks and reserves in the district and enable a range of activities, guide maintenance and development, protect important sites and features, and explain how we'll assess requests and proposals for use.

Waikanae Park is one of our most popular destination parks and home to several recreation, pony, dog and sporting clubs. The recent closure of the skatepark due to health and safety concerns highlights just how well utilised the area is. A masterplan created alongside the community in 2024 and further community engagement in 2025 will help bring the park's refresh to life over the next few years.

We aim to invest \$1 million per year to implement the recently adopted walking and cycling Pathways Network Plan 2027-36. This mahi will improve and provide safe and accessible active mode connections between town centres, schools, workplaces and transport locations.



Waikanae Park to be redeveloped in 2026/27

Responding to reform and government direction

In local government, change is a constant. Councils must work within the bounds of over 100 pieces of legislation, and this number can change with new laws or reforms depending on the government of the day. The sheer breadth of legislation reflects the wide scope of council services and the complexity to which we must make decisions and deliver services from. We are often dealing with legislation that can have conflicting or contradicting guidance and direction across different parts of the organisation. The Local Government Act 2002 is the primary legislation, but we must also comply with a wide range of other acts, regulations, and rules that guide our responsibilities. The driving theme in the Local Government Act is the focus on sustainable development, which is informed by our community voices.

Councils stand at the intersection of local needs and national policy, and with that comes the challenge of staying responsive and resilient in the face of reform. For incoming elected members, understanding the legislative landscape will be critical to making informed decisions. Many of the proposed changes will impact how we plan, fund, and deliver core services, and how we represent and advocate for the diverse voices in our communities.

Local government reform is not just a technical process, it is fundamentally about the relationship between people, place and partnership.

Central government continues to progress an aggressive reform agenda, and if plans to implement reform progress as proposed – Council may wish to consider its regional alignment. Recently, Council decided to go it alone with managing its water services in-house. The majority of discussion and focus regionally is about establishing and managing a new water entity. Given the significant challenges experienced by other districts in the region, now may be the right time to more formally consider options such as becoming a unitary authority.

With increased proposed power proposed for the Environment Protection Agency, the ongoing role of regional councils will also be a topic for future discussion.

We will continue to remain agile, assess the impact of new policies, and adapt plans and budgets to align with

the evolving national landscape, all while continuing to deliver services to our communities.

Some key areas of upcoming change include:

- **Resource Management Reform:** The Government has confirmed the repeal of the previous government's resource management legislation and is preparing a new framework focused on efficiency, housing supply, and economic development. This signals major changes to local planning and consenting functions.
- **Local Water Done Well:** The previous Three Waters reform has been scrapped, with a new direction focused on returning water service delivery responsibilities to councils or council-controlled organisations. As mentioned earlier, we recently decided on our preferred delivery model and will begin planning for how our in-house model will function.
- **Transport and Infrastructure:** The Government Policy Statement on Land Transport 2024–34 shifts the focus toward economic productivity, resilience, and value for money. This affects funding priorities, with reduced support for some local programmes, such as walking and cycling, and new expectations around infrastructure investment.
- **Building Act:** The Government has proposed changes to the Building Act to reduce red tape, speed up consenting processes, and allow greater flexibility in building design and delivery. This could shift more responsibility to councils for ensuring compliance and performance monitoring, with likely resourcing implications.

KEY CHALLENGES

Ngā wero matua

Managing growth well

Our district has grown a lot in recent years and we're expecting a further 22,000 people to move here within the next 30 years. While growth can present opportunities, it can also raise challenges.

We have more than 6,000 new homes expected to be built in the next five years and town centre planning underway. However, questions around who we're best placed to partner with and whether regional alliances or becoming a unitary authority could help reduce the administrative and financial burden on our community are emerging.

Good growth needs to bring with it the range of services required to meet the needs of current and future residents. Rolling national reforms are complicating these issues, as regulations "free-up" red tape to allow people to build without Council approval and to enable the construction sector to self-regulate its work.

Council has a direct role in navigating these tensions through our planning and consenting functions. We're concentrating our efforts on ensuring we partner well with providers to problem-solve and negotiate the positive outcomes for all parties.

Reliance on rates income

We acknowledge the current economic environment is difficult for our community, it's also challenging for Council. The combination of high inflation, rising insurance premiums, and significant cost increases across our activities has made it more difficult to provide the necessary infrastructure and services while keeping rate increases modest.

