

PERFORMANCE REPORT

for the eight months ended
28 February 2026



The second of three Performance Reports
for the 2025/26 financial year





CONTENTS

Ngā Ihirangi

NAU MAI, HAERE MAI 1

Summary of Council's year-to-date performance 2

STRATEGIC DIRECTION 7

Council's strategic direction 8

Progress against top 10 priorities 9

WHAT WE DELIVERED 17

Service performance overview 18

Our activities and services 19

Infrastructure 20

Services 43

Partnerships 55

Planning and Regulatory Services 67

Organisational Health 76

FINANCIAL MANAGEMENT 81

Financial statements 82

Capital project spending 85

Capital budget management 88

NAU MAI, HAERE MAI



Mayor of the Kāpiti Coast District, Janet Holborow (left) and Chief Executive of the Kāpiti Coast District Council, Darren Edwards (right)

Welcome to the Kāpiti Coast District Council's Performance Report for the eight months ended 28 February 2026.

This report details how we have performed against operating and capital budgets, service levels and our top 10 priorities for the year-to-date.

We create three performance reports for each reporting year (Years 1, 2 and 3) of the Long-term Plan 2024-34 (LTP).

SUMMARY OF COUNCIL'S YEAR-TO-DATE PERFORMANCE

to 28 February 2026

FINANCIAL PERFORMANCE

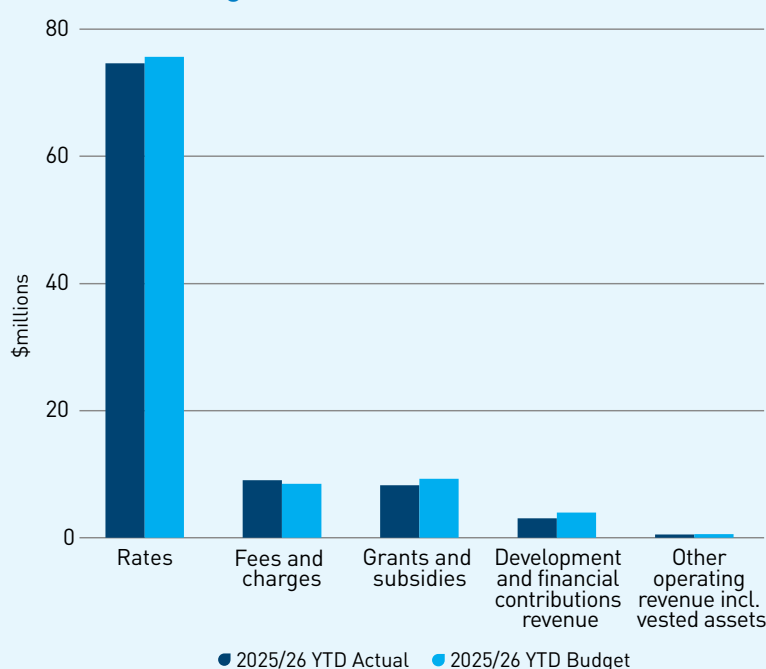
REVENUE

year-to-date

\$95.3m

Revenue year-to-date is \$2.4 million lower than budgeted primarily due to temporary timing changes for the receipt of subsidy income from NZTA (for renewals and upgrades) and reduced development and financial contributions due to market conditions. Revenue for the full year is expected to be \$4.2 million lower than budgeted for the same reasons.

Revenue vs. Budget



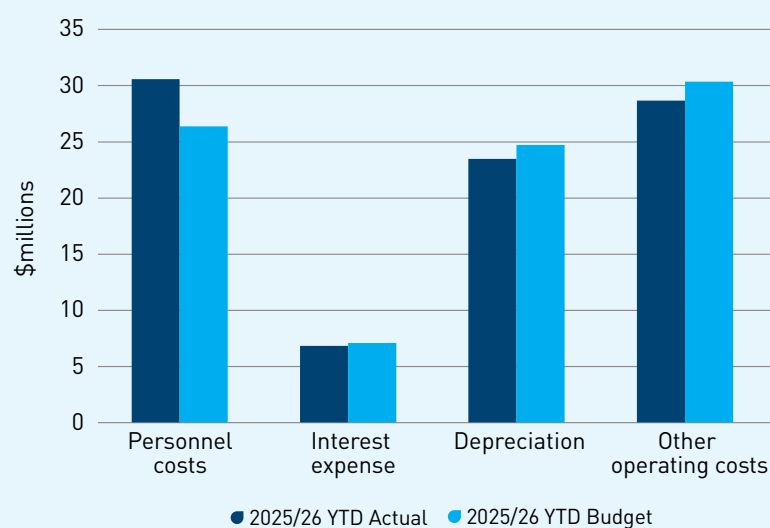
TOTAL EXPENSES

year-to-date

\$89.4m

Year-to-date (YTD) expenditure is \$1.0 million over budget, mainly due to reclassifying the costs of the ERP project (Datascope \$1.9 million YTD) from capex to opex based as Software as a Service projects are now accounted for as opex based on Treasury guidance. YTD staff costs are over budget due to a slower capex programme leading to less staff time being capitalised.

Operating expenditure



OPERATING SURPLUS

year-to-date

\$5.9m

The YTD surplus of \$5.9 million is \$3.4 million under budget due to the revenue and expense variances noted on the previous page. The full year budget assumed a non-rates funded \$21.5 million write down in book value upon transfer of the Older Persons Housing (OPH) portfolio. No OPH decisions have been made and a transaction is unlikely to occur this financial year, therefore no write down has been forecast. The bottom line full year forecast surplus of \$14.3 million largely consists of the \$21.5 million OPH variance, offset by \$3.0 million of Datascape project costs, and \$4.2 million of reduced revenue.

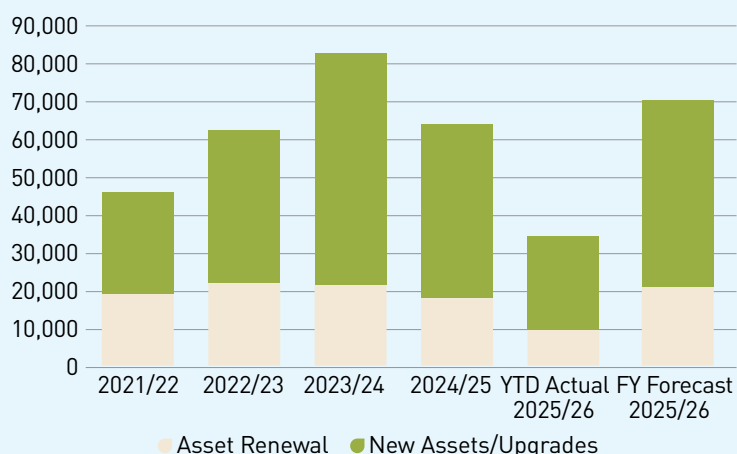
CAPITAL SPEND

year-to-date

\$33.9m

The full year forecast is \$69.5 million, \$15.9 million below budget reflecting the timing of expenditure with further uplift of spend expected as project delivery accelerates for projects including Te Ara Whetū, Paekākāriki seawall and Kenakena stormwater improvements. Roding upgrades continue into March and April, with major Ōtaki upgrades also completing over the next few months.

Capex by expenditure type



NET DEBT

at 28 February 2026 is

\$297.2m

	YTD Actual \$'000
Net borrowings	
Total gross borrowings	412,895
Less	
Cash and cash equivalents ¹	(2,391)
Term deposits	(100,000)
Borrower notes	(13,275)
Net borrowings	297,230

¹This number excludes the \$1.55m of contract retentions held within a separate trust account.

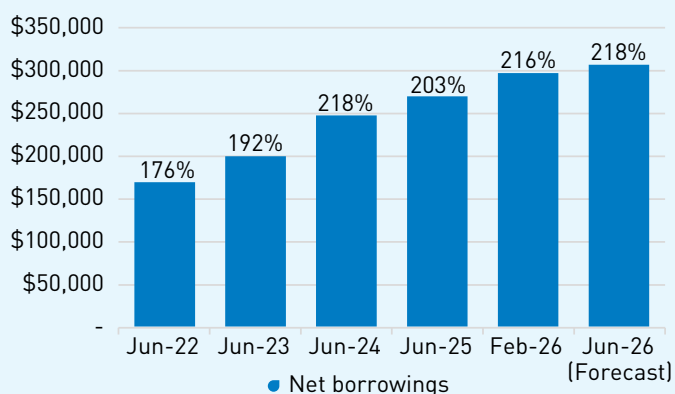
NET DEBT TO REVENUE

is

216%

Our ratio of net debt to revenue at 28 February 2026 is 216% - below the quantified net-debt-to-revenue ratio ceiling of 280% as determined by the LGFA.

Net debt/Total operating income ratio





NON-FINANCIAL PERFORMANCE

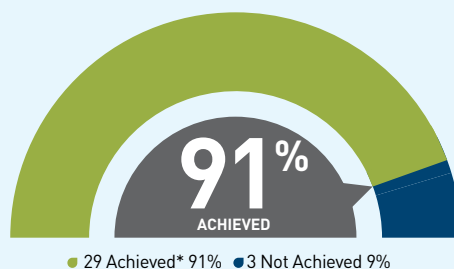
TOP 10 PRIORITIES

progress as at 28 February 2026

100% ONTRACK

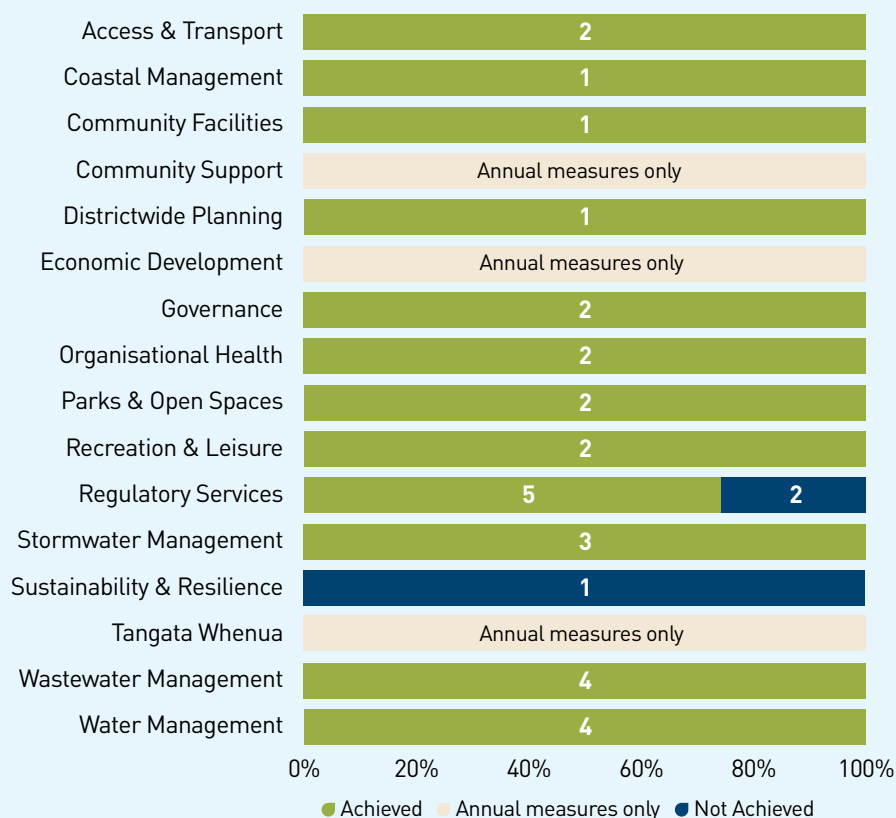
For more details go to page 10.

LEVEL OF SERVICE MEASURES






















44 level of service targets are measured annually and are therefore not yet due. These have been excluded from the year-to-date results.




* Includes three impact measures.



ACTIVITY COST PER RATEPAYER

The information below highlights what Council delivers and what ratepayers actually pay for these services. More detailed information about how we are tracking against performance measures can be found for each activity by clicking on the symbol beside the activity name (e.g.  for water management).

Council service provided	Total Operating costs 	Income to offset operating costs	Net operating costs 	Operating costs per ratepayer per week 	
				8 month actual	12 month budget
 Wastewater Management	\$9.6 m	\$0.1 m	\$9.5 m	\$10.40	\$9.03
 Water Management	\$9.2 m	\$0.3 m	\$8.9 m	\$9.75	\$9.68
 Stormwater Management	\$5.1 m	\$0.1 m	\$5.0 m	\$5.47	\$6.11
Three Waters Totals	\$23.9 m	\$0.5 m	\$23.4 m	\$25.62	\$24.82
 Access & Transport	\$14.0 m	\$3.5 m	\$10.5 m	\$11.50	\$12.38
 Recreation & Leisure	\$11.9 m	\$1.5 m	\$10.4 m	\$11.39	\$11.65
 Parks & Open Spaces	\$7.3 m	\$0.5 m	\$6.8 m	\$7.45	\$7.28
 Community Facilities	\$6.8 m	\$1.4 m	\$5.4 m	\$5.91	\$5.17
 Districtwide Planning	\$4.9 m	\$0.4 m	\$4.5 m	\$4.93	\$5.53
 Regulatory Services	\$10.2 m	\$4.5 m	\$5.7 m	\$6.24	\$5.10
 Governance	\$2.3 m	\$0 m	\$2.3 m	\$2.52	\$2.40
 Sustainability & Resilience	\$2.2 m	\$0.6 m	\$1.6 m	\$1.75	\$2.11
 Economic Development	\$1.8 m	\$0.4 m	\$1.4 m	\$1.53	\$1.97
 Community Support	\$1.2 m	\$0 m	\$1.2 m	\$1.31	\$1.46
 Tangata Whenua	\$1.0 m	\$0 m	\$1.0 m	\$1.09	\$2.26
 Coastal Management	\$0.9 m	\$0 m	\$0.9 m	\$0.99	\$0.87
Total rest of Council	\$64.5 m	\$12.8 m	\$51.7 m	\$56.61	\$58.18
Total	\$88.4 m	\$13.3 m	\$75.1 m	\$82.23	\$83.00

-  Costs include day-to-day expenses including staff costs, overheads, utilities, maintenance, supplies, interest on debt, and depreciation.
-  Net ratepayer funded operating costs are those funded only by rates. Costs covered by government subsidies and fees and charges are excluded.
-  Number of rating units 26,418 as at 28 February 2026.



STRATEGIC DIRECTION

COUNCIL'S STRATEGIC DIRECTION

OUR VISION

TOITŪ KĀPITI

Supporting sustainable development and communities by a strengthened focus on place, people, and partnership.

OUR COMMUNITY OUTCOMES

Our community outcomes help us respond to our challenges and keep our focus on what matters most – the cultural, economic, environmental, and social wellbeing of all the people in our district.

Working with our mana whenua partners

We are committed to our partnership with mana whenua, and ensuring we address and prioritise issues of importance for our iwi partners. Appointed mana whenua representatives have a seat at our governance table, and we work together in mana-enhancing ways for our community.



Place

Our place is resilient and liveable for current and future generations.

Our natural environment, water, land, and infrastructure remains accessible, well maintained and protected from degradation, including climate change impacts as we grow.

People

Tāngata/people are supported to live, work, and play in our district.

Our people have access to services, resources, and opportunities that enable them to lead healthy, fulfilling lives and feel connected within their communities.

Partnership

We partner with others to connect, facilitate, and advocate for the good of all in Kāpiti.

Our community is involved in decisions that affect Kāpiti, and business, government, and community groups work together to ensure resources and funds support our economic needs.

PROGRESS AGAINST TOP 10 PRIORITIES

Council's top 10 priorities help deliver on our community outcomes. The priorities are mapped across the needs of the community:

PLACE

We'll prioritise making Kāpiti resilient and liveable for current and future generations through various actions, including developing plans and strategies to better cope with weather events, and balance community needs and the needs of our environment, and reduce emissions.

PEOPLE

We'll prioritise supporting people to live, work, and play in our district through various actions, including ensuring everyone has recreation and employment opportunities, the district is promoted as a good place to visit and do business, and health and housing strategies are implemented for the benefit of our communities.

PARTNERSHIP

We'll prioritise partnering more effectively with iwi partners and others to connect, facilitate, and advocate for the benefit of everyone that calls Kāpiti home. This includes having a shared vision for our district, and improving Council's accountability so our activities are seen as good value.

To read more about Council's top 10 priorities visit our website - www.kapiticoast.govt.nz/VisionDirection.



