

Draft long term plan 2018-38
Consultation – supporting information

Strategic direction



KEY CHALLENGES

Resilience

District Economy

- Areas of significant deprivation
 - Ōtaki has deprivation index of 9
 - Paraparaumu Central has deprivation index 7
- Mismatch of housing supply to needs
- Limited employment options in Kāpiti
 - Infometrics report states mean annual earnings in Kāpiti were \$41,970 in the year to March 2015, which is lower than the NZ mean of \$56,030
- Adapting to changed transport links in region
 - Expressway & Transmission Gully
 - Quicker links in and out of Wellington (more people working in Wgtn?)
 - Expressway bypassing townships in Kāpiti

Affordability of Council services

- Increased cost of providing Council services
 - adding new services while maintaining current services
 - central govt regulations and Local Govt cost index incr cost of current service delivery
- Some Council infrastructure at capacity / end of life
- Approaching financial limit for borrowings
- Population growth predictions
 - id projections state by 2038 the population is expected to grow by almost 9,000, requiring over 4,000 additional households

Community & Connectedness

- Low proportion of population is of working age
 - 60+ age group outnumbers 20-39 age group nearly two to one (32% vs 13% - 2nd highest for this ratio in NZ).
- Concern about access to health services
 - Health services split at Peka Peka between Capital & Coast and the MidCentral DHBs
 - - Largest population furthest from a tertiary health facility in NZ.
- Lack of public transport options in some areas
 - Public transport links to / from Ōtaki
 - - Areas not connected by train or bus during certain times (e.g. Raumati in evenings)

Environment

- Increased risk of natural hazards including coastal erosion
- Loss of / threats to biodiversity
- Need for mitigation and adaptation to climate change

THEME / APPROACH

Living within financial constraints

Kotahitanga and working ***with*** the community

Sustainable growth

Enhancing our natural environment

Articulating our attractor factor

10 YEAR OUTCOMES

- to approx 2028

Possible Council Role

Improved financial position against financial constraints

By this we mean we will:

- reduce borrowing to bring down our debt burden
- fully fund depreciation within 7 years so we can afford to replace facilities like pools and pipes
- spend less by prioritising what is most important so we can keep rates sustainable for our communities

Plan

Infrastructure investment that supports resilience and agreed growth projections

By this we mean:

- we are planning for growth and investing in the right things at the right time, and in the right place to support the needs of our communities

Plan, provide

Improved accessibility of Council services

By this we mean it is easier for people to:

- use the services and amenities the Council provides because barriers like cost, transport, physical accessibility and connectivity have been considered
- know what Council is planning and have their say
- get things done with Council

Plan, provide

A positive response to our distinct district identity

By this we mean:

- we understand and promote what is special about Kāpiti, and
- Kāpiti people are proud ambassadors for our District, so that
- more people see Kāpiti as a great place to visit, live, work and start new businesses

Advocate, fund, regulate, plan facilitate, provide,

An effective response to climate change in Kāpiti

By this we mean:

- we will use the information, policies and strategies coming from central and regional government to work out with the community what we need to do in Kāpiti

Advocate, plan, facilitate, fund, provide, regulate

Community‘ satisfaction with Council services is maintained or improved

By this we mean:

- community reports stable or improving satisfaction levels overall
- we meet or exceed satisfaction targets for each activity

Provide

A more diverse range of business in the District

By this we mean:

- more people living and working locally in higher skilled jobs
- attracting more medium and larger sized businesses

Advocate, plan regulate

A community that is more resilient through Council’s advocacy

By this we mean:

- that there are some things that Council doesn’t provide such as health services, education and public transport. But we will advocate for the community and work with others to improve access to these kinds of services, to help our communities be more resilient.

