#### **Draft Long-term Plan 2021-41**

Consultation – supporting information

**Prospective financial statements** 







#### Prospective financial statements

The accounting policies form part of these prospective financial statements.

Prospective statement of comprehensing	ve revenue	and exo	ense																		
	20/21 \$000	Year 1 21/22 \$000	Year 2 22/23 \$000	Year 3 23/24 \$000	Year 4 24/25 \$000	Year 5 25/26 \$000	Year 6 26/27 \$000	Year 7 27/28 \$000	Year 8 28/29 \$000	Year 9 29/30 \$000	Year 10 30/31 \$000	Year 11 31/32 \$000	Year 12 32/33 \$000	Year 13 33/34 \$000	Year 14 34/35 \$000	Year 15 35/36 \$000	Year 16 36/37 \$000	Year 17 37/38 \$000	Year 18 38/39 \$000	Year 19 39/40 \$000	Year 20 40/41 \$000
Revenue					04.545	400 570	400.050	*** ***	47.000	40.4 505		400 444	400.074	445 750	454.000	400 500	400 074	470 400	470.074		400 450
Rates	69,550	75,537	82,685 11.030	90,951	94,515	100,578	109,652 12,034	113,627	117,662 12,924	124,505 13.202	128,885 13,587	133,411	139,871 14,391	145,756 14.800	151,008	160,599	166,271	172,123 16,755	179,674 17,105	185,959 17,637	192,456
Fees and charges Grants and subsidies	9,890 5,926	10,443 16,918	17,003	11,273 7,893	11,305 9,907	11,790 9,032	9,537	12,418 10,146	10,233	10,337	11,278	14,100 13,601	13,995	14,800	15,369 14,817	15,688 15,246	16,146 15,687	16,141	16,608	17,089	18,311 17,583
Development and financial contributions	-	-	•			-						-									
revenue	2,124	3,564	4,111	5,533	6,629	7,610	7,800	7,631	7,386	7,585	7,782	7,985	8,192	8,405	8,624	8,848	9,078	9,314	9,556	9,805	10,060
Other operating revenue	460	37,249	16,578	30,012	486	498	510	523	460	472	484	497	510	523	537	551	565	580	595	610	626
Total revenue excluding gains	87,950	143,711	131,407	145,662	122,842	129,508	139,533	144,345	148,665	156,101	162,016	169,594	176,959	183,884	190,355	200,932	207,747	214,913	223,538	231,100	239,036
Expenses																					
Operating expenses	58,226	64,326	69,861	70,119	71,918	74,767	80,321	82,826	87,242	90,461	94,387	99,839	102,897	106,223	111,065	114,978	119,243	125,130	129,069	133,103	139,750
Depreciation and amortisation	22,316	23,510	26,028	30,626	33,151	35,749	38,923	41,171	41,660	45,730	46,702	48,429	51,948	54,945	56,213	61,845	63,544	64,555	68,664	71,824	72,904
Total expenses	80,542	87,836	95,889	100,745	105,069	110,516	119,244	123,997	128,902	136,191	141,089	148,268	154,845	161,168	167,278	176,823	182,787	189,685	197,733	204,927	212,654
Interest	4.000		<b>500</b>		<b>500</b>	F00	<b>500</b>		F00	F00	F00	F00			F00	<b>500</b>	F00			<b>500</b>	<b>500</b>
Interest income	1,302	500	500	500	500	500	500	500	500	500	500	500	500	500	500 12,799	500	500	500	500	500	500
Finance expense	8,653	8,023	8,350	8,877	9,818	10,723	11,339	11,398	11,396	11,481	11,486	11,820	12,327	12,511	12,733	13,528	13,930	14,114	14,368	14,252	14,368
Total interest expense	(7,351)	(7,523)	(7,850)	(8,377)	(9,318)	(10,223)	(10,839)	(10,898)	(10,896)	(10,981)	(10,986)	(11,320)	(11,827)	(12,011)	(12,299)	(13,028)	(13,430)	(13,614)	(13,868)	(13,752)	(13,868)
OPERATING SURPLUS/(DEFICIT)	57	48,352	27,668	36,540	8,455	8,769	9,450	9,450	8,867	8,929	9,941	10,006	10,287	10,705	10,778	11,081	11,530	11,614	11,937	12,421	12,514
Unrealised gains/(losses) Unrealised gain/(loss) on revaluation of financial derivatives	86	(3,786)	(4,465)	(3,316)	(3,435)	(2,953)	(1,311)	1,074	(832)	488	(219)	(1,839)	(1,425)	532	(2,135)	(2,599)	266	(983)	(183)	1,726	(1,805)
Total unrealised gains/(losses)	86	(3,786)	(4,465)	(3,316)	(3,435)	(2,953)	(1,311)	1,074	(832)	488	(219)	(1,839)	(1,425)	532	(2,135)	(2,599)	266	(983)	(183)	1,726	(1,805)
NET OPERATING SURPLUS/(DEFICIT)	143	44,566	23,203	33,224	5,020	5,816	8,139	10,524	8,035	9,417	9,722	8,167	8,862	11,237	8,643	8,482	11,796	10,631	11,754	14,147	10,709
Other comprehensive revenue and expense Unrealised gain/(loss) from revaluation of property, plant and equipment	10,035	-	105,357	-	31,162	117,766	32,929	-	173,592	-	36,904	153,524	39,631	-	207,292	-	45,136	184,234	47,658	-	252,906
Total other comprehensive revenue and expense	10,035	-	105,357	-	31,162	117,766	32,929	-	173,592	-	36,904	153,524	39,631	-	207,292	-	45,136	184,234	47,658	-	252,906
TOTAL COMPREHENSIVE REVENUE AND EXPENSE	10,178	44,566	128,560	33,224	36,182	123,582	41,068	10,524	181,627	9,417	46,626	161,691	48,493	11,237	215,935	8,482	56,932	194,865	59,412	14,147	263,615

