

How much our access and transport will cost us

Access and transport

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	5,862	6,209	6,837	7,044	8,195	8,456	8,654	8,921	9,209	9,488	9,781	10,774	11,106	11,454	11,810	12,180	12,558	12,948	13,349	13,768	14,175
Depreciation and amortisation	7,612	8,603	8,361	9,755	10,648	11,872	12,358	13,523	13,951	15,242	15,791	17,245	17,933	19,684	20,297	22,036	22,609	24,454	24,976	26,917	27,389
Finance expense	2,870	2,242	2,312	2,363	2,535	2,666	2,669	2,645	2,618	2,612	2,627	2,749	2,989	3,129	3,154	3,163	3,165	3,130	3,075	3,003	2,896
Operating expenditure	16,344	17,054	17,510	19,162	21,378	22,994	23,681	25,089	25,778	27,342	28,199	30,768	32,028	34,267	35,261	37,379	38,332	40,532	41,400	43,688	44,460
Revenue																					
Fees and charges	145	191	152	155	159	163	167	172	176	181	186	191	196	201	206	211	217	222	228	234	240
Grants and subsidies	5,859	9,134	16,152	7,841	9,854	8,978	9,481	10,089	10,181	10,283	11,223	13,545	13,937	14,340	14,755	15,183	15,622	16,075	16,540	17,019	17,512
Development and financial contributions revenue	482	442	510	686	822	944	967	992	1,019	1,047	1,074	1,102	1,131	1,160	1,190	1,221	1,253	1,285	1,319	1,353	1,388
Other operating revenue	249	35,658	15,285	29,842	311	319	327	336	345	354	363	373	382	392	402	413	424	435	446	458	469
Operating revenue	6,735	45,425	32,099	38,524	11,146	10,404	10,942	11,589	11,721	11,865	12,846	15,211	15,646	16,093	16,553	17,028	17,516	18,017	18,533	19,064	19,609
NET OPERATING COSTS	9,609	(28,371)	(14,589)	(19,362)	10,232	12,590	12,739	13,500	14,057	15,477	15,353	15,557	16,382	18,174	18,708	20,351	20,816	22,515	22,867	24,624	24,851
Capital items																					
Asset renewal	4,722	5,113	8,499	6,548	10,898	9,994	9,898	10,842	11,158	11,479	11,813	15,419	15,865	16,324	16,797	17,283	17,788	18,304	18,834	19,380	19,943
New assets/upgrades	5,987	12,025	21,062	8,892	7,686	2,899	3,189	3,276	2,981	3,799	5,004	11,221	11,279	6,482	4,534	4,790	4,809	4,927	6,723	5,248	5,619
Total capital items	10,709	17,138	29,561	15,440	18,584	12,893	13,087	14,118	14,139	15,278	16,817	26,640	27,144	22,806	21,331	22,073	22,597	23,231	25,557	24,628	25,562
NET COST OF ACTIVITY	20,318	(11,233)	14,972	(3,922)	28,816	25,483	25,826	27,618	28,196	30,755	32,170	42,197	43,526	40,980	40,039	42,424	43,413	45,746	48,424	49,252	50,413
Other sources of funds																					
Rates	10,239	11,002	9,964	12,750	12,302	14,280	14,916	15,734	16,155	17,438	18,014	18,290	19,192	21,060	21,673	23,398	23,953	25,737	26,180	28,028	28,349
Borrowings	4,192	7,640	11,663	6,880	6,437	2,151	1,981	2,034	1,903	2,884	3,417	9,591	9,600	4,755	2,757	2,961	2,926	2,991	4,729	3,197	3,510
Depreciation reserve	4,721	5,112	8,499	6,547	10,899	9,996	9,896	10,842	11,157	11,480	11,813	15,418	15,865	16,325	16,799	17,286	17,787	18,303	18,834	19,380	19,942
Movement in other reserves	-	(35,370)	(14,989)	(29,538)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserves & special funds	(482)	(442)	(510)	(686)	(822)	(944)	(967)	(992)	(1,019)	(1,047)	(1,074)	(1,102)	(1,131)	(1,160)	(1,190)	(1,221)	(1,253)	(1,285)	(1,319)	(1,353)	(1,388)
Unfunded depreciation	1,648	825	345	125	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	20,318	(11,233)	14,972	(3,922)	28,816	25,483	25,826	27,618	28,196	30,755	32,170	42,197	43,526	40,980	40,039	42,424	43,413	45,746	48,424	49,252	50,413

How much our coastal management will cost us

Coastal management																					
	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	1,401	1,525	1,266	1,490	1,359	1,408	1,422	1,469	1,500	1,549	1,599	1,654	1,707	1,764	1,824	1,885	1,947	2,011	2,077	2,148	2,215
Depreciation and amortisation	649	530	740	934	1,167	1,374	1,568	1,631	1,685	1,901	1,969	1,869	1,735	1,764	1,778	1,982	1,955	1,968	2,125	2,045	2,057
Finance expense	244	250	341	490	712	879	941	962	984	1,006	1,016	1,038	1,041	1,001	965	928	902	891	874	844	812
Operating expenditure	2,294	2,305	2,347	2,914	3,238	3,661	3,931	4,062	4,169	4,456	4,584	4,561	4,483	4,529	4,567	4,795	4,804	4,870	5,076	5,037	5,084
Revenue																					
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET OPERATING COSTS	2,294	2,305	2,347	2,914	3,238	3,661	3,931	4,062	4,169	4,456	4,584	4,561	4,483	4,529	4,567	4,795	4,804	4,870	5,076	5,037	5,084
Capital items																					
Asset renewal	356	3,042	4,645	6,774	6,499	4,639	2,364	2,208	2,463	2,493	1,925	3,288	435	220	691	477	1,493	1,591	1,144	896	895
New assets/upgrades	55	217	536	1,187	2,699	52	54	55	57	59	61	63	65	67	69	71	73	75	78	60	62
Total capital items	411	3,259	5,181	7,961	9,198	4,691	2,418	2,263	2,520	2,552	1,986	3,351	500	287	760	548	1,566	1,666	1,222	956	957
NET COST OF ACTIVITY	2,705	5,564	7,528	10,875	12,436	8,352	6,349	6,325	6,689	7,008	6,570	7,912	4,983	4,816	5,327	5,343	6,370	6,536	6,298	5,993	6,041
Rates																					
	2,193	2,229	2,301	2,894	3,238	3,661	3,932	4,062	4,170	4,457	4,584	4,561	4,483	4,529	4,567	4,795	4,804	4,870	5,076	5,037	5,084
Borrowings																					
	55	217	536	1,187	2,699	52	54	55	57	59	61	63	65	67	69	71	73	75	78	60	62
Depreciation reserve																					
	356	3,043	4,646	6,774	6,499	4,639	2,363	2,208	2,462	2,492	1,925	3,288	435	220	691	477	1,493	1,591	1,144	896	895
Unfunded depreciation																					
	101	75	45	20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	2,705	5,564	7,528	10,875	12,436	8,352	6,349	6,325	6,689	7,008	6,570	7,912	4,983	4,816	5,327	5,343	6,370	6,536	6,298	5,993	6,041