PLACE

YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YTD 2025/26 PROGRESS	STATUS
Looking after our rivers, streams, and oceans; and ensuring supporting infrastructure is resilient and in top condition.	A Develop a plan to address inland flooding and ponding - stormwater, infrastructure, and the impacts of 3-waters reforms.	Implement Kāpiti Whaitua recommendations and Greater Wellington (GW) regional plan change requirements.	<ul style="list-style-type: none"> Continuing to support the GW led response to the Whaitua recommendations. Continuing to support the Waikanae Ki Uta Ki Tai Partnership. Celebrated completion of a fish passage rock ramp in the Wharemauku Stream at Kaitawa Reserve. 	Ongoing
		Introduce working arrangements with the new water entity to optimise our ecosystem.	<ul style="list-style-type: none"> Water Services Delivery Plan approved by the Department of Internal Affairs (DIA) November 2025. Programme of work underway over the next two years to achieve compliance with new legislation including establishment of new internal business unit for Three Waters. 	On track
Making the most of our land so that we meet the needs of current and future residents in a sustainable way.	B Implement a 'good' growth strategy that balances needs for housing and our environment, via appropriate district and regional spatial planning.	Work with partners on next steps for the Airport incl updating the Regional Policy Statement.	<ul style="list-style-type: none"> No update. 	Ongoing
		Extend the complex development opportunity (CDO) to ensure infrastructure for growth (incl jobs, health, education, transport) is planned across the District.	<ul style="list-style-type: none"> Significant investment in infrastructure and housing remains ongoing in Ōtaki. Ōtaki CDO and Priority Development Area being considered through spatial planning work underway through Vision Kāpiti and the Town Centre's Project. Ōtaki Wastewater Gravity Main project nearing completion with work currently focusing on constructing new kerb and channel and footpath at the Mill Road roundabout and installation of streetlights. 	On track

PLACE

YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YTD 2025/26 PROGRESS	STATUS	
<p>A healthy, enhanced natural environment for us to live as a part of, so that we are resilient to climate change, as our population grows.</p>	<p>C Develop a climate strategy, to reach our bold emissions reduction goals, and an environment strategy to set out the state of the Environment, and how we enhance it.</p>	<p>Introduce new coastal and flood risk rules that address Coastal Advisory Panel (CAP) recommendations.</p>	<ul style="list-style-type: none"> • Council is progressing a Coastal Hazards Plan Change. Next steps to be discussed in June 2026. • Flood Hazards Plan Change will progress following the release of finalised flood maps later this year. 	<p>On track (Revised timeframes)</p>	
		<p>Determine climate adaptation actions for future years.</p>	<ul style="list-style-type: none"> • Impacted by resource management and local government reforms, including the proposed requirement for Council's to complete local adaptation plans addressing coastal and in-land flooding. • A National Adaptation Framework was released in October 2025 and work is ongoing at the regional level to support a strategic approach to adaptation. 		<p>On track (Revised timeframes)</p>
		<p>Implement Climate and Environment action plans to deliver on goals.</p>	<ul style="list-style-type: none"> • Environment: An approach to progress the Environment Strategy has been discussed with Te Whakaminenga o Kapiti. The Strategy is now due for completion September 2026. An action plan is expected to follow this. • Climate: Council endorsed an Emissions Reduction Strategy in September 2025. The Emissions Reduction Action Plan is underway to build off existing work to support community climate action. This is due to be completed in June 2026. 	<p>On track (Revised timeframes)</p>	
		<p>Be a role model - implement sustainable practices.</p>	<ul style="list-style-type: none"> • Sustainable Spring programme completed. 32 events with 1200+ total attendees. • \$17,000 waste levy grants awarded to five community projects. Next round now open. • Agreement with Energy Efficiency and Conservation Authority (EECA) to co-fund installation of solar panels on up to eight community buildings to support community resilience. 		

PEOPLE

YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YTD 2025/26 PROGRESS	STATUS
Supporting the rights of all people in Kāpiti to connect and participate in community life now and in the future.	D Increase inclusive spaces and creative opportunities for all, and ensure intergenerational inequity is addressed.	Introduce the Culture and Creativity Strategy.	<ul style="list-style-type: none"> The Economic Development Kotahitanga Board (EDKB) are engaging with creative industries to establish a creative cluster. Staff are developing an approach to progress the wider Strategy and are expecting to brief Council later in 2026. Briefing provided on Toi Mahara and upcoming operational review. 	On track (Revised timeframes)
		Report on inclusion and accessibility goals, and intergenerational inequity.	<ul style="list-style-type: none"> Social Needs Assessment will look at these matters with an aim to increase local knowledge. This is expected to now be complete in mid-2027. 	On track (Revised timeframes)
Ensuring the Kāpiti economy thrives, so that people can 'make a living' in our District.	E Enable residents to earn a living in Kāpiti, through increased tourism and economic development.	Implement the Economic Development Strategy.	<ul style="list-style-type: none"> A refreshed Economic Development Strategy was published in April 2025. Council has supported numerous successful community events including the Kāpiti Food Fair, Christmas on the Coast and the Arts Trail. Supported Kāpiti Artisan Pantry pop-up shop in Coastlands. 	Ongoing
		Support and nurture the EDKB.	<ul style="list-style-type: none"> Council, Creative HQ and the EDKB successfully partnered to deliver the Startup World Cup event for tech startups in August 2025. Council discussing implementation of new Economic Development operating model. 	Ongoing
		Review regulatory fees structure.	<ul style="list-style-type: none"> Programme of work underway to lift Council's regulatory maturity and performance. This includes increasing levels of cost recovery where possible. Full review of regulatory fees and charges to occur as a part of the Long-term Plan 2027-37 process in light of any Government decisions on rates capping. 	Ongoing

PEOPLE

YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YTD 2025/26 PROGRESS	STATUS
Improving access to affordable, warm, dry and safe housing options that meets our local need.	F Implement the housing strategy.	Improve access to social housing through partnership.	<ul style="list-style-type: none"> Partnered with the Homes for Good Trust to release the additional dwelling guide. Workshops offered by Homes for Good to support this in October/November. 	Ongoing
		Introduce older persons Housing Strategy incl. Council's role in housing.	<ul style="list-style-type: none"> Prospectus of options with interested parties in development for future delivery of older persons housing. To be considered in line with Long-term Plan consultation by Elected Members in 2026. 	On track (Revised timeframes)
Improving our overall health through access to affordable health services in our community.	G Shape the design for a health strategy to create more coordination and more service.	Advocate local solutions to health needs.	<ul style="list-style-type: none"> Council working with Health NZ on developing a Memorandum of Understanding (MOU) with the goal of improving access to health services in Kāpiti. 	Ongoing
			<ul style="list-style-type: none"> Ongoing engagement with health sector stakeholders including the hosting of a health stakeholder hui in support of the Health Strategy. 	
		Implement the health strategy action plan.	<ul style="list-style-type: none"> Reiterated support for the Kāpiti Health Advisory Group's (KHAG) proposal for a Polyclinic at the Kāpiti Health Centre. 	
			<ul style="list-style-type: none"> Completed Health Strategy and accompanying actions now expected mid-2026. Next stakeholder hui scheduled for March 2026. 	On track (Revised timeframes)

PARTNERSHIP

YOUR NEEDS	OUR PRIORITY	TARGETED ACTION	YTD 2025/26 PROGRESS	STATUS
Ensuring the community is involved in decisions about Kāpiti's future.	H Create a shared vision for Kāpiti.	Release Vision Kāpiti to 2060+.	<ul style="list-style-type: none"> Community engagement on the Vision Kāpiti (VK) Stage 2 Blueprint expected to occur in 2026. Discussions with Elected Members to occur in March 2026. Briefing provided on the draft Strategy and Policy Committee work programme. This signals a focus for the triennium and includes key VK milestones. 	Ongoing
		Introduce other funding streams.	<ul style="list-style-type: none"> Continuing to grow partnership opportunities with Central Government to maximise funding and financing opportunities. Work underway to evaluate possible alternative revenue streams to diversify Council funding. 	Ongoing
		Identify wider funding options within community, e.g. Te Raukura.	<ul style="list-style-type: none"> Review of Council's community grants and funding underway. Ongoing partnership with the Kāpiti Impact Trust to support capability building in the community/non-profit sector, including to improve access to funding. 	Ongoing
		Implement the Vision Kāpiti 'master plan'.	<ul style="list-style-type: none"> Masterplanning as a process supports the Vision Kāpiti Stage 2 Blueprint. Community engagement on this is expected in mid 2026. The Masterplan and accompanying action/projects is expected to coincide with the 2027-37 Long-term Plan. 	Ongoing

PARTNERSHIP

<p>Ensuring Kāpiti Council engages well, and delivers value locally.</p>	<p>J Lift mana and pride in KCDC's operational culture so that we deliver more value to you.</p>	<p>Introduce new feedback approach to ensure values-based engagement goals are achieved.</p>	<ul style="list-style-type: none"> • Work to lift participation and engagement with Council remains ongoing. • Update provided on the results of public engagement on the Omnibus Reserve Management Plan (RMP). 	<p>Ongoing</p>		
		<p>Support participation in engagement.</p>	<ul style="list-style-type: none"> • Updates provided on refresh of council advisory groups. • Significant public engagement campaign completed to drive engagement in local elections. • Currently planning for Annual Plan communications and engagement. 	<p>Ongoing</p>		
		<p>Report on progress to achieve trust and confidence goals.</p>	<ul style="list-style-type: none"> • Trust and confidence measures reported in the Annual Report. • Work ongoing to improve accessibility of information in Council documents including reporting cost per service in the Annual Plan. 	<p>Ongoing</p>		
		<p>Improving trust and confidence in our role and service for the community we serve.</p>	<p>K Support KCDC to remain on-track and improve accountability.</p>	<p>Assess community 'happiness' and gaps in meeting 'needs'.</p>	<ul style="list-style-type: none"> • Outcomes Reporting Framework in development. • Social Needs Assessment in planning stage. Completion now expected in 2027. 	<p>On track (Revised timeframes)</p>
				<p>Be transparent about decisions that impact rates now and in the future.</p>	<ul style="list-style-type: none"> • Work ongoing to improve accessibility of information in Council documents including reporting cost per service in the Annual Plan. • Publishing Annual Plan briefing material that includes analysis and discussion of potential rates reduction options. 	<p>Ongoing</p>
				<p>Optimise the use of funding to improve effectiveness.</p>	<ul style="list-style-type: none"> • Regulatory system maturity improvement work underway as a part of Council wide focus on improving productivity and ensuring value for money. • Considering rates reduction options through the Annual Plan process to achieve efficiencies while maintaining levels of service. 	<p>Ongoing</p>



WHAT WE DELIVERED

SERVICE PERFORMANCE OVERVIEW

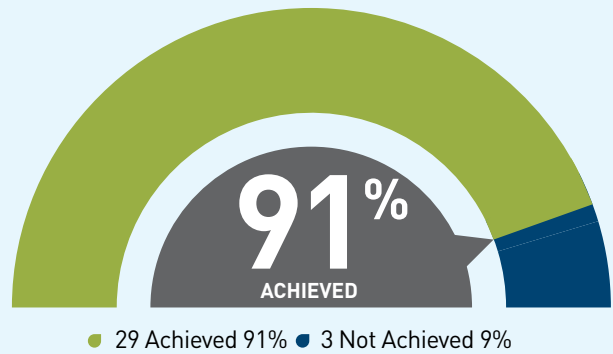
for the 1 July 2025 - 28 February 2026 period

The new performance framework introduced through the 2024-2034 LTP includes 44 strategic impact measures and 73 operational level of service targets across 16 activity areas.

This section reports on performance against the level of service targets set in the LTP.

In the 1 July 2025 - 28 February 2026 period, Council achieved 91% of its level of service performance measures. Four targets were not met.

Council's overall level of performance



INFRASTRUCTURE

93%

ACHIEVED

14 Achieved 93% • 1 Not Achieved 7%



SERVICES

100%

ACHIEVED

5 Achieved 100% • 0 Not Achieved 0%



PARTNERSHIPS

100%

ACHIEVED

2 Achieved 100% • 0 Not Achieved 0%



PLANNING AND REGULATORY

75%

ACHIEVED

6 Achieved 75% • 2 Not Achieved 25%



ORGANISATIONAL HEALTH

100%

ACHIEVED

2 Achieved 100% • 0 Not Achieved 0%

OUR ACTIVITIES & SERVICES CONTENTS

INFRASTRUCTURE 20

Access and Transport	20
Coastal Management	24
Stormwater and Flood Protection	27
Sustainability and Resilience	32
Wastewater Management	36
Water Management	39

SERVICES 43

Community Facilities	43
Parks and Open Spaces	46
Recreation and Leisure	50

PARTNERSHIPS 55

Tangata whenua	55
Community Support	59
Governance	62
Economic Development	64

PLANNING AND REGULATORY SERVICES 67

Districtwide Planning	67
Regulatory Services	71

ORGANISATIONAL HEALTH 76

INFRASTRUCTURE



ACCESS AND TRANSPORT

KEY HIGHLIGHTS

East-west connection in Paraparaumu (Arawhata Road to Ihakara Street link)

Council is working collaboratively with the development owners to identify opportunities to achieve cost savings through alignment with the wider development programme. Leveraging these efficiencies will help ensure the project delivers value for the community while minimising unnecessary expenditure.

The project has been formally listed as approved under the Fast Track Approvals Act 2024, enabling an expedited consenting process and supporting timely delivery.

SH1 revocation (PP20)

The Peka Peka to Ōtaki (PP20) revocation changes the road layout from a high-volume State Highway to a local activity street in Ōtaki and a rural connector route from Ōtaki to Peka Peka. Waka Kotahi NZ Transport (NZTA) are responsible for this work. The shared path south of Te Horo Beach Road connecting to the new bus stops is now open with the installation of the bridge over the Mangaone overflow.

Did you know: 

Our main chipsealing programme runs from mid-November to March and involves an average 18km of road surface

Works along the Ōtaki shopping strip are progressing well with new footpaths, kerb and channel and several pedestrian refuges yet to be installed. Much of the current activity around The Mill Road/Rahui Road roundabout remains focused on completing final stages. Once that work is complete the road surface will be paved in asphalt and new road markings will be installed, all works to be completed by the end of July.



Te Horo Footbridge



Ōtaki roundabout

Procurement

Our resilience programme includes two projects, Te Horo Beach Road flooding and Ringawhata Road Bridge extension. Consent planning is underway for Ringawhata Road. A tender will be released when consent is granted, likely late 2026.

A project plan is being drafted for improvements to how we manage road rehabilitations. The project includes a procurement plan for the design and construction phases for 2026 onwards. This work is planned to be tendered mid-2026.

Pavement maintenance, surfacing, and rehabilitation

We are well underway with our chip sealing programme, we have delivered over half already with the last 5km to be delivered in March.

Our asphalting programme is almost completed, targeting our key routes with approximately 1.8 km of renewal.

Road rehabilitation works of a section of Ōtaki Gorge Road started in February.

Footpath and pathway maintenance renewals

Subsidy funding for footpaths and pathways has been reduced, increasing pressure to maintain a safe and reliable walking and cycling network. We're targeting trip hazards and poor sections with localised repairs to meet core maintenance needs.

The contract for the installation of a shared path on Park Avenue in Waikanae and widening Peka Peka Road was awarded. Work to widen key sections of Peka Peka Road began in February to improve visibility and reduce conflict between vehicles and cyclists by providing more space. Work on the Park Avenue shared pathway is also scheduled to begin late March.

The renewal of Rimu Road's footpath is in the design phase to create a wider footpath from Raumatī Road to Manawa Ave.

Planning for renewing the old SH1 footpath in Amohia St on the eastern side from the rail overbridge to 48 Amohia St this will commence end of March.

Bridges and retaining walls

Options development is underway for the relining of the Matatua Road twin culverts, with tendering planned in the next quarter and works delivered early next financial year.

Ngarara bridge strengthening works are also under tender. The contract is planned to be in place in the next few weeks with works started and completed by end of May.

Emergency events

The severe wind weather event on Sunday and Monday 15 and 16 February resulted in well over 300 call outs for fallen trees, branches and debris clearance. A small internal response team of Access and Transport and Operations took a collaborative approach to manage these service requests. Well over 400 calls were received by the call centre over the two days.

Minor safety improvements (speed management/resilience)

Seven speed humps were installed in October/November at five locations with one additional set to be installed in The Esplanade in March 2026.

Council was briefed on the Speed Management process and engagement timeframes on 17 February. Pre-engagement with schools is scheduled to commence towards the end of March 2026.

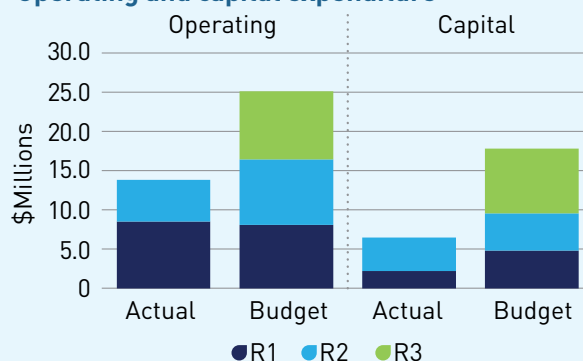
- 30km/h variable speed limits have been installed around 13 schools so far with implementation around the remaining schools to be implemented in April/May 2026.
- The safety improvements works in Elizabeth Street in Waikanae commenced in February and will be continued up until end of April.

HOW WE PERFORMED



The ACCESS AND TRANSPORT activity has two performance measures that are reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



\$5.3 million of budgeted capex spend for an NZTA funded activity is now taking place in 2026/27.

KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
The percentage of sealed local road network that is resurfaced- PL-AT-LOS001	3.9% of the sealed local road network	-	A	
The average quality of ride on a sealed local road network, measured by smooth travel exposure.- PL-AT-LOS002	Overall smooth travel exposure is above 80%	-	A	
Service requests relating to roads and footpaths responded to within 24 hours (urgent), 15 days (non-urgent)- PL-AT-LOS003	Urgent: 85% Non-urgent: 85%	Urgent: 86% Non-urgent: 88%	✓	
Percentage of footpaths that fall within the service standard for the condition of footpaths as set out in the activity management plan- PL-AT-LOS004	85%	97%	✓	

INFRASTRUCTURE



COASTAL MANAGEMENT

KEY HIGHLIGHTS

Paekākāriki and Raumati seawalls

Replacing the Paekākāriki seawall with a like-for-like timber wall will be done in stages over the next six-seven years. This staged approach will help minimise community disruption, smooth the financial impact, and help local contractors plan works for when the weather is more reliable.

Work during this reporting period has included working with our contractor on the project's methodology and traffic management planning, engaging with the Community Board and communication planning, and developing planting, penguin and lizard management plans before the first stage begins in March 2026 between Paneta and Tangahoe Streets.

The start date is dependent on weather and wildlife clearance in line with our permit.

Did you know: 

Sand levels on our beaches can change by over 1 metre in just a few tides, making coastal management challenging.