<sup>&</sup>lt;sup>1</sup> 20/21 is as per Annual Plan 2020/21

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Prospective statement of ch	ianges in ne																				
	20/21 \$000	Year 1 21/22 \$000	Year 2 22/23 \$000	Year 3 23/24 \$000	Year 4 24/25 \$000	Year 5 25/26 \$000	Year 6 26/27 \$000	Year 7 27/28 \$000	Year 8 28/29 \$000	Year 9 29/30 \$000	Year 10 30/31 \$000	Year 11 31/32 \$000	Year 12 32/33 \$000	Year 13 33/34 \$000	Year 14 34/35 \$000	Year 15 35/36 \$000	Year 16 36/37 \$000	Year 17 37/38 \$000	Year 18 38/39 \$000	Year 19 39/40 \$000	Year 20 40/41 \$000
Opening Equity	1,560,440	1,497,330	1,541,896	1,670,456	1,703,680	1,739,862	1,863,444	1,904,512	1,915,036	2,096,663	2,106,080	2,152,706	2,314,397	2,362,890	2,374,127	2,590,062	2,598,544	2,655,476	2,850,341	2,909,753	2,923,90
ACCUMMULATED FUNDS																					
pening accumulated funds	567,207	574,811	619,410	642,648	675,744	680,777	686,632	694,637	705,177	713,255	722,530	732,271	740,484	749,197	760,458	769,150	777,474	789,297	799,981	811,569	825,7
perating surplus/(deficit)	143	44,566	23,203	33,224	5,020	5,816	8,139	10,524	8,035	9,417	9,722	8,167	8,862	11,237	8,643	8,482	11,796	10,631	11,754	14,147	10,7
ransfers to reserves and pecial funds	(2,020)	[1,149]	(1,132)	(1,054)	(1,074)	(1,188)	(1,101)	(1,123)	(1,246)	(1,154)	[1,179]	(1,312)	(1,212)	[1,237]	(1,382)	(1,274)	(1,301)	(1,457)	[1,340]	[1,369]	[1,53
Transfers from reserves and special funds	1,266	1,182	1,167	926	1,087	1,227	967	1,139	1,289	1,012	1,198	1,358	1,063	1,261	1,431	1,116	1,328	1,510	1,174	1,401	1,5
Closing accumulated funds	566,596	619,410	642,648	675,744	680,777	686,632	694,637	705,177	713,255	722,530	732,271	740,484	749,197	760,458	769,150	777,474	789,297	799,981	811,569	825,748	836,51
RESERVES AND SPECIAL FUNDS Opening reserves and special funds	5,613	6,692	6,659	6,624	6,752	6,739	6,700	6,834	6,818	6,775	6,917	6,898	6,852	7,001	6,977	6,928	7,086	7,059	7,006	7,172	7,1
Fransfer to accumulated runds	[1,266]	(1,182)	(1,167)	(926)	(1,087)	[1,227]	(967)	[1,139]	(1,289)	(1,012)	(1,198)	(1,358)	(1,063)	[1,261]	(1,431)	[1,116]	(1,328)	(1,510)	(1,174)	[1,401]	(1,59
Fransfer from accumulated unds	2,020	1,149	1,132	1,054	1,074	1,188	1,101	1,123	1,246	1,154	1,179	1,312	1,212	1,237	1,382	1,274	1,301	1,457	1,340	1,369	1,5
Closing reserves and special funds	6,367	6,659	6,624	6,752	6,739	6,700	6,834	6,818	6,775	6,917	6,898	6,852	7,001	6,977	6,928	7,086	7,059	7,006	7,172	7,140	7,08
REVALUATION RESERVE	987,620	915,827	915.827	1,021,184	1.021.184	1.052.346	1.170.112	1.203.041	1.203.041	1.376.633	1,376,633	1,413,537	1,567,061	1.606.692	1,606,692	1.813.984	1.813.984	1.859.120	2,043,354	2,091,012	2,091,0
Revaluation of property, plant and equipment	10,035	-	105,357	-	31,162	117,766	32,929	-	173,592	-	36,904	153,524	39,631	-	207,292	-	45,136	184,234	47,658	-	252,9
Closing revaluation reserve	997,655	915,827	1,021,184	1,021,184	1,052,346	1,170,112	1,203,041	1,203,041	1,376,633	1,376,633	1,413,537	1,567,061	1,606,692	1,606,692	1,813,984	1,813,984	1,859,120	2,043,354	2,091,012	2,091,012	2,343,9
	1,570,618	1,541,896	1,670,456																		