How much our community facilities will cost us

Community facilities

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	2,061	3,840	4,556	4,261	4,357	4,561	4,470	4,566	4,700	4,802	4,893	5,158	5,147	5,278	5,458	5,555	5,724	5,940	5,998	6,213	6,360
Depreciation and amortisation	1,518	1,883	2,294	2,666	2,690	2,750	3,122	3,113	3,190	3,237	3,049	2,766	2,911	2,930	2,857	3,018	2,990	2,955	3,170	3,226	3,276
Finance expense	468	395	495	523	525	573	603	581	552	531	516	522	555	568	560	547	520	484	459	451	459
Operating expenditure	4,047	6,118	7,345	7,450	7,572	7,884	8,195	8,260	8,442	8,570	8,458	8,446	8,613	8,776	8,875	9,120	9,234	9,379	9,627	9,890	10,095
Revenue																					
Fees and charges	1,246	1,437	1,449	1,486	1,524	1,563	1,603	1,646	1,691	1,737	1,784	1,831	1,880	1,930	1,981	2,034	2,088	2,144	2,201	2,260	2,320
Grants and subsidies	-	3,203	801	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions revenue	106	361	417	561	672	771	791	440	-	-	-	-	-	-	-	-	-	-	-	-	-
Other operating revenue	4	5	5	5	5	5	5	5	5	6	6	6	6	6	6	7	7	7	7	7	7
Operating revenue	1,356	5,006	2,672	2,052	2,201	2,339	2,399	2,091	1,696	1,743	1,790	1,837	1,886	1,936	1,987	2,041	2,095	2,151	2,208	2,267	2,327
NET OPERATING COSTS	2,691	1,112	4,673	5,398	5,371	5,545	5,796	6,169	6,746	6,827	6,668	6,609	6,727	6,840	6,888	7,079	7,139	7,228	7,419	7,623	7,768
Capital items																					
Asset renewal	1,603	5,874	6,725	2,152	5,249	8,739	5,980	2,134	1,887	4,946	2,491	3,732	4,290	2,914	4,859	2,340	1,985	1,589	2,554	3,024	4,147
New assets/upgrades	467	6,126	4,125	8,663	1,394	2,280	34	120	112	-	-	5	44	3,109	7,256	18	-	-	87	23	32
Total capital items	2,070	12,000	10,850	10,815	6,643	11,019	6,014	2,254	1,999	4,946	2,491	3,737	4,334	6,023	12,115	2,358	1,985	1,589	2,641	3,047	4,179
NET COST OF ACTIVITY	4,761	13,112	15,523	16,213	12,014	16,564	11,810	8,423	8,745	11,773	9,159	10,346	11,061	12,863	19,003	9,437	9,124	8,817	10,060	10,670	11,947
TOTAL SOURCES OF FUNDS																					
Rates	2,184	4,473	5,757	5,925	6,043	6,313	6,585	6,611	6,745	6,827	6,668	6,610	6,726	6,839	6,891	7,080	7,139	7,228	7,420	7,621	7,769
Borrowings	467	2,924	3,323	8,662	1,394	2,280	34	120	113	-	-	5	44	3,110	7,256	18	-	-	87	23	32
Depreciation reserve	1,601	5,876	6,725	2,152	5,249	8,742	5,982	2,132	1,887	4,946	2,491	3,731	4,291	2,914	4,856	2,339	1,985	1,589	2,553	3,026	4,146
Reserves & special funds	(106)	(361)	(417)	(561)	(672)	(771)	(791)	(440)	-	-	-	-	-	-	-	-	-	-	-	-	-
Unfunded depreciation	615	200	135	35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	4,761	13,112	15,523	16,213	12,014	16,564	11,810	8,423	8,745	11,773	9,159	10,346	11,061	12,863	19,003	9,437	9,124	8,817	10,060	10,670	11,947