We continue to monitor the state of both our seawalls with regular inspections by a structural engineer. Any potential weak points identified as requiring urgent repairs or replacement have been actioned.



Artist's impression for the Paekākāriki seawall

Minor repairs

Minor repairs were undertaken to seawalls following damage from king tides and storms. Most issues involved scouring above the wall and exposure of supporting elements.

Private wall failures

Three privately owned walls failed during the February king tides, two of which are adjacent to Council's seawalls. These walls were constructed to a different standard than our assets and their failure presents a risk to Council infrastructure. Staff are working with owners and contractors to coordinate repairs and minimise risk however, the cost of repairs remains a barrier for some owners.

Paekākāriki stormwater outfall

A reassessment of the outfall's performance following removal of its seaward extension, and occupation of the site by penguins, confirmed the need to complete the outfall as originally planned. While it was initially intended to delay works until a wildlife permit was granted for the temporary relocation of penguins, movement of the surrounding rocks impeded the outlet, causing water to back up into the network and posed a risk to nearby properties. Council worked with a penguin expert to ensure the works could be undertaken safely, and a new outfall structure has since been installed.

Dune restoration

Council's biodiversity staff collected eco-sourced pīngao and spinifex seeds in January and February to be grown on and planted in the 2027 planting season.

We published a Kāpiti centric dune restoration video on our website that was put together by the Coastal Restoration Trust of New Zealand with partial funding from Council.

Wharemauku block wall

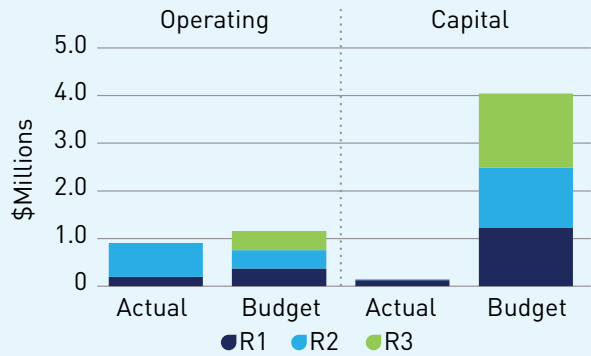
Council has been informed by Greater Wellington that the Wharemauku block wall is no longer in the Coastal Marine Area. This means the previous requirement to get the works reconseented no longer stands. Council continues to assess the situation.

HOW WE PERFORMED



The COASTAL MANAGEMENT activity has one performance measure that is reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



The Paekākāriki seawall project starts in March 2026 with \$1.2 million forecast in 2025/26 and the remainder deferred to 2026/27.

KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number of new plantings on sand dunes in Kāpiti - PL-CM-LOS002	Achieve against agreed schedule	-	A	
Number of Takutai Kāpiti community engagement (per adaptation area) on next steps in 2024/25- PL-CM-LOS003	Number of Takutai Kāpiti community engagement (per adaptation area) on next steps in 2024/25	-	A	
Respond within 48 hours to urgent requests to repair council seawalls or rock revetments- PL-CM-LOS001	85%	100%	✓	No Council seawall failures within this period.

INFRASTRUCTURE



STORMWATER AND FLOOD PROTECTION

KEY HIGHLIGHTS

Flood hazard models

Flood hazard models for the district's urban catchments (and two growth areas – Te Kowhai and Mana) were recently rebuilt, showing areas that could be affected by a 1-in-100-year rainfall event under current climate conditions and future scenarios with +1.8°C and +3.7°C of climate change. The purpose is to help Council and the community understand potential flood risks and plan for resilience.

Council is continuing to work through the matters raised through community engagement in April and May 2025. The updated topographic dataset (LiDAR) used for stormwater and flood modelling was accepted by Land Information NZ (LINZ) in February 2026 and is currently subject to Council quality assurance checks.

At the same time, we're defining the scope for integrated catchment management planning across urban areas to address long-term flood risk, and model manager processes.

Kenakena catchment stormwater upgrade

The major stormwater project addressing flooding in the Kenakena stormwater catchment area affecting up to 500 homes and the roading network has continued. The upgrade to the culvert running under Manly Street and pumpstation inlet works has been completed. We're currently working on the fish bypass and pumpstation outlet to Manly Street culvert section. Once this is completed, we will install the pump and complete site landscaping. We expect the project to be completed by mid-2026.

Open channel inspections

Over the past four months, 5.2 kilometres of open drains were cleaned by hand and 9.5 kilometres cleaned by machine.

Council has several constructed wetlands within its urban drainage network. These assets provide

Did you know: 

We're responsible for 52.7 kilometres of open drains across the district.

multiple benefits for the community, including reduced peak stormwater flows, landscape amenity, biodiversity/habitat, education and passive cooling through vegetation, and require regular scheduled maintenance to ensure they remain healthy and perform as intended.

In the past this maintenance hasn't been done consistently and several pest plant species have established across the district, including blackberry, pampas, agapanthus, inkweed, willows, wilding pines, night shade, wild cherry, brush wattle, tree lupin, gorse, evergreen buckthorn, tradescantia, blue morning glory, convolvulus, parrots feather, as well as several other invasive aquatic plants. Exotic plants compete with taonga native plant species which contributes to a loss of matauranga and cultural value.

This financial year to date, Council has restored three constructed wetland areas. These are now being actively maintained. This work will be progressively rolled out across the district.

Global consents

Under the duration of the Consents Amendment Act 2025 all council resource consents that were operating under s124 have been reinstated until 31 December 2027. This includes WGN160316 [35856] which provides for the discharge of municipal stormwater to land or water, and the suite of consents allowing for the clearance of the Kakariki and Mazengarb Streams and tributaries of Wharemauku Stream.



Construction of the Kenakena pump station

Work on a Global Open Channel Maintenance Consent is ongoing. A final draft resource consent application and working Code of Practice has been completed and key affected parties are being engaged to seek feedback prior to the anticipated submission to Greater Wellington. Council continues to work in partnership with mana whenua.

Although work associated with the application to re-consent the water quality consent is suspended, Council is still required to ensure compliance with WGN160316 [35856].

Pump station prioritisation

A programme to improve site monitoring and operational status reporting for all pump stations is underway. Several sites were upgraded with SCADAPack Remote Terminal Unit, with the remaining Stormwater Pump Station [SWPS] sites due to be upgraded during the 2026/27 financial year. This will allow Council to verify they're operating as designed and have confidence they're functioning correctly during storm events.

Investigation work is underway to confirm the nature, scale and prioritisation of renewal/upgrade works across the SWPS network.

Installation of flow gauges

Council purchased 10 solar-powered monitoring sensors for gauging open channel water levels for deployment across the district. This approach uses the LoRa communication network, which was already used for water meter monitoring.

The information collected will be used to calibrate flood hazard model outputs and inform investigation/design parameters for capital works projects.

Delays and challenges

Regulatory uncertainty and consenting complexity

Stormwater planning and infrastructure delivery are occurring within a changing regulatory environment. Ongoing interpretation of the

National Policy Statement for Freshwater Management (NPS-FM), evolving expectations around stormwater management within the broader water services reform context, and the use of fast-track consenting pathways for some development proposals are creating uncertainty in the consenting environment.

These factors can influence project sequencing, design requirements, and delivery timeframes. While Government policy signals an intention to streamline approvals and make it easier to construct and maintain infrastructure, the transition period is creating short-term uncertainty as regulatory expectations continue to evolve.

Community expectations and levels of service

Community expectations regarding Council's ability to address flooding and stormwater issues remain high. In some cases, there is an expectation that Council can fully mitigate flood risk, despite the complex interaction of natural floodplain processes, historical land development patterns, and constrained catchment hydrology.

Ratepayers in rural areas that aren't part of the urban stormwater rating area may expect a similar level of infrastructure intervention as urban areas that contribute directly to the stormwater network and associated targeted rates.

Growth pressures and infrastructure constraints

Population growth and development pressures in parts of the district are increasing demand on the stormwater network and receiving environments. In some areas, the capacity of existing infrastructure and natural waterways may constrain development, requiring careful management of stormwater effects and additional infrastructure investment.

Waimeha Operational Plan review

The Waimeha Stream is managed by Greater Wellington Regional Council (GWRC) under the Watercourses Agreement. Council is currently working collaboratively with GW and Te Āti Awa to develop a Waimeha Stream Operational Plan, which sets out the circumstances in which river management interventions such as river mouth cutting may occur.

The operational plan considers flood risk (including river levels), erosion risks, and environmental considerations, and guides GW's operational management of the stream. The outcome of this work will influence how flood risk is managed within the Waimeha catchment and how river management activities interact with the district's stormwater system.

Whaitua Implementation Programme

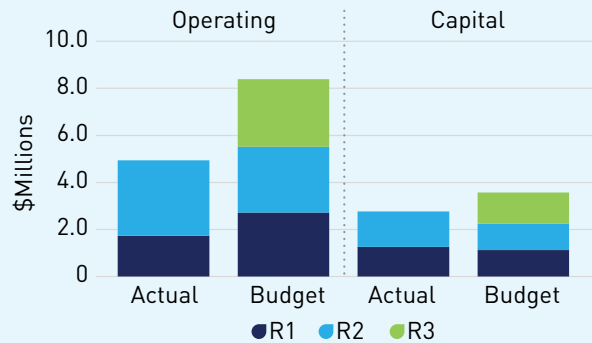
Council is also working collaboratively with GW and iwi partners to develop a three-year forward work programme to begin implementing the Kāpiti Whaitua Implementation Plan. This programme will identify priority actions and projects for consideration by governance and potential funding through long-term planning processes.

HOW WE PERFORMED






The STORMWATER activity has three performance measures that are reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.



Operating and capital expenditure



KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Major flood protection and control works (as defined under Department of Internal Affairs' supporting guidance for flood protection and control) are maintained, repaired, and renewed to the key standards as defined in the Council's activity management plan.- PL-SW-LOS003	Achieve	-	A	
Measure compliance with Council's resource consents for discharge from its stormwater system by the number of: a) Abatement notices b) Infringement notices c) Enforcement orders d) Successful prosecutions, received by the Council in relation to those resource consents.- PL-SW-LOS004	No notices, orders, or convictions	-	A	
Number of buildings (habitable floors) reported to be flooded as a result of a less than 1-in-50 year rain event- PL-SW-IMP001	Maintain less than 3 per 1,000 properties connected to the Council's stormwater system	0 events reported	✓	

KEY:  Achieved  Annual measure  Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Median response times to attend a flooding event from notification to attendance on site- PL-SW-LOS001	Urgent - 24 hours Non-urgent - 5 days	Urgent: 57 minutes Non-urgent: 18 hours 19 minutes		
Number of complaints received about the performance of the District's stormwater system, expressed per 1,000 properties connected to the Council's stormwater system.- PL-SW-LOS002	Fewer than 30 properties per 1000 connection	7.15 per 1,000 connections		

INFRASTRUCTURE



SUSTAINABILITY AND RESILIENCE

KEY HIGHLIGHTS

Climate Action

Emissions Reduction Strategy

The development of an action plan to implement the Emissions Reduction Strategy, adopted in September 2025, and help the district achieve the aspirational goal of being a 'net zero' emission district by 2040 is now underway.

Council's emissions reduction programme

Our latest emissions inventory, completed in November, found that Council has reduced its emissions by 69.4% since 2009/10 and we're on track to meet our 2032 target to reduce our category 1 and 2 emissions by a 'further' 15.5% since 2022.

Council's longstanding commitment to climate action has meant we can take advantage of Climate Action Loan rate discounts for our Local Government Funding Agency debt. As of February 2026, our Climate Action Loan is reducing Council's lending costs by \$52,000 a year.

Supporting community transition

Between September and November 2025, Council worked with more than 20 community groups to deliver Sustainable Spring – a programme of free and affordable events celebrating sustainability, climate action and community connection across Kāpiti. Sustainable Spring 2025 attracted over 1,200 participants across 35 events including workshops on home composting, e-biking, DIY cleaning products, and saving money through electrification.

In 2025, Council resumed the Greener Neighbourhoods programme following a five-year hiatus. Council staff supported five neighbourhood groups to deliver local sustainability projects, build resilience and strengthen community connections. Initiatives included establishing a tool library, pataka kai and predator control. Recruitment is now underway for the 2026 programme, which will run from May to November.

Recipients of Climate Action Grants 2024/25 funding round met at the Council offices in

Did you know:



In its first year and a half of operations Otaihanga Zero Waste has diverted more than 350 tonnes of materials and products, including a high proportion of usable items for reuse by the local community.

February to share and celebrate their work. All 12 recipients successfully completed their funded projects, including developing the Ōtaki Bike Space, establishing a "tiny forest" in Waikanae, and expanding a food rescue programme to redirect tonnes of fruit from Kāpiti orchards that would otherwise go to landfill.

The Enviroschools programme in our district is made possible by financial support from Council and waste levy funds via Ministry of the Environment. Enviroschools support has been expanded to deliver additional sustainability and waste minimisation education at participating schools across Kāpiti.

Waste minimisation and resource recovery

Otaihanga Zero Waste

Otaihanga Zero Waste (OZW) celebrated its first year of operation in September 2025 and is rapidly expanding priority material diversion tonnages for reuse and recovery via increased opening hours and subleases to waste minimisation groups.

The Reuse Shop is now open and includes making test and tagged electronic items available to the community at accessible pricing, alongside refurbished computers, bicycles, TV's and small household electronic items. To meet the high demand OZW has recruited an additional member of staff.

Funding for less waste

A new allocation policy for all Less Waste Grants was approved in September 2025. Preparation is underway for the new year-round small community grants for up to \$2,000 which will be launched on 1 April 2026. Annual business and community Less Waste Grants will open to applications in May and have an increased combined funding pool of \$100,000.

2025/26 Waste Levy Grant recipients Bike Yard Kāpiti has begun operating from a refurbished container onsite at OZW and are accepting bike donations and have received good council communications support. The Paekākāriki Tool Library group has established and launched and are driving donation via social media.

Waste diversion

We're working closely with Otaihangā Zero Waste (OZW) and lead contractor Naylor Love to implement the Waste Minimisation Plan for Te Ara Whetū, the new library for Waikanae. The building team is separating waste on site into clearly defined streams. OZW then collects and diverts useable materials for reuse or recycling. During the demolition phase of the project, 94 percent of waste by weight was diverted from landfill.

There has been a total of 2.7 tonnes of small household batteries recycled through library drop-off points since beginning in June 2023.

Waste Management and Minimisation Plan (2023-2029)

We continue to progress the local actions for Kāpiti from the Wellington Region Waste Management and Minimisation Plan for 2023–29. 17 local actions will help reduce waste, including ongoing support for the Zero Waste Education programme, Paper4Trees, Less Waste (formerly waste minimisation) grants, and resources for waste-free events in the district.

Establishment and launch of Keep New Zealand Beautiful campaign in-region.

Keep Kāpiti Beautiful has been established, and events are being planned for the 2026 calendar year.

Kerbside Solid Waste Analysis Protocol (SWAP)

Kerbside sampling and analysis were undertaken in December 2025. Transfer Station SWAP sampling and analysis was undertaken in February 2026. The SWAP report is due in April 2026.

Emergency management

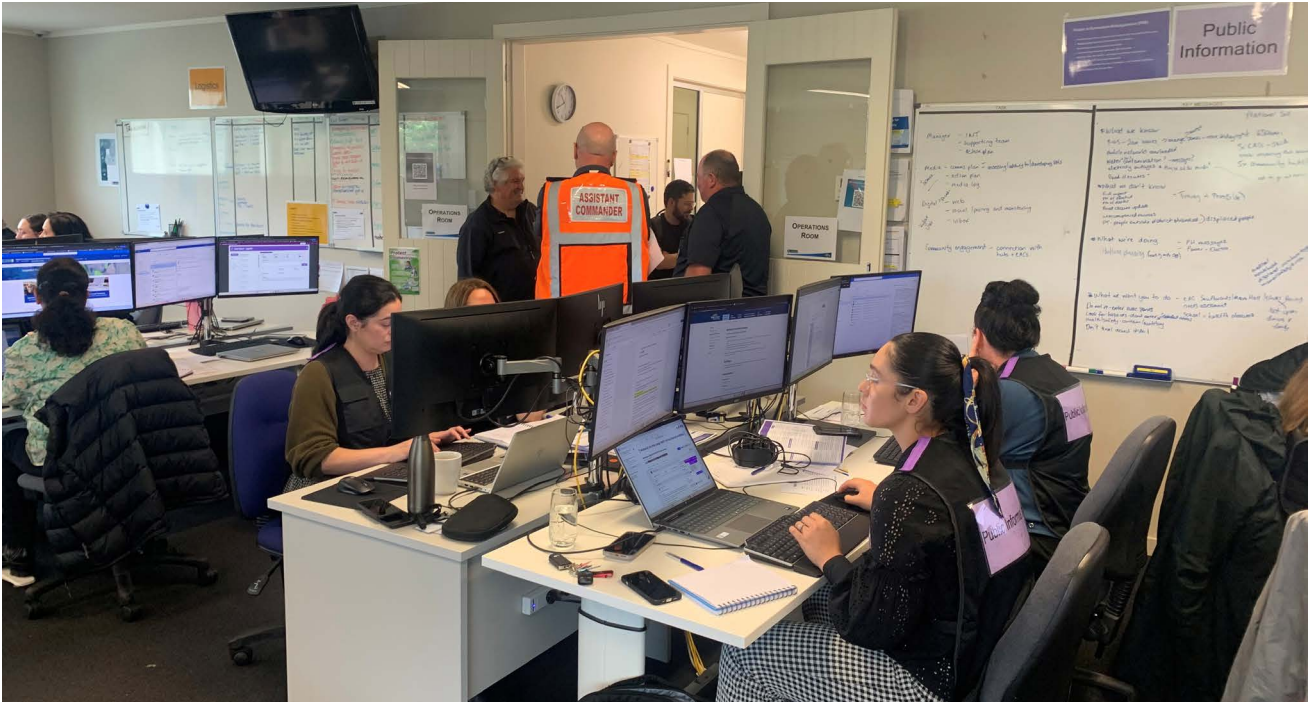
The Emergency Management team has continued to strengthen Council's readiness, resilience, and community partnerships through a mix of workforce training, infrastructure projects, and strategic collaboration with regional and national partners.