Advocate, facilitate,

A community better supported to lead initiatives in response to agreed community priorities

By this we mean we will work together with communities on the things that are important to them and help build strong and caring communities through

- sharing knowledge and expertise
- providing a range of support solutions, including at times funding

Facilitate, provide

Improved biodiversity and environment through sustainable practices

By this we mean we will think about our impact on our natural environment and

- aim to increase our positive impact and reduce our negative impact of whatever we do
- manage Council’s own impact on the environment through initiatives like electric vehicles
- let the community know about what they can do to help

Regulate, advocate, fund, facilitate, provide

WREMO levels of service consistently met or exceeded in response to emergency preparedness

By this we mean:

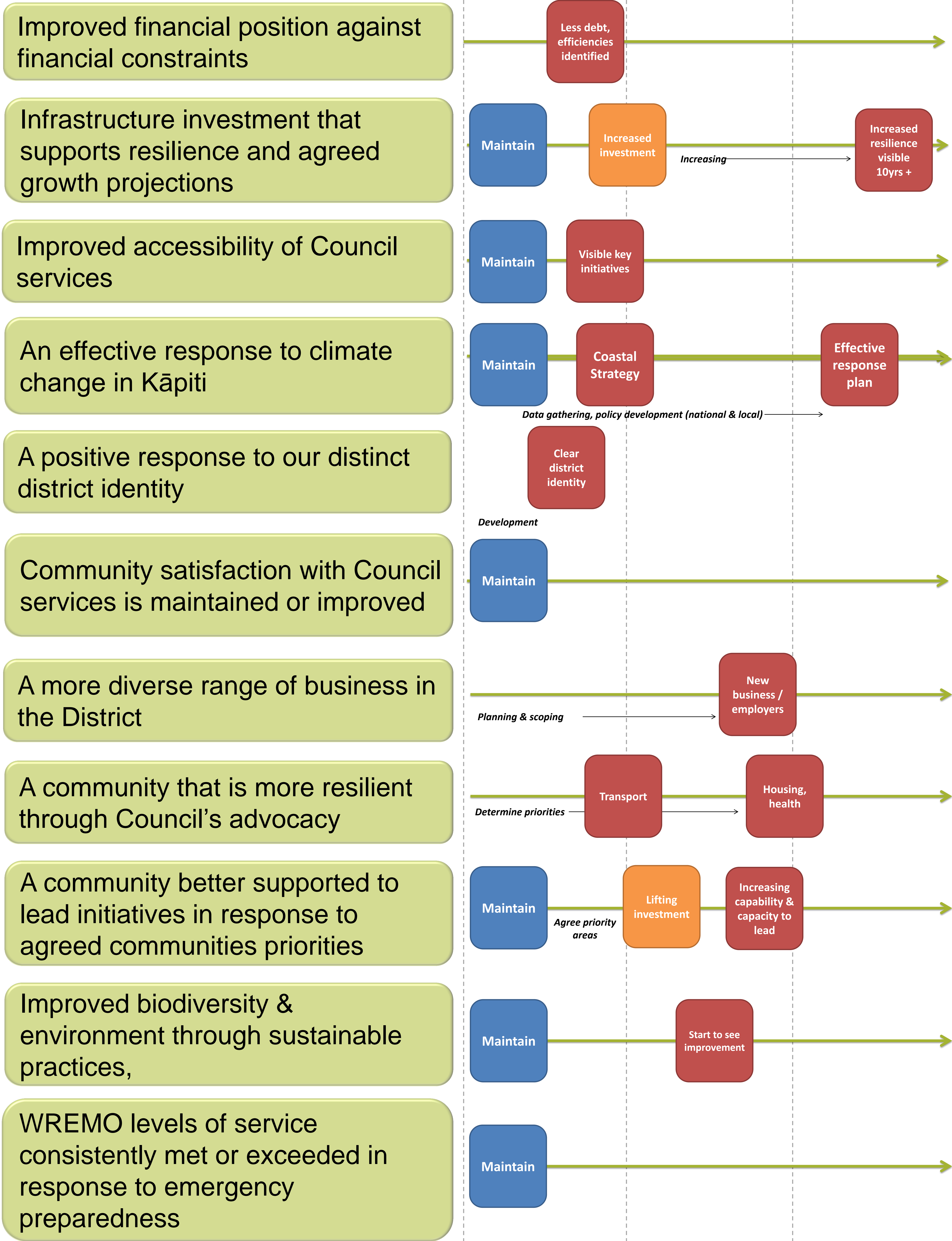
- people in our communities know what they need to do to prepare themselves,
- our Emergency Operations Centre is ready

Advocate, facilitate, fund, provide

- Maintain
- Increasing
- Meeting outcome

OUTCOME PRIORITY BY YEAR

1 - 34 - 67 - 10



LONG TERM GOALS

Wise management of public resources and sustainable funding of Council services

Council is a **trusted partner** with tāngata whenua and strongly engaged with the community