How much our community wellbeing will cost us

Community wellbeing

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	2,178	2,609	2,901	2,893	2,619	2,706	2,766	2,821	2,933	3,002	3,079	3,173	3,247	3,332	3,433	3,516	3,607	3,716	3,804	3,906	4,020
Depreciation and amortisation	23	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance expense	16	10	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9
Operating expenditure	2,217	2,619	2,910	2,902	2,628	2,715	2,775	2,830	2,942	3,011	3,088	3,182	3,256	3,341	3,442	3,525	3,616	3,725	3,813	3,915	4,029
Revenue																					
Operating revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET OPERATING COSTS	2,217	2,619	2,910	2,902	2,628	2,715	2,775	2,830	2,942	3,011	3,088	3,182	3,256	3,341	3,442	3,525	3,616	3,725	3,813	3,915	4,029
Capital items																					
Total capital items	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET COST OF ACTIVITY	2,217	2,619	2,910	2,902	2,628	2,715	2,775	2,830	2,942	3,011	3,088	3,182	3,256	3,341	3,442	3,525	3,616	3,725	3,813	3,915	4,029
Rates																					
Rates	2,217	2,619	2,910	2,902	2,628	2,715	2,775	2,830	2,942	3,011	3,088	3,182	3,256	3,341	3,442	3,525	3,616	3,725	3,813	3,915	4,029
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCES OF FUNDS	2,217	2,619	2,910	2,902	2,628	2,715	2,775	2,830	2,942	3,011	3,088	3,182	3,256	3,341	3,442	3,525	3,616	3,725	3,813	3,915	4,029

How much our corporate will cost us

Corporate																					
	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	2909	1028	935	261	1502	1554	6115	6511	9281	10561	12230	13959	15269	15874	18037	19550	20644	23285	25024	26193	29526
Depreciation and amortisation	705	24	200	1099	1613	1800	1813	1913	1592	1636	1728	1647	1559	1648	1727	1897	2015	2120	2314	2444	2537
Finance expense	1301	2213	2034	2043	2117	2160	2187	2207	2237	2271	2307	2343	2389	2438	2482	2525	2569	2611	2646	2678	2710
Operating expenditure	4,915	3,265	3,169	3,403	5,232	5,514	10,115	10,631	13,110	14,468	16,265	17,949	19,217	19,960	22,246	23,972	25,228	28,016	29,984	31,315	34,773
Revenue																					
Fees and charges	896	921	947	971	995	1,020	1,046	1,073	1,102	1,132	1,161	1,191	1,222	1,254	1,286	1,320	1,354	1,389	1,426	1,463	1,501
Other operating revenue	88	1,055	880	95	98	100	103	105	108	111	114	117	120	123	126	130	133	137	140	144	148
Interest income	1,302	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
Operating revenue	2,286	2,476	2,327	1,566	1,593	1,620	1,649	1,678	1,710	1,743	1,775	1,808	1,842	1,877	1,912	1,950	1,987	2,026	2,066	2,107	2,149
NET OPERATING COSTS	2,629	789	842	1,837	3,639	3,894	8,466	8,953	11,400	12,725	14,490	16,141	17,375	18,083	20,334	22,022	23,241	25,990	27,918	29,208	32,624
Capital items																					
Asset renewal	943	1033	1232	1001	1092	910	1092	931	1172	1100	1107	1022	1328	1096	1247	1212	1408	1207	1388	1270	1552
New assets/upgrades	3319	2568	4801	3418	2864	2400	2059	2382	2094	2212	2578	2299	2555	2389	2643	2603	2737	2580	2835	2682	2828
Total capital items	4,262	3,601	6,033	4,419	3,956	3,310	3,151	3,313	3,266	3,312	3,685	3,321	3,883	3,485	3,890	3,815	4,145	3,787	4,223	3,952	4,380
NET COST OF ACTIVITY	6,891	4,390	6,875	6,256	7,595	7,204	11,617	12,266	14,666	16,037	18,175	19,462	21,258	21,568	24,224	25,837	27,386	29,777	32,141	33,160	37,004
Rates	2,724	717	793	1,700	4,164	4,422	8,843	9,480	11,929	13,094	15,016	16,668	17,736	18,611	20,859	22,373	23,767	26,516	28,256	29,735	33,153
Borrowings	3,319	2,568	4,800	3,419	2,865	2,400	2,061	2,382	2,093	2,213	2,578	2,299	2,556	2,389	2,644	2,602	2,737	2,581	2,834	2,683	2,828
Depreciation reserve	538	462	526	519	681	489	620	495	727	648	646	550	845	603	745	697	884	670	840	708	977
Reserves & special funds	490	543	681	593	385	393	593	409	417	582	435	445	621	465	476	665	498	510	711	534	546
Unfunded depreciation	(180)	100	75	25	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
TOTAL SOURCES OF FUNDS	6,891	4,390	6,875	6,256	7,595	7,204	11,617	12,266	14,666	16,037	18,175	19,462	21,258	21,568	24,224	25,837	27,386	29,777	32,141	33,160	37,004

How much our districtwide planning will cost us

Districtwide planning

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	2,382	3,116	3,678	3,601	3,051	3,095	3,058	2,959	2,980	3,014	3,077	3,185	3,236	3,319	3,435	3,493	3,583	3,707	3,769	3,869	3,999
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating expenditure	2,382	3,116	3,678	3,601	3,051	3,095	3,058	2,959	2,980	3,014	3,077	3,185	3,236	3,319	3,435	3,493	3,583	3,707	3,769	3,869	3,999
Revenue																					
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET OPERATING COSTS	2,382	4,143	4,731	4,678	4,152	4,220	4,208	4,134	4,181	4,241	4,331	3,185	3,236	3,319	3,435	3,493	3,583	3,707	3,769	3,869	3,999
Capital items																					
New assets/upgrades	-	1,027	1,053	1,077	1,101	1,125	1,150	1,175	1,201	1,227	1,254	-	-	-	-	-	-	-	-	-	-
Total capital items	-	1,027	1,053	1,077	1,101	1,125	1,150	1,175	1,201	1,227	1,254	-	-	-	-	-	-	-	-	-	-
NET COST OF ACTIVITY	2,382	4,143	4,731	4,678	4,152	4,220	4,208	4,134	4,181	4,241	4,331	3,185	3,236	3,319	3,435	3,493	3,583	3,707	3,769	3,869	3,999
Rates																					
	2,382	3,116	3,678	3,601	3,051	3,095	3,058	2,959	2,980	3,014	3,077	3,185	3,236	3,319	3,435	3,493	3,583	3,707	3,769	3,869	3,999
Borrowings																					
	-	1,027	1,053	1,077	1,101	1,125	1,150	1,175	1,201	1,227	1,254	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	2,382	4,143	4,731	4,678	4,152	4,220	4,208	4,134	4,181	4,241	4,331	3,185	3,236	3,319	3,435	3,493	3,583	3,707	3,769	3,869	3,999