Unfortunately, rates are our primary source of funding. While annual rates increases are necessary for building resilient infrastructure, managing growth, and fostering a strong economy, rates cannot continue to be our only solution. The establishment of an Economic Development Trust and a stronger focus on how we optimise income streams from assets, land, and partnerships in the short to medium-term are just some of the ways we're working to alleviate the rates burden on our community.

As an organisation we continue to look for smarter ways of working and innovating so we can continue to provide essential facilities and services that make life that much better, such as swimming pools, libraries, parks and sportsgrounds.



Raumati South's Lorna Irene Drive Reserve playground



Kāpiti older persons' housing

Affordable housing and accommodation

Affordable housing is fundamental to sustainable growth. In response to community concerns about housing remaining affordable and the need for Council to play a more active role in housing solutions, we adopted a Housing Strategy just before the last election. While the housing market has slowed in the last two years, the challenge of providing affordable and suitable housing for our community persists, particularly in light of the rising cost of living.

We have established a solid information base that enables us to collaborate with various partners to deliver housing solutions in the most appropriate locations. A significant step forward has been the formation of the Kāpiti Housing Solutions Trust, which will work alongside Council, iwi, and other stakeholders to deliver social and affordable housing. Council has kicked off its first project which will provide for 21 new affordable houses in Ōtaki funded by the Ministry of Housing and Urban Development Affordable Housing Fund and by the Trust. Over the next three years, Council is likely to assess potential landholdings for development in partnership with the Trust.

Additionally, Council plays an important role in providing affordable rental accommodation for older residents. We currently manage 118 rental units across the district, leased at below-market rates. A recent review of this portfolio highlighted the need to explore alternative delivery models. Through consultation during the Long-term Plan, 60 percent of submitters supported the preferred option of transferring the portfolio to a new provider. In the next few years, Council will need to make key decisions regarding the implementation of this new arrangement.

Access to services

Access to public and social services remains a significant issue for our district. In some cases, what we currently have is struggling to meet the need of current residents, let alone the needs of future generations.

We've heard from our community about growing concerns around the gaps in our health services. Key issues include the lack of 24/7 urgent health care, a serious shortfall of primary care doctors and no public hospital in our district.

While we have hospitals to the north and south within an hour's drive, transport options and capacity are limited to get people there. With forecasted growth and our aging population, this situation is expected to get worse. Collective effort will be needed to address the gaps in health services to meet the needs of our community. We plan to work with key parts of our local health ecosystem to ensure there's a clear picture and priority for support, which is shared and advocated to central government. We also recognise the opportunity to partner with the private sector, who have less bureaucracy to step through and are less risk averse about providing support needed in our community.

We have endorsed the work of the Kāpiti Health Advisory Group and their proposed Polyclinic that could be a game changer for our district. We're also developing a Health Strategy that will support efforts and advocate for improved local health infrastructure and outcomes.

Council plays a role in communicating these concerns to central government and advocating on behalf of our community. Many parts of New Zealand face similar

challenges to us and are competing for limited amounts of public funding. It's important that Kāpiti stands out and can clearly communicate its needs and vision. We meet regularly with government representatives to talk about priority issues for Kāpiti (such as health, housing and transport) and work collaboratively to attract support for projects in our district. We also seek to influence regional and central government policy settings, having made 22 submissions during 2024 on regulatory issues affecting Council and our district.

Natural hazards

We've always had to consider the impact of natural hazards in what we do, be it for planning and regulatory decisions or in providing local infrastructure. We make our assets as resilient as possible and have robust insurance in place. However, asset resilience and insurability are being challenged by an increasing frequency and scale of severe weather events and other natural disasters across the country.

A significant natural disaster such as an earthquake, tsunami, or major flood could disrupt our economy and day-to-day activity, reducing the ability of our community to pay for services and significantly increase insurance costs. The financial effects of these risks depend on the occurrence and scale of future natural disasters, so the timing and financial impact on forecasts cannot be readily quantified but need to be considered every time we set a Long-term Plan.

Council staff operate the local Emergency Operations Centre, working on the ground and coordinating with the **Wellington Region Emergency Management Office** and first and lifeline responders such as Police, Fire and Emergency New Zealand, Electra and many others. We have prioritised enhancing our own emergency management capability through adopting

an 'all-in' approach to staff training and standing up a recovery function. However, a big event will impact Council's ability to operate business-as-usual functions, as our focus will be on the response and potential long-term recovery efforts.