<sup>&</sup>lt;sup>1</sup> 20/21 is as per Annual Plan 2020/21

## DRAFT

Prospective statement of fina	ncial posi	tion																			
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	20/21 \$000	21/22 \$000	22/23 \$000	23/24 \$000	24/25 \$000	25/26 \$000	26/27 \$000	27/28 \$000	28/29 \$000	29/30 \$000	30/31 \$000	31/32 \$000	32/33 \$000	33/34 \$000	34/35 \$000	35/36 \$000	36/37 \$000	37/38 \$000	38/39 \$000	39/40 \$000	40/41 \$000
Current Assets	φ000	φ000	φ000	\$000	φ000	\$000	φ000	\$000	\$000	\$000	\$000	\$000	φ000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	φ000
Cash and cash equivalents	200	13,558	16,113	11,391	12,200	11,654	7,070	617	7,341	4,631	8,052	14,308	13,896	9,127	18,378	21,244	13,314	18,504	17,448	13,307	25,807
Trade and other receivables	8,654	11,918	12,806	12,774	13,513	14,246	15,349	15,878	16,353	17,171	17,822	18,655	19,465	20,227	20,939	22,102	22,852	23,640	24,589	25,421	26,294
Inventories	167	157	162	164	167	173	176	180	185	191	194	199	203	207	213	218	227	234	240	244	251
Other financial assets	40,720	41,000	30,750	35,875	30,750	15,375	51,347	52,017	52,051	51,531	51,684	51,445	28,032	44,872	52,213	51,936	51,582	52,117	51,781	22,895	51,597
Loans	58	55	48	44	533	29	29	31	30	35	37	38	39	39	40	41	29	25	25	25	25
Total current assets	49,799	66,688	59,879	60,248	57,163	41,477	73,971	68,723	75,960	73,559	77,789	84,645	61,635	74,472	91,783	95,541	88,004	94,520	94,083	61,892	103,974
Non-Current Assets																					
Property plant and equipment	1,775,423	1,786,831	1,959,995	2,027,539	2,099,665	2,254,579	2,309,852	2,309,661	2,500,106	2,504,408	2,552,878	2,733,784	2,796,951	2,802,499	3,040,690	3,075,847	3,129,704	3,334,860	3,396,099	3,392,081	3,674,002
Forestry assets	82	59	60	62	63	65	67	68	70	72	74	75	. 77	79	81	83	85	87	89	91	93
Intangible assets	3,507	2,998	4,919	5,071	4,712	4,106	3,491	2,794	2,598	2,550	2,751	2,643	2,723	2,610	2,523	2,819	2,843	2,709	2,671	2,541	2,938
Other financial assets	2,729 350	15,625 805	26,926	22,582	28,516 254	44,586	8,922 246	8,000 240	8,162 235	8,567	8,466 213	9,137 200	32,886	15,921	9,083 157	9,971	10,262	9,959	10,338	38,818	10,541
Loans	350	805	782	763	254	250	246	240	235	225	213	200	186	172	157	141	137	137	137	137	137
Total non-current assets	1,782,091	1,806,318	1,992,682	2,056,017	2,133,210	2,303,586	2,322,578	2,320,763	2,511,171	2,515,822	2,564,382	2,745,839	2,832,823	2,821,281	3,052,534	3,088,861	3,143,031	3,347,752	3,409,334	3,433,668	3,687,711
TOTAL ASSETS	1,831,890	1,873,006	2,052,561	2,116,265	2,190,373	2,345,063	2,396,549	2,389,486	2,587,131	2,589,381	2,642,171	2,830,484	2,894,458	2,895,753	3,144,317	3,184,402	3,231,035	3,442,272	3,503,417	3,495,560	3,791,685
Current Liabilities																					
Trade and other payables	22,682	37,656	42,126	38,110	40,321	40,659	37,116	30,677	38,014	35,864	39,712	47,078	47,683	43,190	53,530	57,959	50,371	56,392	56,160	52,013	65,659
Employee benefit	2,337	2,462	2,578	2,588	2,631	2,681	3,052	3,137	3,235	3,342	3,451	3,566	3,678	3,794	3,922	4,047	4,179	4,310	4,450	4,596	4,739