How much our economic development will cost us

Economic development

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	1,495	2,664	3,197	2,977	2,731	2,815	2,862	2,929	2,989	3,058	3,129	3,205	3,279	3,358	3,438	3,520	3,604	3,689	3,777	3,868	3,959
Depreciation and amortisation	25	37	114	119	119	119	127	127	127	136	136	136	146	146	146	156	156	156	167	167	167
Finance expense	27	111	126	115	111	108	104	100	96	93	89	85	80	76	72	67	63	58	53	48	43
Operating expenditure	1,547	2,812	3,437	3,211	2,961	3,042	3,093	3,156	3,212	3,287	3,354	3,426	3,505	3,580	3,656	3,743	3,823	3,903	3,997	4,083	4,169
Revenue																					
Fees and charges	-	10	250	297	283	351	376	454	488	501	515	528	542	556	570	585	600	616	632	648	665
Grants and subsidies	70	1,096	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other operating revenue	31	443	319	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating revenue	101	1,549	569	297	283	351	376	454	488	501	515	528	542	556	570	585	600	616	632	648	665
NET OPERATING COSTS	1,446	1,263	2,868	2,914	2,678	2,691	2,717	2,702	2,724	2,786	2,839	2,898	2,963	3,024	3,086	3,158	3,223	3,287	3,365	3,435	3,504
Capital items																					
New assets/upgrades	255	2,815	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total capital items	255	2,815	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET COST OF ACTIVITY	1,701	4,078	2,868	2,914	2,678	2,691	2,717	2,702	2,724	2,786	2,839	2,898	2,963	3,024	3,086	3,158	3,223	3,287	3,365	3,435	3,504
Rates																					
Rates	1,446	2,296	2,790	2,909	2,678	2,691	2,717	2,702	2,724	2,786	2,839	2,898	2,963	3,024	3,086	3,158	3,223	3,287	3,365	3,435	3,504
Borrowings																					
Borrowings	255	1,720	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reserves & special funds																					
Reserves & special funds	-	62	63	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unfunded depreciation																					
Unfunded depreciation	-	-	15	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	1,701	4,078	2,868	2,914	2,678	2,691	2,717	2,702	2,724	2,786	2,839	2,898	2,963	3,024	3,086	3,158	3,223	3,287	3,365	3,435	3,504

How much our governance will cost us

Governance																					
	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	2,882	3,635	4,424	4,102	4,071	4,457	4,271	4,364	4,653	4,405	4,520	4,986	4,723	4,851	5,347	5,072	5,208	5,738	5,444	5,595	6,157
Depreciation and amortisation	2	5	5	5	5	5	5	5	5	2	-	-	-	-	-	-	-	-	-	-	-
Finance expense	2	5	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Operating expenditure	2,886	3,645	4,434	4,111	4,080	4,466	4,280	4,373	4,662	4,411	4,524	4,990	4,727	4,855	5,351	5,076	5,212	5,742	5,448	5,599	6,161
Revenue																					
Fees and charges	-	-	93	-	-	100	-	-	108	-	-	117	-	-	126	-	-	136	-	-	147
Operating revenue	-	-	93	-	-	100	-	-	108	-	-	117	-	-	126	-	-	136	-	-	147
NET OPERATING COSTS	2,886	3,645	4,341	4,111	4,080	4,366	4,280	4,373	4,554	4,411	4,524	4,873	4,727	4,855	5,225	5,076	5,212	5,606	5,448	5,599	6,014
Capital items																					
Asset renewal	-	-	57	-	-	61	-	-	65	-	-	69	-	-	74	-	-	79	-	-	84
Total capital items	-	-	57	-	-	61	-	-	65	-	-	69	-	-	74	-	-	79	-	-	84
NET COST OF ACTIVITY	2,886	3,645	4,398	4,111	4,080	4,427	4,280	4,373	4,619	4,411	4,524	4,942	4,727	4,855	5,299	5,076	5,212	5,685	5,448	5,599	6,098
Rates																					
Depreciation reserve	-	-	57	-	-	61	-	-	65	-	-	69	-	-	74	-	-	79	-	-	84
Reserves & special funds	37	48	202	39	52	215	42	55	228	45	59	242	48	63	257	51	67	273	55	72	290
TOTAL SOURCES OF FUNDS	2,886	3,645	4,398	4,111	4,080	4,427	4,280	4,373	4,619	4,411	4,524	4,942	4,727	4,855	5,299	5,076	5,212	5,685	5,448	5,599	6,098

