

Kāpiti Coast

DISTRICT COUNCIL

Me Huri Whakamuri, Ka Titiro Whakamua



2013 PRE-ELECTION REPORT

A PRE-ELECTION REPORT UNDER SECTION 99A
OF THE LOCAL GOVERNMENT ACT 2002



2013 Pre-Election Report

CONTENTS



Introduction from the Chief Executive	1
Context	2
About the Finances.....	3
Financial Summary	
• Statement of Financial Position.....	7
• Projected Funding Impact Statement.....	8
• Projected Cash Flows	9
Major Project Overview	
• Recent Achievements	10
• Current & Future Focus.....	14
Frequently Asked Questions.....	20
Further Information – Links.....	21





INTRODUCTION FROM PAT DOUGHERTY CHIEF EXECUTIVE

Amendments to the Local Government Act 2002 introduced a new requirement for the Chief Executive to prepare a Pre-Election Report providing information for the community and prospective candidates to use during the election process.

The Pre-Election Report brings together information previously published in Council's Long Term Plan, Annual Plans, Annual Reports and associated summaries. It provides information to promote public discussion about the issues facing Council and is intended to enable a better informed election debate.

This Report is my view of the Council's current position and future outlook. It highlights significant issues Council will be facing over the next term based on information available at this time. Other issues may arise in the future and will need to be addressed at that time.

The report lists projects of significance set against the five strategic priorities identified in the 2012 Long Term Plan (LTP). These are:

- economic development;
- delivering water supply/water meters;
- delivering the Coastlands Aquatic Centre;
- delivering the Civic Administration Building; and
- ensuring the New Zealand Transport Authority Expressway project reflects the needs of the community.

The five strategic priorities underpin the major capital works of this triennium. As part of that strategic approach, Council also planned to:

- maintain current levels of services;
- keep within the key financial ratio limits for Debt/Equity, Debt/Income and Interest Costs/Income; and
- maintain an average rates increase of 4.9% over the 20 year period of the 2012–32 LTP.

The Financial Summary attached provides audited historic information for the 2010/11 and

2011/12 financial years, estimated financial information for the 2012/13 year, and planned financial information for the four years 2013/14 - 2016/17.

The focus of Council's Financial Strategy is to manage rates and debt efficiently and in a financially prudent manner. The strategy sets out key financial ratios and limits to ensure debt and rates are managed at sustainable levels over the next 20 years.

Provision is made for the sustainable renewal of the existing infrastructure through the asset management plans which are appropriately funded into the future.

The Statement of Financial Position indicates Council is in a sound financial position. According to the LTP external debt is anticipated to peak at \$196 million in 2023/24 (year 12 of the LTP), then reduce to \$77 million by 2032 (year 20) as a result of Council following an aggressive debt repayment programme.

The projected limit on rate increases in the LTP for the 2013/14 year is 6.8% and 6.1% for 2014/15 and 2015/16. These projected rate increase limits include an allowance for inflation based on the BERL Local Government Inflation Index. Rating levels are subject to revision each year during the budget process using updated BERL Indices based on latest market projections. In the current 2013/14 year the Council increased rates by an average across the District of 5.15% compared with the LTP forecast level of 6.9%.

I trust the following information will be of help to those taking part in the forthcoming local body election in Kāpiti.



Pat Dougherty



CONTEXT

BASIS OF PREPARATION

Section 99A(4) of the Local Government Act 2002 states:

“The purpose of a pre-election report is to provide information to promote public discussion about the issues facing the local authority.”

The Pre-Election Report:

- Discloses whether the Council has met the targets and stayed within the limits contained within its Financial Strategy; and
- puts ongoing expenditure matters “front and centre” by requiring councils to disclose projected financial information and details of the major projects scheduled in the next triennium.

There is no direct audit requirement on the Pre-Election Report itself, however, much of

the financial information in this Pre-Election Report is drawn from sources that have been audited. For instance:

- the financial information for the 2010/11 and 2011/12 years has been audited as it has been taken directly from the annual report; and
- the projected financial information from the LTP for the 2014/15, 2015/16 and 2016/17 years has been audited. The list of major projects also formed a part of that audit.

The preparation and timing of this report is set down in law. The projected financial information and discussion of major projects are drawn from the information in the current LTP and Annual Plan. They reflect the policy and service delivery decisions of the present Council.

ABOUT THE FINANCES

The following information outlines how the Council has complied with the financial limits set down in the 2012-2032 Long Term Plan (LTP).

FINANCIAL STRATEGY

The Council continues to face the challenge of providing community facilities, infrastructure and related levels of services expected by the community that are affordable and financially sustainable over the longer term.

It is a challenge made all the more complex by the community's limited alternative revenue sources. Rates make up 77% of Council's total revenue.

The Council is meeting this challenge and will deliver agreed levels of service in an efficient and financially prudent manner. It will do this by spreading the cost of new projects in a fair and equitable manner.

MANAGEMENT OF DEBT

Debt is used to spread the cost of new assets over the generations that will benefit. This is called Intergenerational Equity.

To ensure debt is kept at manageable levels over the longer term, Council has placed a maximum period of 30 years on each of its loans. Thirty years is less than the typical life of the assets (50 years to 70 years) that Council invests in. The loans will be repaid over the 30 year period through provision of a standard annual debt repayment scheme.

A planned increase in the level of annual debt repayment from the 2016/17 year will further reduce debt over the longer term. The projected level of debt at the end of year 20 (2032) is \$77 million.

Council has set limits on its borrowings to maintain debt at manageable levels and minimise risk. Table 1 shows Council's compliance with those limits.

Table 1

	Limits	Estimate 2012/13	Annual Plan 2013/14
Net Debt as a % of Total Equity	20%	18.1%	18.9%
Net Debt as a % of Operating Income	250%	205%	237%
Debt Interest as % of Total Revenue	25%	13.3%	13.5%

Net Debt as a % of Total Equity (Limit 20%)

This ratio places a limit on the level of external debt that Council can raise against its total equity. The ratio is projected to peak at 19.9% in 2016/17 in the 2012 LTP, and then decline to 3.5% over the remainder of the 20 year period as equity increases and once the planned aggressive debt repayment programme gets underway in 2016/17.

The next revaluation is due in 2013/14. If the equity does not increase to the levels projected in the LTP then the debt/equity ratio will be higher than the forecasts. In that case, the council may have to consider reducing its capital programme to ensure the ratio of net debt to equity remains below 20%.

Current equity figures include the value of land under roads. In accordance with Council's Accounting Policy these land values have not been reviewed since 2002. In mid-August the Corporate Business Committee will be considering a proposal to change the Accounting Policy and carry out revaluations of land under roads every three years on the same basis as all of Council's other assets. If this change is approved the debt to equity ratio would be expected to reduce in the order of 3%.

If the change to the Accounting Policy is not approved, Council will have little flexibility to undertake additional capital expenditure (beyond that already planned in the LTP) until that ratio starts to decrease in 2019/20.



For the years 2013/14 onwards, the debt/equity limit line in the graph below is based on debt and equity projections in the current LTP.