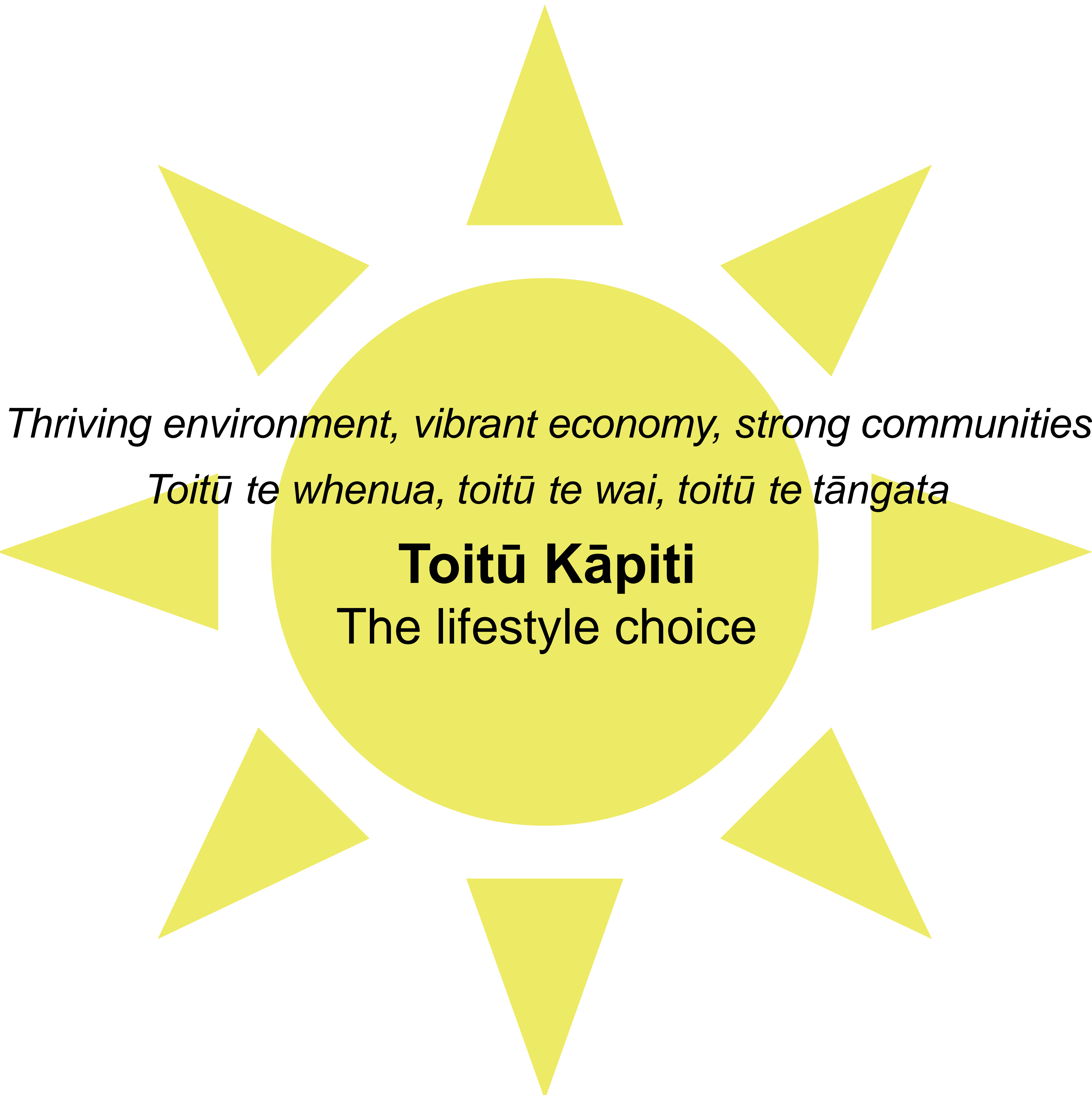
A high **quality natural environment** enjoyed by all

A **resilient community** that has access to basic needs and feels safe and connected

An attractive and distinctive **Kāpiti identity** and sense of place that makes people proud to live, work and play here

A **strong economy** with more jobs and higher average incomes

OUR VISION



Thriving environment, vibrant economy, strong communities

Toitū te whenua, toitū te wai, toitū te tāngata

Toitū Kāpiti
The lifestyle choice