How much our parks and open spaces will cost us

Parks and open spaces

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	5,596	5,758	6,119	6,213	6,408	6,672	6,879	7,166	7,301	7,493	7,735	8,005	8,229	8,485	8,770	9,009	9,303	9,618	9,830	9,965	10,262
Depreciation and amortisation	1,872	1,733	1,982	2,186	2,432	2,823	3,120	3,450	3,522	4,107	4,132	4,481	4,944	5,589	5,646	6,210	6,852	7,152	7,758	8,203	8,191
Finance expense	440	224	297	431	683	886	1,046	1,162	1,281	1,414	1,543	1,659	1,845	1,960	1,922	2,458	2,979	2,939	2,998	3,101	3,062
Operating expenditure	7,908	7,715	8,398	8,830	9,523	10,381	11,045	11,778	12,104	13,014	13,410	14,145	15,018	16,034	16,338	17,677	19,134	19,709	20,586	21,269	21,515
Revenue																					
Fees and charges	470	497	513	529	545	562	580	598	618	638	658	680	702	725	748	773	798	825	852	880	910
Development and financial contributions revenue	790	1,533	1,768	2,379	2,851	3,273	3,354	3,442	3,535	3,630	3,724	3,821	3,920	4,022	4,127	4,234	4,344	4,457	4,573	4,692	4,814
Operating revenue	1,260	2,030	2,281	2,908	3,396	3,835	3,934	4,040	4,153	4,268	4,382	4,501	4,622	4,747	4,875	5,007	5,142	5,282	5,425	5,572	5,724
NET OPERATING COSTS	6,648	5,685	6,117	5,922	6,127	6,546	7,111	7,738	7,951	8,746	9,028	9,644	10,396	11,287	11,463	12,670	13,992	14,427	15,161	15,697	15,791
Capital items																					
Asset renewal	1,511	1,734	3,116	1,761	1,571	1,850	1,213	1,081	1,233	1,244	1,610	1,670	4,893	1,365	1,766	1,580	1,787	1,758	1,380	3,449	1,191
New assets/upgrades	808	2,525	193	7,111	8,916	4,472	7,251	2,801	7,814	4,088	7,787	4,293	11,230	936	4,598	40,280	4,748	2,919	12,839	5,150	3,828
Total capital items	2,319	4,259	3,309	8,872	10,487	6,322	8,464	3,882	9,047	5,332	9,397	5,963	16,123	2,301	6,364	41,860	6,535	4,677	14,219	8,599	5,019
NET COST OF ACTIVITY	8,967	9,944	9,426	14,794	16,614	12,868	15,575	11,620	16,998	14,078	18,425	15,607	26,519	13,588	17,827	54,530	20,527	19,104	29,380	24,296	20,810
Rates																					
Rates	6,959	7,042	7,780	8,266	8,977	9,822	10,466	11,180	11,488	12,376	12,751	13,466	14,317	15,310	15,590	16,903	18,336	18,885	19,733	20,391	20,605
Borrowings	807	2,267	193	7,110	8,766	3,900	7,250	2,802	7,567	4,088	7,787	4,294	10,865	936	4,599	40,281	4,748	2,919	12,839	5,149	3,829
Depreciation reserve	1,490	1,735	3,116	1,762	1,571	1,848	1,213	1,080	1,175	1,185	1,611	1,640	4,893	1,335	1,765	1,580	1,787	1,683	1,381	3,448	1,190
Reserves & special funds	(771)	(1,275)	(1,768)	(2,379)	(2,700)	(2,702)	(3,354)	(3,442)	(3,232)	(3,571)	(3,724)	(3,793)	(3,556)	(3,993)	(4,127)	(4,234)	(4,344)	(4,383)	(4,573)	(4,692)	(4,814)
Unfunded depreciation	482	175	105	35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	8,967	9,944	9,426	14,794	16,614	12,868	15,575	11,620	16,998	14,078	18,425	15,607	26,519	13,588	17,827	54,530	20,527	19,104	29,380	24,296	20,810

How much our recreation and leisure will cost us

Recreation and leisure

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	8,811	9,677	9,848	10,508	10,606	11,065	11,350	11,665	11,888	12,294	12,670	13,065	13,365	13,769	14,151	14,612	15,068	15,582	15,972	16,499	16,952
Depreciation and amortisation	1,501	1,629	1,839	2,191	2,477	2,580	2,959	3,112	3,128	3,280	3,381	3,427	3,685	3,700	3,864	4,405	4,460	4,471	4,783	4,787	4,822
Finance expense	985	555	596	761	928	1,013	1,101	1,094	1,029	997	970	912	844	819	936	1,004	927	840	741	635	543
Operating expenditure	11,297	11,861	12,283	13,460	14,011	14,658	15,410	15,871	16,045	16,571	17,021	17,404	17,894	18,288	18,951	20,021	20,455	20,893	21,496	21,921	22,317
Revenue																					
Fees and charges	1,858	1,773	1,875	1,922	1,970	2,020	2,070	2,125	2,222	2,282	2,342	2,403	2,465	2,529	2,595	2,663	2,732	2,803	2,876	2,983	3,071
Grants and subsidies	72	274	50	52	53	54	56	57	52	54	55	57	58	60	61	63	64	66	68	70	71
Other operating revenue	13	24	22	1	1	1	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2
Operating revenue	1,943	2,071	1,947	1,975	2,024	2,075	2,127	2,183	2,275	2,337	2,398	2,461	2,525	2,591	2,658	2,728	2,798	2,871	2,946	3,055	3,144
NET OPERATING COSTS	9,354	9,790	10,336	11,485	11,987	12,583	13,283	13,688	13,770	14,234	14,623	14,943	15,369	15,697	16,293	17,293	17,657	18,022	18,550	18,866	19,173
Capital items																					
Asset renewal	824	766	1,957	3,296	1,246	909	921	765	882	897	1,099	1,175	1,025	903	1,199	1,567	1,200	1,184	1,075	993	1,403
New assets/upgrades	94	90	144	118	87	350	67	88	69	143	227	115	106	121	108	322	309	128	86	126	332
Total capital items	918	856	2,101	3,414	1,333	1,259	988	853	951	1,040	1,326	1,290	1,131	1,024	1,307	1,889	1,509	1,312	1,161	1,119	1,735
NET COST OF ACTIVITY	10,272	10,646	12,437	14,899	13,320	13,842	14,271	14,541	14,721	15,274	15,949	16,233	16,500	16,721	17,600	19,182	19,166	19,334	19,711	19,985	20,908
Rates																					
Borrowings	95	89	145	118	87	349	68	89	68	143	227	115	106	121	108	322	309	127	87	126	332
Depreciation reserve	825	766	1,956	3,297	1,246	909	921	765	882	898	1,099	1,174	1,024	902	1,199	1,567	1,200	1,184	1,075	993	1,403
Unfunded depreciation	-	150	120	45	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	10,272	10,646	12,437	14,899	13,320	13,842	14,271	14,541	14,721	15,274	15,949	16,233	16,500	16,721	17,600	19,182	19,166	19,334	19,711	19,985	20,908