Net Debt as a % of Operating Income (Limit 250%)

This ratio measures the ability of an organisation to repay its debt from operating income. Operating income excludes Development Contributions and Vested Assets. This ratio is expected to peak at 240% in 2015/16 and then decline to 46% by the end of the 20 year period (2032).

If the operating income (rates and other income) does not increase to the levels projected in the LTP, the ratio of net debt to operating income will be higher than the forecasts. In that case the Council may have to consider reducing its capital expenditure programme to ensure the ratio of net debt to operating income remains below 250%.

For the years 2013/14 onwards, the debt/operating income limit line in the graph below is based on updated income forecasts for the three years 2013/14 to 2016/17 and LTP projections for the remaining information.

Debt Interest as a % of Total Revenue (Limit 25%)

This ratio places a limit on the proportion of Council's total revenue that can be used to cover Council's debt interest costs each year.

The ratio is forecast to peak at 15% in 2016/17 and then decline over the period of the LTP to a level of 4% in year 20 (2032).

NET DEBT

The net debt levels for the first two years of the LTP compared to the projections in the 2013/14 Annual Plan are shown in Table 2.

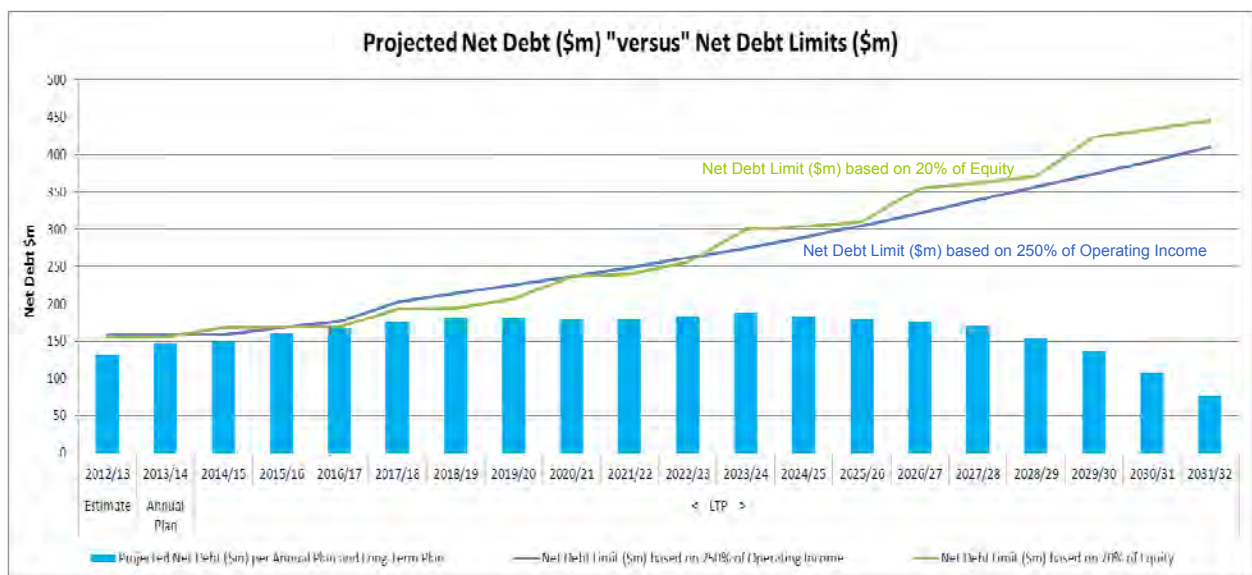
*The Estimate 2012/13 net debt is lower than planned in the LTP because \$6 million of capital works completed by 30 June 2013 will not be paid until July 2013.

Table 2

	LTP 2012/13	Estimate 2012/13	LTP 2013/14	Annual Plan 2013/14
	\$m	\$m	\$m	\$m
Total Debt	135	125	149	149
Less cash reserves	-3	-5	-2	-2
Net Debt	132	120*	147	147

Set out in the graph below is the net debt versus net debt limits (set by the key financial ratios) for the 20 year period to 2032.

This shows the net debt decreasing to \$77 million by the end of the 20 year LTP period due to the start of an aggressive debt repayment scheme (in addition to the standard debt repayment programme) from 2016/17.



RATES INCREASES

The 2012-2032 LTP shows a 4.9% average Districtwide rates increase over the 20 year period of the LTP with higher average Districtwide rates increases resulting from the higher capital works programme in the earlier years of the LTP. The projected rates increases reduce to levels below the 20 year average from 2018/19 year onwards.

Council has complied with the rates limits set as part of the 2012-2032 LTP for the 2012/13 year and 2013/14 year. For the 2013/14 year the rate increase of 5.15% was below the 6.9% limit set in the LTP.

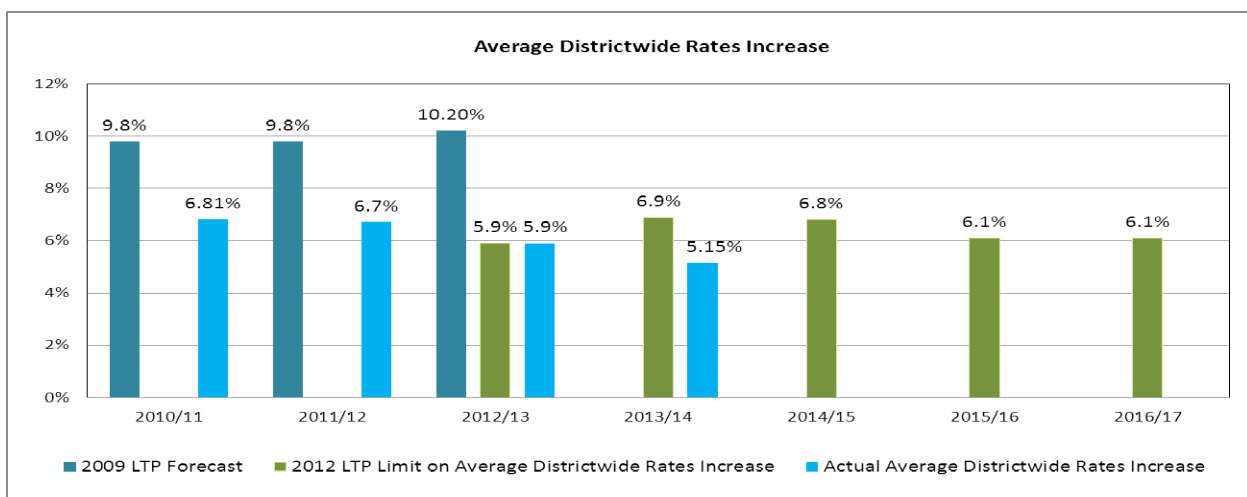
During the 2012-2032 LTP process operating budgets were comprehensively reviewed on a line by line basis to ensure the figures were realistic and not overly conservative in terms of

budgeting for risk. As a result, that year Council was able to absorb the CPI adjustment for water, stormwater and wastewater operating costs and most of the movement in corporate support costs (excluding wage and salary movements). This means there is little scope to further reduce operating costs without affecting levels of service.

A comparison of the actual average Districtwide rates increases compared to the budgeted levels and limits are shown in the graph below.

The rates increase for the 2014/15 year will be set by the new Council as part of the draft 2014/15 Annual Plan process after October 2013.