Deposits	1,119	1,224	1,215	1,254	1,246	1,285	1,277	1,319	1,311	1,354	1,345	1,390	1,380	1,426	1,416	1,463	1,453	1,501	1,491	1,540	1,530
Borrowings	45,000	40,000	30,000	35,000	30,000	15,000	53,896	80,661	82,048	61,236	67,350	57,813	27,348	43,777	88,500	77,450	63,298	84,674	71,231	22,336	63,881
Provisions	136	103	105	107	90	85	86	87	89	73	74	75	75	76	77	77	78	79	79	80	80
Derivative financial instruments	5,248	4,247	3,185	3,716	3,185	1,593	5,722	8,564	8,712	6,502	7,151	6,138	2,904	4,648	9,397	8,223	6,721	8,990	7,563	2,372	6,783
Total current liabilities	76,522	85,692	79,209	80,775	77,473	61,303	101,149	124,445	133,409	108,371	119,083	116,060	83,068	96,911	156,842	149,219	126,100	155,946	140,974	82,937	142,672
Non-Current Liabilities																					
Employee benefit	194	160	168	168	171	174	199	204	210	217	225	232	239	247	255	263	272	280	290	299	308
Borrowings	162,028	219,557	271,605	297,840	335,190	378,004	351,456	314,572	321,024	337,239	333,187	360,047	403,930	382,490	357,870	393,394	405,045	392,928	408,092	440,730	416,182
Provisions	3,633	2,389	2,285	2,178	2,088	2,003	1,917	1,829	1,740	1,667	1,593	1,519	1,443	1,367	1,291	1,213	1,136	1,057	978	899	819
Derivative financial instruments	18,895	23,312	28,838	31,624	35,589	40,135	37,316	33,400	34,085	35,807	35,377	38,229	42,888	40,611	37,997	41,769	43,006	41,720	43,330	46,795	44,189
Total non-current liabilities	184,750	245,418	302,896	331,810	373,038	420,316	390,888	350,005	357,059	374,930	370,382	400,027	448,500	424,715	397,413	436,639	449,459	435,985	452,690	488,723	461,498
TOTAL LIABILITIES	261,272	331,110	382,105	412,585	450,511	481,619	492,037	474,450	490,468	483,301	489,465	516,087	531,568	521,626	554,255	585,858	575,559	591,931	593,664	571,660	604,170
Public Equity																					
Accumulated funds	566,596	619,410	642,648	675,744	680,777	686,632	694,637	705,177	713,255	722,530	732,271	740,484	749,197	760,458	769,150	777,474	789,297	799,981	811,569	825,748	836,515
Reserves and special funds	6,367	6,659	6,624	6,752	6,739	6,700	6,834	6,818	6,775	6,917	6,898	6,852	7,001	6,977	6,928	7,086	7,059	7,006	7,172	7,140	7,082
Revaluation reserve	997,655	915,827	1,021,184	1,021,184	1,052,346	1,170,112	1,203,041	1,203,041	1,376,633	1,376,633	1,413,537	1,567,061	1,606,692	1,606,692	1,813,984	1,813,984	1,859,120	2,043,354	2,091,012	2,091,012	2,343,918
TOTAL PUBLIC EQUITY	1,570,618	1,541,896	1,670,456	1,703,680	1,739,862	1,863,444	1,904,512	1,915,036	2,096,663	2,106,080	2,152,706	2,314,397	2,362,890	2,374,127	2,590,062	2,598,544	2,655,476	2,850,341	2,909,753	2,923,900	3,187,515
TOTAL LIABILITIES AND PUBLIC	40040	4070.000		0.440.00=					0.000.400	A #44 A-1	0.040/7:								0.500.475	A 40E EC.	0.704
EQUITY	1,831,890	1,873,006	2,052,561	2,116,265	2,190,373	2,345,063	2,396,549	2,389,486	2,587,131	2,589,381	2,642,171	2,830,484	2,894,458	2,895,753	3,144,317	3,184,402	3,231,035	3,442,272	3,503,417	3,495,560	3,791,685