The Government recently released their proposed provision for a new National Policy Statement for Natural Hazard Decision-Making (NPS-NHD). The NPS-NHD aims to provide clear guidance for local councils on managing natural hazards when making decisions about new developments. This includes assessing risks as low, moderate, or high and considering factors such as the likelihood of an event, potential consequences, and a community's tolerance for risk.

The proposed policy would move from optional guidance to clear, enforceable rules that councils must follow when planning for natural hazards. It sets out how to assess risk, including factoring in climate change, and will require councils to avoid or tightly manage development in higher-risk areas.

Flooding

Most of Kāpiti Coast's settled area lies on a narrow strip of low-lying coastal plain between the Tararua Ranges and the Tasman Sea. Rivers and wetlands also contribute to our district's vulnerability to flooding, high groundwater levels, and stormwater runoff. We're also experiencing more rainfall, more frequent and extreme storms and expect to see sea level rise within the next 100 years.

Population growth and increased development, combined with the impacts of climate change, is putting pressure on our stormwater network of pipes, channels and drains, and on the rivers, streams and natural flood plains that funnel rainfall to the sea.



Kāpiti Coast erosion



Otaihanga flooding August 2024

While we cannot eliminate the risk of flooding entirely, Council plays a critical role in reducing its impacts. We manage the stormwater network, oversee urban streams, and lead the local emergency response and recovery during flood events.

We're currently updating our flood modelling to help identify high-risk areas and support decision-making across flood warning systems, infrastructure upgrades, emergency responses, and potential changes to the District Plan. Flood modelling also provides residents with clearer insights into local flood risks.

The existing rules in Council's Operative District Plan will continue to apply until a flood hazard plan change is publicly notified. The question of 'how much risk the community is comfortable taking' is a complex one and will be the subject of ongoing conversations with the community through annual and long-term planning and District Plan change processes.

Climate resilience

The Council has consciously developed work programmes with thought to the potential impacts of climate change through resilience and mitigation.

Climate change and hazards could have adverse impacts on public and private property, and Council's infrastructure such as roading and stormwater networks. Overestimating the effects of climate change or hazards could result in unnecessary work, but underestimating the effects could impact our ability to appropriately respond and recover. Either scenario would affect ratepayers as infrastructure and hazard planning are costly.

We're proud of the steps we've taken as a council to lower our emissions, reducing our carbon footprint significantly over the last decade. Council's emissions in 2023/24 were 3,862 tonnes of carbon dioxide equivalent (tCO₂e) (down from 12,470 tCO₂e in 2009/10).

We've also signalled the development of a Climate Change Resilience Strategy in 2026 to guide our forward approach.

FINANCIAL STATEMENTS

Tauākī Ahumoni

Summary statement of financial position

The following pages provide a summary of our detailed financial performance over the past three years, as well as projections for the next three years following this election. The data for 2022/23 and 2023/24 has been audited, while the figures for the recently concluded year, 2024/25, are current estimates that will be finalised and audited prior to adoption by Council in September.

Summary statement of financial position – What we own and what we owe

As of 28 February 2025, Council assets were valued at \$2.42 billion. Our liabilities include total borrowings, which we refer to as gross and net borrowings. Gross borrowings represent the total amount owed, while net borrowings are calculated by subtracting our financial assets, such as cash and term deposits, held to repay borrowings.

To ensure we can meet repayment obligations on time, we proactively accumulate funds ahead of due dates and place them in term deposits. This approach means our net borrowings provide a clearer picture of our actual financial position.

Funding impact statement – Where we get our income and how we use it

This statement outlines where our income comes from, how it has been applied over the past couple of years, and our projections for the next three years.

The first section details our operating income, which includes rates, grants, fees, and charges such as pool entry and hall rental, as well as the interest earned on our term deposits. Operating funding is used to cover the day-to-day costs of providing services and maintaining our assets. This includes paying our staff, engaging businesses that supply services to the district, and covering the interest on our borrowings.

The second section focuses on income for capital spending, which primarily comes from grants, development contributions, and borrowings (debt). Most grants come from NZTA Waka Kotahi, contributing to our roading, footpath, and cycleway network. Development contributions ensure that property developers and individuals subdividing properties help fund the infrastructure and services required for growth.

We use our capital funding to replace existing assets, build new ones, and support the growth of our district.