The "All-In" Emergency Management workforce approach has now transitioned into business-as-usual, with over 70 staff trained and rostered to support Emergency Operations Centre (EOC) and Emergency Assistance Centre (EAC) functions, and a further 120 staff trained to provide surge capacity during a response.

Workforce capability has also been enhanced through specialised training. Council hosted the Response and Recovery – Decision Making Under Pressure course, delivered by the Response and Recovery Aotearoa New Zealand (RRANZ), for local Controllers and Emergency Management function leads and deputies on 3 November. The course focused on strengthening leadership decision-making in high-pressure and uncertain environments.

EECA community resilience project Council has entered into a funding agreement with the Energy Efficiency and Conservation Authority (EECA) to deliver a Community Resilience Energy Project.

Council has confirmed \$165,000 in co-funding, supporting the installation of solar photovoltaic (PV) and battery systems at up to eight community hub sites across the district. These systems will improve the resilience of key community facilities, enabling them to operate as support hubs during power outages and emergency events. The project has progressed through site assessments, design development, and supplier procurement, with delivery being undertaken in collaboration with EECA and local community partners.



Emergency Operations Centre exercise November 2025

Community emergency water stations

Following the recent installation of seven 25,000-litre community emergency water tanks across the district, we're working with our iwi partners and community organisations on possible sites for future tanks.

Regional and local coordination

Coordination through the Kāpiti Emergency Services Coordinating Committee (KESCC) and Kāpiti Local Welfare Committee (KLWC) continues to maintain strong relationships with emergency services, partner and community agencies.

A regional tsunami exercise was successfully completed in November, testing Emergency Operations Centre readiness and strengthening coordination with partner agencies and community groups. As part of the exercise, elected members visited and observed key components of the district's emergency management arrangements, including the Emergency Operations Centre, a Community Hub, an Emergency Assistance Centre, and a Community Emergency Water Station, providing an opportunity to see how Council's response capability operates in practice.

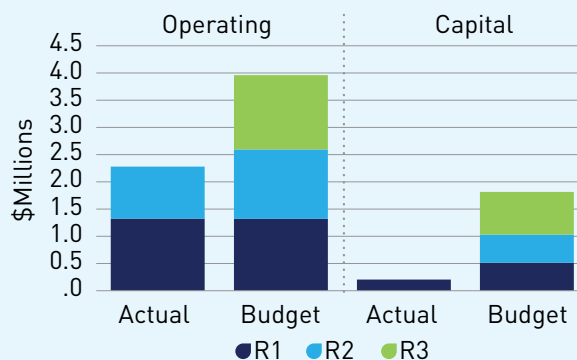
Ongoing engagement with neighbouring councils also continues, including Horowhenua District Council, with staff attending each other's exercises and activities. This reciprocal approach is strengthening relationships, improving shared understanding of response arrangements, and supporting coordinated action during regional events.

HOW WE PERFORMED



The SUSTAINABILITY AND RESILIENCE activity has one performance measure that is reported throughout the year. Four are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



The new transfer station is now deferred to 2027/28.

KEY: Achieved Annual measure Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Corporate climate action plan delivered to schedule- PL-SR-LOS001	Achieve against agreed schedule	-		
Number of education programmes on reducing Kāpiti Coast District's carbon footprint completed- PL-SR-LOS002	Achieve against agreed schedule	-		
Number of education programmes on waste minimisation in Kāpiti Coast District completed- PL-SR-LOS003	Achieve against agreed schedule	-		
Number and % of education programmes on emergency management response, and preparedness (incl recovery)- PP-SR-LOS001	Equivalent to prior year	-		
Illegally dumped waste is removed within two working days.- PL-SR-LOS004	85%	73.35%		The target was not met mainly due to safety and access constraints, duplicate or previously completed requests, and situations where rubbish could not be located or required specialist vehicles or Police coordination. Several requests were also received over the Christmas period, limiting the ability to meet the required timeframe.

INFRASTRUCTURE



WASTEWATER MANAGEMENT

KEY HIGHLIGHTS

Paraparaumu Wastewater Treatment Plant

Resource consent

We're still waiting for clean fill to complete the decommissioning of the old sludge beds. An identified stockpile at the Expressway landfill site has been approved and shifted to fill the sludge bed in April 2025, large sections still require completion. Discussion with prospective contractors is underway.

Upgrades and major maintenances:

- The concept design for the Plant inlet is complete, and the contract awarded to Stantec NZ for preliminary and detailed design services, which is expected to be completed by April 2026.
- The concept design for hydraulic debottlenecking of Clarifier 3 outflow and the UV system upgrade has been completed. Supplier consultation is ongoing, but final design will proceed once Greater Wellington confirms consent conditions and the required UV specifications.
- Following a condition assessment, a new scrubber arm for Clarifier 3 was procured. Installation is planned to take place this summer.

Ōtaki Wastewater Treatment Plant

Desludging of the aeration lagoon and concrete sealing of its base was completed in May 2025. Specification of the aerators has been determined, and the procurement process is expected to be completed by end March 2026. The project is expected to be completed by 2025-26 subjected to suitable weather conditions.

We're progressing works to upgrade the land discharge and treatment area (LDTA) to improve the effectiveness of the land treatment at the Plant. First, we're progressing a resource consent application to upgrade the discharge laterals to a sprinkler discharge system, which will significantly improve discharge spread across the LDTA.

Did you know: 

Replenishment of the land disposal treatment area at Ōtaki Wastewater Treatment Plant requires 40,000m³ of soil.

We completed sprinkler trials in November 2025 and have included mitigation measures in our design and operational procedures to ensure all effects are managed onsite. Subject to the resource consent application being granted, we plan to replace the laterals by September 2026. We're also working with a consultant to analyse options and prepare an implementation plan to identify further upgrades required and ensure that the upgrades address ongoing nutrient issues on the LDTA.

Wastewater network upgrade

Mains pipelaying and manhole installation on Stage 1 of the Ōtaki network upgrade from Riverbank Road, along Aotaki Street, and up Mill Road is completed. Remaining works involve final testing, leak fixing and connection on new laterals to the main. We're very aware of the public's sentiment about the condition of Mill Road. A significant list of rehabilitation works will be carried out over March and April to improve the surface of the road, with major reseal works to be done during the next summer reseal programme.

We expect to begin Stage 2, which involves tunnelling under the railway corridor and Expressway, to start in the summer of 2026/27. This major wastewater pipe upgrade will make the town's wastewater system stronger and better for current and future homes. It'll also make the system work better by reducing the number of pump stations needed.



Paraparaumu wastewater treatment plant

Other progress across the wastewater network

The southern section of the Waikanae duplicate sewer rising main was completed in July 2025. For the northern section, consultation with property owners and iwi is ongoing. An easement corridor has been identified, discussed, and agreed in principle with the landowner, and valuation underway to finalise easement/License to Occupy. The consent for construction of the northern section of the pipe and connecting it to

pump station has been granted and the design is progressing. The resource consent application for the middle section has been notified to mana whenua given it crosses through a wahi tapu site identified in the Operative District Plan.

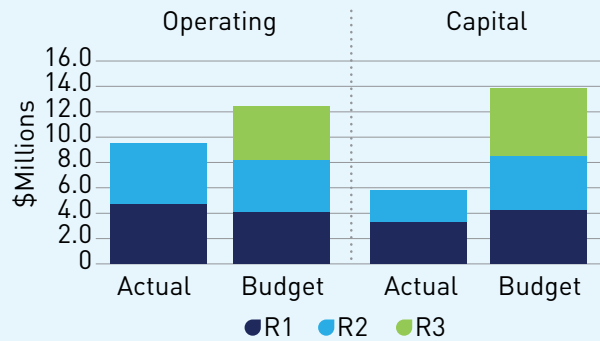
Switchboards, control panels and SCADA pack upgrades across wastewater pump stations is progressing well.

HOW WE PERFORMED



The WASTEWATER MANAGEMENT activity has four performance measures that are reported throughout the year. One is measured annually and has therefore been excluded from the year-to-date result.

Operating and capital expenditure



The full year forecast capital spend of \$9.0 million is \$4.9 million under budget, largely due to the Ōtaki gravity main costing less than anticipated.

KEY: Achieved Annual measure Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Compliance with Council’s resource consents for discharge from its sewerage system measured by the number of: a) Abatement notices b) Infringement notices c) Enforcement orders, and d) Convictions, received by Council in relation to those resource consents- PL-WW-LOS004	No notices, orders, or convictions	-		
Number of complaints received by Council about any of the following: a) sewage odour b) sewage colour c) sewerage system faults d) sewerage blockages e) Council’s response to issues with the sewerage system expressed per 1,000 connections- PL-WW-IMP001	Maintain Less than 7.2 complaints per 1,000 connections to Council’s sewerage system	2.8 complaints per 1,000 connections		
Median response times to sewage overflows resulting from a blockage or other fault measured by attendance time (from the time Council receives notification to the time that staff are on site)- PL-WW-LOS001	1 hour or less	30 minutes for 52 blockages or faults attended year to date.		
Median response times to sewage overflows resulting from a blockage or other fault measured by resolution time (from the time that Council receives notification to the time that staff confirm resolution)- PL-WW-LOS002	5 hours or less	1 hour 32 minutes for 52 blockages or faults year-to-date.		
Number of dry weather sewage overflows expressed per 1,000 connections- PL-WW-LOS003	At or below 2 per 1,000 connections to Council’s sewerage system	2.8 complaints per 1,000 connections		

INFRASTRUCTURE



WATER MANAGEMENT

KEY HIGHLIGHTS

Hautere Water Treatment Plant

The Hautere Water Treatment Plant upgrade is well advanced, with the new treatment and generator building completed and most of the associated civil works finished. The UV system, filter system, and new generator have been installed and are close to commissioning. Final works are focused on electrical connections (including a new mains cable), installation of Grundfos high-lift pumps and a new diesel tank. The final stage will be commissioning of the new plant which is designed to improve the reliability and resilience of the supply.

Tasman Road (Ōtaki) Water Treatment Plant

A new bore will be drilled at the Plant to secure the Ōtaki water supply. A selective tender for well drilling has progressed, with tender documentation finalised and works planned to start this financial year. This follows the completion of the Rangioru Road water treatment plant upgrade, which is now fully operational and supporting the wider Ōtaki network.

We've also recently secured new resource consents for ongoing abstraction from our water supply bores on Tasman and Rangioru Road for municipal water supply in Ōtaki. The resource consents guarantee another 20 years abstraction from groundwater at these locations. Over the next 12-24 months, we will finalise monitoring and management plans to ensure continued supply of water to the community while managing effects on groundwater and nearby surface water bodies. We have worked closely with Ngā Hapū o Ōtaki throughout this process and will engage mana whenua to help monitor the Ngātoko Stream and restore a nearby natural inland wetland.

Did you know: 

Ōtaki's new reservoir will provide at least 24 hours of water storage, meaning the town can keep water flowing if a pump fails or a major pipe breaks.

Waikanae Water Treatment Plant (Stage 2)

The Stage 2 upgrade at Waikanae Water Treatment Plant remains on track for completion in late 2026. Key components have been delivered, including the commissioning of the new clarifier and rapid mixer, completion of the chemical tank farm and the polymer dosing room, and installation of new surge vessels. We're now producing water through two sections of the new plant that have been two years in construction.

Work is now focused on the high-lift pumps, final integration of the upgraded systems, and removal of redundant equipment as the project moves through its final commissioning phase. These upgrades will significantly improve treatment capability, seismic resilience, and long-term reliability of the plant.

Second Ōtaki reservoir

Land acquisition for the second Ōtaki reservoir has been completed, and the project is progressing well. Pump station construction on Waitohu Valley Road is nearing completion, with pipework fabrication underway and the rising main installation progressing.



Waikanae Water Treatment Plant clarifier

Pipes are now being laid, and the new pump station is expected to be operational within the next one to two months. Earthworks for the reservoir site are scheduled to begin this financial year, following approval of the earthworks consent. This project will further strengthen resilience and storage capacity for the Ōtaki water supply.

Rangiuru and Paekākāriki water main upgrade

The Rangiuru water main upgrade has been commissioned and is now in service. The Paekākāriki water main upgrade is nearing commissioning, with final testing and commissioning activities underway to improve reliability in the area. Another watermain in Paekākāriki is being constructed for Greater Wellington with a contribution from our Council to help future-proof growth in the area.

Waikanae water trunk main upgrade

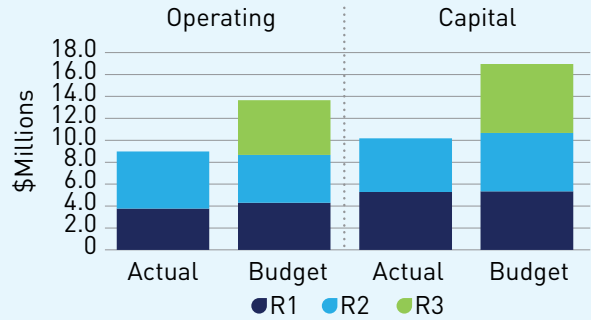
Planning is underway for the next stage of the Waikanae water trunk main upgrade. A procurement plan is in place to go to tender for design this financial year, including redesign work at Manu Park and 99–103 Old State Highway 1. This work will ensure future upgrades align with growth and development in the area.

HOW WE PERFORMED



The WATER MANAGEMENT activity has four performance measures that are reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure





CAPEX: Significant progress on the Waikanae Water Treatment Plant, Ōtaki Reservoir, and water network upgrades, with work ongoing and into FY26/27.

KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Percentage of current real water loss from the Council's networked reticulation system calculated per in compliance with Taumata Arowai measures.- PL-WM-LOS002	At or below 23.6%	-	A	
Average water consumption in litres per person per day- PL-WM-LOS005	At or below 325 litres per person per day	-	A	
Total number of complaints per 1,000 connections received by Council about the networked reticulation system, in regard to any of the following: a) Drinking water clarity b) Drinking water taste c) Drinking water odour d) Drinking water pressure or flow e) Continuity of supply f) Council's response to any of these issues.- PL-WM-IMP001	Maintain At or below 6.2 complaints per 1,000 connections	2.86 complaints per 1,000 connections	✓	
Compliance of the district's drinking water supply with: Taumata Arowai Drinking Water Quality Assurance Rules: T3 – Treatment Requirements for Protozoal Monitoring D3 – Distribution Requirements for Bacterial Monitoring- PL-WM-LOS001	All met (100%) - protozoal, bacterial, and DWQAR aggregate compliance.	Protozoal, bacterial and DWQAR aggregate compliance met in all water supplies.	✓	

KEY:  Achieved  Annual measure  Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Median response times to a fault or unplanned interruption to our water network measured by attendance time (from the time Council receives notification to the time that staff are on site)- PL-WM-LOS003	Urgent = less than or equal to 1 hour Non-urgent = 3 days or less	Urgent: 17 minutes for 45 urgent service interruptions. Non-urgent: 17 hours 53 minutes for 390 non-urgent faults.		
Median response times to a fault or unplanned interruption to our water network measured by resolution time (from the time Council receives notification to the time that staff confirm resolution)- PL-WM-LOS004	Urgent = 5 hours or less Non-urgent = 4 days or less	Median resolution time was 1 hour 21 mins for 45 urgent water interruptions. Median resolution time was 1 day 5 hours 52 minutes for 390 non-urgent water faults.		

SERVICES



COMMUNITY FACILITIES

KEY HIGHLIGHTS

Te Ara Whetū (Waikanae Library and Hub)

Demolition works are now complete and construction is underway. The project has moved into first fix works, which is the stage of construction where core structural and building systems are installed, including internal framing and services, prior to walls and finishes being completed. Concrete pours associated with this stage are underway. There are no issues to report, and the project remains on track for completion in late 2026.

Public toilets

Funding has been secured for new public toilet facilities at Waikanae Park. In addition, a further six locations across the district will be considered for new or increased toilet capacity as part of the development of the Long-term Plan 2027-37 (LTP) capital works programme.

Did you know: 

Our team partners with Wellington Free Ambulance to ensure the network of over 40 automated external defibrillators (AEDs) are available and working at all times.



Te Ara Whetū (Waikanae Library and Hub) construction

Ōtaki Civic Theatre earthquake strengthening

Earthquake strengthening works at the Ōtaki Theatre will be completed mid-March 2026. This work includes an upgraded fire system, accessible unisex bathroom facility and an extension to the rear for storage and services areas - improving the safety and resilience of this important community facility.

Raumati Pool and Waterfront Bar

Work at the Raumati Pool and Waterfront Bar complex is being delivered through a staged approach. Stage 1, which includes the majority of the earthquake strengthening required to meet Council's legal obligations, has now been completed. This work focused on strengthening the northern end of the building beneath the Waterfront Bar and associated service areas.

Stage 2 will focus on considering the future of the wider site. There are currently no decisions about future use, and any options will require careful assessment and significant investment. Council will engage with the community to understand aspirations and inform future decisions as part of the next LTP process.

Halls

Use of community halls continues to increase steadily. This is driven by improved ease of access and booking tracking through upgraded access systems, alongside ongoing maintenance and upgrades delivered over several years. As a result, the halls portfolio is in the best overall condition it has been for a number of years, supporting increased and more reliable community use.