<sup>&</sup>lt;sup>1</sup> 20/21 is as per Annual Plan 2020/21

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Prospective cash flow statement																					
		Year1	Year 2	Year3	Year 4	Year 5	Year 6	Year 7	Year8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 2
	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Cash flows from operating activities																					
Cash was provided from:																					
Kapiti Coast District Council rates	66,950	75,229	82,589	90,955	94,435	100,499	109,533	113,570	117,610	124,416	128,815	133,321	139,783	145,673	150,931	160,473	166,190	172,038	179,572	185,869	192,36
Grants and subsidies	1,924	2,510	2,549	2,603	3,167	3,258	3,352	3,449	3,542	3,644	3,749	4,201	4,322	4,447	4,575	4,707	4,843	4,982	5,126	5,273	5,42
Interest received	1,276	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	24
Charges and fees	10,474	13,355	15,938	17,309	17,761	19,244	19,361	20,100	20,346	20,530	21,273	21,838	22,371	23,049	23,895	24,049	25,121	25,946	26,410	27,310	28,21
GST (net)	(54)	1,238	467	(520)	192	(52)	(606)	(909)	895	(387)	417	852	(27)	(685)	1,256	426	(1,088)	682	(154)	(649)	1,660
	80,570	92,572	101,783	110,587	115,795	123,189	131,880	136,450	142,633	148,443	154,494	160,452	166,689	172,724	180,897	189,895	195,306	203,888	211,194	218,043	227,91
Cash was applied to:																					
Payments to employees and suppliers	59,162	58,738	67,910	71,924	71,030	74,622	81,564	85,585	84,049	91,333	92,684	96,548	102,604	108,088	106,525	112,955	122,496	122,409	129,116	134,786	133,76
	59,162	58,738	67,910	71,924	71,030	74,622	81,564	85,585	84,049	91,333	92,684	96,548	102,604	108,088	106,525	112,955	122,496	122,409	129,116	134,786	133,76
Net Cash inflow from operating activities	21,408	33,834	33,873	38,663	44,765	48,567	50,316	50,865	58,584	57,110	61,810	63,904	64,085	64,636	74,372	76,940	72,810	81,479	82,078	83,257	94,15
Cash flows from investing activities																					
Cash was provided from:																					
Investment maturities	40,640	46,153	41,030	30,773	35,894	31,258	15,379	51,352	52,023	52,056	51,541	51,696	51,458	28,045	44,886	52,227	51,952	51,587	52,117	51,781	22,895
Proceeds from capital grants	4,002	14,409	14,454	5,290	6,740	5,774	6,185	6,697	6,691	6,693	7,529	9,400	9,672	9,953	10,242	10,539	10,844	11,159	11,482	11,815	12,158
	44,642	60,562	55,484	36,063	42,634	37,032	21,564	58,049	58,714	58,749	59,070	61,096	61,130	37,998	55,128	62,766	62,796	62,746	63,599	63,596	35,053
Cash was applied to:																					
Construction and purchase of property,	37,471	66,577	78,450	70,275	72,439	71,791	61,789	42,756	54,806	50,554	56,453	72,132	74,938	61,975	82,179	94,963	75,231	82,365	81,927	69,112	96,012