Summary statement of financial position

What we own and what we owe

	2022/23 Actual \$000	2023/24 Actual \$000	2024/25 Forecast \$000	2025/26 AP Budget \$000	2026/27 LTP Budget \$000	2027/28 LTP Budget \$000	2028/29 LTP Budget \$000
Assets							
Current							
Financial assets	90,913	99,063	100,321	123,669	100,422	109,808	108,447
Non-financial assets	2,371	207	163	208	171	175	180
Total current assets	93,284	99,270	100,484	123,877	100,593	109,983	108,627
Non-current							
Financial assets	17,837	14,909	14,720	18,334	16,450	17,830	18,978
Non-financial assets	2,105,842	2,301,983	2,425,303	2,422,681	2,637,863	2,715,905	2,856,616
Total non-current assets	2,123,679	2,316,892	2,440,023	2,441,015	2,654,313	2,733,735	2,875,594
Total assets	2,216,963	2,416,162	2,540,507	2,564,892	2,754,906	2,843,718	2,984,221
Liabilities							
Current							
Borrowings	55,000	60,000	60,000	80,000	60,000	60,000	60,000
Other liabilities	33,286	43,894	33,904	43,162	35,723	39,600	39,635
Total current liabilities	88,286	103,894	93,904	123,162	95,723	99,600	99,635
Non-current							
Borrowings	220,000	260,000	285,000	330,000	320,000	350,000	375,000
Other liabilities	2,020	1,991	1,833	1,809	1,656	1,563	1,485
Total non-current liabilities	222,020	261,991	286,833	331,809	321,656	351,563	376,485
Total liabilities	310,306	365,885	380,737	454,971	417,379	451,163	476,120
Equity	1,906,657	2,050,277	2,159,770	2,109,921	2,337,527	2,392,555	2,508,101
TOTAL LIABILITY AND EQUITY	2,216,963	2,416,162	2,540,507	2,564,892	2,754,906	2,843,718	2,984,221

- The figures for Actual 2022/23 and 2023/24 are from Council's 2023/24 Annual Report.
- The figures for Forecast 2024/25 are the budgeted figures from Council's 2024-34 Long-term Plan.
- The figures for AP budget 2025/26 are the budgeted figures from the Council's 2025/26 Annual Plan.
- The figures for LTP budget 2026/27 to 2029/30 are the budgeted figures from Council's 2024-34 Long-term Plan.

Funding impact statement

Where we get our income and how we use it

	2022/23 Actual \$000	2023/24 Actual \$000	2024/25 Forecast \$000	2025/26 AP Budget \$000	2026/27 LTP Budget \$000	2027/28 LTP Budget \$000	2028/29 LTP Budget \$000
Sources of operating funding							
General rate, uniform annual general charge, rates penalties	30,332	33,086	31,829	36,065	34,650	39,554	43,567
Targeted rates	51,760	55,406	73,311	77,959	88,436	93,598	100,466
Grants and subsidies for operating purposes	3,108	6,621	3,405	3,501	3,793	4,018	4,123
Fees and charges	10,423	11,108	11,546	11,877	10,914	11,149	11,428
Interest and dividends from investments	2,570	5,047	3,723	4,627	3,657	3,889	4,072
Local authorities fuel tax, fines, infringement fees, and other	2,625	2,339	617	882	31,375	701	765
Total operating funding	100,819	113,607	124,431	134,911	172,825	152,909	164,421
Applications of operating funding							
Payment to staff and suppliers	74,437	80,488	82,884	87,244	88,310	91,959	95,146
Finance costs	10,137	14,411	14,690	15,466	17,138	19,325	21,614
Internal charges and overheads applied	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-
Total applications of operating funding	84,574	94,899	97,574	102,710	105,448	111,284	116,760
SURPLUS/ (DEFICIT) OF OPERATING FUNDING	16,245	18,708	26,857	32,201	67,377	41,625	47,661
Sources of capital funding							
Grants and subsidies for capital expenditure	7,778	7,907	14,796	11,190	17,457	18,645	7,313
Development and financial contributions	9,088	5,840	4,242	5,948	6,269	6,484	6,700
Increase (decrease) in debt	32,536	55,249	43,262	48,201	39,511	43,721	43,793
Gross proceeds from sale of assets	2,271	455	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-
Total source of capital funding	51,672	69,451	62,299	65,339	63,237	68,851	57,806
Applications of capital funding							
Capital expenditure							
to meet additional demand	2,131	11,575	11,743	7,564	10,206	5,531	3,327
to improve the level of service	40,035	49,949	42,651	48,639	43,669	55,941	49,598
to replace existing assets	19,353	20,127	21,046	29,163	23,643	29,838	35,336
Increase (decrease) in reserves	6,397	6,508	13,716	12,175	53,095	19,166	17,206
Increase (decrease) in investments	-	-	-	-	-	-	-
Total applications of capital funding	67,917	88,158	89,156	97,540	130,614	110,475	105,468
SURPLUS / (DEFICIT) OF CAPITAL FUNDING	(16,245)	(18,708)	(26,857)	(32,201)	(67,377)	(41,625)	(47,661)
FUNDING BALANCE	-	-	-	-	-	-	-