The 2015/16 year rates increase will be set as part of the 2015 LTP review by the new Council.



Growth in Rating Base – How it offsets the annual Net Average Districtwide rates increase

The Net Average Districtwide rates increases budgeted as part of the 2012-2032 LTP are shown in Table 3 below.

Due to the current economic climate there is a risk that the growth in the rating base for the 2014/15 (0.5%), 2015/16 (0.6%) and 2016/17 (0.7%) years will not be achieved. For the

2013/14 year the growth in the rating base was reduced from 0.4% to 0.1% based on the lower level of subdivision and vacant section sales.

In future years, if the growth in the rating base set in the 2012-2032 LTP is not achieved, the budgeted net average rates increase would need to increase to take this into account.

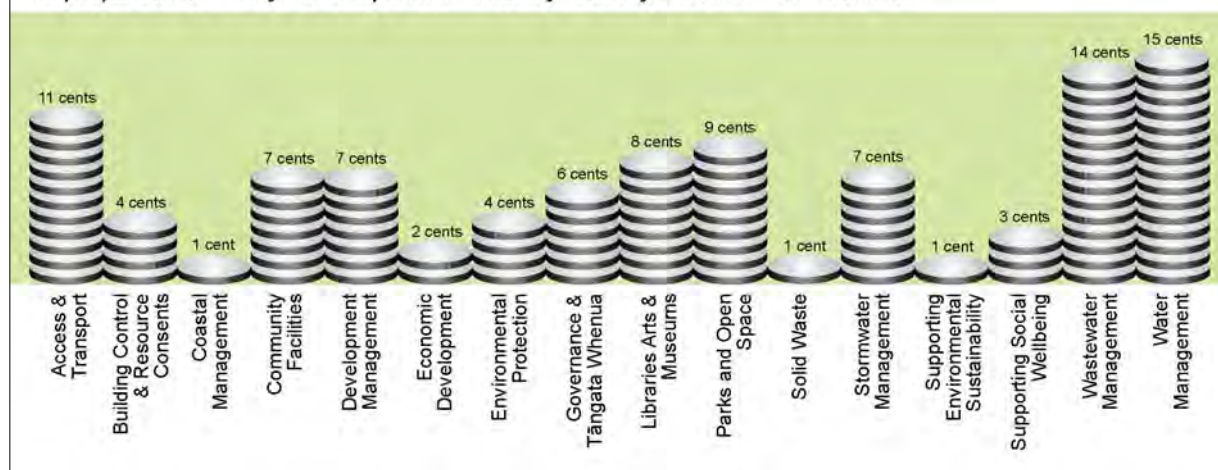
Table 3

	LTP 2012/13	LTP 2013/14	Annual Plan 2013/14	LTP 2014/15	LTP 2015/16	LTP 2016/17
Gross % Rates Increase	6.2%	7.3%	5.25%	7.3%	6.7%	6.8%
Less Growth in the Rating Base	-0.3%	-0.4%	-0.1%	-0.5%	-0.6%	-0.7%
Net Average Rates Increase	5.9%	6.9%	5.15%	6.8%	6.1%	6.1%



HOW YOUR RATES DOLLAR IS SPENT ACROSS THE DISTRICT

The proportion of every dollar spent on rates by activity – 2013/14 Annual Plan



BALANCED BUDGET

Council is required under the Local Government Act to ensure that each year's projected operating revenue is set at a level sufficient to meet that year's projected operating expenses.

The Council may set projected operating revenues at a different level from that required, if the Council resolves that it is financially prudent to do this. In assessing a financially prudent position, consideration is given to:

- the estimated expenses of achieving and maintaining the predicted levels of service provision set out in the LTP, including the estimated expenses associated with maintaining the service capacity and integrity of the assets throughout their useful life;
- the projected revenue available to fund the estimated expenses associated with maintaining the service capacity and integrity of assets throughout their useful life;
- the equitable allocation of responsibility for funding the provision and maintenance of assets and facilities throughout their useful life; and
- the funding and financial policies.

Depreciation is an operating expense associated with asset management. It is a means of funding asset renewal. The high levels of capital expenditure on new assets in the first years of the 2012-2032 LTP resulted in

increasing levels of depreciation. The timing of funding depreciation can be deferred until later in the asset lifecycle and this Council's policy is that any deferral of funding of depreciation must be repaid within the 20 year period of the LTP and within the lifecycle of the asset. The purpose of this approach is to avoid any erosion of Council's equity position over the longer term.

To address the intergenerational equity issue, non-funding of depreciation in the early years of the asset lifecycles has been applied. The significant capital investment in the early years of the LTP in infrastructure assets and community facilities provides long term benefits to future ratepayers. As mentioned, other intergenerational effects have been taken into account by debt funding the assets over periods up to 30 years.

The non-funding of depreciation in the early years of the asset lifecycle will be repaid in later years as the community continues to receive the longer term benefits from these investments in new infrastructure and community facilities.

The current non-funding of depreciation peaks in the 2014/15 year and gradually declines until the 2019/20 year. From 2020/21 this non-funding of depreciation is planned to be fully repaid within the period of the 20 year LTP to maintain Council's overall equity in the longer term.

FINANCIAL SUMMARY

STATEMENT OF FINANCIAL POSITION

	2010/11 Actual ¹	2011/12 Actual ¹	2012/13 Estimate ²	2013/14 Annual Plan ³	2014/15 LTP ⁴	2015/16 LTP ⁴	2016/17 LTP ⁴
	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Current Assets							
Cash and Cash Equivalents	313	2,662	5,160	2,154	3,997	5,317	7,505
Trade and Other Receivables	5,086	5,573	6,176	6,147	2,877	2,908	2,913
Inventories	137	132	106	139	151	159	167
Derivative Financial Instruments	48	2	39	2	53	56	59
Non-Current Assets held for sale	-	-	3,650	-	-	-	-
Total Current Assets	5,584	8,369	15,131	8,442	7,078	8,440	10,644
Non-Current Assets							
Property, Plant and Equipment	822,528	844,339	858,242	965,097	1,017,447	1,031,626	1,041,194
Forestry Assets	467	263	525	268	162	-	-
Intangible Assets	454	343	431	350	364	371	378
Derivative Financial Instruments	228	3	232	228	251	264	277
Other Financial Assets	66	66	1,766	-	-	-	-
Trade and Other Receivables	280	-	371	-	-	-	-
Total Non-Current Assets	824,023	845,014	861,567	965,943	1,018,224	1,032,261	1,041,849
TOTAL ASSETS	829,607	853,383	876,698	974,385	1,025,302	1,040,701	1,052,493
Liabilities and Public Equity							
Current Liabilities							
Trade and Other Payables	12,849	14,896	14,331	15,897	18,793	20,543	22,501
Derivative Financial Instruments	889	1,908	1,342	1,668	1,709	1,419	1,271
Employee Benefit Liabilities	1,467	1,594	1,752	1,643	1,591	1,639	1,688
Deposits	1,083	1,110	991	1,218	1,298	1,350	1,404
Public Debt	35,909	68,059	10,077	20,059	13,413	11,913	15,391
Development Contributions	4,802	2,104	1,352	1,615	405	395	412
Total Current Liabilities	56,999	89,671	29,845	42,100	37,209	37,259	42,667
Non-Current Liabilities							
Public Debt	30,638	20,364	115,147	129,118	142,640	154,506	159,548
Derivative Financial Instruments	3,830	8,476	5,147	8,716	4,594	4,803	4,841
Employee Benefit Liabilities	336	308	244	460	473	488	499
Provisions	38	38	38	39	40	41	42
Total Non-Current Liabilities	34,842	29,186	120,576	138,333	147,747	159,838	164,930
TOTAL LIABILITIES	91,841	118,857	150,421	180,433	184,956	197,097	207,597
Retained Earnings	576,366	573,267	577,061	570,924	577,972	581,515	582,902
Revaluation Reserve	159,338	159,338	145,712	221,123	260,434	260,434	260,434
Reserves and Special Funds	2,062	1,921	3,504	1,905	1,940	1,655	1,560
TOTAL PUBLIC EQUITY	737,766	734,526	726,277	793,952	840,346	843,604	844,896
TOTAL LIABILITIES AND PUBLIC EQUITY	829,607	853,383	876,698	974,385	1,025,302	1,040,701	1,052,493