plant and equipment and intangibles	19,360	47.017	40.051	31,531	36.684	21.445	15.684	51.094	52.213	51,936	51,582	52,117	51,781	27.907	45,374	52.824	51.874	51.814	52.160	51,374	22.220
Purchase of investments	56.831	113,594	42,051 120,501	101,806	109,123	31,445 103,236	77.473	93,850	107.019	102,490	108.035	124,249	126,719	89,882	127,553	147,787	127,105	134,179	134.087	120,486	23,320
Net cash from investing activities	(12,189)	(53,032)	(65,017)	(65,743)	(66,489)	(66,204)	(55,909)	(35,801)	(48,305)	(43,741)	(48,965)	(63,153)	(65,589)	(51,884)	(72,425)	(85,021)	(64,309)	(71.433)	(70.488)	(56,890)	(84,279
ivet cash from investing activities	(12,103)	(53,032)	(00,011)	(00,140)	(00,403)	(00,204)	(55,303)	(35,001)	(40,303)	(43,141)	(40,303)	(03,133)	(65,563)	(31,004)	(72,423)	(03,021)	(04,303)	(11,433)	(10,400)	(30,030)	(04,213)
Cash flows from financing activities																					
Cash was provided from:																					
Long-term borrowing	39,261	80,661	82.048	61,236	67,350	57.813	27.348	43,777	88,500	77,450	63,298	84,674	71,231	22.336	63,881	112,974	74,949	72,557	86,395	54.974	39,333
	39,261	80,661	82.048	61,236	67,350	57.813	27.348	43,777	88,500	77,450	63,298	84,674	71.231	22,336	63,881	112,974	74,949	72,557	86,395	54.974	39,333
Cash was applied to:	,		,	,	,				,	,	,			,	,	,	,	,	,	,	,
Interest paid	8.480	8.023	8.350	8.877	9.818	10.723	11.339	11.398	11.396	11.481	11.486	11.820	12.327	12.511	12,799	13.528	13,930	14.114	14.368	14.252	14.368
Long-term borrowing	40,000	45,000	40,000	30,000	35,000	30,000	15.000	53,896	80,661	82.048	61,236	67,350	57,813	27,348	43,777	88,500	77,450	63,298	84,674	71,231	22,336
Long-term borrowing											72,722		70,140		56,576		,	77,412			
N.C. I. A. C. C	48,480	53,023	48,350	38,877	44,818	40,723	26,339	65,294	92,057	93,529		79,170		39,859		102,028	91,380		99,042	85,483	36,704
Net Cash inflow from financing activities	(9,219)	27,638	33,698	22,359	22,532	17,090	1,009	(21,517)	(3,557)	(16,079)	(9,424)	5,504	1,091	(17,523)	7,305	10,946	(16,431)	(4,855)	(12,647)	(30,509)	2,623
Niekie augen (Kilonomon) is an ele in in in																					
Net increase/(decrease) in cash and cash	-	8,441	2,555	(4,722)	809	(546)	(4,584)	(6,453)	6,724	(2,710)	3,421	6,256	(412)	(4,769)	9,251	2,866	(7,930)	5,190	(1,056)	(4,141)	12,50
equivalents Total cash and cash equivalents at 1 July	200	5,117	13,558	16,113	11,391	12,200	11,654	7,070	617	7,341	4,631	8,052	14,308	13,896	9,127	18,378	21,244	13,314	18,504	17,448	13,30
	200	5,117	13,330	10,113	11,331	12,200	11,034	1,010	011	1,341	4,031	0,032	14,300	13,030	3,121	10,310	21,244	13,314	10,304	11,440	13,30
NET CASH AND CASH EQUIVALENTS AT	200	13,558	16,113	11,391	12,200	11,654	7,070	617	7,341	4,631	8,052	14,308	13,896	9,127	18,378	21,244	13,314	18,504	17,448	13,307	25,807
END OF THE PERIOD																					

<sup>&</sup>lt;sup>1</sup> 20/21 is as per Annual Plan 2020/21