Vandalism

Vandalism remains an ongoing challenge across the district. While targeted improvements such as more durable materials in public toilets can reduce damage at specific sites, this often results in the issue shifting to other locations. Council continues to manage the impacts of vandalism as effectively as possible, supported by a consistent repair programme to address damage and graffiti and ensure facilities remain safe and usable.

Automated External Defibrillators (AEDs)

Council continues to actively manage and expand the network of automated external defibrillators across the district. This work is delivered in partnership with Wellington Free Ambulance, with Council also directly managing AED provision in Ōtaki, where the Wellington Free Ambulance service does not operate. New sites are continually being assessed to improve coverage and accessibility.

Seismic sensors

Seismic sensors are now installed in 22 Council-owned buildings, including community halls, libraries, civic buildings and critical infrastructure. The sensors measure how buildings respond during an earthquake, supporting improved safety, preparedness and faster post-event assessments.

Storm effects

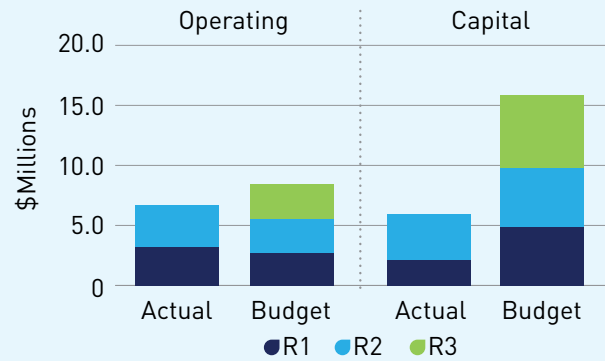
Recent weather events caused issues across parts of the district, but there was limited impact on Council's property portfolio. This reflects the effectiveness of Council's ongoing maintenance and renewal programmes, which continue to strengthen building resilience and reduce the effects of severe weather.

HOW WE PERFORMED



The COMMUNITY FACILITIES activity has one performance measure that is reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



The \$2.0 million underspend on Te Ara Whetū in 2025/26 reflects reforecasting and revised phasing, with this expenditure now expected to occur in 2026/27.

KEY: Achieved Annual measure Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number and % of council owned halls are safe and compliant- PP-CF-LOS001	85%	-		
Number and % maintained to comply with the Residential Tenancy Act.- PP-CF-LOS003	85% compliance	-		
Urgent requests relating to public toilet facilities that are responded to within 4 hours- PP-CF-LOS002	98%	98%		

SERVICES



PARKS AND OPEN SPACES

KEY HIGHLIGHTS

Reserve Management Plan

To ensure we manage our Parks and Open spaces well, we partnered with all three Kāpiti iwi to classify over 300 parcels of reserve land, obtaining a Council resolution to formally proceed with preparing a draft omnibus reserve management plan. The public were invited to comment on how they would like to see their Parks and Open spaces managed under this plan and feedback through more than 200 submissions on the 'Have your Say' platform showed the overwhelming value our community places on the district's public open spaces for both recreation and environmental protection purposes.

Waikanae Park

Our skatepark designer and contractor has finalised the skatepark design following engagement with a skatepark user group, local schools and the wider community. A site blessing is being held on 6 March in partnership with Te Āti Awa ki Whakarongotai on our suppliers to officially signal site preparation works.

Through a robust tender process, we have selected a playground provider to supply and install the

Did you know: 

97% of the 27,918 properties in our urban zones are within a reasonable walking distance (400m) of an open space zone.

equipment. An early order has been placed to secure pricing and ensure the equipment meets both the identified play outcomes and the available budget. Playground construction is expected to begin in July, once all equipment and installers are available.

We have also gone to market with three civil contractors for the broader project works and are now in the final stages of confirming our delivery partner for this portion of the project.



Ferndale Reserve playground

Communications outlining the new park layout and design have been shared with the community, with feedback received to date being overwhelmingly positive.

Cemeteries

Following a robust tender evaluation process, Council has identified and appointed a contractor who will work with staff on identifying suitable future cemetery sites that are best able to meet the current and future cemetery, burial and cremation needs of our growing community.

Construction of a new access road within Ōtaki Cemetery has also commenced.

Playground renewals

The renewal and upgrade of the Ferndale Reserve Playground is complete, with the Matuhi Street Reserve playground work underway. Preparations are also underway for the upgrade of Leinster Avenue playground.

The flying fox upgrades at Kaitawa and Mazengarb Reserves are underway with demolition and site preparation to commence March/April.

Asset management planning

Work continues on the development of two new asset management plans to inform how we manage our playground and neighbourhood park assets and sports fields. We expect these to be completed mid-2026.

Providing for future growth

As the district grows, demand for quality parks and reserves is increasing. We're continually working with subdivision developers to ensure accessible green spaces are available in key areas and are currently assessing six potential new reserves to meet future development needs.

Events and activities

Christmas on the Coast Parade and Festival in December saw approximately 10,000 people line Mazengarb Road for the parade before merging into Mazengarb Road for a Festival full of free and affordable activities for families. The annual Movies in the Park at Waikanae Park once again saw large numbers in attendance in February.

To support the Quinovic PGA Golf Tournament in February, Council established a temporary practice driving range at Ōtaraua Park.



PGA Tour temporary golf driving range at Otaraua Park



Kaitawa Reserve fish ladder

Biodiversity

Council staff and the Te Horo Beach community planted 200 wetland plants alongside the Mangaone Stream.

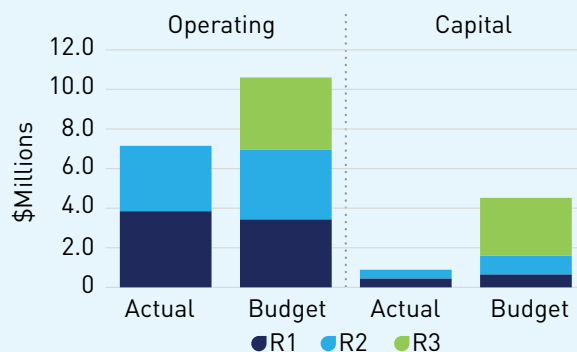
Working alongside our agency partners, Council staff helped the Department of Conservation remove native fish from Paraparaumu Ponds as part of a koi carp eradication project. Under the Waikanae Ki Uta Kit Tai kuapapa, a partnership between Council, Te Āti Awa ki Whakarongotai, Greater Wellington and Department of Conservation we assisted with site selection, technical advice and consenting to help with the construction of a fish passage ladder in Kaitawa Reserve. This mahi supports fish passage for at-risk native species, improving access between freshwater and the sea to support reproductive life cycles.

HOW WE PERFORMED



The PARKS AND OPEN SPACES activity has two performance measures that are reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



The majority of parks and open spaces capital expenditure occurs in the last four months of the year.

KEY: Achieved Annual measure Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number and % of Council maintained CWB assets with a condition assessment completed- PP-PO-LOS003	Equivalent to prior year	-		
Districtwide interment capacity is maintained in accordance with the Burial and Cremation Act 1964- PL-PO-LOS001	Interment capacity is sufficient for at least the next 10 years	-		
Number and % of urban dwellings within a realistic walking distance of an openspace as defined in the Open Space Strategy. - PP-PO-LOS001	85%	97%		
% and number of days council sportsgrounds districtwide are open and available for scheduled competitions.- PP-PO-LOS002	85%	100%		

SERVICES



RECREATION AND LEISURE

KEY HIGHLIGHTS

Library services

2026 is an exciting year for Kāpiti Coast Libraries. It started with a celebration for some of our youngest users and will conclude with the delivery of a beautiful multifunction professional Library Hub in Waikanae: Te Ara Whetū.

In January, Paraparaumu Wharepukapuka (Library) celebrated the opening of a new outdoor play space at the sunny western end of the building. Under rainbow shade sails and safely contained within rainbow fences, the natural grassy space is now a break-out space for our youngest readers. The formerly unused outdoor space now has a zig zag accessibility ramp connecting the new carpark with the library side entrance. The balcony transformed into a site of fun and activity with two tunnel slides tracing down from it. The reorientation of the children's collection and play space has maximised the preschooler-appeal encouraging parents and families to spend longer engaging with both the collection and the facility.

Did you know: 

Coastlands Aquatic Centre hosted 300 tāmāriki Māori at New Zealand's first indigenous swimming sports event, Kauora Ahurei.

Paraparaumu Library also received a transformative lighting upgrade. This investment in lux means customers can now read and find books much easier, and the architectural design of the building now feels modern and uplifting.

Planning for the operations of Te Ara Whetū, the new library Hub for is progressing well.



Children's area Paraparaumu Library

Recruitment for the Hub Lead position which will front the development of the service team, (offering both library and Council customer services in a new amalgamated model), is well underway. Progress on procedures, training, systems and communication to offer unstaffed access to the community in this Hub are all in hand. The literature collection for this space is being planned and pre-commissioned so on day one Te Ara Whetū shines as both a library and a community lounge, and a resource that the Waikanae community feels truly proud of.

Aquatic facilities and services

We've recorded 117,773 attendances during this reporting period. While we're on track for our end of year target we anticipated more. Unfortunately, inclement weather severely impacted attendances at Waikanae Pool and forced the cancellation of all our summer events planned across our pools for this period. Better news is that numbers have recovered at Ōtaki Pool with road works moving past our entrance on Mill Road.

Learn to Swim and Water Safety growth

Nine months on from moving our Swim Kāpiti programme to online registration with a 'pay as you go' system, including free access to the pool outside lesson times, the feedback has been positive. Tamariki and whānau have enjoyed the added benefit with 1280 'free swims', this further supports our goal of reinforcing learning.

Community Outreach – Water Safety

Kauora at Ōtaki Pool

Kauora Kura (school) lessons at Ōtaki Pool continue to be well received by our reo Māori community and we now have two full immersion and two bilingual kura engaging. This is up by one kura from three last term with 201 children in total. Feedback from whānau, kaiako and tamariki continues to be excellent. This two-year programme of full immersion reo Māori swimming and water safety for tamariki Māori resulted in the successful delivery of New Zealand's first indigenous swimming sports event, Kauora Ahurei, held at Coastlands Aquatics Centre in December.

Free Water Safety Pilot

Local schools are also loving our new free Year 5 and 6 Water Safety Programme with Kāpiti Primary and Kapakapanui engaging over this period, with 126 kids. We recently adapted our programme

for shallow water and have been delivering it at Waikanae Pool. This adaptation allows us to take the programme to other off-site locations like Waitohu School in Ōtaki.

Community Activation

AquaFit Programmes

Our AquaFit attendance continues to grow strongly across all three pools. In the 2025 calendar year, total participation increased by 21%, rising to 15,445 visits compared with 12,786 in the calendar year of 2024.

To meet this rising demand and broaden our offerings, we added several new programme options throughout 2025, including AquaYoga, AquaCircuit, and a new AquaDeep class.

Workforce development

We continue to develop our team to enable the in-house training, assessment and accreditation of our Lifeguards, this results in higher levels of quality assurance while reducing our training overheads. During this period, we employed nine new Lifeguards, four new Learn to Swim Instructors and requalified 20 of our existing team.

We now have on our team, Lifeguard Trainers and Assessors and a Poolsafe Assessor, the later inspects and accredits other councils' aquatic facilities.

Operational efficiency

Work continues in the implementation of intelligent optimisation of plant systems and procedures. These efforts are ongoing and have led to significant savings in energy, chemical, and water usage - reducing operating costs and lowering CO₂ emissions.

Arts and Heritage

Public Art

The Public Art Panel has been extended for one year to finalise the Public Art Panel 10 Year Vision and to inform the Culture and Creativity Strategy. The long-term vision is focused on raising the visibility of public art for community and visitors.

Council supported the commission of a new mural at Ngā Manu Nature Reserve, who selected well-loved muralist Theo Arraj to work with the Youth Council to create the mural during the Kāpiti Coast Art Trail.



Theo Arraj's art piece at Ngā Manu Nature Reserve

Six panels have been installed on the side of the old Raumati Pool building for artwork. The Raumati Community Board have gifted the theme of 'kiwiana' for the artwork. Council will work with the Board, local providers and schools to provide opportunities to regularly replace the artwork to keep this area vibrant and welcoming.

We're updating the Council art register to provide an asset database and basis for valuation of the collection. We have also identified some priorities for maintenance and repair of public artworks, including the Mahara Place Water Sculpture.

Kāpiti Coast Art Trail

The Kāpiti Coast Art Trail celebrated 25 years and held an opening event to launch the significant milestone. Artists gathered at the Paraparaumu Library to acknowledge two artists who have been involved since inception of the Trail.

Approximately 20,000 visitors attended the two-weekend event in November, with just under half the visitors from outside the district. 138 artists opened their doors or clustered in sites to connect with audiences and promote their artwork. 52 percent of attendees were locals, getting around the entirety of the district to enjoy creative offerings.

The total spending on artwork of \$330,000 was down on the previous year, however artist satisfaction was high and visitor satisfaction very high. The organisation and communication provided by Council was strongly praised.

Council's digital campaign saw an overall 30% increase in engagement, with an increase of website views up 8.5% on the year prior. Our Content and Digital Engagement team were a finalist in the ALGIM Award 'The Art Trail digital transformation' for the integration of the Google map onto Council's website which saw an increase of Plan Your Trail traffic, resulting in improved sign-ups. Council has been approached by other councils for opportunities to share the platform and any related costs. This opportunity is being investigated.

Grant funding for the Trail was received from One Foundation, Pub Charity, The Lion Foundation and NZ Community Trust, with artists paying a fee to be on the map.

The team are currently looking at opportunities for any improvement highlighted by both the artist and visitor surveys over the coming two years.



Ōtaki Pottery Club Star Glaze Festival 2025

The Clue Hunt

The annual event was delivered again during Wellington Anniversary Weekend by Discover Kāpiti Heritage Group, the collective of our local museums. Council funds this event which saw visitors touring nine participating museums and historic sites in Kāpiti. The Clue Hunt saw steady growth in attendance from 2025, with 2,005 visits and 1,555 survey entries. Just over half the participants were from outside the district, with 2% from overseas.

Heritage

We're currently auditing our Heritage Trail assets to prepare an up-to-date database to use for planning maintenance and replacement. We have already identified some signs that need replacement in the current and next financial years.

Grants for community arts and heritage activities

Arts Sustainability Fund

This fund is fully subscribed for the next financial year, so we won't be opening a funding round in 2026. In the meantime, we're following up with the current recipients for progress reports on their projects. The Matariki Pottery Festival has completed three years of funding and the Ōtaki Pottery Club are now sustainable and able to continue without seeking funding for further operational costs. They felt well supported and thank Council for the funding that has enabled them to grow and develop the Star Glaze Festival into a community mid-winter arts event - creating opportunities for local creatives, engaging our community, and celebrating Matariki through the arts.

Creative Communities

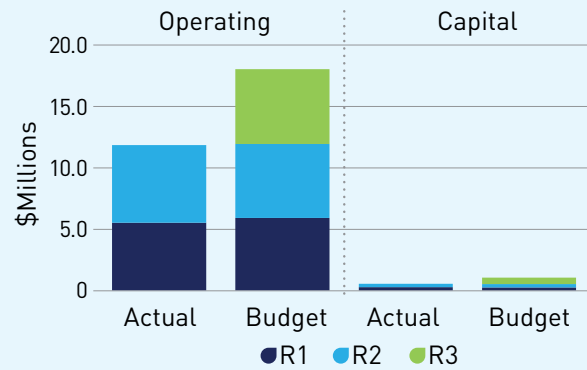
The current grant application round closing 17 March.

HOW WE PERFORMED



The RECREATION AND LEISURE activity has two performance measures that are reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Maintain annual PoolSafe accreditation- PP-RL-LOS001	Achieve	-	A	
Number of heritage and art institutions supported by Council funding - PP-RL-LOS003	Equivalent to prior year	-	A	
Number of registrations in water safety programmes - PP-RL-LOS002	Target 4000 per year	4,390 registrations year-to-date	✓	
Number of items accessed annually from Kāpiti libraries, including onsite, offsite and online services.- PP-RL-LOS004	520,000 items	594,989 items	✓	

PARTNERSHIPS

TANGATA WHENUA

KEY HIGHLIGHTS

Tākiri o Te Ata Kapa Haka Festival

Hononga-ā-lwi | Iwi Partnerships Group supported Tākiri o te Ata Kapa Haka festival held at Southward Car Museum across two days in November. The event hosted approx 52 primary schools across the district to participate in Kapa Haka.

Both Te Whakaminenga o Kāpiti and the Mayoral Fund provided financial support for the event, alongside Council event support and staff contribution to help ensure the festival ran smoothly.

The event provided an opportunity to whakamana Koro Don Rākau o te Ōra Te Maipi, as it was the first since his passing, and an opportunity for Council reinforce its relationship with Mana Whenua beyond our governance and operational settings, grounded in whanaungatanga. It also reflects the

Did you know: 

In June 2025, Mana Whenua and Council renewed their partnership and incorporated Kotahitanga, Rangatiratanga, Whanaungatanga and Manaakitanga as their guiding principles.



first Te Whakaminenga o Kāpiti hui for the triennium

strategic direction set out in *He Whakaaetanga Hononga*, where partnership is expressed not only through process but through shared investment in outcomes that are important to Mana Whenua and the wider community. This was particularly important at the time due to a change of legislation making it optional for school boards to give effect to Te Tiriti o Waitangi.

Scope of Iwi priorities

Work commenced in November on scoping the priorities of our three Mana Whenua partners, as committed to in the Long-term Plan 2024-34 (LTP) and to ensure Council's work programme is aligned and responsive to Iwi aspirations. This scoping exercise is essential as it will provide a clearer picture of where Mana Whenua priorities intersect with LTP deliverables and planning. This mahi is in direct engagement with our three Mana Whenua, collectively as Āti Awa ki Whakarongotai, Ngā Hapū o Ōtaki and Ngāti Toa Rangatira (ART).