Note:

¹ The financial information for 2010/11 to 2011/12 is taken from the Annual Reports. This information has been audited.

² The financial information for 2012/13 has not been finalised. The amounts shown are estimated and unaudited.

³ The projected information for 2013/14 is taken from the 2013-14 Annual Plan. This information is unaudited.

⁴ The projected information for 2014/15 to 2016/17 is taken from the 2012-32 Long Term Plan. This information is audited.



FUNDING IMPACT STATEMENT

	2012/13 Estimate ¹	2013/14 Annual Plan ²	2014/15 LTP ³	2015/16 LTP ³	2016/17 LTP ³
	\$000	\$000	\$000	\$000	\$000
Sources of Operating Funding					
General Rates	8,636	10,334	11,531	11,967	13,565
Targeted Rates (other than a targeted rate for water supply)	32,446	32,481	33,978	36,943	38,991
Subsidies	1,296	1,221	1,291	1,694	1,775
Fees, charges, and targeted rates for water supply	16,756	16,043	19,299	23,123	20,632
Total Operating Funding	59,134	60,079	66,099	73,727	74,963
Application of Operating Funding					
Payment to Staff and Suppliers	43,135	43,762	45,149	47,135	49,155
Finance Costs	7,254	8,696	10,597	11,275	11,990
Total Application of Operating Funding	50,389	52,458	55,746	58,410	61,145
Surplus / (Deficit) to Operating Funding	8,745	7,621	10,353	15,317	13,818
Sources of Capital Funding					
Development Levies	2,032	1,299	1,250	1,310	1,383
Loans	39,100	32,541	16,107	20,224	19,960
NZTA Capital Subsidies	1,315	1,526	1,706	1,544	1,732
Total Sources of Capital Funding	42,447	35,366	19,063	23,078	23,075
Uses of Capital Funding					
- To meet additional demand	(7,717)	(3,898)	(769)	(1,098)	(1,047)
- To meet improved levels of services	(28,622)	(20,132)	(11,021)	(14,256)	(10,836)
- To replace existing assets	(8,002)	(15,551)	(8,542)	(13,657)	(13,435)
Increase (Decrease) in investments	(6,711)	(2,782)	(8,958)	(9,099)	(11,480)
Increase (Decrease) in reserves	(140)	(624)	(126)	(285)	(95)
Total Application of Capital Funding	(51,192)	(42,987)	(29,416)	(38,395)	(36,893)
Surplus / (Deficit) of Capital Funding	(8,745)	(7,621)	(10,353)	(15,317)	(13,818)
Funding Statement Balance	-	-	-	-	-

Note:

¹ The financial information for 2012/13 has not been finalised. The amounts shown are estimated and unaudited.

² The projected information for 2013/14 is taken from the 2013-14 Annual Plan. This information is unaudited.

³ The projected information for 2014/15 to 2016/17 is taken from the 2012-32 Long Term Plan. This information is audited



SUMMARY OF CASH FLOWS

	2010/11 Actual ¹ \$000	2011/12 Actual ¹ \$000	2012/13 Estimate ² \$000
Cash Flows from Operating Activities			
<u>Cash was provided from:</u>			
Kāpiti Coast District Council Rates	42,523	46,208	48,374
Greater Wellington Regional Council Rates	7,357	7,847	8,217
Government Subsidies and Grants	3,118	3,370	2,611
Interest Received	-	8	-
Charges and Fees	8,150	7,988	8,129
GST (net)	439	203	533
Sinking Fund Interest	62	-	-
	61,649	65,624	67,864
<u>Cash was applied to:</u>			
Payments to Suppliers	17,100	22,053	23,816
Payments to Employees	15,918	16,691	18,117
Rates Paid to Greater Wellington Regional Council	7,162	7,882	8,217
Interest Paid to Public Debt	4,560	5,157	7,209
	44,740	51,783	57,399
Net Cash Flows From Operating Activities	16,909	13,841	10,465
Cash Flows From Investing Activities			
<u>Cash was provided from:</u>			
Sale of Property, Plant and Equipment	-	293	64
NZTA Capital Subsidies (Western Link)	3	-	-
Trust Funds (Coastlands Aquatic Centre)	-	-	1,189
	3	293	1,253
<u>Cash was applied to:</u>			
Construction and Purchase of Property, Plant and Equipment	21,611	33,661	44,321
Purchase of Investments	-	-	1,700
Payment of Sinking Funds Instalments	433	-	-
	22,044	33,661	46,021
Net Cash Flows From Investing Activities	(22,041)	(33,368)	(46,021)
Cash Flows from Financing Activities			
<u>Cash was provided from:</u>			
Long Term Borrowing Raised	-	23,000	47,088
<u>Cash was applied to:</u>			
Debt Principal Repayments	6,028	1,124	10,287
Net Cash Flows From Financing Activities	(6,028)	21,876	36,801
Net Increase / (Decrease) in Cash Held	(11,160)	2,349	2,498
Add Total Cash and Cash Equivalents at 1 July	11,473	313	2,662
TOTAL CASH AND CASH EQUIVALENTS as at 30 June	313	2,662	5,160

Notes:

¹ The financial information for 2010/11 to 2011/12 is taken from the Annual Reports. This information has been audited.

² The financial information for 2012/13 has not been finalised. The amounts shown are estimated and unaudited.



RECENT ACHIEVEMENTS

MAJOR PROJECTS COMPLETED 2010/11 – 2012/13

ACCESS AND TRANSPORT

Intersection Upgrades on Kāpiti Road - \$2.10m, \$400k, and \$270k

The traffic-flow through the Kāpiti/Rimu Roads intersection was improved with the installation of traffic lights and associated works. This project was completed in 2011/12 and included a new and safer entrance to Kāpiti Primary School.

The intersection at Larch Grove was also upgraded in 2011/12. This included traffic lights and improved pedestrian and vehicle access from Kāpiti Road into Brett Ambler Way and the Coastlands Aquatic Centre.

Ngahina Street was realigned to provide improved pedestrian and vehicle access off Kāpiti Road and into Iver Trask Place. This work was completed in 2012/13.