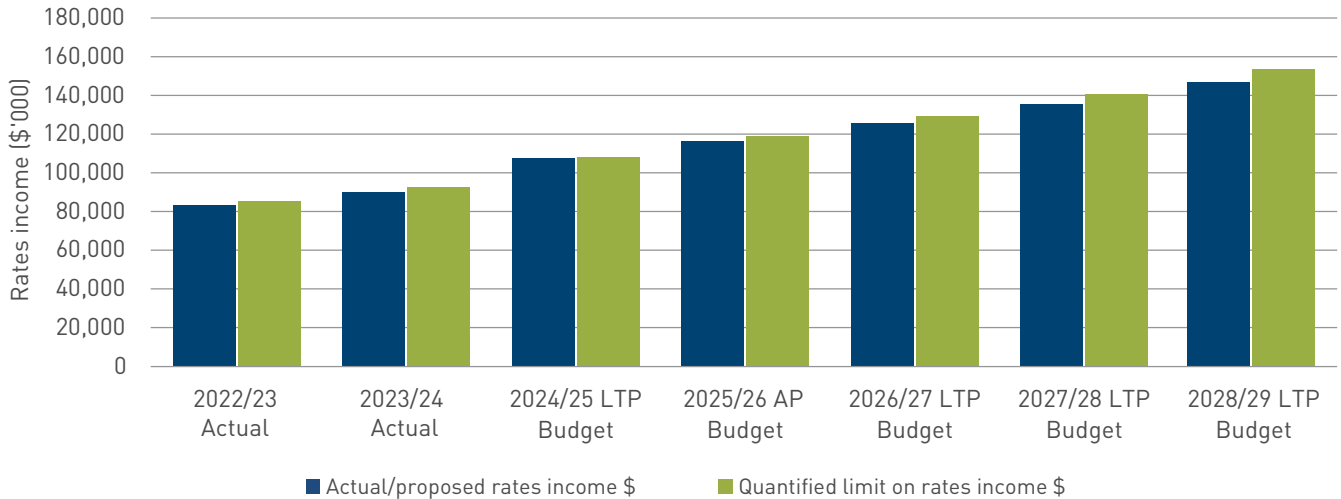
How we're doing against our financial strategy limits

Our financial strategy, outlined in the Long-Term Plan (LTP), establishes clear limits on rates increases and borrowings. These limits are designed to ensure we deliver affordable rates, keep borrowings to a minimum, and maintain essential services while planning for the future.

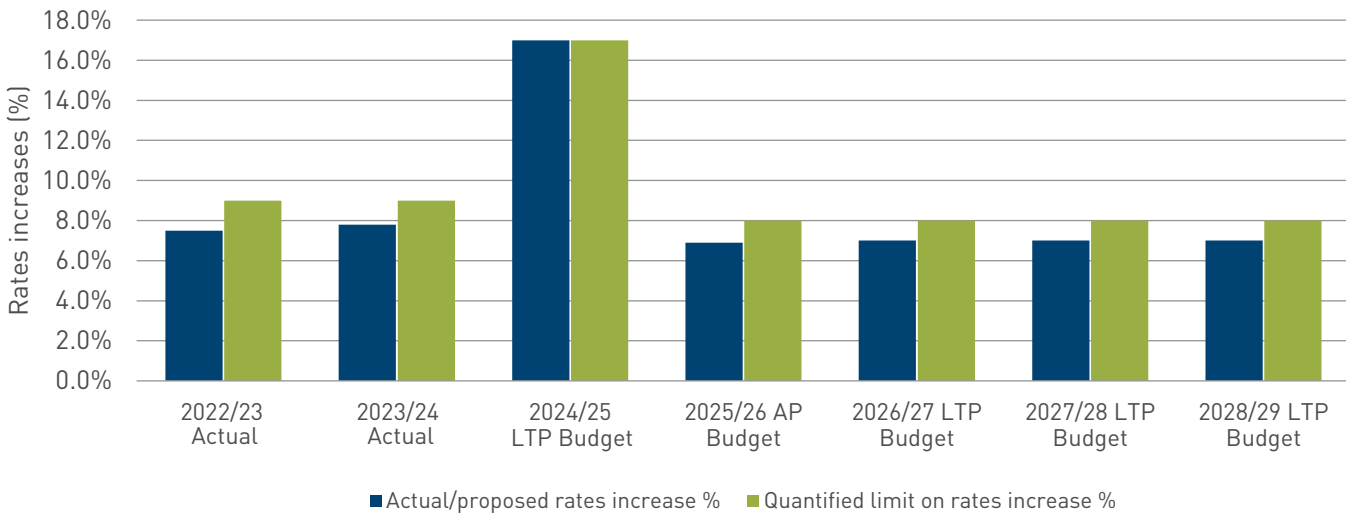
The following graphs illustrate our performance relative to these limits, providing a clear picture of how we're progressing.