Critically, this work will ensure that Council resources directed towards partnership outcomes are targeted and measurable – moving away from broad, undefined commitments towards clearly scoped kaupapa that can be reported on. This strengthens the partnership and provides mana whenua the confidence that their priorities are being actioned. This also builds the Group's capacity to support resourcing and prioritisation conversations through the LTP.

Organisational Readiness Assessment

Following the renewed partnership agreement *Te Whakaminenga o Kāpiti He Whakaaetanga Hononga | Partnership Agreement* an independent Readiness Assessment has been commissioned to evaluate our organisational capability for effective partnership practice.

The assessment evaluates Council's current capability to deliver on its partnership obligations under *He Whakaaetanga Hononga*. The work involves reviewing existing systems, processes and staff capability across the organisation to identify gaps and opportunities for strengthening how we operationalise our partnership commitments. This is a significant piece of strategic mahi that will provide an evidence base aligning with the LTP period. It also signals to our partners that Council is taking a deliberate and structured approach to lifting its partnership performance – embedding

measurable practice. The Iwi Partnership Group is providing oversight and coordination of engagement and will brief Council.

Inaugural pōwhiri

The inaugural pōwhiri was held at Te Raukura to welcome newly elected members of Council. A particularly significant event given the establishment of the first Kāpiti Coast Māori Ward.

Council Kaumātua and Mana Whenua partners were directly involved in the organisation and delivery, reflecting a shared commitment that ensure the kaupapa was conducted appropriately.

Te Whakaminenga o Kāpiti

The first hui of Te Whakaminenga o Kāpiti was hosted at Raukawa Marae on 2 December, providing an opportunity for Mana Whenua to welcome new councillors into their space. The hui provided an opportunity for Mana Whenua to share their priorities with councillors and council officers as an early discussion on the triennium ahead.

Waitangi ki Taumanuka

The annual Waitangi Day Commemoration event, held this year at Taumanuka and hosted by Ngā Hapū o Ōtaki, was delivered in genuine partnership between Council and Mana Whenua - a shared undertaking rather than a Council-led civic occasion with iwi participation. This partnership approach reflects the maturity of the relationship and the intent of *He Whakaaetanga Hononga*, where significant kaupapa are planned and delivered together. The hosting by Ngā Hapū o Ōtaki at Taumanuka grounded the commemoration in a mana whenua setting for the second year in a row.

Approximately 3,000 people attended throughout the day, reinforcing to the wider community that Council's partnership is not confined to governance but is visible, active and grounded in shared commitment to Te Tiriti o Waitangi and partnership.

Leading Mana Whenua engagement

The Iwi Partnership Group continues to work alongside staff to ensure engagement with our Mana Whenua partners is effective, respectful, and done in a way that reflects *He Whakaaetanga Hononga*.

A positive this quarter has been the alignment between the Group's engagement leadership and the two strategic workstreams now underway:

- The scope of Iwi priorities is providing clearer evidence base of kaupapa that are important to mana whenua.
- The readiness assessment is strengthening the organisation's capability to deliver these priorities.

The Group's day-to-day mahi brings these together in practice and ensures that engagement occurs rather than consultation. With the establishment of the Māori Ward, the partnership landscape has expanded, and the coordination role will continue to grow and remain a priority.

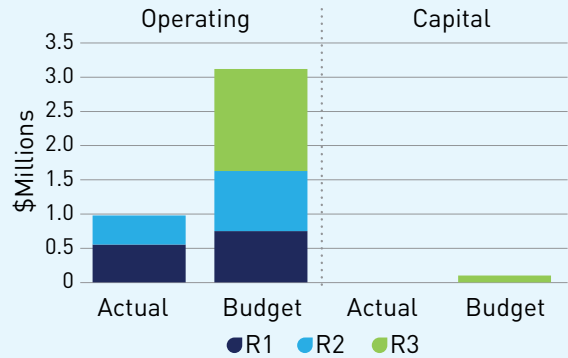
Te Waka

Council's Te Waka Group supports the Mayor, Chief Executive, senior managers and our Kaumātua at different events and kaupapa throughout the year with waiata (songs) to ensure the occasion is marked appropriately. In this reporting period this has included Council's inaugural meeting, citizen ceremonies and Waitangi Day commemorations. Te Waka has also been instrumental in delivering an experience for staff who enjoy coming together and singing waiata.

HOW WE PERFORMED

The TANGATA WHENUA activity has three performance measures. All are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



KEY: ✔ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Total funding (and % total KCDC spend) allocated to support iwi capacity initiatives and engagement on Council activity- PN-TW-LOS001	Equivalent to last year	-	A	
Iwi have the opportunity for representation on standing committees of Council, and mana whenua have opportunities to contribute to Council work programmes.- PN-TW-LOS002	Achieve	-	A	
Partnership agreement reviewed as agreed in 2024/25- PN-TW-LOS003	Achieve	-	A	

PARTNERSHIPS



COMMUNITY SUPPORT

KEY HIGHLIGHTS SO FAR

Community Advisory Groups

The new Older Persons and Disability Advisory Groups are well underway, and we've seen a noticeable increase in timely feedback on a range of Council projects and policies from both groups.

New work programmes developed with the groups provide shared priorities, align the groups' efforts with Council's strategic direction, and create a consistent framework for meaningful engagement. The work programmes were approved by the advisory groups at the end of 2025 and endorsed by Environment and Communities Committee on 4 March.

While the Youth Council met once in November, the group has since undergone a restructure, with recruitment underway for a new cohort that will formally commence in March.

The following projects have consulted with one or more community advisory groups over this period:

- Omnibus Reserve Management Plan (Parks and Recreation)
- Age Friendly communications (Comms and Engagement)
- Sensory Christmas planning (Comms and Engagement)
- Proposed Changes to the Total Mobility Scheme (Strategy and Planning)

Thriving and capable sector project

Delivered in partnership with the Kāpiti Impact Trust, this initiative builds on several years of relationship-building and sector development work, particularly through the Social Investment Fund 'Capable Sector Project' led by the Trust and Volunteer Kāpiti. The first sector newsletter was launched in December 2025 and sent to over 215 recipients across our community and social sector. The groundwork for a community-led initiative to develop a sector leadership initiative has been undertaken. Work is underway on the development of a sector-led website to showcase and bring the collective impact of our community sector together.

43 community organisations are involved in a pilot project with the Trust to strengthen our 'for purpose' community and social sector's ability to secure wider grant funding. Support includes a grant seeking database, regular toolkit newsletter support and a quarterly workshop. Workshops were held in November and February with over 30 community organisations participating. Excellent feedback from organisations was received, showing the importance of a strong community sector in this space.

Age Friendly

The Age Friendly Action Plan has been completed and monitoring is underway. By setting clear actions, responsibilities, and indicators, the Action Plan helps Council respond to emerging needs and demonstrates progress on the Age Friendly Approach. It supports consistent engagement with partners, including the Older Persons' Advisory Group, and ensures age-friendly principles are embedded across Council's work. Community projects delivered in partnership with Council continue to progress.

In November 2025, Council was invited to deliver the local government keynote presentation at the national Age Friendly Symposium, hosted as a part of the 21st Annual International Conference on Urban Health with the World Health Organisation. Participation in this platform recognised Council's leadership and positioned the district as an emerging exemplar for age friendly practice across Aotearoa.

Our community partners continue to progress age friendly initiatives across the district. Digital Seniors started the new year of tech support for older people, supporting over 75 people in February.

Youth development provision

Zeal Youth Trust and Te Puna Oranga o Ōtaki continue to deliver youth development provision for young people across the district through contracts for service.

Paekākāriki to Waikanae Youth Provision: Zeal Youth Trust (Zeal)

On average, around 37 hours of youth programmes and activities are delivered each week at the Zeal Kāpiti facility. In addition, a Village youth activation series was launched in Term 4 2025 across locations including Maclean Park and Campbell Park, piloting youth activities beyond the facility setting.

Year 10 reporting from Zeal was received on time in November and key contract achievements over the year include:

- 90% of young people report positive impact from Zeal activities
- 67% felt a stronger sense of belonging through their participation in a Zeal programme with 58% noting improvements in their social skills and connections.
- Zeal reached an additional 259 new young people through their Council contracted services in Year 10.

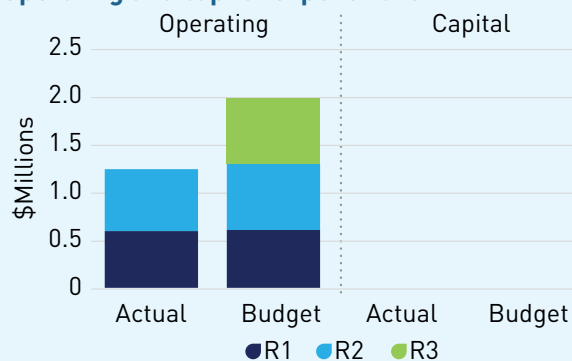
Ōtaki Youth Provision: Te Puna Oranga o Ōtaki

Te Puna Oranga o Ōtaki continues to deliver youth development provision through Te Haemata Youth Space for young people in Ōtaki.

HOW WE PERFORMED

The COMMUNITY SUPPORT activity has three performance measures. All are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



OPEX is influenced by the timing of Youth Support initiatives.

KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number and % scheduled engagements for all Council mandated advisory groups- PP-CS-LOS001	Achieve per agreed engagement schedule	-	A	
Number and % of mandated advisory group actions delivered.- PP-CS-LOS002	Achieve against agreed work programme	-	A	
Council's social investment fund is fully allocated to contracted social investment services/projects.- PP-CS-LOS003	Achieve against agreed work programme	-	A	

PARTNERSHIPS



GOVERNANCE

KEY HIGHLIGHTS

Elected members' induction

Since their swearing in at the inaugural Council meeting on 30 October, newly elected members have been inducted into their roles through various sessions organised by Council and Local Government New Zealand (LGNZ) throughout November and December, ensuring they're provided with the information and knowledge to successfully discharge their roles. Council has set a Governance Structure for the new triennium and made appointments to positions of responsibility. Community Board members have also been sworn into office at their respective inaugural meetings.

Wellington Region Triennial Agreement

In line with the requirements of the Local Government Act 2002, on 29 January 2026 Council adopted the Wellington Region Triennial Agreement which is a document outlining the parameters of the relationship and coordination between all councils of the Greater Wellington Region.

Council and Committee meetings

Between 1 November 2025 and 28 February 2026, the following Council, Committee and Community Board meetings took place:

- Three Council meetings
- Nine Community Board meetings
- 39 briefings and workshops (this includes induction training sessions)
- One Te Whakaminenga o Kapiti meetings

Annual Plan workshops

Council has held two Annual Plan 2026/27 workshops: 15 December, 18 December and a public briefing on 5 February 2026. Information from these workshops and briefing have been made publicly available on our website.

Did you know: 

At the 2025 local body election voters chose to retain the Māori ward, which will remain for the 2028 and 2031 elections.

Official information requests

Between 1 November 2025 and 28 February 2026 Council received 122 requests for information under the Local Government Official Information and Meetings Act 1987 (LGOIMA).

100% of the requests received were responded to within the statutory 20 working day timeframe or by valid extension under the LGOIMA.

For the financial year to date, Council received 266 requests. 99.24% of requests were responded to within the statutory 20 working day timeframe or by valid extension under the LGOIMA.

Citizenship ceremonies

Council held two citizenship ceremonies at Te Raukura ki Kāpiti during the reporting period, with 143 people receiving their New Zealand citizenship. The new citizens hailed from a diverse range of countries, including:

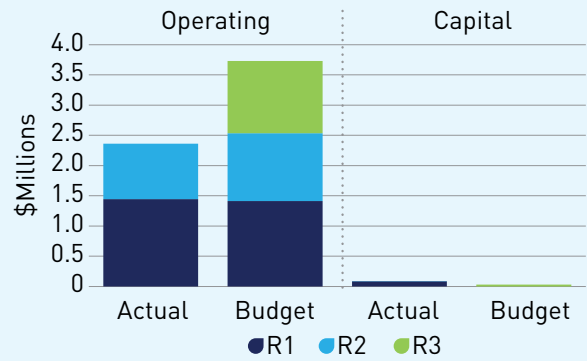
Australia, Belgium, Brazil, Chile, Fiji, France, Germany, India, Ireland, Kuwait, Netherlands, Philippines, Samoa, Saudi Arabia, Scotland, South Africa, Thailand, Tonga, United Arab Emirates, United Kingdom, United States of America, Venezuela, Vietnam, Wales and Zimbabwe.

HOW WE PERFORMED



The GOVERNANCE activity has two performance measures that are reported throughout the year.

Operating and capital expenditure



KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Council meeting agendas are available within two working days prior to the meeting.- PN-GV-LOS001	100%	-	✓	
Official information requests are responded to within 20 working days or by date of valid extension.- PN-GV-LOS002	100%	-	✓	

PARTNERSHIPS



ECONOMIC DEVELOPMENT

KEY HIGHLIGHTS

Our three current industry clusters - Food and Beverage, Tourism, and the Tech have continued to thrive over the reporting period, with opportunities for collaboration and joint initiatives between businesses. We have also begun the establishment of the Creative Industries Cluster.

Highlights include:

Food and Beverage Cluster:

- February's Block Party was highly successful with a number of businesses reporting a 50% increase in trade from the previous year. The event was a valuable mechanism for connecting the community and visitors to the district with local businesses showcasing our unique producers.
- The Kāpiti Artisan Pantry finished a pilot on 31 December 2025, with 17 producers participating over the 10-week period. As well as strong

Did you know: 

The Paraparaumu Beach Golf Club hosted the 2026 Quinovic PGA Golf Tournament, with 9,463 people registered and a mixture of international and domestic visitors attended over the four-day televised tournament.



Visit Kāpiti marketing campaign

sales, the initiative provided significant brand exposure opportunities for the collective. An agreement is being finalised to allow cluster members to come together (independent of Council) and continue to rollout the initiative.

- A cluster advisory panel has been established, comprising of 6 industry members. The purpose of this panel is to update the Food and Beverage Gameplan and guide the establishment of a cluster leadership committee, who will steer the longer-term priorities under an industry-led model.

Tourism and Major Events:

- December's Kāpiti Food Fair featured over 40 Kāpiti producers, with Council running a Kāpiti passport promotion to encourage attendees to visit local vendors. Over 10,000 tickets were sold, with many of our vendors reporting increased sales for the day compared with previous years.
- February saw the Quinovic PGA Golf Tournament hosted at the Paraparaumu Beach Golf Club. The event achieved strong visitor numbers from outside the Kāpiti Coast. There was a visible buzz across the district throughout the four-day event, with other activities such as the Major Events Fund support Kāpiti Women's Triathlon contributing to a significant uplift and positive feedback from local restaurants, cafes, and accommodation providers. The national and trans-Tasman broadcast exposure
- In coordination with the Cycleway, Walkway and Bridleway Advisory Group (CBW), and Parks and Open Spaces and Access and Transport teams, work is underway to incorporate Coast35 signage at key points along the 35km cycleway, bridleway, and walkway trails between Ōtaki and Paekākāriki. CWB are also providing feedback on a refresh of our walking and cycling maps.
- Visitor itineraries and a Kāpiti Coast destination magazine have been created to increase awareness of the different experiences on offer for visitors to the district. These can be accessed at Visitkapiti.co.nz and supported by our summer Visit Kāpiti marketing campaign.

Mayor's Taskforce for Jobs (MTFJ)

- 13 employment placements (outcomes) have been achieved to date for 18–24-year-olds across Kāpiti as part of the implementation of the MTFJ programme. We're on track to reach our target of 22 outcomes by 30 June 2026.

- The following initiatives are being offered as part of the programme:
 - training courses – Barista, Forklift, Liquor Controller Qualification, and Food Safety.
 - work experience and employment opportunities with Naylor Love and their sub-contractors as part of Te Ara Whetū, the Waikanae Library project, as well as with Council's water testing laboratory, and sport and recreation and aquatics teams.
 - Council internship opportunities.

Tech Cluster and Startup Work programme:

- The Tech Cluster continues to meet bi-monthly with key speakers providing practical tips for Tech Founders. Members have the opportunity to share insights into their journey as startups with an overarching focus on innovation and exports.
- Planning is underway for the 2026 Techweek events in May, branded as ThinkTech Kāpiti, which will look to build the success of last year's programme, leverage cluster capability as well as bringing in speakers from outside of the district. The Maker Space in Paraparaumu Library is intending to undertake various community focused activities.
- The second Startup Programme cohort commenced in February, with a focus on supporting participants to get their financial foundations in place. There is a range of businesses attending with each at varying stages of their start up journey.

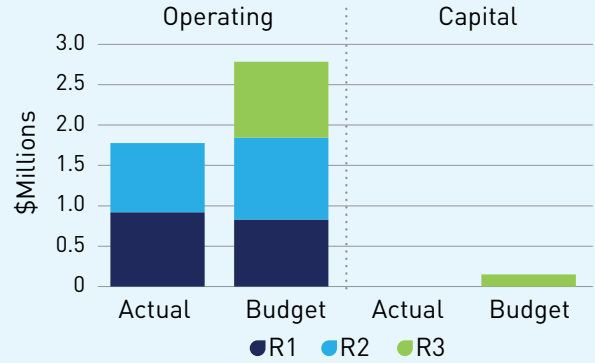
Creative Industries Cluster:

- A Creative Industries Cluster is in its formative stages. Discussions are occurring with identified sector 'Champions' who have existing networks in place within specific segments of the creative sector such as performing and visual arts.
- These champions will invite their networks and Council to a workshop in April, where the structure and purpose of a cluster will be discussed. A representative from the Food and Beverage Cluster will be invited to explain the benefits of cluster approach, with the industry to then vote on their willingness to form and be part of an active industry cluster.