The Esplanade, Raumati South Upgrade - \$1.30m

This project involved stabilising the bank, providing disabled access to the seafront, upgrading the path, and road safety improvements for vehicle traffic. It was completed in 2011/12.

COASTAL MANAGEMENT

Coastal Hazard Assessment Process

Council completed the Coastal Hazard and Edge Effects Assessment to be incorporated into the District Plan review in 2011/12.

COMMUNITY FACILITIES

Civic Building - \$9.27m

The Council's Rimu Road Civic Building was upgraded and refurbished to deliver an improved working environment for the Council, staff and the public. It reopened in March 2013.

Work was also carried out in Iver Trask Place, Rimu Rd and Ngahina Street. On 19 June 2013 carved pou, representing the three iwi in Kāpiti that signed the Treaty of Waitangi, were unveiled outside the main entrance of the Civic Building. The Pou acknowledge the journey Council and the District's tāngata whenua have taken together, giving mana to the civic area and completing the Civic Building project.

Natural Burials - \$10k

The natural burial site at Ōtaki Cemetery was completed in 2011/12.

Swimming Pools

In December 2011 the Council decided to bring management and operation of swimming pools back in house and to directly manage the District's swimming pools from 1 October 2012.

DEVELOPMENT MANAGEMENT

Local Outcomes Statements

Peka Peka and Te Horo Local Outcomes Statements were developed and approved in 2011/12 and 2012/13 respectively.

Te Haereanga Whakamua

The District Plan Review working party of Te Whakaminenga o Kāpiti, produced this document in 2012. It informs the development of the Proposed District Plan and outlines a vision from the District's iwi on resource management issues.

Ōtaki Main Street Upgrade - \$3.10m

Enhancement of the Ōtaki Town Centre was a two year project which provided new footpaths, car parking layout, street furniture and gardens, and improved road crossings and stormwater system. It was completed in 2011/12.



Strategic Land Purchase - \$1m - \$2m pa.

Council approved the introduction of a Strategic Property Purchases Rolling Fund in 2010/11 as provision for the purchase of land for strategic purposes. An example of its use is the purchase of the Howarth Block (2011/12) and the Turf Farm (2012/13).

ECONOMIC DEVELOPMENT

Strategy

The Strategy for Supporting Economic Development on the Kāpiti Coast was adopted in 2012/13. The key focus is to support clean technology, grow the local food economy, and provide a base level of support for business and the tourism sector.

It included the adoption of a Māori Economic Development Strategy developed by Te Whakaminenga o Kāpiti.

ENVIRONMENTAL PROTECTION

Bylaws

The Fire Prevention Bylaw was adopted in September 2010 and the Freedom Camping Policy in August 2012.

GOVERNANCE AND TĀNGATA WHENUA

Asset Management Plans

Asset Management Plans (AMPs) are one of the Council's essential planning tools. About 70% of LTP expenditure is generated from the asset management process. They also reflect the level of Council work targeted at this activity.

AMPs for Access and Transport, Coastal, Cycleways, Walkways and Bridleways, Parks and Open Space, Stormwater, Water and Wastewater were all completed in 2011/12.

Annual reviews of these plans will be undertaken to reflect changes in infrastructure development and growth. A major review will take place as part of the 2015 LTP process.

Māori Representation

Māori appointments have been made to the Council's three main Standing Committees. Members are independent and represent all Māori views.

Iwi Working Parties

Te Āti Awa ki Whakarongotai Iwi Water Working Party was established, as well as a process for iwi to contribute to the District Plan Review and economic development.

Waahi Tapu Research Project

Forty sites were added to the Proposed District Plan. The addition of these sites affords them a level of protection from development and/or destruction. Work continued in 2012/13 on identifying additional sites.

Marae Grants - \$150k since 2009

Council adopted the Marae Support Policy focused on supporting marae in the district. The Policy identified funding to support maintenance and upgrades to marae facilities.

Civic Ceremonies and Events - \$84k pa.

Council hosts or supports various ceremonies and events. These include civic ceremonies such as Citizenship Ceremonies, ANZAC Day, Waitangi Day and during 2013-14 the Council and Community Board inauguration ceremony. Council also supports the Kāpiti Sports Awards and the Shoutout Awards for youth.

LIBRARIES ARTS AND MUSEUMS

Paekākāriki Library

The Paekākāriki Library was opened in its new location at the Paekākāriki Tennis Court building in 2010/11.

Strategy for Supporting the Arts

This Strategy was adopted in 2012 and will help guide the Council's direction in supporting the arts. It will also inform the Council's long term asset and activity planning.



PARKS AND OPEN SPACE

Upgrade Memorial Park, Ōtaki - \$260k

In 2012/13 the Council provided new seating and cobblestone paths, and beautified the Memorial Park area along Ōtaki Main Street.

Marine Gardens, Raumati Beach Upgrade - \$650k

A new splash-pad water play area was installed to replace the old paddling pool at Marine Gardens in 2012/13. Other playground equipment was also replaced, a new link path was built from the lookout summit to the stream footbridge, and general beautification and coastal protection planting was undertaken.

Mazengarb Park Multi Sport Turf Changing Rooms - \$400K

Council signed a Memorandum of Understanding in support of the Kāpiti Community Recreational Turf Trust. This was to build a new community changing facility at the Mazengarb Park Multi Sport Turf. It was completed in 2012/13.

Open Space Strategy

An Open Space Strategy was approved by Council in February 2012.

SOLID WASTE

Solid Waste Plan (including Regional)

A Waste Management and Minimisation Plan was developed in 2011/12. This included investigations of regional opportunities for initiatives around solid waste management and waste disposal.

STORMWATER MANAGEMENT

Ocean Road Stormwater Upgrade - \$770k

The stormwater system was upgraded along the length of Ocean Road, Paekākāriki to alleviate a regular flooding problem in Wellington Road and Tilley Road.

Raumati Beach CBD Stormwater Upgrade - \$3.42m

This stormwater system upgrade in 2012/13 solved existing flood issues within the Raumati Beach CBD and Margaret Road area.

Waimanu Lagoon Flood Control Gate - \$800k

The construction of an automated floodgate, to replace the manual floodgate at Waimanu Lagoon, was completed in 2012/13.

Ōtaki Main Street/Tasman Road Stormwater Upgrade - \$1.15m

The stormwater system was upgraded and subsequent down stream improvements were implemented as part of the Ōtaki Main St Town Centre upgrade in 2011/12.

SUPPORTING SOCIAL WELLBEING

Alcohol Action Plan

This Plan was developed in collaboration with 38 local and national agencies. It has been the springboard for a number of community-led projects seeking to reduce harm from alcohol and other drugs (AOD). These include the Ōtaki AOD Free Rangatahi, and Te Puāwaitanga o Ngā Kākano in the south of the District.

A new alcohol bylaw has been developed to create alcohol-free zones across the District.

Youth in Local Government Award

In 2011/12 Council, in conjunction with the Youth Council, won the Youth in Local Government Supreme Award for achievements under the Youth2U Action Plan.

Youth2U Action Plan

This plan is a partnership between Council and the Youth Council. Projects include new youth development awards, youth events programmes and youth grant schemes.