How much our regulatory services will cost us

Regulatory services																					
	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	9,733	9,885	10,000	10,497	10,552	10,929	11,131	11,503	11,606	11,991	12,243	12,692	12,957	13,420	13,722	14,163	14,529	14,990	15,380	15,887	16,276
Depreciation and amortisation	30	29	28	23	11	3	2	2	2	-	-	-	-	-	-	-	-	-	-	-	-
Finance expense	6	11	6	3	-	(3)	(6)	(8)	(10)	(13)	(15)	(17)	(20)	(22)	(24)	(26)	(28)	(30)	(32)	(33)	(35)
Operating expenditure	9,769	9,925	10,034	10,523	10,563	10,929	11,127	11,497	11,598	11,978	12,228	12,675	12,937	13,398	13,698	14,137	14,501	14,960	15,348	15,854	16,241
Revenue																					
Fees and charges	4,648	4,960	5,087	5,237	5,148	5,314	5,479	5,618	5,767	5,958	6,149	6,346	6,550	6,749	6,976	7,200	7,431	7,669	7,915	8,168	8,430
Other operating revenue	-	65	67	69	70	72	74	76	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating revenue	4,648	5,025	5,154	5,306	5,218	5,386	5,553	5,694	5,767	5,958	6,149	6,346	6,550	6,749	6,976	7,200	7,431	7,669	7,915	8,168	8,430
NET OPERATING COSTS	5,121	4,900	4,880	5,217	5,345	5,543	5,574	5,803	5,831	6,020	6,079	6,329	6,387	6,649	6,722	6,937	7,070	7,291	7,433	7,686	7,811
Capital items																					
New assets/upgrades	-	11	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total capital items	-	11	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET COST OF ACTIVITY	5,121	4,911	4,880	5,217	5,345	5,543	5,574	5,803	5,831	6,020	6,079	6,329	6,387	6,649	6,722	6,937	7,070	7,291	7,433	7,686	7,811
Rates																					
Borrowings	5,121	4,900	4,880	5,217	5,345	5,543	5,574	5,803	5,831	6,020	6,079	6,329	6,387	6,649	6,722	6,937	7,070	7,291	7,433	7,686	7,811
TOTAL SOURCES OF FUNDS	5,121	4,911	4,880	5,217	5,345	5,543	5,574	5,803	5,831	6,020	6,079	6,329	6,387	6,649	6,722	6,937	7,070	7,291	7,433	7,686	7,811

How much our stormwater management will cost us

Stormwater management

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	1,955	2,168	2,621	2,544	2,608	2,687	2,845	2,936	2,953	3,050	3,145	3,246	3,348	3,455	3,565	3,679	3,795	3,916	4,039	4,169	4,299
Depreciation and amortisation	1,171	1,222	1,387	1,540	1,617	1,696	1,887	1,987	2,079	2,373	2,447	2,540	2,883	3,012	3,150	3,533	3,636	3,768	4,261	4,358	4,493
Finance expense	993	897	915	940	1,004	1,041	1,093	1,173	1,264	1,331	1,372	1,446	1,550	1,683	1,777	1,803	1,831	1,922	2,018	2,077	2,201
Operating expenditure	4,119	4,287	4,923	5,024	5,229	5,424	5,825	6,096	6,296	6,754	6,964	7,232	7,781	8,150	8,492	9,015	9,262	9,606	10,318	10,604	10,993
Revenue																					
Development and financial contributions revenue	152	150	173	233	279	320	328	337	346	355	365	374	384	394	404	414	425	436	448	459	471
Operating revenue	152	150	173	233	279	320	328	337	346	355	365	374	384	394	404	414	425	436	448	459	471
NET OPERATING COSTS	3,967	4,137	4,750	4,791	4,950	5,104	5,497	5,759	5,950	6,399	6,599	6,858	7,397	7,756	8,088	8,601	8,837	9,170	9,870	10,145	10,522
Capital items																					
Asset renewal	51	863	594	1,055	2,480	2,013	1,774	1,146	2,124	2,359	1,979	3,080	2,216	2,642	3,627	2,850	4,006	3,556	3,548	3,384	2,941
New assets/upgrades	4,029	5,359	5,847	5,553	5,683	4,336	6,520	6,151	6,700	4,909	6,669	5,208	8,910	7,715	5,641	5,437	6,641	8,152	6,077	6,513	11,683
Total capital items	4,080	6,222	6,441	6,608	8,163	6,349	8,294	7,297	8,824	7,268	8,648	8,288	11,126	10,357	9,268	8,287	10,647	11,708	9,625	9,897	14,624
NET COST OF ACTIVITY	8,047	10,359	11,191	11,399	13,113	11,453	13,791	13,056	14,774	13,667	15,247	15,146	18,523	18,113	17,356	16,888	19,484	20,878	19,495	20,042	25,146
Rates																					
Rates	4,119	4,161	4,833	4,994	5,230	5,424	5,826	6,097	6,297	6,755	6,965	7,230	7,781	8,152	8,494	9,015	9,262	9,603	10,319	10,603	10,991
Borrowings																					
Borrowings	4,029	5,359	5,847	5,554	5,683	4,336	6,520	6,151	6,700	4,908	6,669	5,209	8,910	7,713	5,640	5,437	6,641	8,153	6,076	6,514	11,684
Depreciation reserve																					
Depreciation reserve	51	864	594	1,054	2,479	2,013	1,773	1,145	2,123	2,359	1,978	3,081	2,216	2,642	3,626	2,850	4,006	3,558	3,548	3,384	2,942
Reserves & special funds																					
Reserves & special funds	(152)	(150)	(173)	(233)	(279)	(320)	(328)	(337)	(346)	(355)	(365)	(374)	(384)	(394)	(404)	(414)	(425)	(436)	(448)	(459)	(471)
Unfunded depreciation																					
Unfunded depreciation	-	125	90	30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	8,047	10,359	11,191	11,399	13,113	11,453	13,791	13,056	14,774	13,667	15,247	15,146	18,523	18,113	17,356	16,888	19,484	20,878	19,495	20,042	25,146