HOW WE PERFORMED

The ECONOMIC DEVELOPMENT activity has two performance measures. Both are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure



KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number of engagements with business and sector clusters (including technology, creative and food and beverage), relevant to the ED Strategy in Kāpiti- PP-ED-LOS001	Achieve per agreed engagement schedule	-	A	
Number of engagements with the sector to market Kāpiti as a destination, and to implement the Destination Management Plan- PP-ED-LOS002	Achieve per agreed engagement schedule	-	A	

PLANNING AND REGULATORY SERVICES



DISTRICTWIDE PLANNING

KEY HIGHLIGHTS

Support community input to Council strategic direction

In this quarter we:

- progressed a work programme for our Strategy and Policy Committee and reviewed our Policy Work Programme for the triennium for discussion and agreement in the next quarter.
- made seven submissions on regional and national change proposals and continued discussions with our elected members on the overall picture of reforms coming through.

Support and enable increased supply and development of housing including land acquisition

Work with investors and developers, including community housing providers and iwi, continues to make good progress, with a number of projects now commencing initial ground works across the district. Developers are planning to release these to the market on a staged basis.

We continue to monitor the future development trends and activity in our district to understand typology mix and need in the community, with a continued focus on advocating for increased availability of smaller and accessible units.

Current work includes the following:

- We're continuing work on the Environment and Health Strategies to deliver on the top 10 priorities, alongside further development of Council's climate-related strategies.
- Work is also underway to create an Outcomes Framework and assess the district's social needs, providing evidence and measures to guide Council and stakeholder efforts toward achieving community outcomes.
- District Plan changes are progressing, including the processing of two private plan change applications.

Did you know:



That Council has supported six local community-based organisations to progress community housing initiatives across the district.

Housing

Kāpiti Housing Solutions

Since the settlement of the Kāpiti Solutions Housing Trust in December 2024, Council has assisted the Trust to:

- become registered as a charitable entity under the Charities Act 2005
- incorporate as a board pursuant to the Charitable Trust Act 1957
- recorded on the Inland Revenue register of done organisations.

The Trust has been working on its first project, which includes the construction of 21 affordable rental homes in Ōtaki. The Trust has applied for resource consent for the development.

Te Urunga Whakakāinga o Kāpiti

Staff continue to coordinate Te Urunga Whakakāinga o Kāpiti, a hui held every three months bringing together our Iwi partners Ātiawa ki Whakarongotai Charitable Trust, Ngā Hapū o Ōtaki and Te Rūnanga o Ngāti Toa Rangatira and central government agencies to discuss opportunities throughout the rohe to support Māori housing outcomes.

Additional Dwelling Guide

Council's Additional Dwelling Guide provides a comprehensive guide to property owners considering building an additional dwelling on their property. The Guide has been developed to facilitate an increase in the supply of one- and two-bedroom dwellings in residential areas to address growing demand. The project complements central government legislation to provide a "granny flat" consent exemption that took effect in January 2026.

Following the success of public workshops in Paraparaumu and Waikanae, further workshops are planned for Ōtaki and Paekākāriki in partnership with Paekākāriki Housing Trust, Ngā Hapū o Ōtaki and Homes for Good Trust.

Responding to increasing numbers of rough sleeping and homelessness

We have noted an increasing number of reports of people rough sleeping and people sleeping in cars, vans and buses throughout the district.

Council officers respond to reports of people who appear to be homeless and with their consent refer them to organisations such as St Vincent de Paul and Te Puna Oranga o Ōtaki for assistance. Council officers also actively raise this issue with agencies such as Ministry for Social Development, Kainga Ora and Ministry for Housing and Urban Development.

Town centre planning

As part of stage two of Vision Kāpiti, the Town Centre Planning Project continues to make progress, with draft principles currently developed for four town centres:

- Ōtaki Main Street,
- Ōtaki Railway,
- Waikanae, and
- Paraparaumu

Work has also commenced on Paraparaumu Beach, Raumati, and Paekākāriki town centres. Engagement to develop these principles will include iwi partners, advisory groups, business associations, commercial property owners, and elected members. These principles will inform the development of scenario options for each town centre area as part of the next stage of the project.

Progressing District Plan changes

The Resource Management (Consenting and Other System Changes) Amendment Act came into force on 21 August. Except for a few areas, the Act introduced a 'plan stop' for progressing most other council plan changes ahead of substantive reforms to the RMA system, unless an exemption is provided by the Minister for the Environment.

This change affected our Plan Change 3 Kārewarewa Urupā (PC3). An application for exemption was made to the Minister for the Environment in November 2025, which was granted in January 2026. The independent hearings panel are currently planning for a hearing in the coming months, ahead of recommendations coming back to council later in the year.

We have two private plan changes underway, which are exempt for the 'plan stop' changes. Proposed Plan Change 4 Welhom Developments Ltd (PC4) held its independent hearing from 16 – 18 February 2026, with the Panel's recommendations due back to Council towards the middle of the year.

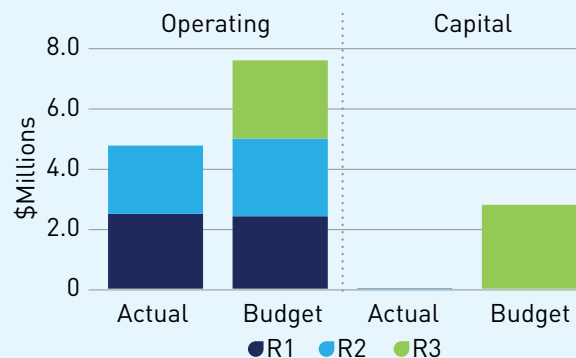
Similarly, private Proposed Plan Change 5-100 and 110 Te Moana Road Waikanae (PC5) was notified for public submissions on 22 October 2025 and the further submissions period will close on 6 March 2026.

HOW WE PERFORMED



The DISTRICTWIDE PLANNING activity has one performance measure that is reported throughout the year. Six are measured annually and have therefore been excluded from the year-to-date result.




Operating and capital expenditure




Investment in social housing now being considered as part of wider housing strategy in 2026/27 and will not happen in 2025/26.

KEY: ✓ Achieved A Annual measure X Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number and % of engagements and partnerships with iwi and the sector to increase provision of social and affordable housing in Kāpiti and to implement the housing strategy - PP-DP-LOS001	Achieve per agreed engagement schedule	-	A	
Number engagements with the community to develop vision, strategy and other pathway documents to share Kāpiti community's direction- PN-DP-LOS001	Achieve per agreed engagement schedule	-	A	
Number and percentage of policy projects completed against the currently agreed Policy Work Programme and timeframes- PN-DP-LOS003	Achieve per agreed engagement schedule	-	A	
Number of engagements with regional and central government to bring needed health, housing, infrastructure, and public transport services to Kāpiti.- PL-DP-LOS001	Agreed engagement schedule is delivered	-	A	
The number and percentage of District Plan changes meeting consultation and statutory timeframes.- PL-DP-LOS002	100%	-	A	
Number of district plan changes progressed against agreed schedule- PL-DP-LOS003	Achieve	-	A	

KEY:  Achieved  Annual measure  Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number of reports and submissions completed in relation to national direction, legislative change, regional requirements, or Council policies and bylaws- PN-DP-LOS002	Achieve per agreed engagement schedule	7 submissions and 0 reports completed in accordance with work plan.		

PLANNING & REGULATORY SERVICES

REGULATORY SERVICES

KEY HIGHLIGHTS

Improved delivery for resource consents

During this reporting period, the team processed 69 applications, with 81% completed within 20 working days. Despite ongoing staff shortages and an increased reliance on consultants, we continue to maintain strong performance.

We're also piloting the use of AI and workflow technology to further streamline consent processing and improve overall efficiency.

Customer service

Accessible, responsive services that meet community needs

For the year-to-date, the team have delivered timely, people-centred service across all customer channels.

- The Contact Centre handled 25,193 calls, resolving 76% of enquiries at first point of contact, focussing on efficient delivery of core services.
- Customers experienced fast access to support, with calls answered in an average of 23 seconds, reinforcing trust and reducing barriers to engagement.
- A further 3,365 calls were managed by the after-hours service, ensuring continuity of support outside standard business hours and contributing to community safety and resilience.

Digital and in-person channels also continue to meet diverse community needs:

- **7,270 customer emails** were responded to, supporting customers who prefer written or digital engagement.
- **17,860 customers** were supported face-to-face at our Service Centres, providing inclusive, personalised service to our community.

Did you know: 

We have one dog for every seven residents in the district! 96% are registered and 83% are neutered or spayed. The 8,500 dogs generate around 3,000 requests for service – covering everything from barking through to attacks that our animal management team investigate.

Smarter service delivery that is sustainable and efficient

In October 2025, we introduce a self-service option for callers to our main number. This is an example of smarter and affordable service action that has:

- improved customer choice by enabling callers to reach their preferred destination without waiting
- allowed staff to focus on complex or high value interactions
- streamlined operations and improved efficiency across both business hours and afterhours services
- created a foundation for future digital and service improvements that support long term affordability.



Building trust, confidence, and accountability

Aftercall surveys were introduced in mid-January 2026 to provide real-time insights into customer experience and service quality:

- 298 callers have provided feedback to date
- Overall satisfaction with the Contact Centre sits at 91%, with 69% of respondents giving the highest possible rating
- Customers consistently highlight the knowledge of Contact Centre staff as a key strength
- 85% of callers report their issue was resolved at first point of contact.

These results demonstrate our commitment to accountable service delivery and evidence-based performance reporting, while reinforcing public confidence in Council services.

Changes under the Food and Health Acts - recent and upcoming

Central Government's programme of change has provided an opportunity for our Environmental Health and Licensing team to develop an accredited quality management system (QMS). This will allow the team to offer more complex food businesses additional verification services and further reduce the business cost of meeting the Food Act requirements. The team are also working with all food and licensed businesses to help them understand the new requirements from ongoing legislation change programme.

Compliance and monitoring

We have developed a whole new suite of silt and sediment control guidance, to help contractors do earthworks responsibly and save time and money while they concentrate on their projects. The guidance is aimed at smaller sites but helps anyone who wants to avoid causing potential issues or just understand their obligations while doing earthworks. The guidance is available on the council website.

Building consents

During the reporting period we processed 253 with 98.02% (248) delivered within the 20-working days timeframe. The average number of processing days for this period was 11 days.

We also completed 2,383 building consent inspections. We issued 197 code compliance certificates, with 98.48% being issued within the 20-working day timeframe. There was an average of nine working days to issue the certificates.

We completed 25 Building Warrant of Fitness audits and 89 swimming pool audits.

The Government introduced the new minor dwellings (granny flat) reforms which saw an uptick in the number of enquiries from the public about building a second dwelling on their land.

Similar to the 24/25 year, while many districts experienced a slowdown in building consents due to higher interest rates and slower immigration,



sector activity remains reasonably steady in the Kāpiti Coast with the number of applications remaining close to historical norms.

Resource consents

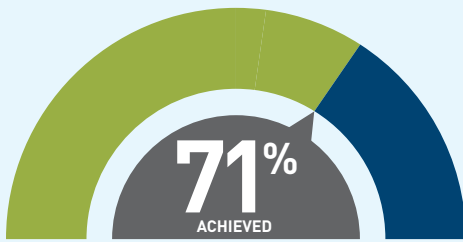
During the reporting period 69 resource consent applications were processed with 81% (56) granted within the 20-day statutory timeframe.

We saw an increase in the number of fast-track applications for new development in the district being lodged with Government. The fast-track process means Council doesn't process the application and is more akin to a participant in the process, making submissions on the proposal like other interested parties.

Land Information Memoranda (LIMs)

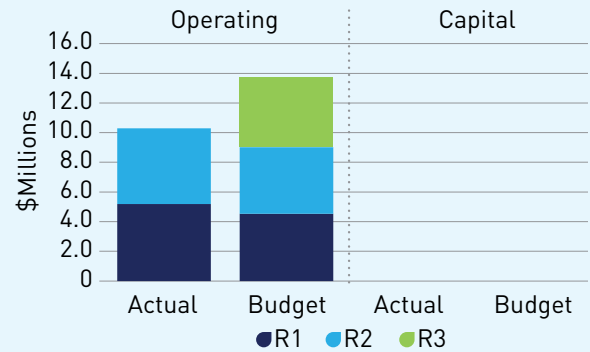
We processed and issued 421 LIMs during this period. All were issued within the 10-day statutory timeframe. There has been an exponential increase in the number of LIMs being requested as more purchasers undertake a higher level of due diligence before deciding to purchase a new home. The increase in LIM requests has seen an increase in the number of building file requests being made.

HOW WE PERFORMED






The REGULATORY SERVICES activity has seven performance measures that are reported throughout the year. Two are measured annually and have therefore been excluded from the year-to-date result.




Operating and capital expenditure



KEY: Achieved Annual measure Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Number and % of final building inspections passed on first inspection.- PL-RS-LOS004	Equivalent to prior year	-		
Number and % of land use consents monitored.- PL-RS-LOS005	Equivalent to prior year	-		
Number and % of service requests responded to in agreed timeframes.- PN-RS-LOS001	Equivalent to last year	Previous year result was 88%. Year-to-date result 91%.		
Number and % of service requests closed- PN-RS-LOS002	Equivalent to last year	Previous year result 93%. Year-to-date result 93%.		
Building consents are issued within an average of 17 working days, as calculated under the relevant legislation.- PL-RS-LOS001	Achieve 95%	98%		
Average working days to process non-notified resource consents will not exceed 17 days, as calculated under the relevant legislation.- PL-RS-LOS002	Achieve 95%	38% of decisions issued within 17 days.		The Resource Consents team is operating with several vacancies which is affecting capacity. 81% consents were granted within the statutory 20 day timeframe. 82% processed within the statutory timeframe of 20 working days.

KEY:  Achieved  Annual measure  Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Land Information Memorandums are issued within an average of 10 working days, as calculated under the relevant legislation. - PL-RS-LOS003	Achieve 100%	100%		
Number and % of regulatory actions (licences and inspections) undertaken for food, alcohol, funeral homes, campgrounds, amusement devices, hairdressers, public place trading and trade waste.- PP-RS-LOS001	Equivalent to prior year	Year-to-date: 331 inspections and 384 licences issued/reissued.		We expect the number of licences issued and inspections to continue to increase as staff gain proficiency with new processors and procedures. Year-to-date figures for both inspections and licences issued are at 53% of the target. We are confident that the full-year target will be met.
Number and % of regulatory actions (licences and infringements) undertaken for dog and animal control, freedom camping, and traffic/parking in Kāpiti under current bylaws or legislation. - PP-RS-LOS002	Equivalent to prior year	Year-to-date 238 dog infringements, 83 parking infringements, 0 freedom camping infringements, and 8095 dogs registered.		Both the number of dogs registered and infringements issued under the Dog Control Act have increased due to focus in this area and we are confident the full-year target will be met. Parking infringements are well below target [waiting on explanation].

ORGANISATIONAL HEALTH



ORGANISATIONAL HEALTH

KEY HIGHLIGHTS

Planning and reporting

Development of the Annual Plan 2026/27 is progressing at pace, supported by Council workshops and briefings held in December 2025 and a public briefing in February 2026. A Mayoral Focus Group has been established to provide political oversight and support the development of the 2026/27 Annual Plan Information Brochure.

Development of the Long-term Plan 2027-37 is also underway, with early work focused on key components including strategic direction, top 10 priorities, policies, strategies, and Asset Management Plans.

The establishment of Council's Water Services Independent Business Unit (IBU) is progressing, with Corporate Services providing financial and legal support.

Strengthening procurement and supplier partnerships

We've improved how we work with suppliers by moving our supplier portal onto the Council website and relaunching it as the Supplier Hub. This makes it easier for suppliers to engage with Council, improves transparency in our tender processes, reduces costs, and provides a simple way for suppliers to register interest and stay informed about opportunities.

We've also introduced supplier events and a subscription service to build capability, encourage open communication, and keep suppliers up to date on procurement activity. Internally, we're developing a buyer dashboard to improve early market insight and support better planning of upcoming tenders.

Alongside this, we've strengthened our procurement framework, contract register, and staff training, reducing procurement risk and improving consistency and compliance.

Work is also underway to update the Access and Transport Procurement Strategy, with completion expected by May 2026. Co-developed with an external NZTA-experienced consultant,

the refreshed strategy will support better value for money, stronger alignment with transport outcomes, and more effective delivery of access and transport services.

Digital services

The Datascape rollout is on track for phase two which is scheduled for 3 July 2026 and will introduce key functionality for finance, property and rates, and regulatory services.

Several digital projects that provide modern tools to deliver key services to the wider business include a focus on selecting a suitable Software as a Solution (SaaS) to replace Council's current health and safety system.

Part of the Water team's network has been upgraded from 3G to 4G/5G to ensure remote devices and SCADA equipment can continue to send important data needed to meet legislative requirements and keep drinking water safe across the district.

An AI pilot is trialling Copilot Chat Enterprise and Copilot Premium across Council.

People and capability group performance summary

The People and Capability Group continues to focus on partnering with the business. This includes supporting Group Managers and people leaders to promote consistency and best practice across Council.

Health, Safety and Wellbeing

Implementation of the Workplace Wellbeing Framework progressed, including the launch of My Everyday Wellbeing in February 2026 to support practical wellbeing conversations and shared responsibility for staying safe and well at work. Significant progress was also made on the procurement process to update and replace Council's Health and Safety Management System, a critical uplift to improve reporting, risk management, and governance visibility.

Alongside these priorities, the team continued to provide organisation-wide advisory support across operational and frontline environments.