Positive Aging Strategy

Positive Aging on the Kāpiti Coast – He Tira Kaumātua was developed in 2011. This is a joint strategy between the Council, The Older Persons' Council and community agencies.



SUPPORTING ENVIRONMENTAL SUSTAINABILITY

The Green Ribbon Award

Council won the 'Local & Central Government Stepping-up' category of the Ministry for the Environment Green Ribbon Awards in 2011. This was in recognition of the broad range of initiatives the Council had implemented for environmental sustainability.

EECA Awards

Council was highly commended in the 2012 EECA Awards for its energy saving work and the Council's energy policy.

Fish Passage - \$30k

The Fish Passage in Wharemauku Stream just upstream of Coastlands was completed including landscaping and planting in 2010/11.

Te Roto and Drain 6 Wetlands - \$210k

From 2011-2013 the stormwater treatment wetlands were constructed immediately downstream of the Te Roto and Ihakara industrial areas in Paraparaumu. Initial testing has indicated an improvement in water quality.

Energy and Carbon Management Plan

The Council was the first in New Zealand to achieve CEMARS (Certified Emissions Measurement and Reduction Scheme) status. Part of this process involved reducing our operating emissions by 27.3% (2011/12 compared to 2009/10).

Other initiatives included purchasing NZ's first electric refuse truck, energy efficiency upgrades to pensioner housing, and trials of LED streetlights and solar powered cycleway lighting.

WASTEWATER MANAGEMENT

Ōtaki Wastewater Treatment Plant Sludge Upgrade - \$1.20m

A renewal and upgrade was made to the Ōtaki Wastewater Treatment Plant in 2010/11.

Rauparaha Wastewater Pump Station Emergency Storage Stage 1 - \$1.00m

Waikanae (Rauparaha) emergency wastewater storage works were undertaken in 2011/12.

Woodfuel Boiler - \$1.30m

Council switched from diesel to wood fuel with the installation of a wood fuel wastewater treatment boiler at the Paraparaumu Wastewater Treatment Plant in 2010/11. This project is estimated to save Council \$300,000 per year in diesel costs and reduce Council's carbon footprint by 23%.

WATER MANAGEMENT

Acquisition of Land for Future Dam - \$2.40m

This project has secured the land for the future Maungakotukutuku Dam site. It includes provision for ecological offsetting for the development of the dam.

Milne Drive to Kiwi Road Pipeline - \$280k

A strategic water supply link was installed between Kiwi Road and Milne Drive, Paraparaumu across the Wharemauku Stream.

Reinforce Beach Reticulation - \$350k

The existing 100mm AC water main on Queens Road connecting Waikanae Beach Reticulation with the main supply pipeline was upgraded in 2011/12.

Water Meters – Water Conservation

Planning for physical installation of water meters, and the development of a recommended charging formula by CRAG (Charging Regime Advisory Group), was completed for consideration in March 2012 and the subsequent LTP consultation.

Water Conservation Plan

The Water Conservation Programme was developed and seven Water Conservation Plan Action Areas were identified.



CURRENT FOCUS & FUTURE PLANS

PRIORITIES AND MAJOR PROJECTS 2013/14 FORWARD

ACCESS AND TRANSPORT

Kāpiti Road - \$1m pa

Kāpiti Road congestion is a matter of concern to many residents, particularly with the likely introduction of Expressway interchanges and associated changes to traffic flows during its construction.

Council plans to upgrade this road. The design process is scheduled for 2013/14. This will include considering traffic movements, and the design and appearance of the road. The Council is working with Community Boards to meet the community long term goal for a more attractive route.

Regional Land Transport Programme

Council has submitted its bid to the NZTA for the Regional Land Transport Programme. Expectations are that the NZTA subsidy will be reduced from 2015/16 and there will need to be a focus on improved efficiency and potentially more shared services across the region. The current focus is looking at these opportunities over the next 12 months when considering the new roading maintenance contract.

The Expressway

Transmission Gully

The Transmission Gully project was approved by the Board of Inquiry. NZTA has selected two Public Private Partnership (PPP) consortia who are now preparing bids to construct this section of the expressway. Council is liaising with NZTA and both consortia as they prepare their bids. NZTA will select its preferred PPP early in 2014.

The successful PPP will then need to work closely with Council on those aspects of the detailed design that fall within the Kāpiti District.

MacKays to Peka Peka

The MacKays to Peka Peka section of the NZTA Expressway project has been approved (although under appeal).

Current Access and Transport forward projections are based on the proposed Expressway proceeding along its current designed alignment.

All Access and Transport Activity budgets have been structured to allow for the wider effects of the Expressway to be examined as information becomes available. Any asset impacts identified through this analysis stage will have the potential to alter future maintenance, renewal and capital works schedules.

Council's regulatory management team has a significant role in certifying management plans. It will also be involved in ongoing monitoring and compliance activities. This will include monitoring of site specific management plans and compliance with conditions.

Peka Peka to Ōtaki

NZTA has lodged an application to build the Peka Peka to Ōtaki section of the expressway with the Environmental Protection Authority and the proposal is now being considered by a Board of Inquiry. The Council has provided a submission into this process and will provide evidence to the Board of Inquiry on key aspects of the project that require further work or clarification. The Board of Inquiry is scheduled to make a decision in early 2014.



Milne Drive and Te Roto Drive Intersections - \$2m

This intersection requires upgrading to accommodate future traffic flows and other development at the intersection. The proposal is to install traffic lights and incorporate four lanes up to the new proposed Kāpiti Rd Expressway interchange.

Major Community Connector Studies - \$100k pa

Now that the Expressway has been given approval to proceed (subject to appeal outcomes) a major review of the local transport network is required. This will consider the impact of the Expressway on our local roads, and inform the next LTP on capital upgrades and improvements required as a result.

BUILDING CONTROL AND RESOURCE CONSENTS

Earthquake Prone Buildings Policy

Government's proposal to improve earthquake safety by increasing the seismic strengthening requirements in the Building Act 2004 could have substantial costs for the Council and building owners. The Council made a submission to the Ministry of Business Innovation and Employment setting out its concerns.

The Council's earthquake prone buildings policy will be reviewed when the Government's position and changes to legislation are clear. There is currently no clear indication of the timetable for legislative change. If the Government proceeds as per the proposals consulted on in early 2013 the Council would need to make significant changes to the policy.

Legislative Reform

Changes to the Building Act and the second phase of the reform of the Resource Management Act are underway. The Council will continue to contribute and respond to proposed changes to legislation and amend policies and operations as appropriate.

COASTAL MANAGEMENT

Coastal Protection Paekākāriki - \$6.30m

Stage 2 of the replacement of the seawall along The Parade, Paekākāriki is being considered. This includes consultation and consenting on the section of seawall from north of the Sand Track to north of Tangahoe Street. Note, consenting and approval work on the Paekākāriki Seawall stops after 2013/14. Physical work is programmed to start in 2015/16. Stage 1 was completed in 2010/11.

COMMUNITY FACILITIES

Coastlands Aquatic Centre - \$21.11m

The Coastlands Aquatic Centre opens to the public on 10 August 2013. The project was delayed as a result of the construction company, Mainzeal, going into receivership six weeks before the original completion date. The Council worked with the Receivers to complete the project.