Our rates compared with the limits we've set

Income from rates



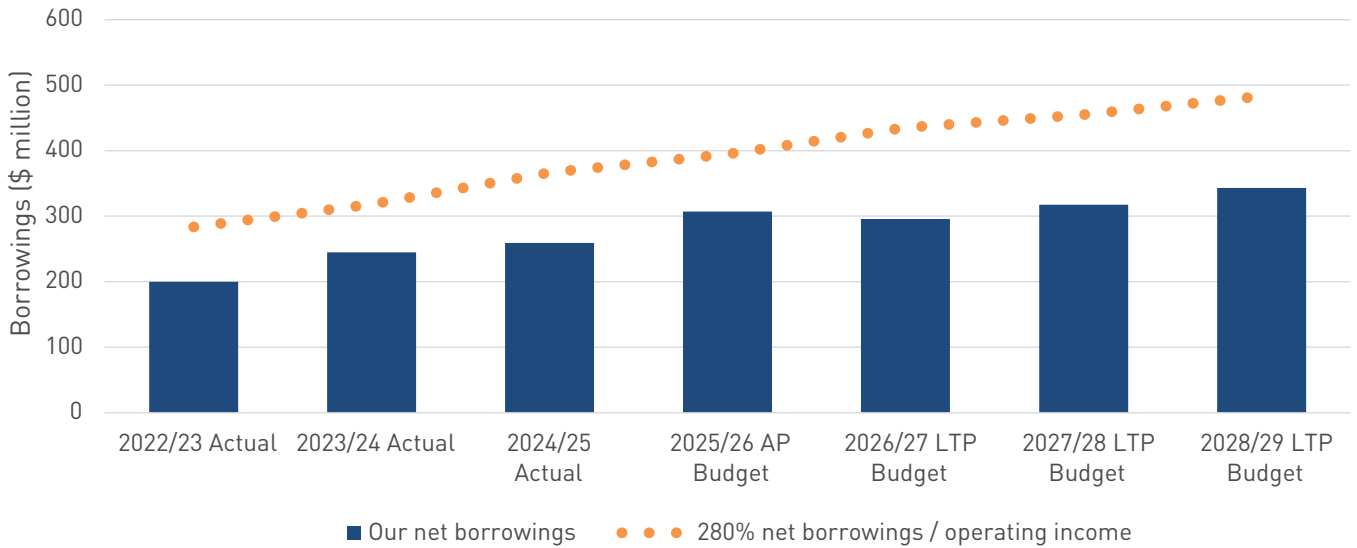
Rates increases



Our borrowings compared with the limits we've set

Our financial strategy sets the upper limit for net debt at 280% of total operating income from 2025/26 onwards, ensuring sustainable borrowing practices. Projections show that net debt will remain comfortably within this limit throughout the LTP period (i.e. 2024 to 2034).

The graph below illustrates our projected net borrowings compared to the 280% limit. As of 30 June 2025 our net borrowings stand at \$269.9 million, is estimated to be 205% of operating income. This is a key metric considered by S&P Global in determining our credit rating.



MORE INFORMATION

He kōrero atu anō

- Candidates' handbook
- Long-term Plan 2024-34
- Annual Plan 2025/26
- Annual Report 2023/24
- Performance Reports
- Council's strategies



**YOU CAN FIND THESE AND
OTHER DOCUMENTS AT:**

www.kapiticoast.govt.nz

keywords: strategies, plans, reports
and elections 2025



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Kāpiti Coast
DISTRICT COUNCIL
Me-Huri Whakamuri, Ka Titiro Whakamua