Council participated in the ACC pilot for recovery at work during this period with the pilot finishing in January 2026.

People development and engagement

In February, Council completed its staff engagement survey, He Puna Kōrero – The Spring of Voices. This was the first survey using a new engagement survey platform, and the results establish our baseline organisational health dataset.

Participation was strong and was +8.4% above the local government sector benchmark, reflecting willingness from kaimahi to share views and contribute to positive change. The insights provide a clear picture of organisational strengths, areas to celebrate, and opportunities for improvement that will guide future organisational development work.

People and Capability operational improvements

Review of the P&C policies has been a focus over the last year, with many well past review dates. Work began early 2025, and the P&C team have regularly reviewed, consulted (including with

Unions) and presented refreshed policies to the Senior Leadership Team (SLT).

Overall, P&C is working to reduce the 30 policies to 21 policies. Policies updated and endorsed by SLT:

- Conflict of Interest
- Flexible Work Policy
- Recruitment and Selection Guidelines
- Return to Work
- Safe Vehicle Use
- Wellbeing Policy

Recruitment tool, Job Adder, has been selected to help streamline recruitment processes. This is currently in the implementation phase, with rollout commencing March 2026.

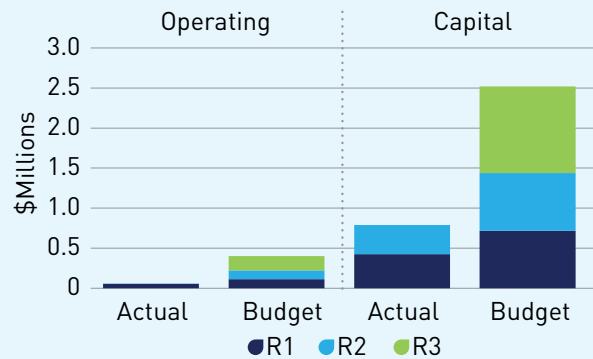
Council's payroll system was migrated to AWS hosting by our service provider, delivering enhanced security, improved resilience and more robust backup services. Implementation of upcoming tax changes, including updates to KiwiSaver and system configuration to ensure alignment to Datascape requirements ahead of the 1 July 2026 transition are underway.

HOW WE PERFORMED



The ORGANISATIONAL HEALTH activity has two performance measures that are reported throughout the year. Nine are measured annually and have therefore been excluded from the year-to-date result.

Operating and capital expenditure









Datascope ERP programme now accounted for as opex based on Treasury guidance for 'Software as a Service' investments.

KEY: Achieved Annual measure Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
Productivity output/\$ for activities - PN-OH-LOS001	Achieve	-		
Unless otherwise approved, Council approves and delivers rates increases, capital works and debt levels within the financial strategy limits for the 2024-34 LTP- PN-OH-LOS002	Achieve	-		
Council's financial performance (both opex and capex) is within +/- 10% of flexed budget unless otherwise approved.- PN-OH-LOS003	Achieve	-		
Number and % of staff and elected members who report annually that their health, safety and wellbeing is supported- PN-OH-LOS006	Achieve	-		
Council provided with regular reports as scheduled to inform status of workplace support and initiatives for health, safety and wellbeing- PN-OH-LOS007	Equivalent to last year	-		

KEY:  Achieved  Annual measure  Not achieved

MEASURES	TARGET	RESULT	STATUS	COMMENT
% of legislative requirements met Council wide.- PN-OH-LOS008	100%	-		
Number of staff compared to the agreed cap- PN-OH-LOS009	Achieve	-		
Annual number and % of staff turnover as at 30 June- PN-OH-LOS010	Maintain staff turnover remains under 20% which is the local government standard.	-		
Capital work programme is delivered to within the approved Council multi-year budget.- PN-OH-LOS011	Achieve	-		
Council is compliant with its Financial or Treasury Management Policy limits.- PN-OH-LOS004	Achieve within +/-10% of flexed budget	Achieved. Quarterly Treasury Report presented to the first Risk and Assurance Committee meeting of the triennium on 24 March 2026.		
Top 10 organisational risks, risk treatments and mitigation controls are reported to the Risk and Assurance Committee.- PN-OH-LOS005	Achieve	Top-10 Organisational Risks reported to the first Risk and Assurance Committee meeting of the triennium on 24 March 2026.		



FINANCIAL MANAGEMENT

FINANCIAL STATEMENTS

Statement of comprehensive revenue and expense						
	Year to date 28 February 2026			Full Year 2025/26		
	Actual \$000	Budget \$000	Variance \$000	Forecast \$000	Budget \$000	Variance \$000
Revenue						
Rates	74,412	75,471	(1,059)	112,575	114,024	(1,449)
Fees and Charges	9,025	8,474	551	12,781	12,697	84
Grants and Subsidies	8,263	9,246	(983)	13,818	14,690	(872)
Development and Financial Contributions Revenue	3,091	3,965	(874)	4,047	5,948	(1,901)
Other Operating Revenue	538	596	(58)	693	778	(85)
Total revenue excluding gains	95,329	97,752	(2,423)	143,914	148,137	(4,223)
Expenses						
Operating expenses	59,195	56,691	(2,504)	92,024	108,717	16,693
Depreciation and amortisation	23,442	24,696	1,254	36,019	37,309	1,290
Total expenses	82,637	81,387	(1,250)	128,043	146,026	17,983
Interest						
Interest income	2,841	3,012	(171)	4,249	4,627	(378)
Finance expense	9,638	10,068	430	14,569	15,466	897
Total interest expense	6,797	7,056	259	10,320	10,839	519
OPERATING SURPLUS/(DEFICIT)	5,895	9,309	(3,414)	5,551	(8,728)	14,279
Unrealised gains/(losses)						
Unrealised gain/(loss) on revaluation of financial derivatives	(2,328)	-	(2,328)	(2,328)	2,366	(4,694)
Total unrealised gains/(losses)	(2,328)	-	(2,328)	(2,328)	2,366	(4,694)
NET OPERATING SURPLUS/(DEFICIT)	3,567	9,309	(5,742)	3,223	(6,362)	9,585
Other comprehensive revenue and expense						
Unrealised gain/(loss) from revaluation of property, plant and equipment	-	-	-	49,324	49,324	-
Total Other comprehensive revenue and expense	-	-	-	49,324	49,324	-
TOTAL COMPREHENSIVE REVENUE AND EXPENSE	3,567	9,309	(5,742)	52,547	42,962	9,585

Statement of Financial Position

	February 2026 YTD Actual \$000	2025/26 Budget \$000
Assets		
Cash and cash equivalents	3,938	10,448
Trade and other receivables	44,529	29,635
Inventories	209	208
Non-current assets held for sale	21	-
Property Plant and Equipment	2,322,565	2,415,909
Intangible assets	2,958	6,772
Other financial assets	113,389	95,479
Loans	676	172
Derivative financial instruments	2,421	6,269
Total assets	2,490,706	2,564,892
Liabilities		
Trade and other payables	27,256	36,125
Employee Benefit	3,749	4,694
Deposits	2,170	2,481
Borrowings	412,895	410,000
Provisions	1,736	1,671
Derivative financial instruments	2,380	-
Total liabilities	450,186	454,971
Public equity		
Accumulated funds	722,902	707,770
Reserves and special funds	11,862	17,019
Revaluation reserve	1,305,756	1,385,132
Total equity	2,040,520	2,109,921
Total liabilities and equity	2,490,706	2,564,892

Statement of cashflows		
	February 2026 YTD Actual \$000	2025/26 Budget \$000
Cash flows from operating activities		
<i>Cash was provided from:</i>		
Kāpiti Coast District Council rates	52,781	112,362
Greater Wellington Regional Council Rates	22,098	26,214
Grants and subsidies - operating	3,013	3,723
Interest received	2,022	4,627
Fees and charges	6,740	19,104
GST (net)	129	(57)
	86,783	165,973
<i>Cash was applied to:</i>		
Payments to employees and suppliers	57,929	85,538
Rates paid to Greater Wellington Regional Council	20,275	26,214
	78,204	111,752
Net cash flows from operating activities	8,579	54,221
Cash flows from investing activities		
<i>Cash was provided from:</i>		
Loan repayment/Term deposit maturities	30,766	72,435
Proceeds from sale of property, plant and equipment	88	-
Proceeds from capital grants	8,341	11,738
	39,195	84,173
<i>Cash was applied to:</i>		
Construction and purchase of property, plant and equipment and intangibles	33,883	79,472
Purchase of investments	62,500	85,754
	96,383	165,226
Net cash flows from investing activities	(57,188)	(81,053)
Cash flows from financing activities		
<i>Cash was provided from:</i>		
Short-term borrowings	27,895	-
Long-term borrowings	50,000	115,000
	77,895	115,000
<i>Cash was applied to:</i>		
Interest on borrowings	10,919	15,439
Long-term borrowings	30,000	70,000
	40,919	85,439
Net cash flows from financing activities	36,976	29,561
Net increase/(decrease) in cash and cash equivalents	(11,632)	2,729
Add total cash and cash equivalents at 1 July 2025	15,570	7,719
Total cash and cash equivalents	3,938	10,448

CAPITAL PROJECT SPENDING

Capital project expenditure by activity	Year to date 28 February 2026			Full Year 2025/26		
	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Access and Transport						
Access and Transport other capex	1,271	1,494	222	2,433	3,428	995
Kāpiti culverts	26	-	(26)	76	2,150	2,074
Resilliance improvements	-	374	374	240	560	320
State Highway 1 revocation renewals	2,101	3,034	933	3,573	4,550	977
Streetlight programme	398	361	(37)	655	542	(113)
Waka Kotahi cycling & walking programme	202	810	608	1,196	1,326	130
Waka Kotahi minor safety improvements	355	982	627	846	1,473	627
Waka Kotahi road resurfacing	2,154	2,553	399	3,517	3,830	313
Total Access and Transport	6,507	9,608	3,101	12,536	17,859	5,323

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Coastal Management						
Other capex	52	278	226	147	734	587
Paekākāriki seawall replacement	93	2,228	2,135	1,370	3,342	1,972
Total Coastal Management	145	2,506	2,361	1,517	4,076	2,559

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Community Facilities						
Corporate accommodation	207	1,053	846	529	1,582	1,053
Ōtaki Theatre	1,471	662	(809)	2,325	993	(1,332)
Other capex	955	980	25	2,499	2,528	29
Te Ara Whetū (Waikanae Library)	2,976	6,379	3,403	7,566	9,568	2,002
Tenanted buildings	351	828	477	773	1,297	524
Total Community Facilities	5,960	9,902	3,942	13,692	15,968	2,276

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Districtwide Planning						
Social Housing	-	-	-	-	1,054	1,054
Strategic land purchase for housing	-	-	-	849	1,728	879
Total Districtwide Planning	-	-	-	849	2,782	1,933

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Economic Development						
Other capex	-	-	-	150	150	-
Total Economic Development	-	-	-	150	150	-

Capital project expenditure by activity	Year to date 28 February 2026			Full Year 2025/26		
	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Governance						
Other capex	90	-	(90)	90	32	(58)
Total Governance	90	-	(90)	90	32	(58)

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Organisational Health						
Datascope project	-	1,000	1,000	-	1,500	1,500
Other capex	791	439	(352)	1,819	1,019	(800)
Total Organisational Health	791	1,439	648	1,819	2,519	700

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Parks and Open Spaces						
Other capex	655	413	(242)	1,967	2,083	116
Parks land purchase	-	114	114	459	573	114
Waikanae Park	235	1,076	841	2,527	1,886	(641)
Total Parks and Open Spaces	890	1,603	713	4,953	4,542	(411)

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Recreation and Leisure						
Other capex	526	518	(8)	799	1,043	244
Total Recreation and Leisure	526	518	(8)	799	1,043	244

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Regulatory Services						
Other capex	-	-	-	12	-	(12)
Total Regulatory Services	-	-	-	12	-	(12)

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Stormwater Management						
Kenakena pump station	2,268	627	(1,641)	3,935	940	(2,995)
Major stormwater projects	373	1,632	1,259	789	2,447	1,658
Other capex	146	12	(134)	936	207	(729)
Total Stormwater Management	2,787	2,271	(516)	5,660	3,594	(2,066)

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Sustainability & Resilience						
Other capex	202	320	118	636	753	117
Transfer station	-	708	708	-	1,062	1,062
Total Sustainability & Resilience	202	1,028	826	636	1,815	1,179

Capital project expenditure by activity	Year to date 28 February 2026			Full Year 2025/26		
	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Tangata Whenua						
Other capex	-	-	-	101	101	-
Total Tangata Whenua	-	-	-	101	101	-

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Wastewater Management						
IAF Ōtaki gravity main	4,557	5,086	529	4,774	7,629	2,855
Other capex	853	446	(407)	2,244	940	(1,304)
Paraparaumu wastewater treatment plant	43	951	908	717	1,796	1,079
Waikanae duplicate rising main	50	368	318	300	551	251
Wastewater network	-	92	92	60	518	458
Wastewater network renewals	298	1,657	1,359	882	2,485	1,603
Total Wastewater Management	5,801	8,600	2,799	8,977	13,919	4,942

	Actual \$000	Budget \$000	Variance Fav/(unfav) \$000	Forecast \$000	Budget \$000	Variance Fav/(unfav) \$000
Water Management						
Hautere Water Treatment Plant	765	167	(598)	1,170	250	(920)
IAF Ōtaki Reservoir 2	1,540	2,787	1,247	3,090	4,180	1,090
Other capex	1,128	1,194	66	2,051	2,266	215
Waikanae water treatment plant	5,890	4,593	(1,297)	8,884	6,890	(1,994)
Water network renewals	34	915	881	624	1,373	749
Water network upgrades	829	1,025	196	1,947	2,007	60
Total Water Management	10,186	10,681	495	17,766	16,966	(800)

Total for Capital Project Spending	33,885	48,154	14,271	69,557	85,366	15,809
---	---------------	---------------	---------------	---------------	---------------	---------------

CAPITAL BUDGET MANAGEMENT

To address affordability and deliverability, \$100 million was removed from the first three years of the capital budgets in the 2024-34 Long-term Plan (LTP). In doing so, Council endorsed that Officers must remain within the aggregate capital project budget for the three years ended 30 June 2027. This means that during each of the three years, budgets may need to be re-allocated between capital projects and/ or financial years to ensure timely delivery, maintain levels of service and deliver on the Council's strategic outcomes.

The Capital Programme Board (CPB) was established to manage the consolidated budget and agree on changes as required. Year-to-date, the CPB has made various adjustments to capital budgets. As at 28 February 2026 the resulting three year capital forecast is \$7.1 million lower than the LTP budget.

* Work is ongoing to reduce the 2026/27 capex forecast to a \$75m budget total, which will increase the overall underspend for the 3 year LTP period.

Activity	Forecast			LTP Budget			Underspend/(overspend)			Three Year-Variance
	2024/25 \$000	2025/26 \$000	2026/27 \$000	2024/25 \$000	2025/26 \$000	2026/27 \$000	2024/25 \$000	2025/26 \$000	2026/27 \$000	Favourable/ (unfavourable)
Access & Transport	11,182	12,536	19,253	17,711	25,133	27,336	6,529	12,597	8,083	27,209
Coastal Management	851	1,517	3,616	2,751	2,664	3,590	1,900	1,147	(26)	3,021
Community Facilities	5,109	13,692	12,009	7,344	10,496	6,834	2,235	(3,196)	(5,175)	(6,136)
Districtwide Planning	553	1,819	987	3,443	2,807	2,117	2,890	988	1,130	5,008
Economic Development	19	849	3,609	-	1,048	696	(19)	199	(2,913)	(2,733)
Governance	-	150	-	154	-	-	154	(150)	-	4
Organisational Health	-	90	-	-	32	-	-	(58)	-	(58)
Parks & Open Spaces	3,690	4,953	5,609	2,849	2,790	3,067	(841)	(2,163)	(2,542)	(5,546)
Recreation & Leisure	2,286	799	893	1,965	671	648	(321)	(128)	(245)	(694)
Regulatory Services	-	12	-	-	-	-	-	(12)	-	(12)
Stormwater Management	3,407	5,660	11,855	2,711	2,654	11,696	(696)	(3,006)	(159)	(3,861)
Sustainability & Resilience	259	636	1,276	437	1,772	354	178	1,136	(922)	392
Tangata Whenua	-	101	101	-	-	-	-	(101)	(101)	(202)
Wastewater Management	13,418	8,977	18,268	15,398	13,118	11,295	1,980	4,141	(6,973)	(852)
Water Management	22,400	17,766	11,342	20,676	12,482	9,886	(1,724)	(5,284)	(1,456)	(8,464)
Total	63,174	69,557	88,818*	75,439	75,667	77,519	12,265	6,110	(11,299)	7,076
3 year total	221,549			228,625			7,076			

The following key changes have been made year-to-date:

ACCESS & TRANSPORT:

Activity has ramped up for the dry season and there is a lot of work planned to complete prior to 30 June 2026.

COMMUNITY FACILITIES:

Te Ara Whetū and Ōtaki Theatre the majority of expenditure forecast for FY25/26.

PARKS & OPEN SPACES:

Waikanae Park upgrade in delivery. Budget from FY26/27 brought forward into FY25/26 with reductions made elsewhere in FY25/26.

STORMWATER MANAGEMENT:

Kenakena stormwater project fully funded through annual capex allowance for Stormwater.

WASTEWATER MANAGEMENT:

The Ōtaki Gravity Main project, 50% funded by the IAF, in progress with the majority of spend taking place during FY25/26.

WATER MANAGEMENT:

Waikanae Water Treatment Plant budget increased in FY25/26 offset by reductions elsewhere in the Water portfolio.







Performance Report
for the eight months ended 28 February 2026