Coastlands Aquatic Centre – Second Hydroslide - \$430k

A second hydroslide is planned for the Coastlands Aquatic Centre and funding is available for installation in 2013/14. The second slide will be more challenging than the first one and will appeal to older children.

Ōtaki Pool - \$370k

The roof over the Ōtaki Pool needs replacing. The pool will be closed for eight weeks from mid-October. During that time the pool will also be re-sealed and re-painted. The work is scheduled to be completed before the end of the 2013 school year. The pool will re-open in time for the summer holiday period.

Ōtaki Splash Pad - \$300k

A splash pad / water feature is planned for Haruatai Park/Ōtaki Pool. Preliminary work will start in 2013/14 and the project will be completed in 2014/15.



Raumati Pool - \$530k

The Raumati Pool closes at the end of July just before the Coastlands Aquatic Centre opens. Work is under way to identify a new use and carry out internal modifications to redevelop the building. The project is due for completion in 2014/15.

DEVELOPMENT MANAGEMENT

District Plan Review

Kāpiti's current District Plan took effect in 1999 and the required 10 Year District Plan Review began in 2009. The Proposed District Plan (PDP) was notified for submissions in late November 2012. Council received over 1000 submissions on the PDP. Hearings are scheduled for August 2013 – June 2014, with decisions to be made by November 2014.

District Plan Appeals, Monitoring and Future Plan Changes

Appeals to the Environment Court may be lodged after Council decisions are made in 2014. Once the Proposed District Plan is made fully operative (after appeals are resolved), the Council will monitor its effectiveness and will consider further plan changes to achieve continual improvement. Private plan change applications may also be lodged.

Monitoring of Te Haerenga Whakamua

A project is underway in partnership with the District Plan Review working party of Te Whakaminenga o Kāpiti to put in place a monitoring framework for Te Haerenga Whakamua.

Development of Town Centres - \$200k

Planning for the development of the Waikanae Town Centre and Kāpiti Road will start in 2013/14.

ECONOMIC DEVELOPMENT

Clean Technology Development - \$1.50m

The Council has provided loan funding for the establishment of the Clean Technology Trust and the expansion of the associated Clean Technology Park. Other associated projects include:

- Purchase of an electric rubbish truck;
- Grants funding for the Little Greenie Building Education project; and
- Supporting the Energise Ōtaki initiative.

Economic Development Strategy

For 2013/14 the focus will be on key development projects such as:

- Developing a Kāpiti brand for the food and beverage sector;
- Supporting the development of a producers' market;
- Implementing an Events Strategy;
- Developing a tourism website.

ENVIRONMENTAL PROTECTION

Community Response Plans

The Ōtaki Community Response Plan for a major civil defence disaster will be completed in 2013/14. Following that plans will be developed for other areas in Kāpiti.

Rural Fire

Council will cease to be the Rural Fire Authority from October 2013. This function will be performed by the Wellington Rural Fire Authority.

Legislative Change

The Sale and Supply of Alcohol Act 2012 will be implemented during 2013/14. This will include the establishment of a District Licensing Committee and the development of a Local Alcohol Policy.

The Food Bill is currently near the top of the parliamentary order paper. If enacted as drafted it will require substantial changes to environmental health licensing activities.



GOVERNANCE AND TĀNGATA WHENUA

Regional Governance – \$240k

The Council is currently involved in discussions about the shape and form of the future governance structure for the Wellington Region (currently made up of nine councils). The majority of Kāpiti residents (55%) support retaining the current structure of local government (telephone survey June 2013).

Shared Services

Shared services for Civil Defence, a library management system and collective purchasing in areas such as insurance and information systems continue to demonstrate the benefits that can be achieved. Further shared services will be investigated to leverage economies of scale and/or develop consistent processes between Councils in the Wellington Region.

LIBRARIES ARTS AND MUSEUMS

Waikanae Library / Mahara Gallery Upgrade - \$8.15m (Council contribution \$4.89m)

This is a joint project between the Council and the Mahara Gallery Trust to upgrade the Waikanae Library and the Mahara Gallery. Council will cover the cost of the Library upgrade and contribute a third of the cost of the upgrade to the Gallery. The Waikanae Community Board has committed \$250k from the Waikanae Capital Improvement Fund towards the Gallery upgrade, conditional on the remaining funding being raised by the Mahara Gallery Trust. The project is planned to start in 2015/16.

Public Art Policy

A Public Art Policy is expected to be adopted by the Council in August 2013. The policy will provide direction for the Council, relating to public art on Council land or in Council facilities, in the areas of: acquisition and commissioning, asset management, managing donated/gifted works, and relocation or removal.

Performing Arts Centre - \$13.63m

The 2012-32 LTP included provision over four years, 2024 to 2028, for a performing arts facility.

PARKS AND OPEN SPACE

Howarth Block / Turf Farm - \$4.92m

The Council used the strategic land purchase budget to buy 60 hectares of land on the south bank of the Waikanae River. The land has been declared a reserve, providing long term protection of its open space value for the community.

A reserve management plan will be completed in 2013/14 and development will take place over future years.

SOLID WASTE

Implementation of the LTP Amendment

Changes to the collection of solid waste and recycling as determined by the 2013 Amendment to the 2012-32 LTP will be implemented in 2013/14.

STORMWATER MANAGEMENT

Kākāriki SH1 and Awanui Stormwater Upgrades - \$2.82m

This project involves the investigation, design and construction of stormwater upgrades in the Waikanae Township area to alleviate flooding caused by overflows in the Kākāriki Stream. It will be completed in 2014/15.

Paraparaumu Local Catchments Stormwater Upgrades - \$1.10m

This project involves the design and construction of an upgrade to local stormwater networks in Paraparaumu Beach to alleviate frequent flooding issues. This is due for completion in 2013/14.



Tilley Road - \$1.34m

An upgrade is planned to the Tilley Road, Paekākāriki stormwater catchment system to prevent regular flooding. This project is planned to start in 2013/14 and finish in 2015/16.

Waikakariki Stream Gravel Extraction - \$640k

This project involves flood protection and associated gravel extraction works on the Waikakariki Stream located on the site of the existing “1906 building” State Highway 1, Paekākāriki. This is due for completion in 2013/14.

Epiha Street Bridge - \$1.75m

A new bridge on Epiha Street, Paraparaumu will be constructed to alleviate the risk of flooding. This is planned to start in 2015/16 and finish in 2016/17.

Ōtaki Beach Flood Protection - \$3.30m

A pump station is to be constructed at Ōtaki Beach to alleviate regular flooding issues. This is planned to start in 2013/14 and finish in 2014/15.

SUPPORTING ENVIRONMENTAL SUSTAINABILITY

Adaptation to Climate Change

This project involves working with community groups and within Council to look at what Kāpiti is going to do to respond to the impact of climate change.

Energy and Carbon Management Plan

Council is working on a number of energy and carbon management projects, including:

- An LED streetlight rollout with around 200 lights will start in 2013/14;
- A pensioner housing energy and comfort study will be undertaken in 2013/14; and
- In the Coastlands Aquatic Centre a sub-metering system is being installed to monitor energy performance.