How much our sustainability & resilience will cost us

Sustainability & resilience																					
	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	1,808	1,635	1,836	1,798	1,816	1,868	1,822	1,876	1,901	1,958	2,015	2,065	2,126	2,191	2,257	2,326	2,396	2,468	2,542	2,620	2,696
Depreciation and amortisation	139	148	164	193	202	237	254	264	270	294	304	307	327	359	394	412	411	405	428	459	435
Finance expense	139	88	88	89	101	118	120	115	110	105	99	93	91	94	90	81	71	61	57	52	42
Operating expenditure	2,086	1,871	2,088	2,080	2,119	2,223	2,196	2,255	2,281	2,357	2,418	2,465	2,544	2,644	2,741	2,819	2,878	2,934	3,027	3,131	3,173
Revenue																					
Fees and charges	587	611	621	631	634	650	666	683	702	721	740	759	779	799	820	841	863	886	909	933	957
Operating revenue	587	611	621	631	634	650	666	683	702	721	740	759	779	799	820	841	863	886	909	933	957
NET OPERATING COSTS	1,499	1,260	1,467	1,449	1,485	1,573	1,530	1,572	1,579	1,636	1,678	1,706	1,765	1,845	1,921	1,978	2,015	2,048	2,118	2,198	2,216
Capital items																					
Asset renewal	228	132	636	50	106	439	100	82	75	114	56	48	342	392	35	68	45	45	438	41	41
Total capital items	228	132	636	50	106	439	100	82	75	114	56	48	342	392	35	68	45	45	438	41	41
NET COST OF ACTIVITY	1,727	1,392	2,103	1,499	1,591	2,012	1,630	1,654	1,654	1,750	1,734	1,754	2,107	2,237	1,956	2,046	2,060	2,093	2,556	2,239	2,257
Rates																					
Depreciation reserve	1,497	1,255	1,459	1,443	1,477	1,564	1,518	1,561	1,566	1,620	1,660	1,686	1,743	1,822	1,895	1,950	1,984	2,014	2,083	2,160	2,173
Movement in other reserves	229	132	637	49	106	439	102	81	75	114	56	48	342	391	35	68	45	46	437	40	42
	1	5	7	7	8	9	10	12	13	16	18	20	22	24	26	28	31	33	36	39	42
TOTAL SOURCES OF FUNDS	1,727	1,392	2,103	1,499	1,591	2,012	1,630	1,654	1,654	1,750	1,734	1,754	2,107	2,237	1,956	2,046	2,060	2,093	2,556	2,239	2,257

How much our tangata whenua will cost us

Tangata whenua

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	514	801	977	977	868	892	896	914	930	952	938	917	939	964	989	1,015	1,041	1,068	1,095	1,124	1,152
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating expenditure	514	801	977	977	868	892	896	914	930	952	938	917	939	964	989	1,015	1,041	1,068	1,095	1,124	1,152
Revenue																					
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET OPERATING COSTS	514	801	977	977	868	892	896	914	930	952	938	917	939	964	989	1,015	1,041	1,068	1,095	1,124	1,152
Capital items																					
New assets/upgrades	2	3	3	166	170	3	3	3	3	3	3	3	3	3	3	4	4	4	4	4	4
Total capital items	2	3	3	166	170	3	3	3	3	3	3	3	3	3	3	4	4	4	4	4	4
NET COST OF ACTIVITY	516	804	980	1,143	1,038	895	899	917	933	955	941	920	942	967	992	1,019	1,045	1,072	1,099	1,128	1,156
Rates																					
	514	801	977	977	868	892	896	914	930	952	938	917	939	964	989	1,015	1,041	1,068	1,095	1,124	1,152
Reserves & special funds	2	3	3	166	170	3	3	3	3	3	3	3	3	3	3	4	4	4	4	4	4
TOTAL SOURCES OF FUNDS	516	804	980	1,143	1,038	895	899	917	933	955	941	920	942	967	992	1,019	1,045	1,072	1,099	1,128	1,156