Sustainable Communities

Council is working on a number of projects promoting sustainable living, including:

- Annual Sustainable Home & Garden Show
- Greenest Neighbourhoods;
- Water Education and Green Gardener in schools; and
- Sustainable living advice for households through the Eco-Design Advisor, Green Gardener & Water Conservation Advisor.

SUPPORTING SOCIAL WELLBEING

Age Friendly Cities

This project will contribute to building resilient communities in Kāpiti. The Council will work with the Kāpiti Older Person's Council to look at the current physical and social environment and the effect this has on our older community. In addition the Council will work with the community to understand how we can best respond to aging population impacts.

Disability Responsiveness

The Council is working in partnership with the Kāpiti Disability Information & Equipment Centre and Kāpiti Accessibility and Advisory Group to develop and implement disability responsiveness training for staff in 2013/14 onwards.

Youth Centre - \$650k

Council will complete a feasibility study during 2013/14 and explore options for establishing a Youth Initiative which provides a space, activities and youth worker support for young people in 2014/15.

WASTEWATER MANAGEMENT

Dissolved Air Flotation (DAF)

Augmentation - \$630k

The upgrading of Paraparaumu's Wastewater Treatment Plant DAF will be investigated and implemented. This is to mitigate operational and capacity limitations. It is planned to start in 2013/14 and finish in 2015/16.



Overflow Retention Tank - \$1.34m

This includes sludge dredging and dewatering of oxidation ponds at the Ōtaki Treatment Plant. It is planned to start in 2013/14 and finish in 2014/15.

Rauparaha Wastewater Pump Station Emergency Storage: Stage 2 - \$1.30m

The major Waikanae Wastewater Pump Station will be upgraded and Waikanae (Rauparaha) emergency wastewater storage works will be undertaken in 2013/14.

Gray Ave Pump Station Upgrade - \$870k

The Gray Avenue Pump Station will be upgraded to provide emergency storage and mitigate pump station capacity issues. This is planned to begin in 2014/15 and finish in 2015/16.

Parallel Rising Main Rata Road - \$680k

This project involves the investigation and physical works associated with a second rising main, in parallel with the existing one, from the Rata Road pump station toward the Wastewater Treatment Plant in Paraparaumu. It is planned to start in 2015/16 and be completed in 2016/17.

Paraparaumu / Waikanae Duplicate Pipe - \$890k

This project will include the investigation and physical works associated with the second rising main, from the terminal pump station in Waikanae (Rauparaha) direct to the Wastewater Treatment Plant in Paraparaumu. This work is planned to take place following the MacKays to Peka Peka Expressway designation in 2016/17.

WATER MANAGEMENT

Additional Water Supply – River Recharge with Groundwater Consenting - \$6.40m

This project will provide improved water supply for the Waikanae/ Paraparaumu/Raumati area in the short to medium term by investing in additional supply options. It has been underway for four years and is due for completion in 2014/15.

River Recharge with Groundwater Stage1 - \$6.80m

This project covers the first stage of the design and build of the River Recharge with Groundwater Scheme (RRwGS) following on from the consenting phase. Work includes production well heads and additional raw water supply lines from the bore fields to the treatment plant.

Water Treatment Plant Upgrade - \$9.40m

This project upgrades the Waikanae Water Treatment Plant (WTP) to address aging equipment, improve water quality and increase production. It is due for completion in 2014/15.

Districtwide Residential Water Meters Installation Project - \$8.40m

This project provides the installation of approximately 21,000 residential water meters, on reticulated supplies, to properties in the Kāpiti District. It is due for completion in 2013/14.

Wellington Road Pipe Renewal - \$430k

The planned upgrade of the Wellington Road, Paekākāriki water main is programmed to start in 2013/14 and finish in 2014/15.

Waitohu Bore Installation - \$320k

This project involves the investigation and physical works to install a bore at Waitohu to ensure security of water supply for Ōtaki. It is planned to start in 2014/15.

Kakariki Reservoir ASV Installation - \$400k

This project involves the installation of an emergency Auto Shut-Off Valve at the Kakariki Reservoir in Waikanae. It is planned to start in 2014/15 and finish in 2015/16.



FREQUENTLY ASKED QUESTIONS

WHAT IS THE TOTAL NUMBER OF FULL TIME EQUIVALENT STAFF?

The FTEs for 2013/14 totalled 292 at a salary cost of \$20.018 million. The increase from 259 in 2012/13 is mainly the result of Council bringing Aquatic Facilities in-house part-way through 2012/13.

The FTE number does not include casual or fixed term contractors.

WHAT IS COUNCIL'S TOTAL DEBT?

As discussed in this report, total debt at the end of 2012/13 is \$125 million rising to \$149 million at the end of the 2013/14 year. As stated the level of debt is within the key financial ratios that Council must adhere to as part of the Treasury Management Policy in the 2012-2032 LTP.

WHAT IS THE GROWTH IN THE RATING BASE?

Growth in 2013/14 is estimated to be 0.1%. The continued economic downturn will mean that growth may remain at similar levels over the next one to three years.

WHAT ARE THE INTEREST RATES ON COUNCIL DEBT?

The weighted average interest rate on Council debt for 2013/14 is expected to be 5.87% which is achieved through the use of interest rate swaps.

WHAT IS THE SIZE OF COUNCIL'S VEHICLE FLEET?

As at 30 June 2013, the Council had 99 vehicles split as follows:

	2011/12	2012/13
Cars	35	37
Utes	40	43
Heavy trucks	12	11
Vans	9	8
Total	96	99

HOW MANY BUILDING CONSENTS AND RESOURCE CONSENTS HAVE COUNCIL ISSUED?

	2010/11	2011/12	2012/13
Building Consents	877	853	842
Resource Consents	212	192	132
Total	1,089	1,045	974

FURTHER INFORMATION – LINKS

FURTHER INFORMATION AND LINKS TO REPORTS

2012-2032 Long Term Plan

www.kapiticoast.govt.nz/long-term-plan

2013-2014 Annual Plan

www.kapiticoast.govt.nz/annual-plan

2011/12 Annual Report

<http://www.kapiticoast.govt.nz/Forms-Documents/Reports-and-Surveys>

2010/11 Annual Report

<http://www.kapiticoast.govt.nz/Forms-Documents/Reports-and-Surveys/annual-reports>

For more information about Kapiti Coast District Council

<http://www.kapiticoast.govt.nz/Your-Council>

For more information about the Proposed District Plan

<http://www.kapiticoast.govt.nz/Planning/District-Planning/Proposed-District-Plan>

For more information about Wellington Regional Governance Reform

<http://www.kapiticoast.govt.nz/Your-Council/Local-Government-Reform>

For more information about the Expressway

<http://www.kapiticoast.govt.nz/Planning/Expressways>

For more information about local governance in New Zealand

<http://www.lgnz.co.nz>

For more information about the Society of Local Government Managers (SOLGM)

<http://www.solgm.org.nz>



CONTACT THE COUNCIL
FOR MORE INFORMATION:

KĀPITI COAST DISTRICT COUNCIL
PRIVATE BAG 60601
PARAPARAUMU 5254

TEL: (04) 296 4700

TOLL FREE: 0800 486 486

FAX: (04) 296 4830

EMAIL: kapiti.council@kapiticoast.govt.nz