How much our wastewater management will cost us

Wastewater management

	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	4,412	5,108	5,518	5,761	5,692	6,004	6,223	6,433	6,522	6,822	6,928	7,260	7,543	7,611	7,858	8,190	8,294	8,612	8,915	9,186	9,291
Depreciation and amortisation	3,846	4,076	4,542	5,008	5,127	5,326	5,865	5,971	6,033	6,660	6,756	6,887	7,654	7,768	7,886	8,760	8,848	7,516	7,987	8,252	8,448
Finance expense	130	(13)	7	30	17	(7)	(73)	(176)	(298)	(413)	(543)	(663)	(774)	(894)	(1,006)	(1,074)	(1,142)	(1,194)	(1,180)	(1,178)	(1,165)
Operating expenditure	8,388	9,171	10,067	10,799	10,836	11,323	12,015	12,228	12,257	13,069	13,141	13,484	14,423	14,485	14,738	15,876	16,000	14,934	15,722	16,260	16,574
Revenue																					
Development and financial contributions revenue	101	176	203	273	327	375	385	395	405	416	427	438	449	461	473	485	498	511	524	538	552
Operating revenue	101	176	203	273	327	375	385	395	405	416	427	438	449	461	473	485	498	511	524	538	552
NET OPERATING COSTS	8,287	8,995	9,864	10,526	10,509	10,948	11,630	11,833	11,852	12,653	12,714	13,046	13,974	14,024	14,265	15,391	15,502	14,423	15,198	15,722	16,022
Capital items																					
Asset renewal	1,666	3,180	4,587	3,221	1,482	2,759	3,263	1,259	2,260	3,340	3,032	3,375	3,461	3,581	4,120	7,440	5,004	7,203	8,440	6,859	8,810
New assets/upgrades	3,047	799	3,134	1,479	5,470	1,941	1,726	1,579	1,636	699	580	1,576	1,625	1,676	1,727	1,780	1,836	1,893	1,966	2,171	2,770
Total capital items	4,713	3,979	7,721	4,700	6,952	4,700	4,989	2,838	3,896	4,039	3,612	4,951	5,086	5,257	5,847	9,220	6,840	9,096	10,406	9,030	11,580
NET COST OF ACTIVITY	13,000	12,974	17,585	15,226	17,461	15,648	16,619	14,671	15,748	16,692	16,326	17,997	19,060	19,281	20,112	24,611	22,342	23,519	25,604	24,752	27,602
Rates																					
Borrowings	3,047	797	3,134	1,480	5,472	1,941	1,726	1,579	1,636	700	580	1,576	1,625	1,675	1,727	1,781	1,836	1,893	1,966	2,170	2,769
Depreciation reserve	1,666	3,181	4,585	3,221	1,481	2,758	3,263	1,258	2,259	3,340	3,032	3,374	3,462	3,581	4,121	7,439	5,004	7,203	8,442	6,859	8,810
Reserves & special funds	(101)	(176)	(203)	(273)	(327)	(375)	(385)	(395)	(405)	(416)	(427)	(438)	(449)	(461)	(473)	(485)	(498)	(511)	(524)	(538)	(552)
Unfunded depreciation	402	450	285	90	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	13,000	12,974	17,585	15,226	17,461	15,648	16,619	14,671	15,748	16,692	16,326	17,997	19,060	19,281	20,112	24,611	22,342	23,519	25,604	24,752	27,602

How much our water management will cost us

Water management																					
	20/21	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Expenditure																					
Other operating expense	4,227	4,669	5,148	5,192	5,484	5,598	5,556	5,794	5,896	6,022	6,405	6,493	6,674	7,098	6,972	7,214	7,944	7,844	8,055	8,093	8,410
Depreciation and amortisation	3,224	3,591	4,373	4,907	5,045	5,164	5,845	6,072	6,077	6,861	7,007	7,124	8,170	8,346	8,468	9,437	9,612	9,589	10,696	10,967	11,090
Finance expense	1,030	1,034	1,119	1,078	1,072	1,278	1,543	1,530	1,519	1,537	1,494	1,641	1,723	1,645	1,860	2,039	2,060	2,388	2,645	2,561	2,788
Operating expenditure	8,481	9,294	10,640	11,177	11,601	12,040	12,944	13,396	13,492	14,420	14,906	15,258	16,567	17,089	17,300	18,690	19,616	19,821	21,396	21,621	22,288
Revenue																					
Fees and charges	41	42	44	45	46	47	48	50	51	52	54	55	56	58	59	61	62	64	66	68	69
Grants and subsidies	-	3,212	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions revenue	492	902	1,041	1,401	1,678	1,927	1,975	2,026	2,081	2,137	2,193	2,250	2,308	2,368	2,430	2,493	2,558	2,624	2,692	2,762	2,834
Operating revenue	533	4,156	1,085	1,446	1,724	1,974	2,023	2,076	2,132	2,189	2,247	2,305	2,364	2,426	2,489	2,554	2,620	2,688	2,758	2,830	2,903
NET OPERATING COSTS	7,948	5,138	9,555	9,731	9,877	10,066	10,921	11,320	11,360	12,231	12,659	12,953	14,203	14,663	14,811	16,136	16,996	17,133	18,638	18,791	19,385
Capital items																					
Asset renewal	472	1,154	2,043	1,922	2,564	7,341	1,969	1,416	7,502	1,964	2,420	14,446	4,563	5,475	25,473	3,365	11,598	28,146	12,716	5,396	30,331
New assets/upgrades	6,539	15,553	5,778	3,338	4,494	12,783	10,020	795	4,835	2,906	6,774	3,600	1,330	2,970	559	3,811	4,817	-	-	1,006	3,820
Total capital items	7,011	16,707	7,821	5,260	7,058	20,124	11,989	2,211	12,337	4,870	9,194	18,046	5,893	8,445	26,032	7,176	16,415	28,146	12,716	6,402	34,151
NET COST OF ACTIVITY	14,959	21,845	17,376	14,991	16,935	30,190	22,910	13,531	23,697	17,101	21,853	30,999	20,096	23,108	40,843	23,312	33,411	45,279	31,354	25,193	53,536
Rates																					
Borrowings	8,363	8,852	10,312	11,042	11,556	11,993	12,894	13,346	13,440	14,368	14,851	15,206	16,512	17,030	17,242	18,628	19,553	19,755	21,332	21,552	22,220
Depreciation reserve	6,539	12,341	5,777	3,338	4,495	12,783	10,020	795	4,835	2,906	6,773	3,599	1,330	2,970	559	3,811	4,817	-	-	1,006	3,820
Reserves & special funds	472	1,154	2,043	1,922	2,562	7,341	1,971	1,416	7,503	1,964	2,422	14,444	4,562	5,476	25,472	3,366	11,599	28,148	12,714	5,397	30,330
Unfunded depreciation	(492)	(902)	(1,041)	(1,401)	(1,678)	(1,927)	(1,975)	(2,026)	(2,081)	(2,137)	(2,193)	(2,250)	(2,308)	(2,368)	(2,430)	(2,493)	(2,558)	(2,624)	(2,692)	(2,762)	(2,834)
	77	400	285	90	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDS	14,959	21,845	17,376	14,991	16,935	30,190	22,910	13,531	23,697	17,101	21,853	30,999	20,096	23,108	40,843	23,312	33,411	45,279	31,354	25,193	53,536